

APPENDIX A-1: CITY BUILD CAPITAL PROJECT STATUS
As of March 31st, 2021

Project Number	Description	Project Manager	Total Spent by The End of 2020	Carryforward (unspent portion of 2020 and prior year budgets)	2021 Approved Capital Budget	Total 2021 Capital Plan	Future Yrs Approved Capital Budget	Total Project Budget Approved to Date	Pending Adjustments Requested on Capital Status Report	Total Project Budget incl. Adjustments	2021 Spending Plan \$	2022 Spending Plan \$	2023 Spending Plan \$	2024 Spending Plan \$	2025 Spending Plan \$
CANCELLED & COMPLETED PROJECTS															
Cancelled Projects															
FC1069	BCSC Elec Surge Protect Upgrade	Carl Darby	\$ 1,381	\$ 173,619	\$ -	\$ 173,619	\$ -	\$ 175,000	\$ (173,619)	\$ 1,381	\$ -	\$ -	\$ -	\$ -	\$ -
FC1165	City Hall Uninterruptable Power Supply (UPS) Replacement-P1 - Battery replacement Roof UPS	Wade Leblanc	\$ -	\$ 30,945	\$ -	\$ 30,945	\$ -	\$ 30,945	\$ (30,945)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
LC1003	Live Video Witness Testimony	Rodger Bates	\$ -	\$ 130,500	\$ -	\$ 130,500	\$ -	\$ 130,500	\$ (130,500)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Cancelled Projects Sub-total:			\$ 1,381	\$ 335,064	\$ -	\$ 335,064	\$ -	\$ 336,445	\$ (335,064)	\$ 1,381	\$ -	\$ -	\$ -	\$ -	\$ -
Completed Projects															
BD1000	Sandbox Entrepreneurship Centre	Stephanie Schlichter	\$ 519,619	\$ 305,381	\$ -	\$ 305,381	\$ -	\$ 825,000	\$ (5,381)	\$ 819,619	\$ 300,000	\$ -	\$ -	\$ -	\$ -
BD1001	Tourism Master Plan	Stephanie Schlichter	\$ 110,603	\$ (603)	\$ -	\$ (603)	\$ -	\$ 110,000	\$ 603	\$ 110,603	\$ -	\$ -	\$ -	\$ -	\$ -
EN1017	Tiffin Street - Well 7 to Anne	Adam Kiley	\$ 118,379	\$ (2,043)	\$ -	\$ (2,043)	\$ -	\$ 116,336	\$ 3,050	\$ 119,386	\$ 1,007	\$ -	\$ -	\$ -	\$ -
EN1019	Co-generation & Biogas Trmt	Valens Nicholson	\$ 560,915	\$ (10,915)	\$ -	\$ (10,915)	\$ -	\$ 550,000	\$ 11,261	\$ 561,261	\$ 346	\$ -	\$ -	\$ -	\$ -
EN1047	Dunlop and Tiffin/Miller Intersection Improvements	Julia Vanderkuylen	\$ 4,492,431	\$ 495,569	\$ -	\$ 495,569	\$ -	\$ 4,988,000	\$ (495,568)	\$ 4,492,432	\$ -	\$ -	\$ -	\$ -	\$ -
EN1074	Essa Road ROW Replacement and Hotchkiss Creek Expansion - Anne to Gowan	Jeff Henry	\$ 7,944,008	\$ (378)	\$ -	\$ (378)	\$ -	\$ 7,943,630	\$ 378	\$ 7,944,008	\$ -	\$ -	\$ -	\$ -	\$ -
EN1120	Glen Echo Drive and College Crescent Watermain and Pavement Replacement - Lonsdale to Nelson	Tawnya Gurchin	\$ 1,695,740	\$ 582	\$ -	\$ 582	\$ -	\$ 1,696,322	\$ (314)	\$ 1,696,008	\$ 268	\$ -	\$ -	\$ -	\$ -
EN1130	Sunnidale Park New DOLRA Bridges	Dave James	\$ 597,542	\$ 16,458	\$ -	\$ 16,458	\$ -	\$ 614,000	\$ (16,458)	\$ 597,542	\$ -	\$ -	\$ -	\$ -	\$ -
EN1134	Sandringham Drive New 600mm Transmission Watermain - Big Bay Point to Mapleview (City)	Tawnya Gurchin	\$ 4,593,631	\$ 36,369	\$ -	\$ 36,369	\$ -	\$ 4,630,000	\$ (36,369)	\$ 4,593,631	\$ -	\$ -	\$ -	\$ -	\$ -
EN1236	Mapleview Drive East Pavement Holding Strategy - East of Prince William Way to Sideroad 20	Adam Kiley	\$ 194,917	\$ 55,083	\$ -	\$ 55,083	\$ -	\$ 250,000	\$ (55,083)	\$ 194,917	\$ -	\$ -	\$ -	\$ -	\$ -
EN1239	WwTF Underground Sludge Transfer Pipe Replacement - Admin Building	Luc Paquin	\$ 621,781	\$ 548,219	\$ -	\$ 548,219	\$ -	\$ 1,170,000	\$ (547,752)	\$ 622,248	\$ 467	\$ -	\$ -	\$ -	\$ -
EN1299	Stormwater Utility Finance Study	Brett Gratix	\$ 131,091	\$ 293,909	\$ -	\$ 293,909	\$ -	\$ 425,000	\$ (293,909)	\$ 131,091	\$ -	\$ -	\$ -	\$ -	\$ -
EN1314	Hurst Drive Pavement Rehabilitation - Cox Mill to Golden Meadow	Tawnya Gurchin	\$ 1,607,128	\$ 652,872	\$ -	\$ 652,872	\$ -	\$ 2,260,000	\$ (652,872)	\$ 1,607,128	\$ -	\$ -	\$ -	\$ -	\$ -
EN1325	Sophia Creek -Grove Street spillway 207- 229 Grove St	Ralph Scheunemann	\$ 455,551	\$ 4,200	\$ -	\$ 4,200	\$ -	\$ 459,751	\$ (4,200)	\$ 455,551	\$ -	\$ -	\$ -	\$ -	\$ -
ES1005	Corealis Meters	Al Baker	\$ 35,435	\$ 14,565	\$ -	\$ 14,565	\$ -	\$ 50,000	\$ (14,565)	\$ 35,435	\$ -	\$ -	\$ -	\$ -	\$ -
ES1008	Wastewat- Auto ValvesFlowmeter	Greg Jordan	\$ 186,360	\$ 132,740	\$ -	\$ 132,740	\$ -	\$ 319,100	\$ (132,740)	\$ 186,360	\$ -	\$ -	\$ -	\$ -	\$ -
ES1020	WwTF Cogenerat Engine #2 Rehab	Greg Jordan	\$ 187,449	\$ 112,551	\$ -	\$ 112,551	\$ -	\$ 300,000	\$ (112,551)	\$ 187,449	\$ -	\$ -	\$ -	\$ -	\$ -
ES1041	Historic Waste Site Landfill Gas New Preventative/Remedial Action	Sandra Brunet	\$ 641,391	\$ 358,609	\$ -	\$ 358,609	\$ -	\$ 1,000,000	\$ (358,609)	\$ 641,391	\$ -	\$ -	\$ -	\$ -	\$ -
FC1000	Transit Garage	Natalie Calder	\$ 26,652,870	\$ 197,585	\$ -	\$ 197,585	\$ -	\$ 26,850,455	\$ (197,585)	\$ 26,652,870	\$ -	\$ -	\$ -	\$ -	\$ -
FC1051	Environmental Centre HVAC Upgrade (Main Building)	Jason De Vroom	\$ 259,951	\$ 10,049	\$ -	\$ 10,049	\$ -	\$ 270,000	\$ (10,049)	\$ 259,951	\$ -	\$ -	\$ -	\$ -	\$ -
FC1052	Facility Lighting Upgrade Program	Adam McMullin	\$ 294,293	\$ (176)	\$ -	\$ (176)	\$ -	\$ 294,117	\$ 176	\$ 294,293	\$ -	\$ -	\$ -	\$ -	\$ -
FC1113	WwTF Feasibility Study - Reuse of Final Effluent	Adam McMullin	\$ 39,666	\$ 4,414	\$ -	\$ 4,414	\$ -	\$ 44,080	\$ (4,414)	\$ 39,666	\$ -	\$ -	\$ -	\$ -	\$ -
FC1131	Fuel Tank Repairs 2017	Wade Leblanc	\$ 335,545	\$ 48,455	\$ -	\$ 48,455	\$ -	\$ 384,000	\$ (48,455)	\$ 335,545	\$ -	\$ -	\$ -	\$ -	\$ -
FC1170	79 Bell Farm Facility Maintenance	Jason De Vroom	\$ 67,817	\$ 7,183	\$ -	\$ 7,183	\$ -	\$ 75,000	\$ 5,310	\$ 80,310	\$ 12,493	\$ -	\$ -	\$ -	\$ -
FC1191	Holly Community Centre RTU Duct Insulation Replacement	Paolo Bovolini	\$ 51,818	\$ 23,182	\$ -	\$ 23,182	\$ -	\$ 75,000	\$ (23,182)	\$ 51,818	\$ -	\$ -	\$ -	\$ -	\$ -

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FC1212	Environmental Centre Eavestrough Replacement	Ryan Jones	\$ 4,666	\$ 45,334	\$ -	\$ 45,334	\$ -	\$ 50,000	\$ (702)	\$ 49,298	\$ 44,632	\$ -	\$ -	\$ -	\$ -
FC1213	Operations Centre Hoop House Expansion	Ryan Jones	\$ 70,404	\$ 4,596	\$ -	\$ 4,596	\$ -	\$ 75,000	\$ (300)	\$ 74,700	\$ 4,296	\$ -	\$ -	\$ -	\$ -
FC1214	Operations Centre Fleet Truck Hoist Replacement	Ryan Jones	\$ 104,763	\$ (4,763)	\$ -	\$ (4,763)	\$ -	\$ 100,000	\$ 8,477	\$ 108,477	\$ 3,714	\$ -	\$ -	\$ -	\$ -
FC1218	Lampman Lane Gymnasium Improvements	Paolo Bovolini	\$ 33,987	\$ 36,013	\$ -	\$ 36,013	\$ -	\$ 70,000	\$ (36,013)	\$ 33,987	\$ -	\$ -	\$ -	\$ -	\$ -
FI1017	Georgian College - Advanced Technology, Innovation and Research Centre	John Kuehl	\$ 5,000,000	\$ -	\$ -	\$ -	\$ -	\$ 5,000,000	\$ -	\$ 5,000,000	\$ -	\$ -	\$ -	\$ -	\$ -
IT1037	Corporate Computer Monitor Lifecycle Management Program	Frank Barbaro	\$ 169,598	\$ (1,769)	\$ -	\$ (1,769)	\$ -	\$ 167,829	\$ 1,769	\$ 169,598	\$ -	\$ -	\$ -	\$ -	\$ -
IT1054	BFES Additional Radio Channel	Betty McCarrel	\$ 407,015	\$ (7,015)	\$ -	\$ (7,015)	\$ -	\$ 400,000	\$ 7,015	\$ 407,015	\$ -	\$ -	\$ -	\$ -	\$ -
RP1002	INFILL STREET LIGHTING	Tom Hanrahan	\$ 84,351	\$ 15,649	\$ -	\$ 15,649	\$ -	\$ 100,000	\$ (15,649)	\$ 84,351	\$ -	\$ -	\$ -	\$ -	\$ -
RP1072	Asphalt Hot Box New Purchase - Roads Operations	Brian Pirie	\$ 46,799	\$ 3,201	\$ -	\$ 3,201	\$ -	\$ 50,000	\$ (3,201)	\$ 46,799	\$ -	\$ -	\$ -	\$ -	\$ -
RP1127	Pickup Truck Replacement (04-1028) - Roads and Parks	Brian Pirie	\$ 38,240	\$ 1,760	\$ -	\$ 1,760	\$ -	\$ 40,000	\$ (1,760)	\$ 38,240	\$ -	\$ -	\$ -	\$ -	\$ -
RP1129	Pickup Truck Replacement (04-1040) - Roads	Brian Pirie	\$ 39,583	\$ 417	\$ -	\$ 417	\$ -	\$ 40,000	\$ (417)	\$ 39,583	\$ -	\$ -	\$ -	\$ -	\$ -
RP1130	Pickup Truck Replacement (06-1048) - Roads	Brian Pirie	\$ 39,188	\$ 10,812	\$ -	\$ 10,812	\$ -	\$ 50,000	\$ (10,812)	\$ 39,188	\$ -	\$ -	\$ -	\$ -	\$ -
RP1131	Pickup Truck Replacement (06-1052) - Facilities	Brian Pirie	\$ 27,419	\$ 2,581	\$ -	\$ 2,581	\$ -	\$ 30,000	\$ (2,581)	\$ 27,419	\$ -	\$ -	\$ -	\$ -	\$ -
RP1132	Pickup Truck Replacement (08-1071) - Roads	Brian Pirie	\$ 39,583	\$ 10,417	\$ -	\$ 10,417	\$ -	\$ 50,000	\$ (10,417)	\$ 39,583	\$ -	\$ -	\$ -	\$ -	\$ -
RP1141	Rock Truck and Excavator New Purchase - Landfill	Brian Pirie	\$ 957,570	\$ 242,430	\$ -	\$ 242,430	\$ -	\$ 1,200,000	\$ (242,430)	\$ 957,570	\$ -	\$ -	\$ -	\$ -	\$ -
RP1145	Crew Cab 1 Ton Dump Truck - Centennial Beach	Brian Pirie	\$ 80,075	\$ (75)	\$ -	\$ (75)	\$ -	\$ 80,000	\$ 75	\$ 80,075	\$ -	\$ -	\$ -	\$ -	\$ -
RP1166	Traffic Signal Cabinet Replacement Program	Jeff Sharp	\$ 97,008	\$ (1,008)	\$ -	\$ (1,008)	\$ -	\$ 96,000	\$ 1,008	\$ 97,008	\$ -	\$ -	\$ -	\$ -	\$ -
TR1020	Comprehensive Transit Technology Review	Tyrell Turner	\$ 82,624	\$ 17,376	\$ -	\$ 17,376	\$ -	\$ 100,000	\$ (11,642)	\$ 88,358	\$ 5,734	\$ -	\$ -	\$ -	\$ -
Completed Projects Sub-total:			\$ 59,718,804	\$ 3,679,816	\$ -	\$ 3,679,816	\$ -	\$ 63,398,621	\$ (3,306,858)	\$ 60,091,763	\$ 372,958	\$ -	\$ -	\$ -	\$ -
CANCELLED & COMPLETED PROJECTS TOTAL:			\$ 59,720,185	\$ 4,014,881	\$ -	\$ 4,014,881	\$ -	\$ 63,735,066	\$ (3,641,922)	\$ 60,093,144	\$ 372,958	\$ -	\$ -	\$ -	\$ -
FUNDING ADJUSTMENTS															
Funding Adjustments on Closed Projects															
BF1006	Heavy Extrication Equipment Replacement	Cory Mainprize	\$ 170,346	\$ (15,000)	\$ -	\$ (15,000)	\$ -	\$ 155,346	\$ 15,000	\$ 170,346	\$ -	\$ -	\$ -	\$ -	\$ -
BF1023	Fire Mobile Response Technology Upgrade	Carrie Clark	\$ 38,241	\$ (8,241)	\$ -	\$ (8,241)	\$ -	\$ 30,000	\$ 8,241	\$ 38,241	\$ -	\$ -	\$ -	\$ -	\$ -
EN1241	Dyments Creek Channel Improvements - Sanford to Bradford	Angela Maclean	\$ 53,471	\$ (695)	\$ -	\$ (695)	\$ -	\$ 52,776	\$ 695	\$ 53,471	\$ -	\$ -	\$ -	\$ -	\$ -
EN1310	ROWA Pick-up Truck for ROWA Inspector	Brian Pirie	\$ 30,582	\$ (1,221)	\$ -	\$ (1,221)	\$ -	\$ 29,361	\$ 1,221	\$ 30,582	\$ -	\$ -	\$ -	\$ -	\$ -
ES1000	Site Re-engineering	Sandra Brunet	\$ 49,311,076	\$ (11,162)	\$ -	\$ (11,162)	\$ -	\$ 49,299,914	\$ 11,162	\$ 49,311,076	\$ -	\$ -	\$ -	\$ -	\$ -
FC1005	Allandale Station Site Assessment	Jason De Vroom	\$ 120,327	\$ (8,497)	\$ -	\$ (8,497)	\$ -	\$ 111,830	\$ 8,497	\$ 120,327	\$ -	\$ -	\$ -	\$ -	\$ -
FC1016	Admin Master Plan and Facility Needs Assessment	Jason De Vroom	\$ 362,543	\$ (69,194)	\$ -	\$ (69,194)	\$ -	\$ 293,349	\$ 16,893	\$ 310,242	\$ (52,301)	\$ -	\$ -	\$ -	\$ -
FC1081	Environmental Centre Safety Renovations (Main Building)	Jason De Vroom	\$ 92,736	\$ 2,660	\$ -	\$ 2,660	\$ -	\$ 95,396	\$ (2,660)	\$ 92,736	\$ -	\$ -	\$ -	\$ -	\$ -
FC1118	BFES Station 2 Interior Renovation / Feasibility	Jasmine Juneau	\$ 65,361	\$ (4,075)	\$ -	\$ (4,075)	\$ -	\$ 61,286	\$ 4,075	\$ 65,361	\$ -	\$ -	\$ -	\$ -	\$ -
FC1125	Operations Satellite Yard New Building Development	Ryan Jones	\$ 238,244	\$ 11,756	\$ -	\$ 11,756	\$ -	\$ 250,000	\$ (767)	\$ 249,233	\$ 10,989	\$ -	\$ -	\$ -	\$ -

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FC1130	Transit Terminal Demolition and Services Upgrade	Jason De Vroom	\$ 739,159	\$ 29,160	\$ -	\$ 29,160	\$ -	\$ 768,319	\$ (28,521)	\$ 739,798	\$ 639	\$ -	\$ -	\$ -	\$ -
FI1016	2018-2019 DC Background Study Update	Marc Villeneuve	\$ 160,883	\$ (13,416)	\$ -	\$ (13,416)	\$ -	\$ 147,467	\$ 13,416	\$ 160,883	\$ -	\$ -	\$ -	\$ -	\$ -
RP1143	Pick-up Truck 4x4 3/4 ton - Memorial Park	Brian Pirie	\$ 39,535	\$ (39,535)	\$ -	\$ (39,535)	\$ -	\$ -	\$ 39,535	\$ 39,535	\$ -	\$ -	\$ -	\$ -	\$ -
RP1146	Pick-up Truck 1/2 Ton - Centennial Beach	Brian Pirie	\$ 33,692	\$ (3,655)	\$ -	\$ (3,655)	\$ -	\$ 30,037	\$ 3,655	\$ 33,692	\$ -	\$ -	\$ -	\$ -	\$ -
TR1014	Conventional Transit Bus Replacement 2019	Brent Forsyth	\$ 1,177,179	\$ (2,798)	\$ -	\$ (2,798)	\$ -	\$ 1,174,381	\$ 2,798	\$ 1,177,179	\$ -	\$ -	\$ -	\$ -	\$ -
Funding Adjustments on Closed Projects Sub-total:			\$ 52,633,376	\$ (133,914)	\$ -	\$ (133,914)	\$ -	\$ 52,499,462	\$ 93,240	\$ 52,592,702	\$ (40,673)	\$ -	\$ -	\$ -	\$ -
FUNDING ADJUSTMENTS TOTAL:			\$ 52,633,376	\$ (133,914)	\$ -	\$ (133,914)	\$ -	\$ 52,499,462	\$ 93,240	\$ 52,592,702	\$ (40,673)	\$ -	\$ -	\$ -	\$ -
ACTIVE PROJECTS															
Not Started															
EN1006	COUNTY RD 27/CN RAIL: BEAR CRK	Frank Palka	\$ -	\$ 550,000	\$ -	\$ 550,000	\$ -	\$ 550,000	\$ -	\$ 550,000	\$ -	\$ 550,000	\$ -	\$ -	\$ -
EN1301	MacMorrison Park Sports Program Replacement Plan	Kevin Bradley	\$ -	\$ -	\$ 30,000	\$ 30,000	\$ -	\$ 30,000	\$ -	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -
EN1339	Yonge Street ROW Expansion - Madelaine to Lockhart (City)	Aaron Toth	\$ -	\$ 680,802	\$ -	\$ 680,802	\$ -	\$ 680,802	\$ (680,802)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
EN1346	Brownfield Redevelopment Readiness		\$ -	\$ 100,000	\$ -	\$ 100,000	\$ -	\$ 100,000	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -
EN1348	County Red 27 Sanitary Sewer - Holly SPS to Lougheed		\$ -	\$ 350,000	\$ -	\$ 350,000	\$ -	\$ 350,000	\$ -	\$ 350,000	\$ -	\$ -	\$ -	\$ -	\$ -
EN1352	Sanitary Lateral Replacement Grant Program Vehicle		\$ -	\$ 50,000	\$ -	\$ 50,000	\$ -	\$ 50,000	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -
EN1357	NRP- HNS The Grove A1 Neighbourhood Reconstruction	Adam Kiley	\$ -	\$ 60,000	\$ -	\$ 60,000	\$ -	\$ 60,000	\$ (60,000)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
EN1377	Anne Street Right of Way Expansion - Wellington to Dunlop	Brett Gratrix	\$ -	\$ 75,000	\$ 75,000	\$ 150,000	\$ -	\$ 150,000	\$ -	\$ 150,000	\$ -	\$ 75,000	\$ 75,000	\$ -	\$ -
EN1388	Mapleview Drive Diverging Diamond Interchange Retrofit	Brett Gratrix	\$ -	\$ 300,000	\$ -	\$ 300,000	\$ 300,000	\$ 600,000	\$ -	\$ 600,000	\$ -	\$ 60,000	\$ 60,000	\$ 480,000	\$ -
EN1396	Hotchkiss Creek Storm Ponds at Wood Street and Associated Culvert Improvements	Angela Maclean	\$ -	\$ 251,000	\$ 1,000,000	\$ 1,251,000	\$ -	\$ 1,251,000	\$ -	\$ 1,251,000	\$ 51,000	\$ 200,000	\$ 1,000,000	\$ -	\$ -
EN1435	Alliance Boulevard Expansion - Bell Farm to Bell Farm	Adam Kiley	\$ 457	\$ 121,543	\$ -	\$ 121,543	\$ -	\$ 122,000	\$ (121,543)	\$ 457	\$ -	\$ -	\$ -	\$ -	\$ -
EN1437	NRP- HNS Brock Park B Neighbourhood Reconstruction	Adam Kiley	\$ -	\$ 100,000	\$ -	\$ 100,000	\$ -	\$ 100,000	\$ (100,000)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
EN1460	Johnson Street wastewater pump station valve chamber, back up pump and flow meter	Sheyda Dorraj	\$ -	\$ -	\$ 225,000	\$ 225,000	\$ -	\$ 225,000	\$ -	\$ 225,000	\$ 225,000	\$ -	\$ -	\$ -	\$ -
EN1475	Barrie Heritage Subdivision New Park Development - Neighbourhood Park	Bill McGregor	\$ -	\$ -	\$ 650,000	\$ 650,000	\$ -	\$ 650,000	\$ -	\$ 650,000	\$ -	\$ -	\$ -	\$ -	\$ -
EN1476	Waterfront, Marina & Parks Master Plan Update	Michelle Banfield	\$ -	\$ -	\$ 75,000	\$ 75,000	\$ 75,000	\$ 150,000	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -
ES1021	Air Valve/Main Valve Chamber Condition Assessment and Rehabilitation Program	Jason Giffen	\$ 9	\$ 99,991	\$ -	\$ 99,991	\$ -	\$ 100,000	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -
ES1034	Long Range Waste Management Plan Update - Sustainable Waste Management Strategy	Sandra Brunet	\$ -	\$ 100,000	\$ -	\$ 100,000	\$ -	\$ 100,000	\$ -	\$ 100,000	\$ -	\$ 50,000	\$ 50,000	\$ -	\$ -
ES1054	WwTF Splitter Gallery Concrete and Expansion Joint Repairs	Dan O'Neill	\$ -	\$ 350,000	\$ -	\$ 350,000	\$ -	\$ 350,000	\$ -	\$ 350,000	\$ -	\$ -	\$ -	\$ -	\$ -
ES1055	Automatic Transfer Switch	Sandy Coulter	\$ -	\$ 400,000	\$ -	\$ 400,000	\$ -	\$ 400,000	\$ -	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ -
ES1056	Studies for Future Solid Waste Disposal Options	Lenita Hywarren	\$ -	\$ 100,000	\$ 400,000	\$ 500,000	\$ -	\$ 500,000	\$ -	\$ 500,000	\$ -	\$ 200,000	\$ 150,000	\$ 150,000	\$ -
ES1058	Toronto/Simcoe Contamination Mitigation Treatment Barrier	Lenita Hywarren	\$ -	\$ 400,000	\$ -	\$ 400,000	\$ -	\$ 400,000	\$ -	\$ 400,000	\$ 50,000	\$ 350,000	\$ -	\$ -	\$ -
FC1084	BFES Station 6 New Building Development	Ryan Jones	\$ -	\$ -	\$ 250,000	\$ 250,000	\$ 1,750,000	\$ 2,000,000	\$ -	\$ 2,000,000	\$ 1,750,000	\$ 250,000	\$ -	\$ -	\$ -
FC1160	Ferndale Operations Centre - Sign Shop Renovation	Ryan Jones	\$ -	\$ 125,000	\$ -	\$ 125,000	\$ -	\$ 125,000	\$ -	\$ 125,000	\$ -	\$ -	\$ 125,000	\$ -	\$ -

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FC1239	Allandale Recreation Centre Small Pool Heat Exchanger Replacement	Paolo Bovolini	\$ -	\$ -	\$ 35,000	\$ 35,000	\$ -	\$ 35,000	\$ -	\$ 35,000	\$ 35,000	\$ -	\$ -	\$ -	\$ -
FC1241	Parkview Community Centre DSS Abatement	Paolo Bovolini	\$ -	\$ -	\$ 150,000	\$ 150,000	\$ -	\$ 150,000	\$ -	\$ 150,000	\$ 150,000	\$ -	\$ -	\$ -	\$ -
FC1242	Eastview Arena Flat Roof Replacement	Paolo Bovolini	\$ -	\$ -	\$ 225,000	\$ 225,000	\$ -	\$ 225,000	\$ -	\$ 225,000	\$ -	\$ 225,000	\$ -	\$ -	\$ -
FC1244	Allandale Recreation Centre Flooring Replacement	Paolo Bovolini	\$ -	\$ -	\$ 150,000	\$ 150,000	\$ -	\$ 150,000	\$ -	\$ 150,000	\$ 150,000	\$ -	\$ -	\$ -	\$ -
FC1245	Parkview Community Centre Building Envelope Refurbishment	Paolo Bovolini	\$ -	\$ -	\$ 100,000	\$ 100,000	\$ -	\$ 100,000	\$ -	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ -	\$ -
FC1253	SWTP-Boiler Replacement and Optimization	Ryan Jones	\$ -	\$ -	\$ 300,000	\$ 300,000	\$ -	\$ 300,000	\$ -	\$ 300,000	\$ 30,000	\$ 270,000	\$ -	\$ -	\$ -
FC1255	Allandale Recreation Centre - Pool Grout Rehabilitation	Paolo Bovolini	\$ -	\$ -	\$ 125,000	\$ 125,000	\$ -	\$ 125,000	\$ -	\$ 125,000	\$ 125,000	\$ -	\$ -	\$ -	\$ -
FC1257	Transit Terminal Exterior Door Replacement	Natalie Calder	\$ -	\$ -	\$ 125,000	\$ 125,000	\$ -	\$ 125,000	\$ -	\$ 125,000	\$ 125,000	\$ -	\$ -	\$ -	\$ -
FC1258	Transit Terminal Canopy Drain Line Replacement	Natalie Calder	\$ -	\$ -	\$ 60,000	\$ 60,000	\$ -	\$ 60,000	\$ -	\$ 60,000	\$ 60,000	\$ -	\$ -	\$ -	\$ -
FC1260	Collier Street Parkade Sprinkler Replacement Program	Jason De Vroom	\$ -	\$ -	\$ 125,000	\$ 125,000	\$ 375,000	\$ 500,000	\$ -	\$ 500,000	\$ 125,000	\$ 125,000	\$ 125,000	\$ 125,000	\$ -
FC1261	5th Floor Data Air Cooling Replacement	Jason De Vroom	\$ -	\$ -	\$ 40,000	\$ 40,000	\$ -	\$ 40,000	\$ -	\$ 40,000	\$ 40,000	\$ -	\$ -	\$ -	\$ -
FC1263	Lampman Lane Community Centre Interior Washroom and Access Renovation	Paolo Bovolini	\$ -	\$ -	\$ 50,000	\$ 50,000	\$ 125,000	\$ 175,000	\$ -	\$ 175,000	\$ -	\$ 175,000	\$ -	\$ -	\$ -
IT1050	BFES Next Gen 911 Phone System	April Towns	\$ -	\$ 200,000	\$ 100,000	\$ 300,000	\$ -	\$ 300,000	\$ -	\$ 300,000	\$ -	\$ 300,000	\$ -	\$ -	\$ -
IT1053	Insite Upgrade	John Mastroianni	\$ -	\$ 100,000	\$ -	\$ 100,000	\$ -	\$ 100,000	\$ -	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ -	\$ -
IT1055	IT Security Monitoring and Incident Management system	Arshdeep Singh	\$ -	\$ -	\$ 200,000	\$ 200,000	\$ -	\$ 200,000	\$ -	\$ 200,000	\$ 113,000	\$ 87,000	\$ -	\$ -	\$ -
RP1076	Downtown Winter Control Intersection Clearing Equipment New Purchase	Craig Morton	\$ -	\$ 50,000	\$ -	\$ 50,000	\$ -	\$ 50,000	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -
RP1077	Operations Centre Organic Liquid Tank Upgrade	Craig Morton	\$ -	\$ 100,000	\$ -	\$ 100,000	\$ -	\$ 100,000	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -
RP1165	Accessible Pedestrian Pushbutton Installation	Tom Hanrahan	\$ -	\$ 45,000	\$ -	\$ 45,000	\$ -	\$ 45,000	\$ -	\$ 45,000	\$ -	\$ -	\$ -	\$ -	\$ -
RP1168	Capital Purchase - New Vechiles from Intake Forms	Brian Pirie	\$ -	\$ 295,000	\$ 1,515,000	\$ 1,810,000	\$ -	\$ 1,810,000	\$ -	\$ 1,810,000	\$ 1,000,000	\$ 810,000	\$ -	\$ -	\$ -
RP1174	New Front End Loader for Downtown Winter Maintenance	Brian Pirie	\$ -	\$ -	\$ 235,000	\$ 235,000	\$ -	\$ 235,000	\$ -	\$ 235,000	\$ 235,000	\$ -	\$ -	\$ -	\$ -
TR1018	Bus Stop Infrastructure Replacement/Improvements 2020	Brent Forsyth	\$ -	\$ 95,428	\$ 114,835	\$ 210,263	\$ -	\$ 210,263	\$ -	\$ 210,263	\$ -	\$ 210,263	\$ -	\$ -	\$ -
TR1030	Conventional Transit Bus Growth	Brent Forsyth	\$ -	\$ -	\$ 2,088,888	\$ 2,088,888	\$ -	\$ 2,088,888	\$ -	\$ 2,088,888	\$ -	\$ 2,088,888	\$ -	\$ -	\$ -
Not Started Sub-total:			\$ 467	\$ 5,098,763	\$ 8,443,723	\$ 13,542,486	\$ 2,625,000	\$ 16,167,953	\$ (962,345)	\$ 15,205,608	\$ 4,464,000	\$ 6,026,151	\$ 1,585,000	\$ 755,000	\$ -
Projects in Design Phase															
EN1013	Sunnidale: Letitia-Wellington Transmission Watermain	Dan Fox	\$ 1,508,782	\$ 1,845,138	\$ 2,084,550	\$ 3,929,688	\$ 4,850,450	\$ 10,288,921	\$ -	\$ 10,288,921	\$ (109,874)	\$ 8,040,359	\$ 849,654	\$ -	\$ -
EN1015	Essa Road Right of Way Expansion - Bryne to Fairview (outside of CAH limits)	Aaron Toth	\$ 5,143,973	\$ 254,691	\$ 1,693,420	\$ 1,948,111	\$ -	\$ 7,092,084	\$ (146,539)	\$ 6,945,545	\$ 1,731,449	\$ 70,121	\$ -	\$ -	\$ -
EN1016	Tiffin Street - Ferndale to Anne Street	Adam Kiley	\$ 85,252	\$ 4,748	\$ 342,000	\$ 346,748	\$ -	\$ 432,000	\$ -	\$ 432,000	\$ 166,000	\$ 180,748	\$ -	\$ -	\$ -
EN1048	Essa Road Level Rail Crossing	Dan Fox	\$ 185,777	\$ 699,223	\$ -	\$ 699,223	\$ -	\$ 885,000	\$ -	\$ 885,000	\$ 22,250	\$ 676,973	\$ -	\$ -	\$ -
EN1091	WwTF New Advanced Nutrient Removal	Kiran Suresh	\$ 4,793,791	\$ 2,385,291	\$ 2,500,000	\$ 4,885,291	\$ 15,548,400	\$ 25,227,482	\$ -	\$ 25,227,482	\$ 1,090,319	\$ 4,835,875	\$ 4,835,875	\$ 4,835,875	\$ 4,835,748
EN1132	Bishop Drive Trunk Sanitary Sewer Expansion - Ferndale to Patterson	Jeff Henry	\$ 274,703	\$ 42,465	\$ 167,500	\$ 209,965	\$ 167,500	\$ 652,167	\$ 39	\$ 652,206	\$ 29,538	\$ 200,000	\$ 147,965	\$ -	\$ -
EN1150	Big Bay Point Road Booster Station VFD Upgrade	Sheyda Dorraj	\$ 82,089	\$ 75,100	\$ 75,000	\$ 150,100	\$ 100,000	\$ 332,189	\$ -	\$ 332,189	\$ 110,100	\$ 140,000	\$ -	\$ -	\$ -
EN1166	Duckworth Street New Transmission Watermain and ROW Expansion - Bell Farm to St. Vincent	Dan Fox	\$ 4,726,005	\$ 1,179,095	\$ -	\$ 1,179,095	\$ -	\$ 5,905,100	\$ -	\$ 5,905,100	\$ 37,500	\$ 12,500	\$ 1,129,095	\$ -	\$ -

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EN1168	Dyments Creek Culvert Expansion - Bradford St.	Angela Maclean	\$ 203,944	\$ 784,388	\$ -	\$ 784,388	\$ 1,347,440	\$ 2,335,772	\$ -	\$ 2,335,772	\$ 138,269	\$ 1,993,259	\$ -	\$ -	\$ -
EN1170	Essa Road ROW Expansion - Coughlin to Mapleview	Rachel Graham	\$ 266,199	\$ 106,001	\$ 714,000	\$ 820,001	\$ -	\$ 1,086,200	\$ (404,705)	\$ 681,495	\$ 257,583	\$ 2,500	\$ 2,500	\$ 2,500	\$ 150,213
EN1175	Heritage Park Splash Pad Rehabilitation	Clare Maher	\$ 22,764	\$ 32,236	\$ -	\$ 32,236	\$ -	\$ 55,000	\$ -	\$ 55,000	\$ -	\$ -	\$ -	\$ -	\$ -
EN1182	Painswick Park Rehabilitation	Clare Maher	\$ 147,333	\$ 3,269,467	\$ -	\$ 3,269,467	\$ -	\$ 3,416,800	\$ -	\$ 3,416,800	\$ -	\$ -	\$ -	\$ -	\$ -
EN1237	WwTF Sludge Thickening System Process - Polymer System Replacement	Kiran Suresh	\$ 110,253	\$ 219,747	\$ 91,000	\$ 310,747	\$ 100,000	\$ 521,000	\$ -	\$ 521,000	\$ 76,000	\$ 300,000	\$ 34,747	\$ -	\$ -
EN1238	NRP- Wellington D1 Neighbourhood Reconstruction	Jeff Henry	\$ 269,488	\$ 1,024,863	\$ 241,500	\$ 1,266,363	\$ 241,500	\$ 1,777,350	\$ -	\$ 1,777,350	\$ 85,250	\$ 920,000	\$ 502,612	\$ -	\$ -
EN1240	NRP- Wellington D2 Neighbourhood Reconstruction	Jeff Henry	\$ 265,167	\$ 262,813	\$ 235,019	\$ 497,832	\$ -	\$ 762,999	\$ -	\$ 762,999	\$ 71,000	\$ 250,601	\$ 166,231	\$ -	\$ -
EN1242	Sophia Creek New Storm Pong - MacMorrison Park	Angela Maclean	\$ 1,442	\$ 19,558	\$ 262,400	\$ 281,958	\$ 341,600	\$ 625,000	\$ -	\$ 625,000	\$ 120,000	\$ 203,558	\$ 300,000	\$ -	\$ -
EN1243	WwTF Cogeneration Building Ventilation Upgrades	Valens Nicholson	\$ 11,967	\$ 88,033	\$ 300,000	\$ 388,033	\$ -	\$ 400,000	\$ (300,000)	\$ 100,000	\$ 31,000	\$ 57,033	\$ -	\$ -	\$ -
EN1251	McKay Road New Interchange - Highway 400 (City)	Alvaro Almuina	\$ 4,861,251	\$ 6,659,249	\$ 2,136,100	\$ 8,795,349	\$ 2,000,000	\$ 15,656,600	\$ (1,171,156)	\$ 14,485,444	\$ 1,613,572	\$ 8,001,686	\$ -	\$ -	\$ -
EN1255	Huron Road New Trunk Sanitary Sewer and Road Replacement - Lockhart to McKay (City)	Rachel Graham	\$ 539,549	\$ 4,895,897	\$ (2,136,800)	\$ 2,759,097	\$ -	\$ 3,298,646	\$ (175,579)	\$ 3,123,067	\$ 176,275	\$ 1,052,750	\$ 552,750	\$ 230,000	\$ 571,745
EN1256	McKay Road New Trunk Sanitary Sewer - Hwy 400 to Huronia (City)	Rachel Graham	\$ 675,386	\$ 13,177,961	\$ (8,560,800)	\$ 4,617,161	\$ -	\$ 5,292,547	\$ -	\$ 5,292,547	\$ 63,494	\$ 65,410	\$ 100,000	\$ 305,278	\$ -
EN1261	Yonge Street ROW Expansion - Mapleview to Madelaine (City)	Alvaro Almuina	\$ 289,485	\$ 1,260,713	\$ 285,905	\$ 1,546,618	\$ -	\$ 1,836,103	\$ 339,802	\$ 2,175,905	\$ 482,761	\$ 561,928	\$ 16,600	\$ 16,600	\$ 468,730
EN1267	Biosolids Facility Roof Coating Rehabilitation	Sheyda Dorraj	\$ -	\$ 25,000	\$ -	\$ 25,000	\$ -	\$ 25,000	\$ -	\$ 25,000	\$ 25,000	\$ -	\$ -	\$ -	\$ -
EN1271	Mapleview Dr E Road Expansion & New Trunk Watermain - East of Yonge to Prince William (City)	Alvaro Almuina	\$ 560,230	\$ 11,397,381	\$ (6,591,000)	\$ 4,806,381	\$ -	\$ 5,366,610	\$ (1,785,610)	\$ 3,581,000	\$ 1,495,174	\$ 325,597	\$ -	\$ -	\$ -
EN1274	Bunkers Creek Culverts and Watercourse Improvements - Innisfil to Lakeshore	Angela Maclean	\$ 274,333	\$ 369,864	\$ -	\$ 369,864	\$ 3,812,900	\$ 4,457,097	\$ -	\$ 4,457,097	\$ 197,137	\$ 2,205,245	\$ 1,809,624	\$ -	\$ -
EN1279	Dyments Creek New Storm Pond - North of Dunlop St. W	Jeff Henry	\$ 143,067	\$ 96,409	\$ 125,000	\$ 221,409	\$ 125,000	\$ 489,476	\$ 20,000	\$ 509,476	\$ 56,219	\$ 310,190	\$ -	\$ -	\$ -
EN1280	NRP- HNS Queens Park A1 Neighbourhood Reconstruction	James Black	\$ 396,868	\$ 933,132	\$ 920,600	\$ 1,853,732	\$ -	\$ 2,250,600	\$ -	\$ 2,250,600	\$ 975,500	\$ 821,131	\$ -	\$ -	\$ -
EN1281	NRP- HNS Allandale B Neighbourhood Reconstruction	James Black	\$ 294,111	\$ 219,192	\$ 160,000	\$ 379,192	\$ -	\$ 673,303	\$ -	\$ 673,303	\$ -	\$ 260,000	\$ 119,192	\$ -	\$ -
EN1282	NRP- HNS Allandale A Neighbourhood Reconstruction	James Black	\$ 375,961	\$ 1,286,839	\$ 360,500	\$ 1,647,339	\$ 721,000	\$ 2,744,300	\$ -	\$ 2,744,300	\$ 52,000	\$ 2,316,339	\$ -	\$ -	\$ -
EN1285	Lovers Creek Channel Rehabilitation - Adjacent to Brunton Park	Angela Maclean	\$ 123,698	\$ 416,302	\$ -	\$ 416,302	\$ -	\$ 540,000	\$ 2,500,000	\$ 3,040,000	\$ 88,472	\$ 327,830	\$ -	\$ -	\$ -
EN1288	Bayview Drive New Transmission Watermain & Road Expansion - Little Avenue to Big Bay Point Road	Alvaro Almuina	\$ 2,152,610	\$ (680,110)	\$ 648,179	\$ (31,931)	\$ 205,200	\$ 2,325,879	\$ 1,735,890	\$ 4,061,769	\$ 599,824	\$ 464,032	\$ -	\$ -	\$ -
EN1297	WwTF Electrical Substation and Transformer Upgrade	Kiran Suresh	\$ 293,220	\$ 1,236,780	\$ 570,000	\$ 1,806,780	\$ 600,000	\$ 2,700,000	\$ -	\$ 2,700,000	\$ 45,076	\$ 883,000	\$ 883,000	\$ 883,000	\$ 882,780
EN1305	Anne Street - New 3N Booster Pump Station & 2N Booster Pump Station Reconstruction	Valens Nicholson	\$ 648,985	\$ 71,015	\$ -	\$ 71,015	\$ -	\$ 720,000	\$ 167,000	\$ 887,000	\$ 238,015	\$ -	\$ -	\$ -	\$ -
EN1312	Ceremonial Fire Pit	Kiran Suresh	\$ 4,626	\$ 85,374	\$ -	\$ 85,374	\$ -	\$ 90,000	\$ -	\$ 90,000	\$ -	\$ 85,374	\$ -	\$ -	\$ -
EN1316	Sunnidale Road Hwy 400 Crossing Reconstruction (within CAH limits)	Dan Fox	\$ 253,202	\$ 709,508	\$ -	\$ 709,508	\$ -	\$ 962,709	\$ -	\$ 962,709	\$ 88,834	\$ 562,074	\$ 58,600	\$ -	\$ -
EN1317	Sam Cancilla Park – Environmental Assessment Phase 1 and Phase 2		\$ -	\$ 75,000	\$ -	\$ 75,000	\$ -	\$ 75,000	\$ -	\$ 75,000	\$ 31,200	\$ -	\$ -	\$ -	\$ -
EN1318	NRP- HNS Brock Park Neighbourhood Reconstruction	James Black	\$ 213,577	\$ 163,546	\$ 2,029,761	\$ 2,193,307	\$ 306,940	\$ 2,713,824	\$ -	\$ 2,713,824	\$ 426,111	\$ 2,074,248	\$ -	\$ -	\$ -
EN1319	Eugenia Street ROW Reconstruction and New Transmission Watermain - Berczy to Duckworth	Jeff Henry	\$ 166,285	\$ 177,715	\$ 281,000	\$ 458,715	\$ -	\$ 625,000	\$ -	\$ 625,000	\$ 129,400	\$ 329,315	\$ -	\$ -	\$ -
EN1324	Big Bay Point Rd., Painswick Bridge B Rehabilitation- (Metrolinx Corridor)- Ashford to Pine	Dan Fox	\$ 142,246	\$ 117,754	\$ -	\$ 117,754	\$ -	\$ 260,000	\$ -	\$ 260,000	\$ 35,200	\$ 82,554	\$ -	\$ -	\$ -
EN1326	St. Vincent Street and Duckworth Street- ROW Replacement	Adam Kiley	\$ 12,687	\$ 67,313	\$ -	\$ 67,313	\$ -	\$ 80,000	\$ -	\$ 80,000	\$ -	\$ 67,313	\$ -	\$ -	\$ -

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EN1330	WwTF Cleaning and Rehab of Primary Digester 3 Overflow Box and Interior Condition Assessment	Sheyda Dorraj	\$ -	\$ 300,000	\$ 100,000	\$ 400,000	\$ -	\$ 400,000	\$ -	\$ 400,000	\$ 52,800	\$ 180,000	\$ 167,200	\$ -	\$ -
EN1335	WwTF Ventilation Upgrades at Ultraviolet Disinfection Building	Valens Nicholson	\$ 168	\$ 109,832	\$ 100,000	\$ 209,832	\$ -	\$ 210,000	\$ -	\$ 210,000	\$ 30,000	\$ 179,832	\$ -	\$ -	\$ -
EN1351	Watermain Investigation		\$ 52,104	\$ 47,896	\$ -	\$ 47,896	\$ -	\$ 100,000	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -
EN1355	Grove Street East Watermain Replacement and Road Renewal – Duckworth to Fletcher	James Black	\$ 28,900	\$ 71,100	\$ 324,000	\$ 395,100	\$ -	\$ 424,000	\$ -	\$ 424,000	\$ 115,311	\$ 280,000	\$ -	\$ -	\$ -
EN1390	Wastewater Peak Flow Attenuation Facility	Kiran Suresh	\$ 85,508	\$ 661,492	\$ 473,200	\$ 1,134,692	\$ 2,555,800	\$ 3,776,000	\$ -	\$ 3,776,000	\$ 45,000	\$ 911,373	\$ 911,373	\$ 911,373	\$ 911,373
EN1392	Essa Road Right of Way Expansion - Bryne to Fairview (within CAH limits)	Aaron Toth	\$ 1,147	\$ 1,118,853	\$ 1,708,000	\$ 2,826,853	\$ -	\$ 2,828,000	\$ 146,539	\$ 2,974,539	\$ 1,781,291	\$ 1,192,102	\$ -	\$ -	\$ -
EN1395	Ferndale Drive South Watermain Replacement – Tiffin to Ardagh	Tom Reeve	\$ -	\$ -	\$ 100,000	\$ 100,000	\$ -	\$ 100,000	\$ -	\$ 100,000	\$ 82,400	\$ 17,600	\$ -	\$ -	\$ -
EN1398	Queen St. ROW Reconstruction- St. Vincent Street to Berczy Street	Jeff Henry	\$ 156,553	\$ 193,447	\$ 407,000	\$ 600,447	\$ -	\$ 757,000	\$ 704	\$ 757,704	\$ 88,949	\$ 470,130	\$ 41,368	\$ -	\$ -
EN1431	WwTF 96 MLD Expansion Program, Comprehensive Site Strategy Plan & ESR	Kiran Suresh	\$ 87,604	\$ 912,396	\$ 600,000	\$ 1,512,396	\$ 657,400	\$ 2,257,400	\$ -	\$ 2,257,400	\$ 45,000	\$ 531,199	\$ 531,199	\$ 531,199	\$ 531,199
EN1438	WwTF Digester Capacity Expansion	Asim Masaud	\$ 22,270	\$ 777,730	\$ 500,000	\$ 1,277,730	\$ 2,475,000	\$ 3,775,000	\$ -	\$ 3,775,000	\$ 45,000	\$ 926,933	\$ 926,933	\$ 926,933	\$ 926,933
EN1453	Codrington Street and Lakeview Crescent ROW Replacement - Duckworth to Weldon	Jeff Henry	\$ 27,054	\$ 17,946	\$ 412,500	\$ 430,446	\$ 412,500	\$ 870,000	\$ -	\$ 870,000	\$ 77,146	\$ 355,000	\$ 410,800	\$ -	\$ -
EN1461	Penetang Street ROW Replacement - Mulcaster to Duckworth	Julia Vanderkuylen	\$ -	\$ -	\$ 1,000,000	\$ 1,000,000	\$ -	\$ 1,000,000	\$ -	\$ 1,000,000	\$ 900,000	\$ 100,000	\$ -	\$ -	\$ -
EN1462	Jean and Tyndale Sanitary Servicing Installation	Julia Vanderkuylen	\$ -	\$ -	\$ 303,000	\$ 303,000	\$ -	\$ 303,000	\$ -	\$ 303,000	\$ 273,000	\$ 30,000	\$ -	\$ -	\$ -
EN1463	Sophia Creek Owen Tributary storm outlet from Memorial Square	Rachel Graham	\$ -	\$ -	\$ 55,700	\$ 55,700	\$ -	\$ 55,700	\$ -	\$ 55,700	\$ 55,700	\$ -	\$ -	\$ -	\$ -
EN1464	Sophia Trunk Storm Sewers - Clapperton, Owen & Sophia (Dunlop to Peel)	Rachel Graham	\$ -	\$ -	\$ 91,000	\$ 91,000	\$ -	\$ 91,000	\$ 228,000	\$ 319,000	\$ 319,000	\$ -	\$ -	\$ -	\$ -
EN1469	Dunlop Street Bridge Sanitary - Sarjeant Drive to Anne Street	Rachel Graham	\$ -	\$ -	\$ 1,208,069	\$ 1,208,069	\$ 2,000,000	\$ 3,208,069	\$ (1,200,000)	\$ 2,008,069	\$ 445,000	\$ 420,000	\$ 100,000	\$ 1,043,069	\$ -
EN1472	LT14 (JC Massie Way) Emergency Storm Water Pond Repair	Rachel Graham	\$ -	\$ -	\$ 2,000,000	\$ 2,000,000	\$ 800,000	\$ 2,800,000	\$ -	\$ 2,800,000	\$ 1,653,000	\$ 500,000	\$ 647,000	\$ -	\$ -
EN1473	LT04 Storm Pond repairs and retrofit	Jeff Henry	\$ -	\$ -	\$ 325,000	\$ 325,000	\$ -	\$ 325,000	\$ -	\$ 325,000	\$ 42,250	\$ 282,750	\$ -	\$ -	\$ -
EN1474	Kidd's Creek marina sediment removal	Rachel Graham	\$ -	\$ -	\$ 200,000	\$ 200,000	\$ 200,000	\$ 400,000	\$ -	\$ 400,000	\$ 162,000	\$ 100,000	\$ 138,000	\$ -	\$ -
EN1477	WwTF New Cogeneration and Biogas Treatment System	Valens Nicholson	\$ -	\$ -	\$ 80,000	\$ 80,000	\$ 420,000	\$ 500,000	\$ -	\$ 500,000	\$ 33,000	\$ 250,000	\$ 217,000	\$ -	\$ -
EN1478	Bryne Drive and Commerce Park Drive Right of Way Expansion	Julia Vanderkuylen	\$ -	\$ -	\$ 927,000	\$ 927,000	\$ -	\$ 927,000	\$ -	\$ 927,000	\$ 827,000	\$ 100,000	\$ -	\$ -	\$ -
EN1479	Toronto Street ROW Replacement - End to Ross	Julia Vanderkuylen	\$ -	\$ -	\$ -	\$ -	\$ 550,000	\$ 550,000	\$ -	\$ 550,000	\$ 525,000	\$ 25,000	\$ -	\$ -	\$ -
ES1017	Biosolids Electrical Protect	Dan O'Neill	\$ 10,939	\$ 49,061	\$ -	\$ 49,061	\$ -	\$ 60,000	\$ -	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ -
ES1038	Secondary Plan Area New Bulk Water Filling Station	Kiran Suresh	\$ 71,182	\$ 183,068	\$ -	\$ 183,068	\$ -	\$ 254,250	\$ -	\$ 254,250	\$ 92,464	\$ 90,605	\$ -	\$ -	\$ -
FC1059	BFES Station 3 Interior Renovations	Jasmine Juneau	\$ 72,321	\$ 863,237	\$ -	\$ 863,237	\$ -	\$ 935,558	\$ -	\$ 935,558	\$ 863,237	\$ -	\$ -	\$ -	\$ -
FC1119	BFES Station 3 Facility Rehabilitation	Jasmine Juneau	\$ 32,891	\$ 165,509	\$ -	\$ 165,509	\$ -	\$ 198,400	\$ -	\$ 198,400	\$ 165,509	\$ -	\$ -	\$ -	\$ -
FC1122	Allandale Recreation Centre Designated Substances Survey Abatement	Paolo Bovolini	\$ 37,692	\$ 62,308	\$ -	\$ 62,308	\$ -	\$ 100,000	\$ -	\$ 100,000	\$ 62,308	\$ -	\$ -	\$ -	\$ -
FC1139	City Hall Redevelopment	Jason De Vroom	\$ 1,110,074	\$ 1,239,926	\$ -	\$ 1,239,926	\$ -	\$ 2,350,000	\$ -	\$ 2,350,000	\$ 552,301	\$ 739,926	\$ -	\$ -	\$ -
FC1147	BFES Station 4 Renovation	Jasmine Juneau	\$ 38,121	\$ 1,021,879	\$ -	\$ 1,021,879	\$ -	\$ 1,060,000	\$ -	\$ 1,060,000	\$ 1,021,879	\$ -	\$ -	\$ -	\$ -
FC1176	Allandale Recreation Centre Exterior Doors Replacement	Paolo Bovolini	\$ 6,742	\$ 73,258	\$ -	\$ 73,258	\$ -	\$ 80,000	\$ -	\$ 80,000	\$ 73,258	\$ -	\$ -	\$ -	\$ -
FC1207	Barrie Fire Station 3 Generator Replacement	Jasmine Juneau	\$ 1,023	\$ 138,977	\$ -	\$ 138,977	\$ -	\$ 140,000	\$ -	\$ 140,000	\$ 138,977	\$ -	\$ -	\$ -	\$ -

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FC1208	Barrie Fire Station 4 Generator Replacement	Jasmine Juneau	\$ 1,023	\$ 138,977	\$ -	\$ 138,977	\$ -	\$ 140,000	\$ -	\$ 140,000	\$ 138,977	\$ -	\$ -	\$ -	\$ -
FC1211	Barrie Fire Station 4 Boiler & Piping Replacement	Jasmine Juneau	\$ 1,023	\$ 63,977	\$ -	\$ 63,977	\$ -	\$ 65,000	\$ -	\$ 65,000	\$ 63,977	\$ -	\$ -	\$ -	\$ -
FC1217	East Bayfield Community Centre Pool Boiler & Controls Replacement	Paolo Bovolini	\$ 15,875	\$ 409,125	\$ -	\$ 409,125	\$ -	\$ 425,000	\$ -	\$ 425,000	\$ 409,125	\$ -	\$ -	\$ -	\$ -
FC1225	Waterfront Life Guard Tower(s) Replacement	Paolo Bovolini	\$ -	\$ 35,000	\$ -	\$ 35,000	\$ -	\$ 35,000	\$ -	\$ 35,000	\$ 35,000	\$ -	\$ -	\$ -	\$ -
FC1230	Holly Community Centre Roof Replacement	Paolo Bovolini	\$ 17,538	\$ 132,462	\$ 1,500,000	\$ 1,632,462	\$ -	\$ 1,650,000	\$ -	\$ 1,650,000	\$ 1,632,462	\$ -	\$ -	\$ -	\$ -
FC1238	Allandale Recreation Centre Large Pool Heating System Replacement	Paolo Bovolini	\$ -	\$ -	\$ 50,000	\$ 50,000	\$ -	\$ 50,000	\$ -	\$ 50,000	\$ 50,000	\$ -	\$ -	\$ -	\$ -
FC1246	Circle at the Centre Condenser Replacement	Paolo Bovolini	\$ -	\$ -	\$ 100,000	\$ 100,000	\$ -	\$ 100,000	\$ -	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ -	\$ -
FC1251	Sadlon Arena - Fire System Replacement	Paolo Bovolini	\$ -	\$ -	\$ 225,000	\$ 225,000	\$ -	\$ 225,000	\$ -	\$ 225,000	\$ 225,000	\$ -	\$ -	\$ -	\$ -
FC1252	East Bayfield Community Centre Air Cooled Condenser Replacement	Paolo Bovolini	\$ -	\$ -	\$ 425,000	\$ 425,000	\$ -	\$ 425,000	\$ -	\$ 425,000	\$ 30,000	\$ 395,000	\$ -	\$ -	\$ -
FC1254	Sadlon Arena - Roof Repairs	Paolo Bovolini	\$ -	\$ -	\$ 425,000	\$ 425,000	\$ -	\$ 425,000	\$ -	\$ 425,000	\$ 425,000	\$ -	\$ -	\$ -	\$ -
Projects in Design Phase Sub-total:			\$ 32,398,056	\$ 63,842,148	\$ 12,574,303	\$ 76,416,451	\$ 40,538,630	\$ 149,353,137	\$ (45,616)	\$ 149,307,521	\$ 24,352,967	\$ 46,756,992	\$ 15,599,318	\$ 9,685,827	\$ 9,278,719
Projects in Construction															
EN1071	Dunlop Street West ROW Replacement - Eccles to Toronto	Julia Vanderkuylen	\$ 11,588,458	\$ 1,337,142	\$ 7,500,000	\$ 8,837,142	\$ 4,000,001	\$ 24,425,601	\$ -	\$ 24,425,601	\$ 12,409,883	\$ 915,711	\$ 115,731	\$ -	\$ -
EN1095	Dunlop St EA-Toronto-Mulcaster		\$ 89,848	\$ (591)	\$ -	\$ (591)	\$ -	\$ 89,257	\$ -	\$ 89,257	\$ -	\$ -	\$ -	\$ -	\$ -
EN1097	Mapleview Drive East Improvements - Country Lane to Yonge (City)	Rachel Graham	\$ 7,850,106	\$ 8,133,794	\$ 1,725,500	\$ 9,859,294	\$ 3,926,460	\$ 21,635,860	\$ -	\$ 21,635,860	\$ 3,530,109	\$ 4,250,000	\$ 3,500,000	\$ 2,505,645	\$ -
EN1101	Dunlop, Poyntz and Berczy New Watermain and ROW Replacement - Codrington to Mulcaster	Jeff Henry	\$ 677,361	\$ 2,408,639	\$ 2,770,000	\$ 5,178,639	\$ 1,221,000	\$ 7,077,000	\$ -	\$ 7,077,000	\$ 2,142,015	\$ 4,228,178	\$ -	\$ -	\$ -
EN1122	Little Lk Sew Pump Station Upg	Wesley Reid	\$ 1,104,127	\$ 234,173	\$ -	\$ 234,173	\$ -	\$ 1,338,300	\$ -	\$ 1,338,300	\$ 173,562	\$ 60,611	\$ -	\$ -	\$ -
EN1127	WwTF Biosolids Storage Tank Mixers	Wesley Reid	\$ 822,026	\$ 6,595,159	\$ (2,599,400)	\$ 3,995,759	\$ -	\$ 4,817,785	\$ (250,000)	\$ 4,567,785	\$ 2,208,920	\$ 1,122,707	\$ 414,131	\$ -	\$ -
EN1128	Heritage Trail Sign Expansion	Wendy Loevenmark	\$ 358,799	\$ 69,326	\$ -	\$ 69,326	\$ -	\$ 428,125	\$ -	\$ 428,125	\$ -	\$ -	\$ -	\$ -	\$ -
EN1152	Water Service and Backflow Prevention Upgrades for Parks and Open Spaces	Jeff Henry	\$ 1,255,828	\$ 60,328	\$ 225,000	\$ 285,328	\$ -	\$ 1,541,156	\$ -	\$ 1,541,156	\$ 269,625	\$ 15,703	\$ -	\$ -	\$ -
EN1161	Harvie Road and Big Bay Point Road New Crossing - Highway 400	Todd Comfort	\$ 8,780,265	\$ (880,265)	\$ -	\$ (880,265)	\$ -	\$ 7,900,000	\$ -	\$ 7,900,000	\$ 84,167	\$ -	\$ -	\$ -	\$ -
EN1164	Bell Farm Road ROW Expansion - St. Vincent to Duckworth	Aaron Toth	\$ 797,493	\$ 5,367,107	\$ -	\$ 5,367,107	\$ 7,645,000	\$ 13,809,600	\$ (2,709,997)	\$ 11,099,603	\$ 4,929,034	\$ 5,059,673	\$ -	\$ 25,000	\$ -
EN1169	Lovers Creek New Bridge - Tollendal Mill, 150m West of Coxmill	Dan Fox	\$ 230,048	\$ 2,924,625	\$ 1,994,622	\$ 4,919,247	\$ 1,202,681	\$ 6,351,976	\$ 773,024	\$ 7,125,000	\$ 2,918,669	\$ 3,976,282	\$ -	\$ -	\$ -
EN1172	Gunn Street ROW Replacement - Peel to St. Vincent	Angela Maclean	\$ 392,295	\$ 537,705	\$ 1,092,700	\$ 1,630,405	\$ 9,834,300	\$ 11,857,000	\$ -	\$ 11,857,000	\$ 29,121	\$ 5,371,980	\$ 4,656,945	\$ 1,406,659	\$ -
EN1173	Harvie Rd ROW - Essa to Veteran's	Todd Comfort	\$ 49,044	\$ 7,956	\$ -	\$ 7,956	\$ -	\$ 57,000	\$ -	\$ 57,000	\$ -	\$ -	\$ -	\$ -	\$ -
EN1184	Sewer Rehabilitation Program	James Black	\$ 768,106	\$ 366,894	\$ 320,000	\$ 686,894	\$ -	\$ 1,455,000	\$ -	\$ 1,455,000	\$ 538,000	\$ 148,894	\$ -	\$ -	\$ -
EN1185	Sidewalk Infill Program	Jeff Henry	\$ 1,244,760	\$ 122,740	\$ 50,000	\$ 172,740	\$ -	\$ 1,417,500	\$ -	\$ 1,417,500	\$ 77,500	\$ 95,240	\$ -	\$ -	\$ -
EN1186	Sophia Creek Culvert Expansion - Grove, 130m East of Davidson	Angela Maclean	\$ 172,892	\$ 276,108	\$ 1,383,978	\$ 1,660,086	\$ 826,000	\$ 2,658,978	\$ -	\$ 2,658,978	\$ 1,441,916	\$ 1,060,021	\$ -	\$ -	\$ -
EN1189	Watermain Cathodic Protection Program	James Black	\$ 2,245,776	\$ 1,034,224	\$ 1,000,000	\$ 2,034,224	\$ -	\$ 4,280,000	\$ (368,283)	\$ 3,911,717	\$ 953,000	\$ 700,941	\$ -	\$ -	\$ -
EN1192	WwTF Alum System Upgrade at Secondary Clarifiers	Wesley Reid	\$ 330,779	\$ 1,354,131	\$ -	\$ 1,354,131	\$ -	\$ 1,684,910	\$ -	\$ 1,684,910	\$ 674,369	\$ 679,762	\$ -	\$ -	\$ -
EN1252	PRV Chamber Replacement Program	James Black	\$ 1,824,483	\$ 485,517	\$ 813,215	\$ 1,298,732	\$ 137,215	\$ 3,260,430	\$ -	\$ 3,260,430	\$ 410,595	\$ 200,000	\$ 825,352	\$ -	\$ -
EN1262	Harvie Road ROW Expansion - Essa to Bryne	Todd Comfort	\$ 15,048,177	\$ 2,146,722	\$ -	\$ 2,146,722	\$ -	\$ 17,194,899	\$ 527,680	\$ 17,722,579	\$ 50,986	\$ -	\$ -	\$ -	\$ -

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Project Number	Description	Project Manager	Total Spent by The End of 2020	Carryforward (unspent portion of 2020 and prior year budgets)	2021 Approved Capital Budget	Total 2021 Capital Plan	Future Yrs Approved Capital Budget	Total Project Budget Approved to Date	Pending Adjustments Requested on Capital Status Report	Total Project Budget incl. Adjustments	2021 Spending Plan \$	2022 Spending Plan \$	2023 Spending Plan \$	2024 Spending Plan \$	2025 Spending Plan \$
EN1263	Lampman to Anne New Transmission Watermain and Lampman to Leacock ROW Rehabilitation	James Black	\$ 2,561,191	\$ 198,309	\$ 922,475	\$ 1,120,784	\$ -	\$ 3,681,975	\$ 19,329	\$ 3,701,304	\$ 725,152	\$ 414,961	\$ -	\$ -	\$ -
EN1269	Kidds and Sophia Creek Storm Pond Upgrades - Inwin (KD03), Ford (KD06), and Ottaway (SP03)	Jeff Henry	\$ 1,440,124	\$ 1,652,399	\$ 2,987,000	\$ 4,639,399	\$ 1,347,000	\$ 7,426,523	\$ -	\$ 7,426,523	\$ 2,791,548	\$ 2,625,351	\$ 569,500	\$ -	\$ -
EN1277	Bryne Drive New Road Construction - Harvie to North of Caplan	Alvaro Almuina	\$ 981,132	\$ 2,124,519	\$ 998,100	\$ 3,122,619	\$ 600,000	\$ 4,703,751	\$ -	\$ 4,703,751	\$ 2,143,694	\$ 1,584,369	\$ -	\$ -	\$ -
EN1278	Bryne Drive (North) New Road Construction - Harvie Rd to Essa Rd	Alvaro Almuina	\$ 793,051	\$ 1,076,769	\$ -	\$ 1,076,769	\$ -	\$ 1,869,820	\$ -	\$ 1,869,820	\$ 1,076,769	\$ -	\$ -	\$ -	\$ -
EN1286	Big Bay Point Road ROW Expansion - Bayview to Huronia	Aaron Toth	\$ 2,592,288	\$ 2,223,732	\$ 1,572,962	\$ 3,796,694	\$ 8,295,444	\$ 14,684,426	\$ (0)	\$ 14,684,426	\$ 4,296,493	\$ 7,053,710	\$ 741,992	\$ -	\$ -
EN1287	Harvie Road and Big Bay Point Road New Crossing - Highway 400	Todd Comfort	\$ 32,413,257	\$ 11,275,343	\$ -	\$ 11,275,343	\$ -	\$ 43,688,600	\$ -	\$ 43,688,600	\$ 342,403	\$ -	\$ -	\$ -	\$ -
EN1289	Road Resurfacing Program	Julia Vanderkuylen	\$ 14,403,361	\$ 1,768,639	\$ 4,750,000	\$ 6,518,639	\$ -	\$ 20,922,000	\$ -	\$ 20,922,000	\$ 4,774,076	\$ 1,744,562	\$ -	\$ -	\$ -
EN1294	Watermain Renewal Program	James Black	\$ 1,341,880	\$ 370,208	\$ 1,713,000	\$ 2,083,208	\$ -	\$ 3,425,088	\$ 250,000	\$ 3,675,088	\$ 2,160,000	\$ 174,015	\$ -	\$ -	\$ -
EN1308	End of Life Pavement Replacement Program	James Black	\$ 1,369,455	\$ 25,545	\$ 1,175,000	\$ 1,200,545	\$ -	\$ 2,570,000	\$ -	\$ 2,570,000	\$ 1,010,000	\$ 190,545	\$ -	\$ -	\$ -
EN1309	Bayfield Street Water Tower - Repairs and Interior Lining Replacement	Luc Paquin	\$ 530,121	\$ 531,879	\$ -	\$ 531,879	\$ -	\$ 1,062,000	\$ (324,741)	\$ 737,259	\$ 203,138	\$ 4,000	\$ -	\$ -	\$ -
EN1311	Kidd's Creek Repair and Realignment Upstream of Cundles Road	Jeff Henry	\$ 373,017	\$ 250,835	\$ -	\$ 250,835	\$ -	\$ 623,852	\$ -	\$ 623,852	\$ -	\$ 100,000	\$ -	\$ -	\$ -
EN1322	Anne Street Right of Way Expansion - Wellington to Edgehill (within CAH limits)	Dan Fox	\$ 53,595	\$ 137,605	\$ 157,303	\$ 294,908	\$ 6,746,554	\$ 7,095,057	\$ (100,000)	\$ 6,995,057	\$ 137,485	\$ 2,094,435	\$ 4,709,542	\$ -	\$ -
EN1323	Anne Street Right of Way Expansion - Wellington to Edgehill (outside of CAH limits)	Dan Fox	\$ 1,697	\$ 93,103	\$ 200,000	\$ 293,103	\$ 401,818	\$ 696,618	\$ -	\$ 696,618	\$ 53,500	\$ 281,659	\$ 359,762	\$ -	\$ -
EN1349	Anne St Watermain Abandonment at Hwy 400	Dave James	\$ 807,087	\$ 107,825	\$ -	\$ 107,825	\$ -	\$ 914,912	\$ -	\$ 914,912	\$ 98,361	\$ -	\$ -	\$ -	\$ -
EN1353	Essa Road and Anne Street Intersection Reconstruction	Jeff Henry	\$ 8,992	\$ (6,194)	\$ -	\$ (6,194)	\$ -	\$ 2,798	\$ -	\$ 2,798	\$ -	\$ -	\$ -	\$ -	\$ -
EN1467	Lovers Creek Mapleview LSRCA Compensation	Dave James	\$ -	\$ -	\$ 87,000	\$ 87,000	\$ -	\$ 87,000	\$ -	\$ 87,000	\$ 87,000	\$ -	\$ -	\$ -	\$ -
ES1022	Frozen Water Service Repair	Adam Kiley	\$ 1,620,503	\$ 554,497	\$ -	\$ 554,497	\$ -	\$ 2,175,000	\$ -	\$ 2,175,000	\$ 29,841	\$ 524,656	\$ -	\$ -	\$ -
FC1134	Holly Community Centre Building Automation System Replacement	Paolo Bovolini	\$ 260,401	\$ 288,099	\$ -	\$ 288,099	\$ -	\$ 548,500	\$ -	\$ 548,500	\$ 288,099	\$ -	\$ -	\$ -	\$ -
FC1194	South Shore Community Centre End of Life Renewals	Paolo Bovolini	\$ 35,816	\$ 39,184	\$ -	\$ 39,184	\$ -	\$ 75,000	\$ -	\$ 75,000	\$ 39,184	\$ -	\$ -	\$ -	\$ -
FC1200	Eastview Arena Chiller Replacement	Paolo Bovolini	\$ 54,778	\$ 45,222	\$ -	\$ 45,222	\$ -	\$ 100,000	\$ -	\$ 100,000	\$ 45,222	\$ -	\$ -	\$ -	\$ -
FC1219	Barrie Molson Centre AODA Washroom Upgrades	Paolo Bovolini	\$ 1,824	\$ 78,176	\$ -	\$ 78,176	\$ -	\$ 80,000	\$ -	\$ 80,000	\$ 78,176	\$ -	\$ -	\$ -	\$ -
RP1154	Lovers Creek Watershed, LV05 SWMF- Rehabilitation	Angela Maclean	\$ 128,329	\$ 21,671	\$ 1,923,000	\$ 1,944,671	\$ 3,000,000	\$ 5,073,000	\$ (1,845,106)	\$ 3,227,894	\$ 1,949,626	\$ 1,150,000	\$ -	\$ -	\$ -
Projects in Construction Sub-total:			\$ 117,402,573	\$ 55,438,796	\$ 32,761,456	\$ 88,200,252	\$ 49,183,473	\$ 254,786,297	\$ (4,028,095)	\$ 250,758,203	\$ 55,171,238	\$ 45,827,966	\$ 15,892,954	\$ 3,937,304	\$ -
Underway															
EN1153	Mapleview Dr E Sewer Watermain	Frank Palka	\$ 25,014	\$ 14,986	\$ -	\$ 14,986	\$ -	\$ 40,000	\$ -	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ -
EN1179	John Edwin Coupe Park Rehab	Kevin Bradley	\$ 34,682	\$ 295,318	\$ -	\$ 295,318	\$ -	\$ 330,000	\$ -	\$ 330,000	\$ 25,000	\$ 270,318	\$ -	\$ -	\$ -
EN1245	WwTF Chemical Building Upgrade	Sheyda Dorraj	\$ 24,934	\$ 25,066	\$ 364,000	\$ 389,066	\$ 876,000	\$ 1,290,000	\$ -	\$ 1,290,000	\$ 139,066	\$ 1,126,000	\$ -	\$ -	\$ -
EN1264	Dunlop Street Right of Way Expansion - Sarjeant to Anne (outside of CAH limits)	Rachel Graham	\$ 229,048	\$ 2,683,852	\$ -	\$ 2,683,852	\$ -	\$ 2,912,900	\$ (2,683,651)	\$ 229,249	\$ 200	\$ -	\$ -	\$ -	\$ -
EN1265	Cycle Barrie Infrastructure Program	Jeff Henry	\$ 1,634,653	\$ 220,347	\$ 175,000	\$ 395,347	\$ 175,000	\$ 2,205,000	\$ 60,000	\$ 2,265,000	\$ 275,000	\$ 355,347	\$ -	\$ -	\$ -
EN1268	Loyalist Park Expansion Phase 2		\$ 258,091	\$ 61,909	\$ -	\$ 61,909	\$ -	\$ 320,000	\$ -	\$ 320,000	\$ -	\$ -	\$ -	\$ -	\$ -
EN1272	SalemRd New Watermain, NewTrunk Sanitary Sewer and ROW Expansion- Veterans to Saunders (City)	Dan Fox	\$ 1,117,468	\$ (50,468)	\$ -	\$ (50,468)	\$ (1,067,000)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

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EN1293	Huron and Big Bay Point Large Diameter Watermain Condition Assessment	Michael Brown	\$ 498,970	\$ 382,230	\$ -	\$ 382,230	\$ -	\$ 881,200	\$ -	\$ 881,200	\$ 100,048	\$ 282,230	\$ -	\$ -	\$ -
EN1302	Stormwater Management Asset Management Plan Update	Tom Reeve	\$ 209,777	\$ 165,223	\$ -	\$ 165,223	\$ -	\$ 375,000	\$ -	\$ 375,000	\$ 62,429	\$ 102,794	\$ -	\$ -	\$ -
EN1306	Dunlop Street Interchange Replacement - Sarjeant Drive to Anne Street	Rachel Graham	\$ 164,716	\$ 1,029,484	\$ 350,809	\$ 1,380,293	\$ 1,300,000	\$ 2,845,009	\$ (1,528,172)	\$ 1,316,837	\$ 56,512	\$ 760,000	\$ 325,609	\$ 5,000	\$ 5,000
EN1307	Roll Off Truck New Purchase - Environmental Services	Brian Pirie	\$ 229,098	\$ 70,902	\$ -	\$ 70,902	\$ -	\$ 300,000	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -
EN1320	Early Life Pavement Preservation Pilot Program	Michael Brown	\$ 209,053	\$ 380,947	\$ -	\$ 380,947	\$ -	\$ 590,000	\$ -	\$ 590,000	\$ 380,995	\$ -	\$ -	\$ -	\$ -
EN1327	Wastewater Asset Management Plan	Tom Reeve	\$ 177,927	\$ 497,073	\$ -	\$ 497,073	\$ -	\$ 675,000	\$ -	\$ 675,000	\$ 411,732	\$ 85,341	\$ -	\$ -	\$ -
EN1329	Utilization of Wastewater Collection System as Active Storage	Nathanael Couperus	\$ 5,254	\$ 69,746	\$ -	\$ 69,746	\$ -	\$ 75,000	\$ -	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ -
EN1336	NRP- HNS Queens Park B Neighbourhood Reconstruction	Adam Kiley	\$ 95,807	\$ 4,193	\$ 1,116,740	\$ 1,120,933	\$ -	\$ 1,216,740	\$ (29,193)	\$ 1,187,547	\$ 868,372	\$ 223,368	\$ -	\$ -	\$ -
EN1386	Tiffin/Bradford/Essa Transportation Feasibility Study	Brett Gratrix	\$ 1,554	\$ 98,446	\$ 200,000	\$ 298,446	\$ -	\$ 300,000	\$ 75,000	\$ 375,000	\$ 155,000	\$ 193,446	\$ 25,000	\$ -	\$ -
EN1429	Water and Transportation Asset Management Plans - Update	Tom Reeve	\$ 59,328	\$ 140,672	\$ 100,000	\$ 240,672	\$ -	\$ 300,000	\$ -	\$ 300,000	\$ 228,863	\$ 11,810	\$ -	\$ -	\$ -
EN1433	Whiskey Creek - Culvert Crossings - The Boulevard and Brennan Avenue	Tom Reeve	\$ 139,053	\$ 30,947	\$ 80,000	\$ 110,947	\$ -	\$ 250,000	\$ -	\$ 250,000	\$ 110,947	\$ -	\$ -	\$ -	\$ -
EN1436	Summit Pines Subdivision New Park Development	Bill McGregor	\$ -	\$ 400,000	\$ -	\$ 400,000	\$ -	\$ 400,000	\$ -	\$ 400,000	\$ 400,000	\$ -	\$ -	\$ -	\$ -
EN1465	Wastewater Inflow/Infiltration Reduction Action Plan	Nathanael Couperus	\$ -	\$ -	\$ 200,000	\$ 200,000	\$ 600,000	\$ 800,000	\$ -	\$ 800,000	\$ 182,000	\$ 618,000	\$ -	\$ -	\$ -
EN1466	SWMF / Stormwater Storage Area Safety Review	Nathanael Couperus	\$ -	\$ -	\$ 187,000	\$ 187,000	\$ -	\$ 187,000	\$ -	\$ 187,000	\$ 152,720	\$ 34,280	\$ -	\$ -	\$ -
EN1468	SWTP Control System Upgrade	Wesley Reid	\$ -	\$ -	\$ 902,100	\$ 902,100	\$ 4,694,900	\$ 5,597,000	\$ -	\$ 5,597,000	\$ 352,286	\$ 2,335,714	\$ 2,409,000	\$ 500,000	\$ -
EN1470	Asset Management Plan Updates - Regulatory Compliance and Program Advancement	Tom Reeve	\$ -	\$ -	\$ 75,000	\$ 75,000	\$ 225,000	\$ 300,000	\$ -	\$ 300,000	\$ 54,000	\$ 246,000	\$ -	\$ -	\$ -
EN1471	DC Update - Infrastructure Cost Study	Tom Reeve	\$ -	\$ -	\$ 170,000	\$ 170,000	\$ 55,000	\$ 225,000	\$ -	\$ 225,000	\$ 83,600	\$ 141,400	\$ -	\$ -	\$ -
ES1001	TCE Groundwater Monitor Wells	Lenita Hywarren	\$ 464,780	\$ 82,282	\$ -	\$ 82,282	\$ -	\$ 547,062	\$ -	\$ 547,062	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 2,282
ES1002	Landfill Wells(Groundwater,Gas	Lindsay Quinn	\$ 376,137	\$ 133,863	\$ -	\$ 133,863	\$ -	\$ 510,000	\$ -	\$ 510,000	\$ -	\$ 133,863	\$ -	\$ -	\$ -
ES1006	Process Instrumentation	Dane Reynolds	\$ 110,105	\$ 24,895	\$ -	\$ 24,895	\$ -	\$ 135,000	\$ -	\$ 135,000	\$ 24,895	\$ -	\$ -	\$ -	\$ -
ES1015	TCE Plume Mitigation Solution	Lenita Hywarren	\$ 125,751	\$ 74,249	\$ -	\$ 74,249	\$ -	\$ 200,000	\$ -	\$ 200,000	\$ 74,249	\$ -	\$ -	\$ -	\$ -
ES1016	Kidds Crk Outlet PHC Invest	Lenita Hywarren	\$ 69,574	\$ 30,426	\$ -	\$ 30,426	\$ -	\$ 100,000	\$ -	\$ 100,000	\$ 30,426	\$ -	\$ -	\$ -	\$ -
ES1033	WwTF Filter Beds 1 and 2 Diffuser Upgrade	Greg Jordan	\$ 858	\$ 39,142	\$ -	\$ 39,142	\$ -	\$ 40,000	\$ -	\$ 40,000	\$ 39,142	\$ -	\$ -	\$ -	\$ -
ES1035	WwTF Travelling Bridge Frame Renewal - Filters 1 - 4	Greg Jordan	\$ 465	\$ 139,535	\$ -	\$ 139,535	\$ -	\$ 140,000	\$ -	\$ 140,000	\$ 39,535	\$ 50,000	\$ 50,000	\$ -	\$ -
ES1037	Grove Street Pumping Station New Sewage Pump	Greg Jordan	\$ 25,312	\$ 44,688	\$ -	\$ 44,688	\$ -	\$ 70,000	\$ -	\$ 70,000	\$ 44,688	\$ -	\$ -	\$ -	\$ -
ES1039	Environmental Centre Methane Detection and Alarming System Replacement	Kelly Walker-Prince	\$ 789,410	\$ 10,590	\$ -	\$ 10,590	\$ -	\$ 800,000	\$ -	\$ 800,000	\$ 20,000	\$ -	\$ -	\$ -	\$ -
ES1042	Barrie Environmental Centre Waste and Recycling Depot Repair	Kelly Walker-Prince	\$ 75,453	\$ 24,547	\$ -	\$ 24,547	\$ -	\$ 100,000	\$ -	\$ 100,000	\$ 10,000	\$ 14,547	\$ -	\$ -	\$ -
ES1043	Barrie Landfill Household Hazardous Waste Depot Upgrades	Kelly Walker-Prince	\$ 42,000	\$ 58,000	\$ -	\$ 58,000	\$ -	\$ 100,000	\$ -	\$ 100,000	\$ 6,106	\$ 51,894	\$ -	\$ -	\$ -
ES1044	WwTF Sand Filter Controls & Instrumentation Replacement	Greg Jordan	\$ -	\$ 165,000	\$ -	\$ 165,000	\$ -	\$ 165,000	\$ -	\$ 165,000	\$ 65,000	\$ 50,000	\$ 50,000	\$ -	\$ -
ES1046	WwTF Unox Tank Isolation Gate Replacement	Greg Jordan	\$ -	\$ 100,000	\$ -	\$ 100,000	\$ -	\$ 100,000	\$ -	\$ 100,000	\$ 50,000	\$ 50,000	\$ -	\$ -	\$ -
ES1047	Public Space Bin Upgrade Program	Sandra Brunet	\$ 2,015	\$ 710,485	\$ 237,500	\$ 947,985	\$ -	\$ 950,000	\$ -	\$ 950,000	\$ 10,000	\$ 260,000	\$ 300,000	\$ 150,000	\$ 150,000

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ES1048	Barrie Environmental Centre Recycling Depot Expansion and additional 40 Yard Bins	Kelly Walker-Prince	\$ 179,369	\$ 20,631	\$ -	\$ 20,631	\$ -	\$ 200,000	\$ -	\$ 200,000	\$ 10,000	\$ 10,631	\$ -	\$ -	\$ -
ES1051	WwTF Redundant Power Feed to Secondary Effluent Pumps	Dan O'Neill	\$ -	\$ 150,000	\$ -	\$ 150,000	\$ -	\$ 150,000	\$ -	\$ 150,000	\$ 150,000	\$ -	\$ -	\$ -	\$ -
ES1052	WwTF Administration Building Retrofit of Laboratory Fume Hood Ventilation Unit - Laboratory Room	Dane Reynolds	\$ -	\$ 25,000	\$ -	\$ 25,000	\$ -	\$ 25,000	\$ -	\$ 25,000	\$ -	\$ 25,000	\$ -	\$ -	\$ -
ES1053	Downtown Waste Management	Sandy Coulter	\$ 9,347	\$ 190,653	\$ -	\$ 190,653	\$ -	\$ 200,000	\$ -	\$ 200,000	\$ 190,653	\$ -	\$ -	\$ -	\$ -
ES1057	Well Installations for Biosolids Storage Facility Groundwater Monitoring Program	Lenita Hywarren	\$ 23,201	\$ 56,799	\$ -	\$ 56,799	\$ -	\$ 80,000	\$ -	\$ 80,000	\$ 56,799	\$ -	\$ -	\$ -	\$ -
ES1050	Landfill Household Hazardous Recycling Depot	Ryan Jones	\$ 19,560	\$ 980,440	\$ -	\$ 980,440	\$ -	\$ 1,000,000	\$ (200,000)	\$ 800,000	\$ 40,651	\$ 739,789	\$ -	\$ -	\$ -
ES1059	Landfill Litter Fencing	Lindsay Quinn	\$ -	\$ -	\$ 100,000	\$ 100,000	\$ 50,000	\$ 150,000	\$ -	\$ 150,000	\$ 100,000	\$ 50,000	\$ -	\$ -	\$ -
ES1060	Landfill Purge Well 5	Lindsay Quinn	\$ -	\$ -	\$ 300,000	\$ 300,000	\$ -	\$ 300,000	\$ -	\$ 300,000	\$ 150,000	\$ 150,000	\$ -	\$ -	\$ -
FC1064	Allandale Historic Train Station Development	Jason De Vroom	\$ 2,581,661	\$ 2,218,339	\$ -	\$ 2,218,339	\$ -	\$ 4,800,000	\$ -	\$ 4,800,000	\$ 1,185,268	\$ 1,033,070	\$ -	\$ -	\$ -
FC1079	Eastview Arena Parking & Light	Paolo Bovolini	\$ 58,157	\$ 470,843	\$ -	\$ 470,843	\$ -	\$ 529,000	\$ 50,000	\$ 579,000	\$ 520,843	\$ -	\$ -	\$ -	\$ -
FC1082	Facility High Security Upgrade	Wade Leblanc	\$ 62,971	\$ 97,029	\$ -	\$ 97,029	\$ -	\$ 160,000	\$ -	\$ 160,000	\$ 97,029	\$ -	\$ -	\$ -	\$ -
FC1085	Hewitt's Community Centre New Building Development	Paolo Bovolini	\$ 101,884	\$ 0	\$ -	\$ 0	\$ -	\$ 101,884	\$ -	\$ 101,884	\$ -	\$ -	\$ -	\$ -	\$ -
FC1086	Hewitt's Library Branch New Building Development	Paolo Bovolini	\$ 51,401	\$ 8,599	\$ -	\$ 8,599	\$ -	\$ 60,000	\$ (8,599)	\$ 51,401	\$ -	\$ -	\$ -	\$ -	\$ -
FC1094	BFES Temporary Training Facility	Jasmine Juneau	\$ 102,855	\$ 167,145	\$ -	\$ 167,145	\$ -	\$ 270,000	\$ -	\$ 270,000	\$ 167,145	\$ -	\$ -	\$ -	\$ -
FC1124	Operations Centre Master Plan Implementation	Ryan Jones	\$ 324,951	\$ 6,125,049	\$ 1,500,000	\$ 7,625,049	\$ 23,500,000	\$ 31,450,000	\$ -	\$ 31,450,000	\$ 197,133	\$ 4,000,000	\$ 11,245,224	\$ 15,000,000	\$ 682,692
FC1138	Fisher Auditorium Redevelopment	Gus Diamantopoulos	\$ 427,450	\$ 30,000	\$ 425,000	\$ 455,000	\$ -	\$ 882,450	\$ -	\$ 882,450	\$ 455,000	\$ -	\$ -	\$ -	\$ -
FC1141	Community Wide Green House Gas Inventory development	Adam McMullin	\$ 75,796	\$ 104,204	\$ -	\$ 104,204	\$ -	\$ 180,000	\$ -	\$ 180,000	\$ 53,774	\$ 50,430	\$ -	\$ -	\$ -
FC1142	Fisher Auditorium Implementation	Stephannie Schlichter	\$ 27,831	\$ 172,169	\$ -	\$ 172,169	\$ -	\$ 200,000	\$ -	\$ 200,000	\$ 30,000	\$ 142,169	\$ -	\$ -	\$ -
FC1157	BAS Component Replacement	Adam McMullin	\$ 30,528	\$ 34,472	\$ -	\$ 34,472	\$ -	\$ 65,000	\$ -	\$ 65,000	\$ 34,472	\$ -	\$ -	\$ -	\$ -
FC1162	Waste Water Treatment Facility Administrative Office Fit-Up	Ryan Jones	\$ 26,270	\$ 33,730	\$ -	\$ 33,730	\$ -	\$ 60,000	\$ -	\$ 60,000	\$ -	\$ 33,730	\$ -	\$ -	\$ -
FC1166	Allandale Recreation Centre Restoration of Lobby Flooring	Paolo Bovolini	\$ 253,751	\$ 246,249	\$ -	\$ 246,249	\$ -	\$ 500,000	\$ -	\$ 500,000	\$ 246,249	\$ -	\$ -	\$ -	\$ -
FC1167	WWTF Secondary Digester Façade Replacement	Ryan Jones	\$ 18,301	\$ 101,699	\$ -	\$ 101,699	\$ -	\$ 120,000	\$ -	\$ 120,000	\$ 55,000	\$ 46,699	\$ -	\$ -	\$ -
FC1199	Holly Community Centre Parking Lot Refurbishment	Paolo Bovolini	\$ -	\$ 100,000	\$ -	\$ 100,000	\$ -	\$ 100,000	\$ 50,000	\$ 150,000	\$ 150,000	\$ -	\$ -	\$ -	\$ -
FC1206	Allandale Transit Hub Development	Natalie Calder	\$ 57,113	\$ 2,093,337	\$ 7,750,000	\$ 9,843,337	\$ -	\$ 9,900,450	\$ -	\$ 9,900,450	\$ 1,088,479	\$ 8,754,858	\$ -	\$ -	\$ -
FC1209	Barrie Fire Station 1 Roof Snow Guards Implementation	Jasmine Juneau	\$ 1,023	\$ 18,977	\$ -	\$ 18,977	\$ -	\$ 20,000	\$ -	\$ 20,000	\$ 18,977	\$ -	\$ -	\$ -	\$ -
FC1215	WWTF Innovation Center	Ryan Jones	\$ 104,821	\$ 70,179	\$ 1,000,000	\$ 1,070,179	\$ 1,500,000	\$ 2,675,000	\$ -	\$ 2,675,000	\$ 34,078	\$ 1,536,101	\$ 1,000,000	\$ -	\$ -
FC1216	Main Library Lobby Terrazzo Refurbishment	Gus Diamantopoulos	\$ -	\$ -	\$ 80,000	\$ 80,000	\$ -	\$ 80,000	\$ -	\$ 80,000	\$ 80,000	\$ -	\$ -	\$ -	\$ -
FC1221	Parks Public Washrooms Rehabilitation	Jason De Vroom	\$ 33,021	\$ 166,979	\$ -	\$ 166,979	\$ -	\$ 200,000	\$ -	\$ 200,000	\$ 166,980	\$ -	\$ -	\$ -	\$ -
FC1223	City Hall Site Upgrade and Refurbishment	Jason De Vroom	\$ 5,813	\$ 644,187	\$ -	\$ 644,187	\$ -	\$ 650,000	\$ -	\$ 650,000	\$ 644,187	\$ -	\$ -	\$ -	\$ -
FC1224	56 Mulcaster Roof Top and HVAC Replacement	Jason De Vroom	\$ 17,133	\$ 432,867	\$ -	\$ 432,867	\$ -	\$ 450,000	\$ 50,000	\$ 500,000	\$ 482,868	\$ -	\$ -	\$ -	\$ -
FC1231	Environmental Centre Drainage and Regrading	Ryan Jones	\$ 15,644	\$ 79,356	\$ -	\$ 79,356	\$ -	\$ 95,000	\$ 200,000	\$ 295,000	\$ 210,000	\$ 69,356	\$ -	\$ -	\$ -

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Project Number	Description	Project Manager	Total Spent by The End of 2020	Carryforward (unspent portion of 2020 and prior year budgets)	2021 Approved Capital Budget	Total 2021 Capital Plan	Future Yrs Approved Capital Budget	Total Project Budget Approved to Date	Pending Adjustments Requested on Capital Status Report	Total Project Budget incl. Adjustments	2021 Spending Plan \$	2022 Spending Plan \$	2023 Spending Plan \$	2024 Spending Plan \$	2025 Spending Plan \$
FC1233	Marina Administration Building Replacement	Jason De Vroom	\$ -	\$ 50,100	\$ -	\$ 50,100	\$ -	\$ 50,100	\$ -	\$ 50,100	\$ 50,100	\$ -	\$ -	\$ -	\$ -
FC1237	Main Library Front Entrance Landscape Replacement	Jason De Vroom	\$ 15,800	\$ 544,200	\$ -	\$ 544,200	\$ -	\$ 560,000	\$ 250,000	\$ 810,000	\$ 644,200	\$ 150,000	\$ -	\$ -	\$ -
FC1240	Allandale Recreation Centre Sidewalk Paver Replacement	Paolo Bovolini	\$ -	\$ -	\$ 250,000	\$ 250,000	\$ -	\$ 250,000	\$ 50,000	\$ 300,000	\$ 300,000	\$ -	\$ -	\$ -	\$ -
FC1243	Parkview Community Centre Parking Lot & Curb Replacement	Paolo Bovolini	\$ -	\$ -	\$ 100,000	\$ 100,000	\$ -	\$ 100,000	\$ -	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ -	\$ -
FC1248	Barrie Fire Station 1 Apparatus Bay Floor Resurfacing	Jasmine Juneau	\$ -	\$ -	\$ 50,000	\$ 50,000	\$ -	\$ 50,000	\$ -	\$ 50,000	\$ 50,000	\$ -	\$ -	\$ -	\$ -
FC1249	Barrie Fire Station 1 Overhead Door Refurbishment	Jasmine Juneau	\$ -	\$ -	\$ 75,000	\$ 75,000	\$ -	\$ 75,000	\$ -	\$ 75,000	\$ 75,000	\$ -	\$ -	\$ -	\$ -
FC1250	Transit Downtown Mini Hub	Jason De Vroom	\$ -	\$ -	\$ 50,000	\$ 50,000	\$ 284,069	\$ 334,069	\$ -	\$ 334,069	\$ 33,390	\$ 300,679	\$ -	\$ -	\$ -
FC1256	SWTP-Garage Floor Structural Rehabilitation and Prevention	Ryan Jones	\$ -	\$ -	\$ -	\$ -	\$ 300,000	\$ 300,000	\$ -	\$ 300,000	\$ 80,000	\$ 220,000	\$ -	\$ -	\$ -
FC1259	Fire HQ UPS Replacement	Jasmine Juneau	\$ -	\$ -	\$ 60,000	\$ 60,000	\$ -	\$ 60,000	\$ 6,000	\$ 66,000	\$ 66,000	\$ -	\$ -	\$ -	\$ -
FC1262	Operations Centre Master Plan - Land Purchase	Ryan Jones	\$ -	\$ -	\$ 14,000,000	\$ 14,000,000	\$ -	\$ 14,000,000	\$ -	\$ 14,000,000	\$ 40,000	\$ 13,960,000	\$ -	\$ -	\$ -
FC1264	Modular Supportive Housing Project – Vespra Street	Rick Pews	\$ -	\$ -	\$ 3,000,000	\$ 3,000,000	\$ -	\$ 3,000,000	\$ -	\$ 3,000,000	\$ 550,000	\$ 2,450,000	\$ -	\$ -	\$ -
FI1014	eTendering Platform New System	Sharon Jones	\$ 70,377	\$ 79,623	\$ -	\$ 79,623	\$ -	\$ 150,000	\$ -	\$ 150,000	\$ 64,669	\$ 14,953	\$ -	\$ -	\$ -
FI1022	Long Range Financial Plan Update	Marc Villeneuve	\$ 86,965	\$ 138,035	\$ -	\$ 138,035	\$ -	\$ 225,000	\$ -	\$ 225,000	\$ 138,035	\$ -	\$ -	\$ -	\$ -
FI1023	2019 DC Appeal	Marc Villeneuve	\$ 16,943	\$ 133,057	\$ -	\$ 133,057	\$ -	\$ 150,000	\$ -	\$ 150,000	\$ -	\$ 133,057	\$ -	\$ -	\$ -
FI1024	Stormwater Climate Action Fund	Evan Chen	\$ -	\$ 466,667	\$ 466,667	\$ 933,334	\$ 466,667	\$ 1,400,001	\$ -	\$ 1,400,001	\$ 466,668	\$ 466,666	\$ 466,667	\$ -	\$ -
FI1025	2021 Development Charge Study, Community Benefit Charge Strategy and By-law Updates	Marc Villeneuve	\$ -	\$ 150,000	\$ -	\$ 150,000	\$ -	\$ 150,000	\$ -	\$ 150,000	\$ 45,000	\$ 50,000	\$ 55,000	\$ -	\$ -
FI1026	Lake Simcoe Regional Airport Runway Expansion	John Kuehl	\$ -	\$ -	\$ 345,000	\$ 345,000	\$ -	\$ 345,000	\$ -	\$ 345,000	\$ 345,000	\$ -	\$ -	\$ -	\$ -
IT1049	City of Barrie Facilities Wi-Fi Expansion	April Towns	\$ 106,005	\$ 93,995	\$ 100,000	\$ 193,995	\$ -	\$ 300,000	\$ -	\$ 300,000	\$ 35,000	\$ 158,995	\$ -	\$ -	\$ -
IT1051	Cloud and Hosted Services Security Review	Arshdeep Singh	\$ 17,914	\$ 182,086	\$ -	\$ 182,086	\$ -	\$ 200,000	\$ -	\$ 200,000	\$ 80,000	\$ 102,086	\$ -	\$ -	\$ -
IT1056	Fleet Management System	Onome Eghagha	\$ -	\$ -	\$ 175,000	\$ 175,000	\$ -	\$ 175,000	\$ -	\$ 175,000	\$ 50,000	\$ 125,000	\$ -	\$ -	\$ -
IT1057	Fire Record Management Systems Upgrade	Onome Eghagha	\$ -	\$ -	\$ 200,000	\$ 200,000	\$ -	\$ 200,000	\$ -	\$ 200,000	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ -
LC1002	Corporate Records & Information Management Strategy System Upgrade	Wendy Cooke	\$ 61,056	\$ 238,944	\$ -	\$ 238,944	\$ -	\$ 300,000	\$ -	\$ 300,000	\$ -	\$ 238,944	\$ -	\$ -	\$ -
PS1000	Official Plan Comprehensive Update	Kathy Suggitt	\$ 431,259	\$ 63,741	\$ -	\$ 63,741	\$ -	\$ 495,000	\$ 49,000	\$ 544,000	\$ 5,406	\$ -	\$ -	\$ -	\$ -
RP1091	Traffic Calming	Steve Rose	\$ 56,495	\$ 23,505	\$ -	\$ 23,505	\$ -	\$ 80,000	\$ -	\$ 80,000	\$ 23,505	\$ -	\$ -	\$ -	\$ -
RP1093	Alectra Pole Betterment and Capital Upgrade Program - Street Lighting Equipment Relocation	Adam Kiley	\$ 94,034	\$ 805,966	\$ 300,000	\$ 1,105,966	\$ -	\$ 1,200,000	\$ -	\$ 1,200,000	\$ 303,908	\$ -	\$ -	\$ -	\$ -
RP1116	Traffic Control Signal System Replacement	Steve Rose	\$ 82,190	\$ 217,810	\$ -	\$ 217,810	\$ -	\$ 300,000	\$ -	\$ 300,000	\$ 217,810	\$ -	\$ -	\$ -	\$ -
RP1155	2019 Streetlight Infill	Tom Hanrahan	\$ 9,868	\$ 40,132	\$ -	\$ 40,132	\$ -	\$ 50,000	\$ (10,132)	\$ 39,868	\$ -	\$ -	\$ -	\$ -	\$ -
RP1157	Hotchkiss Creek, Downstream Channel and Drainage Improvements- 213 & 215 Phillip St	Ken Lin	\$ 784	\$ (784)	\$ -	\$ (784)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
RP1158	Heritage Park Redevelopment - Master Plan	Kevin Bradley	\$ 10,039	\$ 89,961	\$ -	\$ 89,961	\$ -	\$ 100,000	\$ -	\$ 100,000	\$ 60,000	\$ -	\$ -	\$ -	\$ -
RP1159	Waterfront and WIFI	Jeff Sharp	\$ 166,407	\$ 233,593	\$ -	\$ 233,593	\$ -	\$ 400,000	\$ -	\$ 400,000	\$ 27,000	\$ -	\$ -	\$ -	\$ -
RP1160	Traffic Claming & Active Transportation	Jeff Sharp	\$ 48,493	\$ 251,507	\$ -	\$ 251,507	\$ -	\$ 300,000	\$ -	\$ 300,000	\$ 41,000	\$ -	\$ -	\$ -	\$ -

APPENDIX A-1: CITY BUILD CAPITAL PROJECT STATUS
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Project Number	Description	Project Manager	Total Spent by The End of 2020	Carryforward (unspent portion of 2020 and prior year budgets)	2021 Approved Capital Budget	Total 2021 Capital Plan	Future Yrs Approved Capital Budget	Total Project Budget Approved to Date	Pending Adjustments Requested on Capital Status Report	Total Project Budget incl. Adjustments	2021 Spending Plan \$	2022 Spending Plan \$	2023 Spending Plan \$	2024 Spending Plan \$	2025 Spending Plan \$
RP1162	Traffic Calming Speed Boards		\$ -	\$ 43,500	\$ -	\$ 43,500	\$ -	\$ 43,500	\$ -	\$ 43,500	\$ 43,500	\$ -	\$ -	\$ -	\$ -
RP1163	Pay & Display Machines Replacement	Tyrell Turner	\$ 21,522	\$ 69,228	\$ -	\$ 69,228	\$ -	\$ 90,750	\$ -	\$ 90,750	\$ 69,228	\$ -	\$ -	\$ -	\$ -
RP1167	New Hot Asphalt Maintenance Equipment	Andy Foster	\$ 4,010	\$ 75,990	\$ -	\$ 75,990	\$ -	\$ 80,000	\$ -	\$ 80,000	\$ -	\$ -	\$ -	\$ -	\$ -
RP1170	Permanent Traffic Calming Measures	Steve Rose	\$ -	\$ -	\$ 300,000	\$ 300,000	\$ 300,000	\$ 600,000	\$ -	\$ 600,000	\$ 300,000	\$ -	\$ -	\$ -	\$ -
RP1171	2021 Traffic Signal Cabinet Replacement Program	Tom Hanrahan	\$ -	\$ -	\$ 90,000	\$ 90,000	\$ -	\$ 90,000	\$ -	\$ 90,000	\$ 90,000	\$ -	\$ -	\$ -	\$ -
RP1172	2021 Accessible Pedestrian Pushbutton Installation	Tom Hanrahan	\$ -	\$ -	\$ 82,500	\$ 82,500	\$ -	\$ 82,500	\$ -	\$ 82,500	\$ 82,500	\$ -	\$ -	\$ -	\$ -
RP1173	2021 Streetlight Infill Program	Tom Hanrahan	\$ -	\$ -	\$ 65,000	\$ 65,000	\$ -	\$ 65,000	\$ -	\$ 65,000	\$ 65,000	\$ -	\$ -	\$ -	\$ -
TR1015	Transit Alternative Fuel Study	Taylor Green	\$ 17,856	\$ 82,144	\$ -	\$ 82,144	\$ -	\$ 100,000	\$ -	\$ 100,000	\$ 82,143	\$ -	\$ -	\$ -	\$ -
TR1017	Bus Stop Infrastructure Improvement Implementation Plan	Brent Forsyth	\$ -	\$ 100,000	\$ -	\$ 100,000	\$ -	\$ 100,000	\$ -	\$ 100,000	\$ 85,000	\$ 15,000	\$ -	\$ -	\$ -
TR1023	Parking Application Hardware	Tyrell Turner	\$ -	\$ 125,001	\$ -	\$ 125,001	\$ -	\$ 125,001	\$ -	\$ 125,001	\$ 27,300	\$ 25,000	\$ 25,000	\$ 25,000	\$ 22,701
TR1031	Transit Alternative Payment Technology Implementation	Brent Forsyth	\$ -	\$ -	\$ 317,013	\$ 317,013	\$ 835,646	\$ 1,152,659	\$ -	\$ 1,152,659	\$ 100,000	\$ 500,000	\$ 552,659	\$ -	\$ -
TR1032	Digital Parking Pass Solution	Tyrell Turner	\$ -	\$ -	\$ 138,904	\$ 138,904	\$ 195,866	\$ 334,770	\$ -	\$ 334,770	\$ 80,000	\$ 120,000	\$ 134,770	\$ -	\$ -
TR1033	Condition Assessment - Paid Public Lots	Tyrell Turner	\$ -	\$ -	\$ 60,000	\$ 60,000	\$ -	\$ 60,000	\$ -	\$ 60,000	\$ 60,000	\$ -	\$ -	\$ -	\$ -
EN1333	Huron Road Right of Way Expansion - Yonge to Herrell	Brett Gratrix	\$ 101,067	\$ 138,933	\$ -	\$ 138,933	\$ -	\$ 240,000	\$ -	\$ 240,000	\$ 3,785	\$ -	\$ -	\$ -	\$ -
FC1112	Cargo Van (Facilities Technician HVAC)	Brian Pirie	\$ 27,449	\$ 12,551	\$ -	\$ 12,551	\$ -	\$ 40,000	\$ -	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ -
NEW	Unsafe septic system located at 41 MacClaren	Michael Janotta	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40,000	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ -
NEW	Little Lake Parkland Improvements		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 125,000	\$ 125,000	\$ -	\$ -	\$ -	\$ -	\$ -
Underway Sub-total:			\$ 13,252,669	\$ 27,446,995	\$ 35,538,233	\$ 62,985,228	\$ 34,291,148	\$ 110,529,045	\$ (3,454,747)	\$ 107,074,298	\$ 16,168,544	\$ 43,188,565	\$ 16,658,929	\$ 15,700,000	\$ 862,675
Ongoing Programs															
BF1013	Fire Training Facility Temporary Expansion	Cory Mainprize/Derek W	\$ 145,768	\$ 159,120	\$ 135,000	\$ 294,120	\$ -	\$ 439,888	\$ -	\$ 439,888	\$ 294,120	\$ -	\$ -	\$ -	\$ -
BF1029	Apparatus Replacement-Technical Rescue Truck	Cory Mainprize / Brian F	\$ -	\$ 375,000	\$ 375,000	\$ 750,000	\$ -	\$ 750,000	\$ -	\$ 750,000	\$ -	\$ -	\$ -	\$ -	\$ -
BF1034	HazMat detection equipment Replacement	Cory Mainprize/Derek W	\$ -	\$ 40,000	\$ -	\$ 40,000	\$ -	\$ 40,000	\$ -	\$ 40,000	\$ 40,000	\$ -	\$ -	\$ -	\$ -
BF1035	Unmanned Aerial Vehicle	Cory Mainprize/Ed Davi	\$ -	\$ 30,000	\$ -	\$ 30,000	\$ -	\$ 30,000	\$ -	\$ 30,000	\$ 30,000	\$ -	\$ -	\$ -	\$ -
CC1000	ERP Sustainment Program	Julian Lebowitz	\$ 1,001,018	\$ 898,982	\$ 350,000	\$ 1,248,982	\$ -	\$ 2,250,000	\$ -	\$ 2,250,000	\$ 245,982	\$ 350,000	\$ 350,000	\$ 303,000	\$ -
EN1117	Annual Playground Revitalization Program	Clare Maher	\$ 1,543,261	\$ 10,014	\$ 285,600	\$ 295,614	\$ -	\$ 1,838,875	\$ -	\$ 1,838,875	\$ 50,000	\$ 245,614	\$ -	\$ -	\$ -
EN1140	Play Court Construction and Rehabilitation	Bill McGregor	\$ 1,218,782	\$ 137,218	\$ 540,000	\$ 677,218	\$ 683,000	\$ 2,579,000	\$ -	\$ 2,579,000	\$ -	\$ -	\$ -	\$ -	\$ -
EN1178	Interim Watermain Replacement Pilot Program	James Black	\$ 2,151,176	\$ 653,324	\$ 512,985	\$ 1,166,309	\$ -	\$ 3,317,485	\$ -	\$ 3,317,485	\$ 485,979	\$ 598,039	\$ -	\$ -	\$ -
EN1266	Annual Parking Lot Improvement Program	Julia Vanderkuylen	\$ 326,458	\$ 103,542	\$ 75,000	\$ 178,542	\$ -	\$ 505,000	\$ -	\$ 505,000	\$ -	\$ 103,542	\$ -	\$ -	\$ -
FC1066	Furniture & Equipment - Intake Forms	Jason De Vroom	\$ 104,465	\$ (2,848)	\$ 7,100	\$ 4,252	\$ -	\$ 108,717	\$ (4,252)	\$ 104,465	\$ -	\$ -	\$ -	\$ -	\$ -
FC1136	Energy Conservation Program	Adam McMullin	\$ 438,129	\$ 161,871	\$ -	\$ 161,871	\$ -	\$ 600,000	\$ -	\$ 600,000	\$ 94,194	\$ 67,677	\$ -	\$ -	\$ -
FI1018	County of Simcoe Capital Program - Long Term Care & Senior Services	John Kuehl	\$ 481,135	\$ (105,135)	\$ 118,000	\$ 12,865	\$ -	\$ 494,000	\$ -	\$ 494,000	\$ 157,861	\$ -	\$ -	\$ -	\$ -
FI1019	County of Simcoe Capital Program - Paramedic Services	John Kuehl	\$ 5,950,545	\$ (419,547)	\$ 1,698,000	\$ 1,278,453	\$ -	\$ 7,228,998	\$ -	\$ 7,228,998	\$ 1,602,236	\$ -	\$ -	\$ -	\$ -

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FI1020	County of Simcoe Capital Program - Social Housing & Community Services	John Kuehl	\$ 6,335,801	\$ (814,395)	\$ 1,826,000	\$ 1,011,605	\$ -	\$ 7,347,406	\$ -	\$ 7,347,406	\$ 1,834,472	\$ -	\$ -	\$ -	\$ -
IO1001	Six Sigma Program	Sandra Brunet	\$ -	\$ 133,714	\$ -	\$ 133,714	\$ -	\$ 133,714	\$ -	\$ 133,714	\$ 133,714	\$ -	\$ -	\$ -	\$ -
IT1010	Network Technology Infrastructure Program	April Towns	\$ 1,724,713	\$ 1,855,412	\$ 206,625	\$ 2,062,037	\$ -	\$ 3,786,750	\$ -	\$ 3,786,750	\$ 1,850,000	\$ 212,037	\$ -	\$ -	\$ -
IT1012	Server and Storage Technology Infrastructure Program	April Towns	\$ 3,347,205	\$ 242,885	\$ 650,450	\$ 893,335	\$ -	\$ 4,240,540	\$ -	\$ 4,240,540	\$ 792,259	\$ 101,076	\$ -	\$ -	\$ -
IT1013	Corporate Communications Infrastructure Program	April Towns	\$ 1,202,710	\$ 321,540	\$ 540	\$ 322,080	\$ -	\$ 1,524,790	\$ -	\$ 1,524,790	\$ 174,115	\$ 147,964	\$ -	\$ -	\$ -
IT1014	Corporate Printing Infrastructure	Frank Barbaro	\$ 517,065	\$ 170,363	\$ 1,020	\$ 171,383	\$ -	\$ 688,448	\$ -	\$ 688,448	\$ 48,000	\$ 123,383	\$ -	\$ -	\$ -
IT1015	Corporate PC Infrastructure Program	Frank Barbaro	\$ 3,723,937	\$ 682,043	\$ 95,190	\$ 777,233	\$ -	\$ 4,501,171	\$ -	\$ 4,501,171	\$ 696,457	\$ 80,777	\$ -	\$ -	\$ -
IT1016	CMMS Improvement Project - Cityworks	Rob Emerson	\$ 1,007,030	\$ 691,970	\$ -	\$ 691,970	\$ -	\$ 1,699,000	\$ -	\$ 1,699,000	\$ 180,203	\$ 511,765	\$ -	\$ -	\$ -
IT1019	Mobility Technology Program	Frank Barbaro	\$ 720,707	\$ 315,093	\$ 155,000	\$ 470,093	\$ -	\$ 1,190,800	\$ -	\$ 1,190,800	\$ 250,830	\$ 219,263	\$ -	\$ -	\$ -
IT1022	Application Resiliency Program	John Mastroianni	\$ 220,308	\$ 4,692	\$ -	\$ 4,692	\$ -	\$ 225,000	\$ -	\$ 225,000	\$ 4,692	\$ -	\$ -	\$ -	\$ -
IT1023	Data Centre Technology Infrastructure Program	April Towns	\$ 809,529	\$ 190,471	\$ -	\$ 190,471	\$ -	\$ 1,000,000	\$ -	\$ 1,000,000	\$ -	\$ 190,471	\$ -	\$ -	\$ -
IT1024	Server and Desktop Software Program	John Mastroianni	\$ 2,814,226	\$ 310,479	\$ 865,534	\$ 1,176,013	\$ 600,000	\$ 4,590,239	\$ -	\$ 4,590,239	\$ 850,000	\$ 426,013	\$ 500,000	\$ -	\$ -
IT1025	External Website Technology Program	John Mastroianni	\$ 85,393	\$ 414,607	\$ 250,000	\$ 664,607	\$ -	\$ 750,000	\$ -	\$ 750,000	\$ 100,000	\$ 350,000	\$ 214,607	\$ -	\$ -
IT1026	Land and Growth Management Solution	Onome Eghagha	\$ 718,958	\$ 521,042	\$ -	\$ 521,042	\$ -	\$ 1,240,000	\$ -	\$ 1,240,000	\$ 205,000	\$ 204,000	\$ 112,042	\$ -	\$ -
IT1029	Corporate Audio Visual Technology Infrastructure	Frank Barbaro	\$ 176,856	\$ 93,424	\$ -	\$ 93,424	\$ -	\$ 270,280	\$ -	\$ 270,280	\$ 93,424	\$ -	\$ -	\$ -	\$ -
IT1031	Citizen Relationship Management (CRM) Solution	Onome Eghagha	\$ 705,083	\$ 254,917	\$ -	\$ 254,917	\$ -	\$ 960,000	\$ -	\$ 960,000	\$ 230,917	\$ 24,000	\$ -	\$ -	\$ -
IT1043	Public Safety Communication Program	Betty McCarrel	\$ 1,577,117	\$ 42,883	\$ 440,000	\$ 482,883	\$ -	\$ 2,060,000	\$ -	\$ 2,060,000	\$ 355,200	\$ 127,683	\$ -	\$ -	\$ -
IT1044	Barrie Fire and Emergency Services Technology Program	April Towns	\$ 259,192	\$ 115,808	\$ 50,000	\$ 165,808	\$ -	\$ 425,000	\$ -	\$ 425,000	\$ -	\$ 165,808	\$ -	\$ -	\$ -
IT1045	Network Infrastructure Upgrade Program	April Towns	\$ 238,596	\$ 86,404	\$ -	\$ 86,404	\$ -	\$ 325,000	\$ -	\$ 325,000	\$ -	\$ 86,404	\$ -	\$ -	\$ -
RP1149	Waterfront Park Furnishings	Kevin Bradley	\$ 96,877	\$ (51,877)	\$ -	\$ (51,877)	\$ -	\$ 45,000	\$ -	\$ 45,000	\$ 17,519	\$ -	\$ -	\$ -	\$ -
RP1156	Fleet Replacement Program	Brian Pirie	\$ 3,170,283	\$ 13,037,071	\$ 6,000,000	\$ 19,037,071	\$ -	\$ 22,207,354	\$ -	\$ 22,207,354	\$ 5,816,228	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000
RP1161	2020 Streetlight Infill Program	Tom Hanrahan	\$ -	\$ 130,000	\$ -	\$ 130,000	\$ -	\$ 130,000	\$ -	\$ 130,000	\$ 130,000	\$ -	\$ -	\$ -	\$ -
RP1169	Waterfront Park Furnishings Program	Kevin Bradley	\$ -	\$ -	\$ 70,000	\$ 70,000	\$ 120,000	\$ 190,000	\$ -	\$ 190,000	\$ 70,000	\$ 120,000	\$ -	\$ -	\$ -
TR1028	Specialized Transit Bus Replacement Program	Brent Forsyth	\$ 590,773	\$ (16,348)	\$ 792,708	\$ 776,360	\$ -	\$ 1,367,133	\$ -	\$ 1,367,133	\$ 776,360	\$ -	\$ -	\$ -	\$ -
TR1029	Conventional Transit Bus Replacement Program	Brent Forsyth	\$ -	\$ 2,018,251	\$ 2,088,888	\$ 4,107,139	\$ -	\$ 4,107,139	\$ -	\$ 4,107,139	\$ 2,018,251	\$ 2,088,888	\$ -	\$ -	\$ -
IO1000	Municipal Innovation Exchange (MIX) Project	Dana Clarke	\$ 107,494	\$ 147,506	\$ 70,000	\$ 217,506	\$ -	\$ 325,000	\$ -	\$ 325,000	\$ 40,000	\$ 177,506	\$ -	\$ -	\$ -
Ongoing Programs Sub-total:			\$ 43,510,590	\$ 22,939,497	\$ 17,658,640	\$ 40,598,137	\$ 1,403,000	\$ 85,511,727	\$ (4,252)	\$ 85,507,475	\$ 19,668,012	\$ 7,721,910	\$ 2,176,649	\$ 1,303,000	\$ 1,000,000
Substantially Complete Projects															
EN1005	Ferndale Drive North ROW Expansion - Dunlop to Tiffin	Jeff Henry	\$ 5,000,444	\$ 332,989	\$ -	\$ 332,989	\$ -	\$ 5,333,433	\$ -	\$ 5,333,433	\$ -	\$ 332,989	\$ -	\$ -	\$ -
EN1008	Hanmer: Finlay - Bayfield		\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ 75,000	\$ -	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ -
EN1010	Duckwith St- Bernick to Cundles	Tawnya Gurchin	\$ 37,511,223	\$ (1,052,234)	\$ -	\$ (1,052,234)	\$ -	\$ 36,458,989	\$ -	\$ 36,458,989	\$ -	\$ -	\$ -	\$ -	\$ -
EN1011	Cundles Rd. E:Duckworth-Living	Tawnya Gurchin	\$ 7,141,570	\$ (438,732)	\$ -	\$ (438,732)	\$ -	\$ 6,702,838	\$ -	\$ 6,702,838	\$ -	\$ -	\$ -	\$ -	\$ -

APPENDIX A-1: CITY BUILD CAPITAL PROJECT STATUS
As of March 31st, 2021

Project Number	Description	Project Manager	Total Spent by The End of 2020	Carryforward (unspent portion of 2020 and prior year budgets)	2021 Approved Capital Budget	Total 2021 Capital Plan	Future Yrs Approved Capital Budget	Total Project Budget Approved to Date	Pending Adjustments Requested on Capital Status Report	Total Project Budget incl. Adjustments	2021 Spending Plan \$	2022 Spending Plan \$	2023 Spending Plan \$	2024 Spending Plan \$	2025 Spending Plan \$
EN1025	Duckworth Collector Road	Tawnya Gurchin	\$ 1,178,535	\$ (27,075)	\$ -	\$ (27,075)	\$ -	\$ 1,151,460	\$ -	\$ 1,151,460	\$ -	\$ -	\$ -	\$ -	\$ -
EN1028	Cundles Rd E-Lion's Gate Blvd	Tawnya Gurchin	\$ 207,741	\$ (9,723)	\$ -	\$ (9,723)	\$ -	\$ 198,018	\$ -	\$ 198,018	\$ -	\$ -	\$ -	\$ -	\$ -
EN1029	Cundles Rd E-Home Depot Signal	Tawnya Gurchin	\$ 70,124	\$ (26,657)	\$ -	\$ (26,657)	\$ -	\$ 43,467	\$ -	\$ 43,467	\$ -	\$ -	\$ -	\$ -	\$ -
EN1030	Mapleview Drive East ROW Expansion - Huronia to Country (City)	Tawnya Gurchin	\$ 12,864,953	\$ (19,761)	\$ -	\$ (19,761)	\$ -	\$ 12,845,192	\$ -	\$ 12,845,192	\$ 6,587	\$ -	\$ -	\$ -	\$ -
EN1033	Centennial Park Expansion	Adam Kiley	\$ 25,824,586	\$ 291,332	\$ -	\$ 291,332	\$ -	\$ 26,115,918	\$ 0	\$ 26,115,919	\$ 9,638	\$ 281,697	\$ -	\$ -	\$ -
EN1037	Lakeshore Dr. Victoria-Tiffin	Adam Kiley	\$ 4,596,861	\$ (60,514)	\$ -	\$ (60,514)	\$ -	\$ 4,536,347	\$ -	\$ 4,536,347	\$ -	\$ -	\$ -	\$ -	\$ -
EN1043	Sanitary Servicing - Royal Oak, Bay, Cottage	Tawnya Gurchin	\$ 12,253,896	\$ 467,104	\$ -	\$ 467,104	\$ -	\$ 12,721,000	\$ -	\$ 12,721,000	\$ 95,010	\$ -	\$ -	\$ -	\$ -
EN1053	Inlet Wks Screen Install	Luc Paquin	\$ 2,779,985	\$ 20,015	\$ -	\$ 20,015	\$ -	\$ 2,800,000	\$ -	\$ 2,800,000	\$ 20,015	\$ -	\$ -	\$ -	\$ -
EN1087	VictoriaSt -Ellen to Lakeshore	Adam Kiley	\$ 638,755	\$ (0)	\$ -	\$ (0)	\$ -	\$ 638,755	\$ -	\$ 638,755	\$ -	\$ -	\$ -	\$ -	\$ -
EN1099	Morrow Road Improvements - Ardagh to Patterson	Tawnya Gurchin	\$ 3,570,633	\$ (39,915)	\$ -	\$ (39,915)	\$ -	\$ 3,530,718	\$ -	\$ 3,530,718	\$ 2,000	\$ -	\$ -	\$ -	\$ -
EN1104	Tiffin Street ROW Expansion - Hwy 400 Underpass	Adam Kiley	\$ 5,021,516	\$ 1,078,484	\$ -	\$ 1,078,484	\$ -	\$ 6,100,000	\$ -	\$ 6,100,000	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -
EN1106	Rodney St-Blake to Kempenfelt	Dave James	\$ 943,280	\$ 33,520	\$ -	\$ 33,520	\$ -	\$ 976,800	\$ -	\$ 976,800	\$ 1,160	\$ -	\$ -	\$ -	\$ -
EN1110	Johnson: Shanty Bay - L.Simcoe	Angela Maclean	\$ 2,043,399	\$ 176,360	\$ -	\$ 176,360	\$ -	\$ 2,219,759	\$ (156,360)	\$ 2,063,399	\$ 2,000	\$ 18,000	\$ -	\$ -	\$ -
EN1111	Memorial Park (Construction)	Gus Diamantopoulos	\$ 5,682,450	\$ 179,835	\$ -	\$ 179,835	\$ -	\$ 5,862,285	\$ -	\$ 5,862,285	\$ -	\$ -	\$ -	\$ -	\$ -
EN1123	WwTF New Heat Exchanger - Primary Digester 3	Luc Paquin	\$ 1,367,871	\$ 522,129	\$ -	\$ 522,129	\$ -	\$ 1,890,000	\$ (180,924)	\$ 1,709,076	\$ 341,205	\$ -	\$ -	\$ -	\$ -
EN1124	WwTF New Hot Water Balancing - Primary Digester 3	Luc Paquin	\$ 58,904	\$ (5,904)	\$ -	\$ (5,904)	\$ -	\$ 53,000	\$ 5,935	\$ 58,935	\$ 31	\$ -	\$ -	\$ -	\$ -
EN1125	WwTF Selector Tank Mixer Upgrade	Luc Paquin	\$ 599,275	\$ 5,725	\$ -	\$ 5,725	\$ -	\$ 605,000	\$ (5,024)	\$ 599,976	\$ 701	\$ -	\$ -	\$ -	\$ -
EN1135	Ashford Drive and Madelaine Drive New 750 mm Transmission Watermain -Big Bay Point to Mplview (City)	Bala Araniyasundaran	\$ 3,994,299	\$ 701	\$ -	\$ 701	\$ -	\$ 3,995,000	\$ -	\$ 3,995,000	\$ -	\$ -	\$ -	\$ -	\$ -
EN1138	Lockhart Rd Trunk San Sew/Pump (City)	Bala Araniyasundaran	\$ 193,976	\$ 31,024	\$ -	\$ 31,024	\$ -	\$ 225,000	\$ -	\$ 225,000	\$ -	\$ -	\$ -	\$ -	\$ -
EN1143	Mapleview Drive West Sanitary Forcemain Twinning and Pumping Station 5 Upgrades & Expansion (City)	Luc Paquin	\$ 11,504,769	\$ 1,242,985	\$ -	\$ 1,242,985	\$ -	\$ 12,747,754	\$ (940,000)	\$ 11,807,754	\$ 297,985	\$ 5,000	\$ -	\$ -	\$ -
EN1167	Dunlop Street East Corridor Improvements - Toronto to Mulcaster	Julia Vanderkuylen	\$ 13,924,355	\$ 1,255,644	\$ 1,000,000	\$ 2,255,644	\$ -	\$ 16,179,999	\$ -	\$ 16,179,999	\$ 1,320,259	\$ 481,290	\$ 454,095	\$ -	\$ -
EN1183	Ross, Collier, Bayfield Intersection Realignment	Adam Kiley	\$ 319,361	\$ 118,528	\$ -	\$ 118,528	\$ -	\$ 437,889	\$ (99,028)	\$ 338,861	\$ 19,500	\$ -	\$ -	\$ -	\$ -
EN1188	Harvie Road ROW Expansion - Veterans to Bryne	Alvaro Almuina	\$ 286,080	\$ (88,080)	\$ -	\$ (88,080)	\$ -	\$ 198,000	\$ -	\$ 198,000	\$ -	\$ -	\$ -	\$ -	\$ -
EN1273	Hotchkiss Creek Culvert Expansion - Innisfil, 125m North of Tiffin	Tawnya Gurchin	\$ 2,547,388	\$ 892,612	\$ -	\$ 892,612	\$ -	\$ 3,440,000	\$ -	\$ 3,440,000	\$ 35,226	\$ -	\$ -	\$ -	\$ -
EN1337	McDonald Municipal Parking Lot Reconstruction	Jeff Henry	\$ 721,437	\$ 185,563	\$ 200,000	\$ 385,563	\$ -	\$ 1,107,000	\$ -	\$ 1,107,000	\$ 335,563	\$ 50,000	\$ -	\$ -	\$ -
EN1459	Bayfield Street Resurfacing (Cundles Road to Livingstone Street)	Julia Vanderkuylen	\$ 662,909	\$ 867,091	\$ -	\$ 867,091	\$ -	\$ 1,530,000	\$ (807,000)	\$ 723,000	\$ 10,000	\$ 50,091	\$ -	\$ -	\$ -
ES1023	South L/fill Leachate Gal Repl	Lindsay Quinn	\$ 911,976	\$ 88,024	\$ -	\$ 88,024	\$ -	\$ 1,000,000	\$ -	\$ 1,000,000	\$ -	\$ 88,024	\$ -	\$ -	\$ -
FC1020	Barrie - Simcoe Emergency Services Campus - Phase 1	Paolo Bovolini	\$ 102,478,501	\$ 1,181,639	\$ -	\$ 1,181,639	\$ -	\$ 103,660,140	\$ (450,000)	\$ 103,210,140	\$ 60,000	\$ 671,639	\$ -	\$ -	\$ -
FC1146	St. Vincent Park Washroom Building Replacement	Natalie Calder	\$ 424,436	\$ 20,564	\$ -	\$ 20,564	\$ -	\$ 445,000	\$ -	\$ 445,000	\$ -	\$ 20,564	\$ -	\$ -	\$ -
FC1168	Barrie Molson Centre Supply Air Fan # 10 Replacement	Paolo Bovolini	\$ 26,012	\$ 43,988	\$ -	\$ 43,988	\$ -	\$ 70,000	\$ -	\$ 70,000	\$ 43,989	\$ -	\$ -	\$ -	\$ -
IT1000	Great Plains Software Maintenance	Allan Tayles	\$ 456,016	\$ 9,354	\$ -	\$ 9,354	\$ -	\$ 465,370	\$ -	\$ 465,370	\$ 9,354	\$ -	\$ -	\$ -	\$ -

APPENDIX A-1: CITY BUILD CAPITAL PROJECT STATUS
As of March 31st, 2021

Project Number	Description	Project Manager	Total Spent by The End of 2020	Carryforward (unspent portion of 2020 and prior year budgets)	2021 Approved Capital Budget	Total 2021 Capital Plan	Future Yrs Approved Capital Budget	Total Project Budget Approved to Date	Pending Adjustments Requested on Capital Status Report	Total Project Budget incl. Adjustments	2021 Spending Plan \$	2022 Spending Plan \$	2023 Spending Plan \$	2024 Spending Plan \$	2025 Spending Plan \$
IT1009	PC Replacements	Frank Barbaro	\$ 462,292	\$ 8,055	\$ -	\$ 8,055	\$ -	\$ 470,347	\$ -	\$ 470,347	\$ 8,055	\$ -	\$ -	\$ -	\$ -
IT1017	Building Permit App Solution	Onome Eghagha	\$ 1,394,894	\$ 5,106	\$ -	\$ 5,106	\$ -	\$ 1,400,000	\$ -	\$ 1,400,000	\$ 3,500	\$ 1,606	\$ -	\$ -	\$ -
IT1020	Project Mgmt Tech Solution	Allan Tayles	\$ 158,171	\$ 26,829	\$ -	\$ 26,829	\$ -	\$ 185,000	\$ -	\$ 185,000	\$ -	\$ 26,829	\$ -	\$ -	\$ -
IT1032	Wireless Connectivity Solution	April Towns	\$ 64,895	\$ 10,105	\$ -	\$ 10,105	\$ -	\$ 75,000	\$ -	\$ 75,000	\$ 10,105	\$ -	\$ -	\$ -	\$ -
IT1048	Microsoft Office 365 and Windows Enterprise	April Towns	\$ 448,796	\$ 51,204	\$ -	\$ 51,204	\$ -	\$ 500,000	\$ -	\$ 500,000	\$ 51,204	\$ -	\$ -	\$ -	\$ -
RP1074	Pine Dr. Subdivision Retaining Wall Removal	Adam Kiley	\$ 191,950	\$ 43,050	\$ -	\$ 43,050	\$ -	\$ 235,000	\$ -	\$ 235,000	\$ 5,000	\$ 38,050	\$ -	\$ -	\$ -
RP1082	Kidd's Creek Watershed, KD02 Storm Water Management Pond- Repair	Adam Kiley	\$ 993,884	\$ 6,116	\$ -	\$ 6,116	\$ -	\$ 1,000,000	\$ (6,115)	\$ 993,885	\$ -	\$ -	\$ -	\$ -	\$ -
FC1128	City Hall Customer Contact Centre Renovation	Jason De Vroom	\$ 255,883	\$ 4,075	\$ -	\$ 4,075	\$ -	\$ 259,958	\$ -	\$ 259,958	\$ 4,075	\$ -	\$ -	\$ -	\$ -
EN1129	Military Heritage Park New Development	Bill McGregor	\$ 1,705,872	\$ (134,911)	\$ -	\$ (134,911)	\$ -	\$ 1,570,961	\$ -	\$ 1,570,961	\$ -	\$ -	\$ -	\$ -	\$ -
EN1246	Waterfront New Basketball Court and Artificial Ice Rink Relocation		\$ 766,975	\$ (88,302)	\$ -	\$ (88,302)	\$ -	\$ 678,673	\$ -	\$ 678,673	\$ -	\$ -	\$ -	\$ -	\$ -
ES1049	Water Dispensing Event Trailer	Diane Moreau	\$ 40,734	\$ 2,499	\$ -	\$ 2,499	\$ -	\$ 43,233	\$ -	\$ 43,233	\$ -	\$ -	\$ -	\$ -	\$ -
RP1110	Sander/Salter Replacement (08-5019) - Roads	Brian Pirie	\$ 660	\$ 449,340	\$ -	\$ 449,340	\$ -	\$ 450,000	\$ -	\$ 450,000	\$ 449,340	\$ -	\$ -	\$ -	\$ -
RP1111	Sander/Salter Replacement (08-5020) - Roads	Brian Pirie	\$ 660	\$ 449,340	\$ -	\$ 449,340	\$ -	\$ 450,000	\$ -	\$ 450,000	\$ 449,340	\$ -	\$ -	\$ -	\$ -
RP1122	Medium Dump Truck Replacement (04-3003) - Roads	Brian Pirie	\$ -	\$ 195,000	\$ -	\$ 195,000	\$ -	\$ 195,000	\$ -	\$ 195,000	\$ 195,000	\$ -	\$ -	\$ -	\$ -
Substantially Complete Projects Sub-total:			\$ 274,368,184	\$ 8,304,120	\$ 1,200,000	\$ 9,504,120	\$ -	\$ 283,872,303	\$ (2,638,516)	\$ 281,233,787	\$ 4,785,840	\$ 2,065,779	\$ 454,095	\$ -	\$ -
ACTIVE PROJECTS TOTAL (not including Substantially Complete):			\$ 206,564,355	\$ 174,766,199	\$ 106,976,355	\$ 281,742,554	\$ 128,041,250	\$ 616,348,159	\$ (8,495,054)	\$ 607,853,105	\$ 119,824,760	\$ 149,521,584	\$ 51,912,850	\$ 31,381,131	\$ 11,141,394
TOTAL - CITY BUILD PROJECTS			\$ 593,286,099	\$ 186,951,285	\$ 108,176,355	\$ 295,127,640	\$ 128,041,250	\$ (14,682,252)	\$ 124,942,885	\$ 151,587,363	\$ 52,366,945	\$ 31,381,131	\$ 11,141,394	\$ -	\$ -
TOTAL - DEVELOPER BUILD PROJECTS (from Appendix A-2)			\$ 2,234,818	\$ 58,648,067	\$ 128,468	\$ 58,776,534	\$ 10,453,344	\$ (4,788,591)	\$ 15,161,799	\$ 23,001,334	\$ 6,754,222	\$ 801,164	\$ 77,929	\$ -	\$ -
GRAND TOTAL - CITY & DEVELOPER BUILD PROJECTS			\$ 595,520,917	\$ 245,599,352	\$ 108,304,822	\$ 353,904,174	\$ 138,494,594	\$ (19,470,843)	\$ 140,104,684	\$ 174,588,696	\$ 59,121,167	\$ 32,182,295	\$ 11,219,323	\$ -	\$ -

APPENDIX A-2: DEVELOPER BUILD CAPITAL PROJECT STATUS
As of March 31st, 2021

Project Number	Description	Project Manager	Total Spent by The End of 2020	Carryforward (unspent portion of 2020 and prior year budgets)	2021 Approved Capital Budget	Total 2021 Capital Plan	Future Yrs Approved Capital Budget	Total Project Budget Approved to Date	Pending Adjustments Requested on Capital Status Report	Total Project Budget incl. Adjustments	2021 Spending Plan \$	2022 Spending Plan \$	2023 Spending Plan \$	2024 Spending Plan \$	2025 Spending Plan \$
ACTIVE PROJECTS															
Not Started															
EN1426	Bear Creek Ridge Subdivision New Trail Development (Developer)	Bill McGregor	\$ -	\$ 80,000	\$ -	\$ 80,000	\$ -	\$ 80,000	\$ -	\$ 80,000	\$ -	\$ -	\$ -	\$ -	\$ -
EN1442	Secondary Plan Area New Trail Development (Developer)	Kevin Bradley	\$ -	\$ 210,000	\$ 875,000	\$ 1,085,000	\$ 1,716,002	\$ 2,801,002	\$ -	\$ 2,801,002	\$ -	\$ -	\$ -	\$ -	\$ -
Not Started Sub-total:			\$ -	\$ 290,000	\$ 875,000	\$ 1,165,000	\$ 1,716,002	\$ 2,881,002	\$ -	\$ 2,881,002	\$ -	\$ -	\$ -	\$ -	\$ -
Projects in Design Phase															
EN1250	Essa Road New Transmission Watermain and Road Expansion - Mapleview to Athabaska (Developer)	Tawnya Gurchin	\$ 432,649	\$ 2,339,080	\$ 1,900,873	\$ 4,239,954	\$ -	\$ 4,672,602	\$ -	\$ 4,672,602	\$ -	\$ -	\$ -	\$ -	\$ -
EN1257	McKay Road ROW Expansion - Reid Drive to West of Highway 400 (Developer)	Dan Fox	\$ 297,418	\$ 18,945,226	\$ 2,407,562	\$ 21,352,788	\$ 3,763,236	\$ 25,413,442	\$ -	\$ 25,413,442	\$ 5,626,331	\$ 16,809,866	\$ 2,679,827	\$ -	\$ -
EN1258	Veterans Drive New Trunk Watermain and Road Expansion - Salem to McKay (Developer)	Dan Fox	\$ 22,739	\$ 9,201,264	\$ (6,169,602)	\$ 3,031,662	\$ -	\$ 3,054,400	\$ -	\$ 3,054,400	\$ 313,921	\$ 1,627,739	\$ 1,090,002	\$ -	\$ -
EN1259	Big Bay Point New Transmission Watermain and Road Expansion - Prince William to Street N (Developer)	Aaron Toth	\$ 4,729	\$ (500)	\$ -	\$ (500)	\$ -	\$ 4,229	\$ 306,500	\$ 310,729	\$ 306,000	\$ -	\$ -	\$ -	\$ -
EN1338	Veterans Drive Road Expansion - McKay to City limits (Developer)	Dan Fox	\$ 4,537	\$ 1,833,597	\$ 1	\$ 1,833,598	\$ 1	\$ 1,838,136	\$ -	\$ 1,838,136	\$ 79,500	\$ 1,645,099	\$ 109,000	\$ -	\$ -
EN1342	Essa Road New Transmission Watermain and Road Expansion - Salem to Street L (Developer)	Tawnya Gurchin	\$ 8,594	\$ (8,594)	\$ -	\$ (8,594)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
EN1344	McKay Road ROW Expansion- Sewry to Reid (Developer)	Alvaro Almuina	\$ 369	\$ (369)	\$ -	\$ (369)	\$ -	\$ -	\$ 10,550	\$ 10,550	\$ 10,181	\$ -	\$ -	\$ -	\$ -
EN1345	McKay Road Road Expansion - Hwy 400 to Huronia (Developer)	Rachel Graham	\$ -	\$ 1,467,492	\$ (1,420,892)	\$ 46,600	\$ -	\$ 46,600	\$ -	\$ 46,600	\$ 10,000	\$ -	\$ -	\$ 36,600	\$ -
EN1455	Essa Road Expansion - Mapleview to Athabaska (Developer)	Rachel Graham	\$ -	\$ -	\$ 224,500	\$ 224,500	\$ -	\$ 224,500	\$ -	\$ 224,500	\$ 220,000	\$ 4,500	\$ -	\$ -	\$ -
EN1456	Essa Road Expansion - Athabaska to Salem (Developer)	Rachel Graham	\$ -	\$ -	\$ 375,000	\$ 375,000	\$ -	\$ 375,000	\$ -	\$ 375,000	\$ 270,000	\$ 105,000	\$ -	\$ -	\$ -
Projects in Design Phase Sub-total:			\$ 771,034	\$ 33,777,195	\$ (2,682,557)	\$ 31,094,638	\$ 3,763,237	\$ 35,628,909	\$ 317,050	\$ 35,945,959	\$ 6,835,933	\$ 20,192,203	\$ 3,878,828	\$ 36,600	\$ -
Projects in Construction															
EN1137	Hewitt's Creek New Trunk Sanitary Sewer - Mapleview to Lockhart (Developer)	Aaron Toth	\$ 1,686	\$ 1,935,314	\$ -	\$ 1,935,314	\$ -	\$ 1,937,000	\$ -	\$ 1,937,000	\$ 1,018,320	\$ -	\$ 75,000	\$ 764,314	\$ 77,680
EN1270	Mapleview Dr E New Sanitary Sewer & Road Expansion - Prince William to Phase 1 Boundary (Developer)	Aaron Toth	\$ 39,738	\$ 6,730,962	\$ 1,075,795	\$ 7,806,757	\$ 4,748,105	\$ 12,594,600	\$ -	\$ 12,594,600	\$ 6,945,875	\$ 2,808,881	\$ 2,800,144	\$ -	\$ -
Projects in Construction Sub-total:			\$ 41,424	\$ 8,666,276	\$ 1,075,795	\$ 9,742,071	\$ 4,748,105	\$ 14,531,600	\$ -	\$ 14,531,600	\$ 7,964,195	\$ 2,808,881	\$ 2,875,144	\$ 764,314	\$ 77,680
Projects Underway															
EN1136	Hewitt's Creek New Trunk Sanitary Sewer - Sun King to Mapleview (Developer)	Frank Paika	\$ 1,001,845	\$ 2,438,366	\$ -	\$ 2,438,366	\$ -	\$ 3,440,211	\$ -	\$ 3,440,211	\$ -	\$ -	\$ -	\$ -	\$ -
EN1144	County Road 27 New Transmission Watermain - Holly PS to Former Barrie South City Limits (Developer)	Frank Paika	\$ 348,010	\$ 226,990	\$ 1,322,230	\$ 1,549,220	\$ -	\$ 1,897,230	\$ -	\$ 1,897,230	\$ -	\$ -	\$ -	\$ -	\$ -
EN1275	Essa Road New Transmission Watermain and Road Expansion - Athabaska to Salem (Developer)	Tawnya Gurchin	\$ 15,574	\$ 2,253,427	\$ (477,000)	\$ 1,776,427	\$ -	\$ 1,792,001	\$ -	\$ 1,792,001	\$ 672	\$ -	\$ -	\$ -	\$ -
EN1276	Salem Road New Transmission Watermain and Road Expansion - County Road 27 to Dunn (Developer)	Rachel Graham	\$ 2,359	\$ 5,266,640	\$ 15,000	\$ 5,281,640	\$ 226,000	\$ 5,509,999	\$ (5,105,641)	\$ 404,358	\$ 360,999	\$ 250	\$ 250	\$ 250	\$ 249
EN1291	Mapleview Drive E New Transmisison Watermain - Yonge to Royal Jubilee (Developer)	Frank Paika	\$ 54,571	\$ 5,729,172	\$ -	\$ 5,729,172	\$ -	\$ 5,783,743	\$ -	\$ 5,783,743	\$ -	\$ -	\$ -	\$ -	\$ -

APPENDIX A-2: DEVELOPER BUILD CAPITAL PROJECT STATUS
As of March 31st, 2021

Project Number	Description	Project Manager	Total Spent by The End of 2020	Carryforward (unspent portion of 2020 and prior year budgets)	2021 Approved Capital Budget	Total 2021 Capital Plan	Future Yrs Approved Capital Budget	Total Project Budget Approved to Date	Pending Adjustments Requested on Capital Status Report	Total Project Budget incl. Adjustments	2021 Spending Plan \$	2022 Spending Plan \$	2023 Spending Plan \$	2024 Spending Plan \$	2025 Spending Plan \$
	Projects Underway Sub-total:		\$ 1,422,359	\$ 15,914,595	\$ 860,230	\$ 16,774,825	\$ 226,000	\$ 18,423,185	\$ (5,105,641)	\$ 13,317,544	\$ 361,671	\$ 250	\$ 250	\$ 250	\$ 249
	ACTIVE PROJECTS TOTAL:		\$ 2,234,818	\$ 58,648,067	\$ 128,468	\$ 58,776,534	\$ 10,453,344	\$ 71,464,696	\$ (4,788,591)	\$ 66,676,105	\$ 15,161,799	\$ 23,001,334	\$ 6,754,222	\$ 801,164	\$ 77,929
	GRAND TOTAL		\$ 2,234,818	\$ 58,648,067	\$ 128,468	\$ 58,776,534	\$ 10,453,344	\$ 71,464,696	\$ (4,788,591)	\$ 66,676,105	\$ 15,161,799	\$ 23,001,334	\$ 6,754,222	\$ 801,164	\$ 77,929

APPENDIX B-1: NEW CAPITAL PROJECTS
As of March 31st, 2021

Project Name	G/L#	Total Approved Budget	Estimated Total Project Costs	Additional Funding Required	Sources of Funding		Comments
					Wastewater Capital Reserve	Cash In Lieu of Parkland	
Unsafe septic system located at 41 MacClaren	NEW	-	\$ 40,000.00	\$ 40,000.00	\$ 40,000.00		The Building Department has a need for capital funding to assist in enforcing provisions of the Building Code Act. Under section 15.9(6)(b) of the Act, where an unsafe condition exists within a building and the owner has failed to remedy the unsafe condition, the Chief Building Official may cause the building to be renovated to remove the unsafe condition for the protection of the public. The Building Code Act further requires the municipality shall have a priority lien status on the land as described in section 1 of the Municipal Act, for the amount spent on the repairs. A capital project funding amount of \$40,000.00 is being requested for an unsafe septic system located at 41 MacClaren. The owner is unable to repair the system and has been pumping out the septic tank on an interim basis. This condition has existed for 2 years and they can no longer continue to pump the tank which is done on a monthly basis. This funding is required to enforce our obligations under the Building Code Act and protect the public.
Little Lake Parkland Improvements	NEW	-	\$ 125,000.00	\$ 125,000.00		\$ 125,000.00	The project and funding is associated with the private development of the property at 10 Little Lake Drive. As per the Site Plan Agreement, the developer will transfer ownership of the waterfront lands to the City and at their expense will restore the dedicated lands to a natural condition. As part of the scope of works, the developer will construct a parking lot, trail head, granular trail, and water access providing waterfront access to Barrie residents to Little Lake. The requested funding is to off set the developer's cost to construct the required waterfront landscape/access elements that are consistent with the Council approved Little Lake Master Plan
GRAND TOTAL		-	\$ 165,000.00	\$ 165,000.00	\$ 40,000.00	\$ 125,000.00	

**APPENDIX B-2: SUMMARY OF NEW CAPITAL
PROJECTS FUNDING
As of March 31st, 2021**

Reserve / Funding Source	Committed Funding Adjustment
Cash-In-Lieu Parkland Reserve	\$ 125,000.00
Wastewater Capital Reserve	\$ 40,000.00
	\$ 165,000.00

APPENDIX C-1: PROJECTS WITH EXCESS COMMITTED FUNDING
As of March 31st, 2021

Project Name	G/L#	Total Approved Budget	Estimated Total Project Costs	Excess Funding	Sources of Funding							
					Tax Capital Reserve	Tax Rate Holding Acct	Water Reserve Fund	Wastewater Reserve Fund	Development Charges	DC Description	Other Source	Other Source Description
CANCELLED & COMPLETED PROJECTS												
Cancelled Projects												
BCSC Elec Surge Protect Upgrad	FC1069	\$ 175,000	\$ 1,381	\$ (173,619)				\$ (173,619)				
City Hall Uninterruptable Power Supply (UPS) Replacement-P1 - Battery replacement Roof UPS	FC1165	\$ 30,945	\$ -	\$ (30,945)	\$ (36,945)	\$ 6,000						
Live Video Witness Testimony	LC1003.24.95	\$ 130,500	\$ -	\$ (130,500)							\$ (130,500)	Recovery from Enforcement Agencies
Cancelled Projects Sub-total:		\$ 336,445	\$ 1,381	\$ (335,064)	\$ (36,945)	\$ 6,000	\$ -	\$ (173,619)	\$ -	\$ -	\$ (130,500)	
Completed Projects												
Sandbox Entrepreneurship Centre	BD1000.23	\$ 825,000	\$ 819,619	\$ (5,381)							\$ (1,957)	Reinvestment Reserve
											\$ (3,424)	Strategic Priorities Reserve
Sunnidale Park New DOLRA Bridges	EN1130.23.18	\$ 614,000	\$ 597,542	\$ (16,458)		\$ (16,458)						
Sandringham Drive New 600mm Transmission Watermain - Big Bay Point to Mapleview (City)	EN1134.23.28	\$ 4,630,000	\$ 4,593,631	\$ (36,369)					\$ (36,369)	DC Water Annex		
Ross, Collier, Bayfield Intersection Realignment	EN1183.18.12	\$ 2,600	\$ 80	\$ (2,520)	\$ (958)					\$ (1,562)	DC Roads	
Ross, Collier, Bayfield Intersection Realignment	EN1183.18.16	\$ 845	\$ 179	\$ (666)	\$ (128)					\$ (538)	DC Roads	
Ross, Collier, Bayfield Intersection Realignment	EN1183.18.22	\$ 7,878	\$ 410	\$ (7,468)	\$ (2,837)					\$ (4,631)	DC Stormwater	
Ross, Collier, Bayfield Intersection Realignment	EN1183.18.26	\$ 8,888	\$ 461	\$ (8,427)				\$ (8,427)				
Ross, Collier, Bayfield Intersection Realignment	EN1183.18.28	\$ 4,968	\$ 414	\$ (4,554)			\$ (4,554)					
Mapleview Drive East Pavement Holding Strategy - East of Prince William Way to Sideroad 20	EN1236.23.10	\$ 250,000	\$ 194,917	\$ (55,083)	\$ (55,083)							
Stormwater Utility Finance Study	EN1299	\$ 425,000	\$ 131,091	\$ (293,909)							\$ (293,909)	Tax Rate Stabilization
NRP- HNS Queens Park B Neighbourhood Reconstruction	EN1336.16.10	\$ 100,000	\$ 95,807	\$ (4,193)	\$ -	\$ (4,193)						
NRP- HNS Queens Park B Neighbourhood Reconstruction	EN1336.18.10	\$ 25,000	\$ -	\$ (25,000)	\$ (25,000)							
Corealis Meters	ES1005.23	\$ 50,000	\$ 35,435	\$ (14,565)			\$ (14,565)					
Wastewat- Auto ValvesFlowmeter	ES1008	\$ 319,100	\$ 186,360	\$ (132,740)				\$ (132,740)				
WwTF Cogenerat Engine #2 Rehab	ES1020	\$ 300,000	\$ 187,449	\$ (112,551)				\$ (112,551)				
Historic Waste Site Landfill Gas New Preventative/Remedial Action	ES1041	\$ 1,000,000	\$ 641,391	\$ (358,609)							\$ (358,609)	Landfill Closure Res
Transit Garage	FC1000	\$ 26,850,455	\$ 26,652,870	\$ (197,585)	\$ (197,314)						\$ (271)	PGT Reserve
Environmental Centre HVAC Upgrade (Main Building)	FC1051	\$ 270,000	\$ 259,951	\$ (10,049)	\$ -	\$ (10,049)						
WwTF Feasibility Study - Reuse of Final Effluent	FC1113	\$ 44,080	\$ 39,666	\$ (4,414)							\$ (4,414)	WW Stab Reserve

APPENDIX C-1: PROJECTS WITH EXCESS COMMITTED FUNDING
As of March 31st, 2021

Project Name	G/L#	Total Approved Budget	Estimated Total Project Costs	Excess Funding	Sources of Funding							DC Description	Other Source	Other Source Description
					Tax Capital Reserve	Tax Rate Holding Acct	Water Reserve Fund	Wastewater Reserve Fund	Development Charges					
CANCELLED & COMPLETED PROJECTS														
Cancelled Projects														
Fuel Tank Repairs 2017	FC1131	\$ 384,000	\$ 335,545	\$ (48,455)		\$ (13,502)	\$ (34,953)							
Holly Community Centre RTU Duct Insulation Replacement	FC1191.23.42	\$ 75,000	\$ 51,818	\$ (23,182)	\$ (23,182)									
Environmental Centre Eavestrough Replacement	FC1212.24.46	\$ 50,000	\$ 49,298	\$ (702)		\$ (702)								
Operations Centre Hoop House Expansion	FC1213.24.46	\$ 75,000	\$ 74,700	\$ (300)		\$ (300)								
Lampman Lane Gymnasium Improvements	FC1218.23.46	\$ 70,000	\$ 33,987	\$ (36,013)	\$ (36,013)									
INFILL STREET LIGHTING	RP1002	\$ 100,000	\$ 84,351	\$ (15,649)	\$ (15,649)									
Asphalt Hot Box New Purchase - Roads Operations	RP1072	\$ 50,000	\$ 46,799	\$ (3,201)		\$ (3,201)								
Pickup Truck Replacement (04-1028) - Roads and Parks	RP1127	\$ 40,000	\$ 38,240	\$ (1,760)		\$ (1,760)								
Pickup Truck Replacement (04-1040) - Roads	RP1129	\$ 40,000	\$ 39,583	\$ (417)		\$ (417)								
Pickup Truck Replacement (06-1048) - Roads	RP1130	\$ 50,000	\$ 39,188	\$ (10,812)	\$ (10,812)									
Pickup Truck Replacement (06-1052) - Facilities	RP1131	\$ 30,000	\$ 27,419	\$ (2,581)		\$ (2,581)								
Pickup Truck Replacement (08-1071) - Roads	RP1132	\$ 50,000	\$ 39,583	\$ (10,417)	\$ (10,417)									
Rock Truck and Excavator New Purchase - Landfill	RP1141	\$ 1,200,000	\$ 957,570	\$ (242,430)	\$ (242,430)									
Comprehensive Transit Technology Review	TR1020.15.95	\$ 100,000	\$ 88,358	\$ (11,642)	\$ (11,642)									
Completed Projects Sub-total:		\$ 37,216,814	\$ 35,524,093	\$ (1,698,102)	\$ (631,465)	\$ (53,163)	\$ (54,072)	\$ (253,718)	\$ (43,100)			\$ (662,584)	\$ -	
Funding Adjustments on Closed Projects														
Environmental Centre Safety Renovations (Main Building)	FC1081	\$ 95,396	\$ 92,736	\$ (2,660)	\$ (2,660)									
Operations Satellite Yard New Building Development	FC1125.16.40	\$ 250,000	\$ 249,233	\$ (767)					\$ (767)	DC Public Works				
Transit Terminal Demolition and Services Upgrade	FC1130.23	\$ 768,319	\$ 739,798	\$ (28,521)							\$ (28,521)	Strategic Priorities Reserve		
Funding Adjustments on Closed Projects Sub-total:		\$ 1,113,715	\$ 1,081,767	\$ (31,948)	\$ (2,660)	\$ -	\$ -	\$ -	\$ (767)	\$ -	\$ (28,521)			
CANCELLED & COMPLETED PROJECTS TOTAL:		\$ 38,666,974	\$ 36,607,241	\$ (2,065,114)	\$ (671,070)	\$ (47,163)	\$ (54,072)	\$ (427,337)	\$ (43,867)	\$ -	\$ (821,605)			
ACTIVE PROJECTS														

APPENDIX C-1: PROJECTS WITH EXCESS COMMITTED FUNDING
As of March 31st, 2021

Project Name	G/L#	Total Approved Budget	Estimated Total Project Costs	Excess Funding	Sources of Funding							
					Tax Capital Reserve	Tax Rate Holding Acct	Water Reserve Fund	Wastewater Reserve Fund	Development Charges	DC Description	Other Source	Other Source Description
CANCELLED & COMPLETED PROJECTS												
Cancelled Projects												
Not Started												
Dunlop Street Right of Way and Interchange Expansion - Sarjeant to Anne (within CAH limits)	EN1306.18.26	\$ 360,000	\$ -	\$ (360,000)				\$ (205,200)	\$ (154,800)	DC WW		
Dunlop Street Right of Way Expansion - Sarjeant to Anne (outside of CAH limits)	EN1264.18.10	\$ 666,100	\$ -	\$ (666,100)	\$ (233,135)				\$ (432,965)	DC Roads		
Dunlop Street Right of Way Expansion - Sarjeant to Anne (outside of CAH limits)	EN1264.18.28	\$ 50,000	\$ -	\$ (50,000)			\$ (28,500)		\$ (21,500)	DC Water		
Dunlop Street Right of Way Expansion - Sarjeant to Anne (outside of CAH limits)	EN1264.21.10	\$ 1,460,000	\$ -	\$ (1,460,000)	\$ (511,000)				\$ (949,000)	DC Roads		
Dunlop Street Right of Way Expansion - Sarjeant to Anne (outside of CAH limits)	EN1264.22.10	\$ 470,000	\$ -	\$ (470,000)	\$ (164,500)				\$ (305,500)	DC Roads		
Salem Road New Transmission Watermain and Road Expansion - County Road 27 to Dunn (Developer)	EN1276.18.12	\$ 86,000	\$ 0	\$ (86,000)							\$ (73,100)	Dev FE annex 810082
											\$ (12,900)	Debt Tax
Salem Road New Transmission Watermain and Road Expansion - County Road 27 to Dunn (Developer)	EN1276.18.16	\$ 28,000	\$ (0)	\$ (28,000)							\$ (23,800)	Dev FE annex 810082
											\$ (4,200)	Debt Tax
Salem Road New Transmission Watermain and Road Expansion - County Road 27 to Dunn (Developer)	EN1276.18.22	\$ 569,000	\$ 0	\$ (569,000)							\$ (483,650)	Dev FE annex 810082
											\$ (85,350)	Debt Tax
Salem Road New Transmission Watermain and Road Expansion - County Road 27 to Dunn (Developer)	EN1276.23.28	\$ 202,654	\$ 0	\$ (202,654)							\$ (202,654)	Dev FE annex 810082
Yonge Street ROW Expansion - Madelaine to Lockhart (City)	EN1339.18.10	\$ 307,000	\$ -	\$ (307,000)	\$ (46,050)				\$ (260,950)	DC Roads Annex		
Yonge Street ROW Expansion - Madelaine to Lockhart (City)	EN1339.18.12	\$ 36,000	\$ -	\$ (36,000)	\$ (5,400)				\$ (30,600)	DC Roads Annex		
Yonge Street ROW Expansion - Madelaine to Lockhart (City)	EN1339.18.16	\$ 12,000	\$ -	\$ (12,000)	\$ (1,800)				\$ (10,200)	DC Roads Annex		
Yonge Street ROW Expansion - Madelaine to Lockhart (City)	EN1339.18.22	\$ 236,000	\$ -	\$ (236,000)	\$ (35,400)				\$ (200,600)	DC Stormwater		
Yonge Street ROW Expansion - Madelaine to Lockhart (City)	EN1339.22.10	\$ 89,802	\$ -	\$ (89,802)	\$ (13,470)				\$ (76,332)	DC Roads Annex		
NRP- HNS The Grove A1 Neighbourhood Reconstruction	EN1357.16.10	\$ 60,000	\$ -	\$ (60,000)	\$ (60,000)							
Alliance Boulevard Expansion - Bell Farm to Bell Farm	EN1435.16.10	\$ 122,000	\$ 457	\$ (121,543)	\$ (121,543)							
NRP- HNS Brock Park B Neighbourhood Reconstruction	EN1437.16.10	\$ 100,000	\$ -	\$ (100,000)	\$ (100,000)							
Not Started Sub-total:		\$ 4,854,556	\$ 458	\$ (4,854,099)	\$ (1,292,298)	\$ -	\$ (28,500)	\$ (205,200)	\$ (2,442,447)	\$ -	\$ (885,654)	
Projects in Design Phase												
Essa Road ROW Expansion - Coughlin to Mapleview	EN1170.14.10	\$ 372,200	\$ 187,495	\$ (184,705)	\$ (100,129)				\$ (84,576)	DC Roads		
Essa Road ROW Expansion - Coughlin to Mapleview	EN1170.18.10	\$ 678,300	\$ 458,300	\$ (220,000)	\$ (77,000)				\$ (143,000)	DC Roads		

APPENDIX C-1: PROJECTS WITH EXCESS COMMITTED FUNDING
As of March 31st, 2021

Project Name	G/L#	Total Approved Budget	Estimated Total Project Costs	Excess Funding	Sources of Funding							
					Tax Capital Reserve	Tax Rate Holding Acct	Water Reserve Fund	Wastewater Reserve Fund	Development Charges	DC Description	Other Source	Other Source Description
CANCELLED & COMPLETED PROJECTS												
Cancelled Projects												
WwTF Cogeneration Building Ventilation Upgrades	EN1243.23.96	\$ 300,000	\$ -	\$ (300,000)				\$ (300,000)				
McKay Road New Interchange - Highway 400 (City)	EN1251.18.12	\$ 23,600	\$ 4,724	\$ (18,876)	\$ (2,831)				\$ (16,045)	DC Roads Annex		
McKay Road New Interchange - Highway 400 (City)	EN1251.18.14	\$ 106,700	\$ 21,282	\$ (85,418)	\$ (12,813)				\$ (72,606)	DC Roads Annex		
McKay Road New Interchange - Highway 400 (City)	EN1251.18.16	\$ 10,300	\$ 2,068	\$ (8,231)	\$ (1,235)				\$ (6,997)	DC Roads Annex		
McKay Road New Interchange - Highway 400 (City)	EN1251.18.18	\$ 613,900	\$ 122,492	\$ (491,407)	\$ (73,711)				\$ (417,696)	DC Roads Annex		
McKay Road New Interchange - Highway 400 (City)	EN1251.18.22	\$ 661,700	\$ 150,553	\$ (511,147)	\$ (76,672)				\$ (434,475)	DC Stormwater		
McKay Road New Interchange - Highway 400 (City)	EN1251.18.28	\$ 88,000	\$ 31,924	\$ (56,076)					\$ (56,076)	DC Water Annex		
Huronia Road New Trunk Sanitary Sewer and Road Replacement - Lockhart to McKay (City)	EN1255.18.12	\$ 30,400	\$ 4,821	\$ (25,579)					\$ (21,742)	DC Roads Annex	\$ (3,837)	Debt Tax
Huronia Road New Trunk Sanitary Sewer and Road Replacement - Lockhart to McKay (City)	EN1255.18.26	\$ 500,000	\$ 350,000	\$ (150,000)				\$ (22,500)	\$ (127,500)	DC WW Annex		
Salem Road New Transmission Watermain and Road Expansion - County Road 27 to Dunn (Developer)	EN1276.18.14	\$ 92,999	\$ 90,999	\$ (2,000)							\$ (1,700)	Dev FE annex 810082
											\$ (300)	Debt Tax
Salem Road New Transmission Watermain and Road Expansion - County Road 27 to Dunn (Developer)	EN1276.18.20	\$ 75,999	\$ 999	\$ (75,000)							\$ (63,751)	Dev FE annex 810082
											\$ (11,249)	Debt Tax
Salem Road New Transmission Watermain and Road Expansion - County Road 27 to Dunn (Developer)	EN1276.18.28	\$ 487,000	\$ 310,000	\$ (177,000)							\$ (152,993)	Dev FE annex 810082
											\$ (24,007)	Debenture wtr 854020
Salem Road New Transmission Watermain and Road Expansion - County Road 27 to Dunn (Developer)	EN1276.21.10	\$ 3,968,346	\$ 907	\$ (3,967,439)							\$ (3,372,323)	Dev FE annex 810082
											\$ (595,116)	Debt Tax
Dunlop Street Bridge Sanitary - Sarjeant Drive to Anne Street	EN1469.18.26	\$ 3,208,069	\$ 2,008,069	\$ (1,200,000)				\$ (420,000)	\$ (780,000)	DC WW		
Projects in Design Phase Sub-total:		\$ 11,217,514	\$ 3,744,635	\$ (7,472,879)	\$ (344,391)	\$ -	\$ -	\$ (742,500)	\$ (2,160,713)		\$ (4,225,276)	\$ -
Projects in Construction												
Watermain Cathodic Protection Program	EN1189.23.28	\$ 4,200,000	\$ 3,831,717	\$ (368,283)			\$ (368,283)					
Bayfield Street Water Tower - Repairs and Interior Lining Replacement	EN1309.23	\$ 1,062,000	\$ 737,259	\$ (324,741)			\$ (324,741)					
Anne Street Right of Way Expansion - Wellington to Edgehill (within CAH limits)	EN1322.23.10	\$ 6,829,504	\$ 6,729,504	\$ (100,000)	\$ (35,000)				\$ (65,000)	DC Roads		
Lovers Creek Watershed, LV05 SWMF- Rehabilitation	RP1154.23.24	\$ 4,923,000	\$ 3,077,894	\$ (1,845,106)	\$ (1,014,808)				\$ (830,298)	DC Stormwater		
Projects in Construction Sub-total:		\$ 17,014,504	\$ 14,376,374	\$ (2,638,130)	\$ (1,049,808)	\$ -	\$ (693,024)	\$ -	\$ (895,298)		\$ -	

APPENDIX C-1: PROJECTS WITH EXCESS COMMITTED FUNDING
As of March 31st, 2021

Project Name	G/L#	Total Approved Budget	Estimated Total Project Costs	Excess Funding	Sources of Funding							
					Tax Capital Reserve	Tax Rate Holding Acct	Water Reserve Fund	Wastewater Reserve Fund	Development Charges	DC Description	Other Source	Other Source Description
CANCELLED & COMPLETED PROJECTS												
Cancelled Projects												
Underway												
Dunlop Street Right of Way Expansion - Sarjeant to Anne (outside of CAH limits)	EN1264.14.10	\$ 266,800	\$ 229,249	\$ (37,551)	\$ (13,143)				\$ (24,408)	DC Roads		
Dunlop Street Interchange Replacement - Sarjeant Drive to Anne Street	EN1306.14.10	\$ 373,500	\$ 205,328	\$ (168,172)	\$ (58,860)				\$ (109,312)	DC Roads		
Dunlop Street Interchange Replacement - Sarjeant Drive to Anne Street	EN1306.18.10	\$ 2,111,509	\$ 1,111,509	\$ (1,000,000)	\$ (350,000)				\$ (650,000)	DC Roads		
Landfill Household Hazardous Recycling Depot	ES1050	\$ 1,000,000	\$ 800,000	\$ (200,000)	\$ (200,000)							
Hewitt's Library Branch New Building Development	FC1086.18	\$ 60,000	\$ 51,401	\$ (8,599)	\$ (860)				\$ (7,739)	DC Library		
2019 Streetlight Infill	RP1155.23.16	\$ 50,000	\$ 39,868	\$ (10,132)	\$ (10,132)							
	Underway Sub-total:	\$ 3,861,809	\$ 2,437,355	\$ (1,424,454)	\$ (632,995)	\$ -	\$ -	\$ -	\$ (791,459)	\$ -	\$ -	
Ongoing												
Furniture & Equipment - Intake Forms	FC1066	\$ 108,717	\$ 104,465	\$ (4,252)		\$ (4,252)						
	Ongoing Sub-total:	\$ 108,717	\$ 104,465	\$ (4,252)	\$ -	\$ (4,252)	\$ -	\$ -	\$ -	\$ -	\$ -	
Substantially Complete Projects												
WwTF New Heat Exchanger - Primary Digester 3	EN1123.23	\$ 1,890,000	\$ 1,709,076	\$ (180,924)				\$ (18,092)	\$ (162,832)	DC WW Facility		
WwTF Selector Tank Mixer Upgrade	EN1125.23	\$ 605,000	\$ 599,976	\$ (5,024)				\$ (502)	\$ (4,522)	DC WW Facility		
Mapleview Drive West Sanitary Forcemain Twinning and Pumping Station 5 Upgrades & Expansion (City)	EN1143.23.26	\$ 12,747,754	\$ 11,807,754	\$ (940,000)					\$ (940,000)	DC WW Annex		
Ross, Collier, Bayfield Intersection Realignment	EN1183.18.10	\$ 412,709	\$ 337,316	\$ (75,393)	\$ (27,290)				\$ (48,103)	DC Roads		
Bayfield Street Resurfacing (Cundles Road to Livingstone Street)	EN1459.23.10	\$ 1,530,000	\$ 723,000	\$ (807,000)							\$ (118,500)	FGT 865400
											\$ (688,500)	ON Grant 860200
Barrie - Simcoe Emergency Services Campus - Phase 1	FC1020.23.40	\$ 103,660,140	\$ 103,210,140	\$ (450,000)	\$ (167,854)				\$ (57,309)	DC Protection	\$ (224,837)	Municipal Grant
	Substantially Complete Projects Sub-total:	\$ 120,845,603	\$ 118,387,262	\$ (2,458,341)	\$ (195,144)	\$ -	\$ -	\$ (18,595)	\$ (1,212,765)		\$ (1,031,837)	
	Not Started TOTAL:	\$ 157,902,704	\$ 139,050,548	\$ (18,852,155)	\$ (3,514,636)	\$ (4,252)	\$ (721,524)	\$ (966,295)	\$ (7,502,682)	\$ -	\$ (6,142,767)	
	GRAND TOTAL	\$ 196,569,678	\$ 175,657,789	\$ (20,917,269)	\$ (4,185,706)	\$ (51,415)	\$ (775,596)	\$ (1,393,632)	\$ (7,546,549)		\$ (6,964,372)	

**APPENDIX C-2: SUMMARY OF EXCESS
COMMITTED FUNDING ADJUSTMENTS
As of March 31st, 2021**

Reserve / Funding Source	Committed Funding Adjustment
Developer Front Ending - Annex	\$ (4,373,971)
Tax Capital Reserve	\$ (4,185,706)
Development Charges - Roads	\$ (2,813,964)
Development Charges - Storm	\$ (1,470,004)
Wastewater Reserve Fund	\$ (1,393,632)
Development Charges - WW Annex	\$ (1,067,500)
Development Charges - Sanitary	\$ (934,800)
Development Charges - Roads Annex	\$ (913,167)
Water Reserve Fund	\$ (775,596)
Debentures	\$ (736,959)
Ontario Grant Revenue	\$ (688,500)
Landfill Closure Reserve	\$ (358,609)
Tax Rate Stabilization Reserve	\$ (293,909)
Municipal Grant	\$ (224,837)
Development Charges - WW Facility	\$ (167,354)
Recovery from Enforcement Agencies	\$ (130,500)
Federal Gas Tax	\$ (118,500)
Development Charges - Water Annex	\$ (92,445)
Development Charges - Protection	\$ (57,309)
Strategic Priorities Reserve	\$ (31,945)
Development Charges - Water	\$ (21,500)
Development Charges - Library	\$ (7,739)
Tax Rate Holding Acct	\$ (51,415)
WW Rate Stabilization Reserve	\$ (4,414)
Reinvestment Reserve	\$ (1,957)
Development Charges - Public Works	\$ (767)
Provincial Gas Tax	\$ (271)
TOTAL	\$ (20,917,270)

APPENDIX D-1: PROJECTS REQUIRING ADDITIONAL FUNDING
As of March 31st, 2021

Project Name	G/L#	Total Approved Budget	Estimated Total Project Costs	Additional Funding Required	Sources of Funding							Comments
					Tax Capital Reserve	Water Reserve Fund	Wastewater Reserve Fund	Development Charges	DC Description	Other Source	Other Source Description	
COMPLETED PROJECTS												
Funding Adjustments on Closed Projects												
Fire Mobile Response Technology Upgrade	BF1023	\$ 30,000	\$ 38,241	\$ 8,241	\$ 8,241							Additional units were required to cover all front line vehicles
Pick-up Truck 4x4 3/4 ton - Memorial Park	RP1143		\$ 39,535	\$ 39,535	\$ 39,535							
Pick-up Truck 1/2 Ton - Centennial Beach	RP1146	\$ 30,037	\$ 33,692	\$ 3,655	\$ 3,655							Estimated too low for the scope required
Funding Adjustments on Closed Projects TOTAL:		\$ 60,037	\$ 111,468	\$ 51,431	\$ 51,431	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
COMPLETED PROJECTS TOTAL:		\$ 60,037	\$ 111,468	\$ 51,431	\$ 51,431	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
ACTIVE PROJECTS												
WwTF New Hot Water Balancing - Primary Digester 3	EN1124.23	\$ 53,000	\$ 58,935	\$ 5,935			\$ 2,077	\$ 3,858	DC WW Facility			
Big Bay Point New Transmission Watermain and Road Expansion - Prince William to Street N (Developer)	EN1259.18.10	\$ -	\$ 180,540	\$ 180,540	\$ 27,081					\$ 153,459	Dev Front Ending	Project EN1259 is a developer project for the advancement of the watermain construction on Big Bay Point Road. When the project was originally set up it was only provided with a construction budget in 2023 and 2029, and no budget for design. The request is for budget to complete the design in 2021 in order to achieve the construction target of 2023 per the capital plan.
Big Bay Point New Transmission Watermain and Road Expansion - Prince William to Street N (Developer)	EN1259.18.12	\$ -	\$ 15,300	\$ 15,300	\$ 2,295					\$ 13,005	Dev Front Ending	
Big Bay Point New Transmission Watermain and Road Expansion - Prince William to Street N (Developer)	EN1259.18.14	\$ -	\$ 61,200	\$ 61,200	\$ 9,180					\$ 52,020	Dev Front Ending	
Big Bay Point New Transmission Watermain and Road Expansion - Prince William to Street N (Developer)	EN1259.18.16	\$ -	\$ 6,120	\$ 6,120	\$ 918					\$ 5,202	Dev Front Ending	
Big Bay Point New Transmission Watermain and Road Expansion - Prince William to Street N (Developer)	EN1259.18.28	\$ 247	\$ 43,087	\$ 42,840	\$ -					\$ 42,840	Dev Front Ending	
Big Bay Point New Transmission Watermain and Road Expansion - Prince William to Street N (Developer)	EN1259.14.22	\$ 3,982	\$ 4,482	\$ 500	\$ 75					\$ 425	Dev Front Ending	
Yonge Street ROW Expansion - Mapleview to Madelaine (City)	EN1261.18.10	\$ 217,001	\$ 467,001	\$ 250,000	\$ 35,988			\$ 214,012	DC Roads Annex			Innpower relocation south of MVD.
Yonge Street ROW Expansion - Mapleview to Madelaine (City)	EN1261.22.10	\$ 93,198	\$ 183,000	\$ 89,802	\$ 13,471			\$ 76,331	DC Roads Annex			
Harvie Road ROW Expansion - Essa to Bryne	EN1262.23.10	\$ 13,798,299	\$ 14,325,979	\$ 527,680	\$ 147,750			\$ 379,930	DC Roads			Additional funding required to replace power gates at the reservoir and for investigating existing watermain joints.
Cycle Barrie Infrastructure Program	EN1265.14.10	\$ 350,000	\$ 410,000	\$ 60,000	\$ 21,000			\$ 39,000	DC Roads			Budget adjusted to reflect market price.
Lovers Creek Channel Rehabilitation - Adjacent to Brunton Park	EN1285.23.34	\$ -	\$ 2,500,000	\$ 2,500,000	\$ 2,500,000							This project is nearing completion and staff would like to move forward with procurement of this project in 2021. Procuring this in 2021 will allow staff to have sufficient time to award the contract and ensure an early start to the project. Staff are asking to advance the construction phase of the project to 2021, but the construction will still occur in 2022.
Watermain Renewal Program	EN1294.18.28	\$ 187,000	\$ 437,000	\$ 250,000		\$ 250,000						
Anne Street - New 3N Booster Pump Station & 2N Booster Pump Station Reconstruction	EN1305.18	\$ 720,000	\$ 887,000	\$ 167,000		\$ 167,000						Revised design alternative identified in the Class EA resulted in additional funds required for the consultant and staff time. Funds will also cover a risk register and cost review to ensure cost certainty for construction.
McKay Road ROW Expansion- Sewry to Reid (Developer)	EN1344.18.10	\$ -	\$ 10,550	\$ 10,550	\$ 1,583					\$ 8,968	Dev Front Ending	Expenditures related to project planning. Project has been deferred
Tiffin/Bradford/Essa Transportation Feasibility Study	EN1386.16.10	\$ 300,000	\$ 375,000	\$ 75,000	\$ 26,250			\$ 48,750	DC Roads			Additional funding for expanded study scope to include the Bradford Street corridor to better integrate on-going redevelopment including streetscape and active transportation through a Schedule C Class Environmental Assessment.
Sophia Trunk Storm Sewers - Clapperton, Owen & Sophia (Dunlop to Peel)	EN1464.16.10	\$ 91,000	\$ 319,000	\$ 228,000	\$ 228,000							Additional pre-design study required including soil contamination, SUE, Topo survey and SWM modeling to confirm pipe size. The complexity of the project requires a Risk Management Consultant.
Bryne Drive and Commerce Park Drive Right of Way Expansion	EN1478.23.10	\$ 927,000	\$ 927,000	\$ -				\$ (602,550)	DC Roads	\$ 602,550	FGT	Funding Adjustment: Holding Strategy Cost not eligible for Development charges funding
Holly Community Centre Parking Lot Refurbishment	FC1199.23.32	\$ 100,000	\$ 150,000	\$ 50,000	\$ 50,000							A consultant was retained to review the parking lot at Holly Community Center. It was found that there is a significant amount of deterioration of curbs, sidewalks and asphalt. A large area of sidewalk has heaved approximately 2" where it now presents a tripping hazard which is a liability to the City. Additional funds are being requested to address more of the area of sidewalk. While the total budget will not address all deteriorated areas, a repair program will be required year over year to maintain the City asset.
56 Mulcaster Roof Top and HVAC Replacement	FC1224.23.42	\$ 375,000	\$ 425,000	\$ 50,000	\$ 50,000							Additional funds are being requested to cover the cost of a perimeter heating loop proposed to increase the building efficiency and lower the operational cost of the mechanical heating and cooling system. Additionally, the system would address current issues such as various cold spots within the building which are a regular complaint of the building occupants.
Environmental Centre Drainage and Grading	FC1231.23.46	\$ 95,000	\$ 295,000	\$ 200,000	\$ 200,000							Through the project design development process it has been identified that additional unplanned work will be required to resolve the root cause of existing drainage issues. Furthermore, Covid-19 has significantly increased the cost of materials and resources required to complete this necessary work. Staff are therefore requesting an additional \$200k to complete the work and permanently rectify the problems. Funding currently allocated to ES1050 may be used to fund this additional work while that project awaits future MECF approvals.
Main Library Front Entrance Landscape Replacement	FC1237.23.46	\$ 500,000	\$ 750,000	\$ 250,000	\$ 250,000							More funds are being requested to accommodate the cost to renovate a significant area of landscaping. The John Edwin Coupe park landscaping project and the library landscaping project are being combined to create a cohesive and seamless landscaping design between the two spaces. The combined approved budget for these two projects is \$830k. In order to create a low maintenance finished landscaping product, staff are requesting additional funds to upgrade hardscaping from the traditional paving stones carried in the current project budgets to a concrete hardscape for all walkways, which require much less maintenance and are inherently safer than pavers that heave due to winter freeze / thaw cycles. The proposed walkway surface will be much like that at Meridian Square.

APPENDIX D-1: PROJECTS REQUIRING ADDITIONAL FUNDING
As of March 31st, 2021

Project Name	G/L#	Total Approved Budget	Estimated Total Project Costs	Additional Funding Required	Sources of Funding						Comments		
					Tax Capital Reserve	Water Reserve Fund	Wastewater Reserve Fund	Development Charges	DC Description	Other Source		Other Source Description	
Allandale Recreation Centre Sidewalk Paver Replacement	FC1240.23.46	\$ 250,000	\$ 300,000	\$ 50,000							\$ 50,000	CIL Parkland	As part of the project consultant's design review significant additional deterioration of curbs, sidewalks and asphalt has occurred since the project budget was first established, and a failed storm drain is causing rainwater to back up and flood the area at the north west bus stop/entrance. Additional funds are being requested to repair the storm drain and to repair a larger area of side walk. In addition, the hardscape will be replaced with poured concrete vs. patio pavers to create a longer lasting and safer finished product that will require minimal maintenance. While the total budget will not address all deteriorated areas, a repair program will be established going forward to maintain the City asset.
ACTIVE PROJECTS TOTAL:		\$ 18,060,727	\$ 23,131,194	\$ 5,070,467	\$ 3,563,591	\$ 417,000	\$ 2,077	\$ 159,331			\$ 928,469		
GRAND TOTAL (Requiring Council Approval)		\$ 18,120,764	\$ 23,242,662	\$ 5,121,898	\$ 3,615,022	\$ 417,000	\$ 2,077	\$ 159,331	\$ -		\$ 928,469	\$ -	

**APPENDIX D-2: SUMMARY OF ADDITIONAL FUNDING
ADJUSTMENTS
As of March 31st, 2021**

Reserve / Funding Source	Committed Funding Adjustment
Tax Capital Reserve	\$ 3,615,022
Development Charges - Roads	\$ (134,870)
Water Reserve Fund	\$ 417,000
Development Charges - Roads Annex	\$ 290,343
Developer Front Ending Annex	\$ 275,919
Cash-In-Lieu Parkland	\$ 50,000
Development Charges - WW Fac	\$ 3,858
Wastewater Reserve Fund	\$ 2,077
TOTAL	\$ 4,519,348

APPENDIX E: PROJECTS REALLOCATING BUDGET AMONG PHASES
As of March 31st, 2021

Project Name	G/L#	Phase	Asset	Total Approved Budget	Estimated Total Project Costs	Additional / Excess Funding Required	Sources of Funding						Comments
							Tax Capital Reserve	Water Reserve Fund	Wastewater Reserve Fund	Development Charges	DC Description	Other Source	
COMPLETED PROJECTS REALLOCATING BUDGETS AMONG PHASES													
EN1047 - Dunlop and Tiffin/Miller Intersection Improvements													
Dunlop and Tiffin/Miller Intersection Improvements	EN1047.18.14	Design	Traffic Signals	\$ 470,000	\$ 261,437	\$ (208,563)	\$ (72,997)			\$ (135,566)	DC Roads		
Dunlop and Tiffin/Miller Intersection Improvements	EN1047.18.26	Design	Sanitary	\$ 65,000	\$ 303,764	\$ 238,764			\$ 238,764				
Dunlop and Tiffin/Miller Intersection Improvements	EN1047.18.28	Design	Watermain	\$ 110,000	\$ 294,932	\$ 184,932		\$ 184,932					
Dunlop and Tiffin/Miller Intersection Improvements	EN1047.23.10	Construction	Roads	\$ 4,343,000	\$ 3,632,299	\$ (710,701)	\$ (284,088)			\$ (401,475)	DC Roads	\$ (869)	Debt Tax Developer Contributions
					\$ (24,269)							\$ (25,138)	
				\$ 4,988,000	\$ 4,492,432	\$ (495,568)	\$ (357,085)	\$ 184,932	\$ 238,764	\$ (537,041)	\$ -	\$ (25,138)	\$ -
EN1120 - Glen Echo Drive and College Crescent Watermain and Pavement Replacement - Lonsdale to Nelson													
Glen Echo Drive and College Crescent Watermain and Pavement Replacement - Lonsdale to Nelson	EN1120.23.10	Construction	Roads	\$ 1,102,045	\$ 1,102,329	\$ 284	\$ 284						
Glen Echo Drive and College Crescent Watermain and Pavement Replacement - Lonsdale to Nelson	EN1120.23.12	Construction	Sidewalks	\$ 130,352	\$ 129,352	\$ (1,000)	\$ (1,000)						
Glen Echo Drive and College Crescent Watermain and Pavement Replacement - Lonsdale to Nelson	EN1120.23.28	Construction	Watermain	\$ 463,925	\$ 464,327	\$ 402		\$ 402					
				\$ 1,696,322	\$ 1,696,008	\$ (314)	\$ (716)	\$ 402	\$ -	\$ -	\$ -	\$ -	\$ -
EN1239 - WwTF Underground Sludge Transfer Pipe Replacement - Admin Building													
WwTF Underground Sludge Transfer Pipe Replacement - Admin Building	EN1239.18	Design	Machinery	\$ 150,000	\$ 619,127	\$ 469,127			\$ 469,127				
WwTF Underground Sludge Transfer Pipe Replacement - Admin Building	EN1239.23	Construction	Machinery	\$ 1,020,000	\$ 3,121	\$ (1,016,879)			\$ (1,016,879)				
				\$ 1,170,000	\$ 622,248	\$ (547,752)	\$ -	\$ -	\$ (547,752)	\$ -	\$ -	\$ -	\$ -
EN1263 - Lampman to Anne New Transmission Watermain and Lampman to Leacock ROW Rehabilitation													
Lampman to Anne New Transmission Watermain and Lampman to Leacock ROW Rehabilitation	EN1263.18.10	Design	Roads	\$ 31,000	\$ 18,558	\$ (12,442)	\$ (12,442)						
Lampman to Anne New Transmission Watermain and Lampman to Leacock ROW Rehabilitation	EN1263.22.28	Utilities	Watermain	\$ 389,000	\$ 420,771	\$ 31,771		\$ 31,771					
				\$ 420,000	\$ 439,329	\$ 19,329	\$ (12,442)	\$ 31,771	\$ -	\$ -	\$ -	\$ -	\$ -
EN1314 - Hurst Drive Pavement Rehabilitation - Cox Mill to Golden Meadow													
Hurst Drive Pavement Rehabilitation - Cox Mill to Golden Meadow	EN1314.18.10	Design	Roads	\$ 60,000	\$ 177,430	\$ 117,430	\$ 117,430						
Hurst Drive Pavement Rehabilitation - Cox Mill to Golden Meadow	EN1314.23.10	Construction	Roads	\$ 2,200,000	\$ 1,429,698	\$ (770,302)						\$ (770,302)	Debt Tax
				\$ 2,260,000	\$ 1,607,128	\$ (652,872)	\$ 117,430	\$ -	\$ -	\$ -	\$ -	\$ (770,302)	\$ -
EN1325 - Sophia Creek -Grove Street spillway 207- 229 Grove St													
Sophia Creek -Grove Street spillway 207- 229 Grove St	EN1325.21.22	Property	Storm	\$ 409,751	\$ 412,240	\$ 2,489	\$ 2,489						
Sophia Creek -Grove Street spillway 207- 229 Grove St	EN1325.23.22	Construction	Storm	\$ 50,000	\$ 43,311	\$ (6,689)	\$ (6,689)						
				\$ 459,751	\$ 455,551	\$ (4,200)	\$ (4,200)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
COMPLETED PROJECTS REALLOCATING BUDGETS AMONG PHASES TOTAL				\$ 10,994,074	\$ 9,312,697	\$ (1,681,377)	\$ (257,013)	\$ 217,105	\$ (308,988)	\$ (537,041)	\$ -	\$ (795,440)	\$ -
ACTIVE PROJECTS REALLOCATING BUDGETS AMONG PHASES													
Reallocated Budgets Resulting in Net Additional Budget Request													

APPENDIX E: PROJECTS REALLOCATING BUDGET AMONG PHASES
As of March 31st, 2021

Project Name	G/L#	Phase	Asset	Total Approved Budget	Estimated Total Project Costs	Additional / Excess Funding Required	Sources of Funding						Comments
							Tax Capital Reserve	Water Reserve Fund	Wastewater Reserve Fund	Development Charges	DC Description	Other Source	
EN1132 - Bishop Drive Trunk Sanitary Sewer Expansion - Ferndale to Patterson													
Bishop Drive Trunk Sanitary Sewer Expansion - Ferndale to Patterson	EN1132.18.26	Design	Sanitary	\$ 335,000	\$ 377,465	\$ 42,465			\$ 38,219	\$ 4,247	DC WW		
Bishop Drive Trunk Sanitary Sewer Expansion - Ferndale to Patterson	EN1132.23.26	Construction	Sanitary	\$ 317,167	\$ 274,741	\$ (42,426)			\$ (38,183)	\$ (4,243)	DC WW		
				\$ 652,167	\$ 652,206	\$ 39	\$ -	\$ -	\$ 36	\$ 4	\$ -	\$ -	\$ -
EN1169 - Lovers Creek New Bridge - Tollendal Mill, 150m West of Coxmill													
Lovers Creek New Bridge - Tollendal Mill, 150m West of Coxmill	EN1169.18.10	Design	Roads	\$ 15,000	\$ 40,462	\$ 25,462	\$ 25,462						
Lovers Creek New Bridge - Tollendal Mill, 150m West of Coxmill	EN1169.18.12	Design	Sidewalks	\$ 5,000	\$ -	\$ (5,000)	\$ (5,000)						
Lovers Creek New Bridge - Tollendal Mill, 150m West of Coxmill	EN1169.18.20	Design	Culverts	\$ 225,000	\$ 99,922	\$ (125,078)	\$ (43,777)			\$ (81,301)	DC Stormwater		
Lovers Creek New Bridge - Tollendal Mill, 150m West of Coxmill	EN1169.22.20	Utilities	Culverts	\$ 174,673	\$ 199,615	\$ 24,942	\$ 8,730			\$ 16,213	DC Stormwater		
Lovers Creek New Bridge - Tollendal Mill, 150m West of Coxmill	EN1169.23.10	Construction	Roads	\$ 497,319	\$ 2,414,943	\$ 1,917,624	\$ 1,917,624						
Lovers Creek New Bridge - Tollendal Mill, 150m West of Coxmill	EN1169.23.12	Construction	Sidewalks	\$ 10,000	\$ -	\$ (10,000)	\$ (10,000)						
Lovers Creek New Bridge - Tollendal Mill, 150m West of Coxmill	EN1169.23.16	Construction	Street Lights	\$ -	\$ 139,929	\$ 139,929	\$ 139,929						
Lovers Creek New Bridge - Tollendal Mill, 150m West of Coxmill	EN1169.23.18	Construction	Bridge	\$ 2,702,681	\$ 2,857,665	\$ 154,984	\$ 154,984						
Lovers Creek New Bridge - Tollendal Mill, 150m West of Coxmill	EN1169.23.20	Construction	Culverts	\$ 2,300,000	\$ 752,298	\$ (1,547,702)	\$ (541,696)			\$ (1,006,006)	DC Stormwater		
Lovers Creek New Bridge - Tollendal Mill, 150m West of Coxmill	EN1169.23.22	Construction	Storm	\$ -	\$ 96,830	\$ 96,830	\$ 33,891			\$ 62,940	DC Stormwater		
Lovers Creek New Bridge - Tollendal Mill, 150m West of Coxmill	EN1169.23.28	Construction	Watermain	\$ 422,303	\$ 523,335	\$ 101,032		\$ 101,032					
				\$ 6,351,976	\$ 7,125,000	\$ 773,024	\$ 1,680,147	\$ 101,032	\$ -	\$ (1,008,155)	\$ -	\$ -	\$ -
EN1288 - Bayview Drive New Transmission Watermain & Road Expansion - Little Avenue to Big Bay Point Road													
Bayview Drive New Transmission Watermain & Road Expansion - Little Avenue to Big Bay Point Road	EN1288.18.10	Design	Roads	\$ 902,134	\$ 1,909,796	\$ 1,007,662	\$ 343,664			\$ 663,998	DC Roads		
Bayview Drive New Transmission Watermain & Road Expansion - Little Avenue to Big Bay Point Road	EN1288.18.12	Design	Sidewalks	\$ 64,700	\$ 24,197	\$ (40,503)	\$ (13,500)			\$ (27,003)	DC Roads		
Bayview Drive New Transmission Watermain & Road Expansion - Little Avenue to Big Bay Point Road	EN1288.18.14	Design	Traffic Signals	\$ 116,000	\$ 43,495	\$ (72,505)	\$ (24,166)			\$ (48,339)	DC Roads		
Bayview Drive New Transmission Watermain & Road Expansion - Little Avenue to Big Bay Point Road	EN1288.18.16	Design	Street Lights	\$ 24,400	\$ 8,954	\$ (15,446)	\$ (5,148)			\$ (10,298)	DC Roads		
Bayview Drive New Transmission Watermain & Road Expansion - Little Avenue to Big Bay Point Road	EN1288.18.20	Design	Culverts	\$ 260,600	\$ 97,334	\$ (163,266)	\$ (54,417)			\$ (108,849)	DC Stormwater		
Bayview Drive New Transmission Watermain & Road Expansion - Little Avenue to Big Bay Point Road	EN1288.18.22	Design	Storm	\$ 432,400	\$ 161,500	\$ (270,900)	\$ (90,291)			\$ (180,609)	DC Stormwater		
Bayview Drive New Transmission Watermain & Road Expansion - Little Avenue to Big Bay Point Road	EN1288.18.26	Design	Sanitary	\$ 107,400	\$ -	\$ (107,400)			\$ (61,218)	\$ (46,182)	DC WW		
Bayview Drive New Transmission Watermain & Road Expansion - Little Avenue to Big Bay Point Road	EN1288.18.28	Design	Watermain	\$ 213,045	\$ 743,333	\$ 530,288		\$ 182,216		\$ 348,072	DC Water		
Bayview Drive New Transmission Watermain & Road Expansion - Little Avenue to Big Bay Point Road	EN1288.21.10	Property	Roads	\$ 153,800	\$ 153,800								
Bayview Drive New Transmission Watermain & Road Expansion - Little Avenue to Big Bay Point Road	EN1288.21.26	Property	Sanitary	\$ 28,800	\$ 28,800								
Bayview Drive New Transmission Watermain & Road Expansion - Little Avenue to Big Bay Point Road	EN1288.21.28	Property	Watermain	\$ 22,600	\$ 22,600								
Bayview Drive New Transmission Watermain & Road Expansion - Little Avenue to Big Bay Point Road	EN1288.23.10	Construction	Roads	\$ -	\$ 867,960	\$ 867,960	\$ 289,291			\$ 578,669	DC Roads		
				\$ 2,325,879	\$ 4,061,769	\$ 1,735,890	\$ 445,433	\$ 182,216	\$ (61,218)	\$ 1,169,458	\$ -	\$ -	\$ -
EN1392 - Essa Road Right of Way Expansion - Bryne to Fairview (within CAH limits)													
Essa Road Right of Way Expansion - Bryne to Fairview (within CAH limits)	EN1392.18.10	Design	Roads	\$ 1,031,000	\$ 637,547	\$ (393,453)	\$ (137,709)			\$ (255,744)	DC Roads		
Essa Road Right of Way Expansion - Bryne to Fairview (within CAH limits)	EN1392.18.16	Design	Street Lights	\$ -	\$ 83,797	\$ 83,797	\$ 29,329			\$ 54,468	DC Roads		
Essa Road Right of Way Expansion - Bryne to Fairview (within CAH limits)	EN1392.18.18	Design	Bridge	\$ 1,000,000	\$ 264,093	\$ (735,907)	\$ (257,567)			\$ (478,340)	DC Roads		
													Total Design budget is \$985,437 per PCR. New phase requests

APPENDIX E: PROJECTS REALLOCATING BUDGET AMONG PHASES
As of March 31st, 2021

Project Name	G/L#	Phase	Asset	Total Approved Budget	Estimated Total Project Costs	Additional / Excess Funding Required	Sources of Funding						Comments		
							Tax Capital Reserve	Water Reserve Fund	Wastewater Reserve Fund	Development Charges	DC Description	Other Source		Other Source Description	
Essa Road Right of Way Expansion - Bryne to Fairview (within CAH limits)	EN1392.22.10	Utilities	Roads	\$ 797,000	\$ 797,000										phase request
Essa Road Right of Way Expansion - Bryne to Fairview (within CAH limits)	EN1392.23.16	Construction	Street Lights	\$ -	\$ 1,192,102	\$ 1,192,102	\$ 417,236				\$ 774,866	DC Roads			
				\$ 2,828,000	\$ 2,974,539	\$ 146,539	\$ 51,289	\$ -	\$ -	\$ 95,250	\$ -	\$ -	\$ -		

Reallocated Budgets Resulting in Net Additional Budget Request Sub-Total	\$ 12,158,022	\$ 14,813,514	\$ 2,655,492	\$ 2,176,869	\$ 283,248	\$ (61,183)	\$ 256,557	\$ -	\$ -	\$ -					
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Reallocated Budgets Resulting in Net Budget Reduction															
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EN1015 - Essa Road Right of Way Expansion - Bryne to Fairview (outside of CAH limits)

Essa Road Right of Way Expansion - Bryne to Fairview (outside of CAH limits)	EN1015.18.10	Design	Roads	\$ 6,005,700	\$ 5,152,672	\$ (853,028)					\$ (393,452)	Developer Contributions			
Essa Road Right of Way Expansion - Bryne to Fairview (outside of CAH limits)	EN1015.18.12	Design	Sidewalks	\$ 9,193	\$ 9,393	\$ 200	\$ 80			\$ 120	DC Roads				
Essa Road Right of Way Expansion - Bryne to Fairview (outside of CAH limits)	EN1015.18.14	Design	Traffic Signals	\$ 103,160	\$ 103,559	\$ 399	\$ 160			\$ 239	DC Roads				
Essa Road Right of Way Expansion - Bryne to Fairview (outside of CAH limits)	EN1015.18.16	Design	Street Lights	\$ 98,456	\$ 98,758	\$ 302	\$ 302								
Essa Road Right of Way Expansion - Bryne to Fairview (outside of CAH limits)	EN1015.18.22	Design	Storm	\$ 87,553	\$ 88,361	\$ 808	\$ 323			\$ 485	DC Stormwater				
Essa Road Right of Way Expansion - Bryne to Fairview (outside of CAH limits)	EN1015.18.26	Design	Sanitary	\$ 40,602	\$ 40,802	\$ 200			\$ 200						
Essa Road Right of Way Expansion - Bryne to Fairview (outside of CAH limits)	EN1015.21.10	Property	Roads	\$ 747,420	\$ -	\$ (747,420)	\$ (261,597)			\$ (485,823)	DC Roads				
Essa Road Right of Way Expansion - Bryne to Fairview (outside of CAH limits)	EN1015.23.28	Construction	Watermain	\$ -	\$ 1,452,000	\$ 1,452,000		\$ 1,452,000							
				\$ 7,092,084	\$ 6,945,545	\$ (146,539)	\$ (260,732)	\$ 1,452,000	\$ 200	\$ (484,979)	\$ -	\$ (853,028)	\$ -		

EN1110 - Johnson: Shanty Bay - L.Simcoe

Johnson: Shanty Bay - L.Simcoe	EN1110.23.10	Construction	Roads	\$ 1,963,759	\$ 709,383	\$ (1,254,376)	\$ (473,821)			\$ (45,000)	DC Roads	\$ (735,555)	FGT		
Johnson: Shanty Bay - L.Simcoe	EN1110.23.12	Construction	Sidewalks	\$ 45,000	\$ 60,208	\$ 15,208	\$ 15,208								
Johnson: Shanty Bay - L.Simcoe	EN1110.23.16	Construction	Street Lights	\$ 5,000	\$ 37,249	\$ 32,249	\$ 32,249								
Johnson: Shanty Bay - L.Simcoe	EN1110.23.22	Construction	Storm	\$ 30,000	\$ 947,241	\$ 917,241	\$ 181,686					\$ 735,555	FGT		
Johnson: Shanty Bay - L.Simcoe	EN1110.23.26	Construction	Sanitary	\$ 99,000	\$ 215,585	\$ 116,585			\$ 116,585						
Johnson: Shanty Bay - L.Simcoe	EN1110.23.28	Construction	Watermain	\$ 77,000	\$ 93,733	\$ 16,733		\$ 16,733							
				\$ 2,219,759	\$ 2,063,399	\$ (156,360)	\$ (244,678)	\$ 16,733	\$ 116,585	\$ (45,000)	\$ -	\$ (0)	\$ -		

EN1127 - WwTF Biosolids Storage Tank Mixers

WwTF Biosolids Storage Tank Mixers	EN1127.18	Design	Machinery	\$ 1,148,400	\$ 350,000	\$ (798,400)			\$ (348,400)			\$ (450,000)	Debt		
WwTF Biosolids Storage Tank Mixers	EN1127.23	Construction	Machinery	\$ 3,669,385	\$ 4,217,785	\$ 548,400			\$ 98,400			\$ 450,000	Debt		
				\$ 4,817,785	\$ 4,567,785	\$ (250,000)	\$ -	\$ -	\$ (250,000)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

EN1164 - Bell Farm Road ROW Expansion - St. Vincent to Duckworth

Bell Farm Road ROW Expansion - St. Vincent to Duckworth	EN1164.18.10	Design	Roads	\$ 420,200	\$ 420,200										
Bell Farm Road ROW Expansion - St. Vincent to Duckworth	EN1164.18.12	Design	Sidewalks	\$ 37,800	\$ -	\$ (37,800)	\$ (13,230)			\$ (24,570)	DC Roads				
Bell Farm Road ROW Expansion - St. Vincent to Duckworth	EN1164.18.16	Design	Street Lights	\$ 14,200	\$ -	\$ (14,200)	\$ (4,970)			\$ (9,230)	DC Roads				
Bell Farm Road ROW Expansion - St. Vincent to Duckworth	EN1164.18.22	Design	Storm	\$ 223,400	\$ 24,015	\$ (199,385)	\$ (69,785)			\$ (129,600)	DC Stormwater				
Bell Farm Road ROW Expansion - St. Vincent to Duckworth	EN1164.18.26	Design	Sanitary	\$ 78,600	\$ -	\$ (78,600)			\$ (78,600)						
Bell Farm Road ROW Expansion - St. Vincent to Duckworth	EN1164.18.28	Design	Watermain	\$ 106,400	\$ 25,766	\$ (80,634)		\$ (80,634)							
Bell Farm Road ROW Expansion - St. Vincent to Duckworth	EN1164.21.10	Property	Roads	\$ 108,600	\$ 584,687	\$ 476,087	\$ 166,630			\$ 309,456	DC Roads				
Bell Farm Road ROW Expansion - St. Vincent to Duckworth	EN1164.22.10	Utilities	Roads	\$ 925,400	\$ 449,313	\$ (476,087)	\$ (166,630)			\$ (309,457)	DC Roads				

APPENDIX E: PROJECTS REALLOCATING BUDGET AMONG PHASES
As of March 31st, 2021

Project Name	G/L#	Phase	Asset	Total Approved Budget	Estimated Total Project Costs	Additional / Excess Funding Required	Sources of Funding						Comments	
							Tax Capital Reserve	Water Reserve Fund	Wastewater Reserve Fund	Development Charges	DC Description	Other Source		Other Source Description
EN1137 - Hewitt's Creek New Trunk Sanitary Sewer - Mapleview to Lockhart (Developer)														
Hewitt's Creek New Trunk Sanitary Sewer - Mapleview to Lockhart (Developer)	EN1137.18.26	Design	Sanitary	\$ -	\$ 304,000	\$ 304,000			\$ 45,600			\$ 258,400	Dev Front Ending	
Hewitt's Creek New Trunk Sanitary Sewer - Mapleview to Lockhart (Developer)	EN1137.23.26	Construction	Sanitary	\$ 1,937,000	\$ 1,633,000	\$ (304,000)			\$ (45,600)			\$ (258,400)	Dev Front Ending	
				\$ 1,937,000	\$ 1,937,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
EN1150 - Big Bay Point Road Booster Station VFD Upgrade														
Big Bay Point Road Booster Station VFD Upgrade	EN1150.18.96	Design	Machinery	\$ 175,000	\$ 250,100	\$ 75,100		\$ 75,100						
Big Bay Point Road Booster Station VFD Upgrade	EN1150.23	Construction	Machinery	\$ 157,189	\$ 82,089	\$ (75,100)		\$ (75,100)						
				\$ 332,189	\$ 332,189	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
EN1166 - Duckworth Street New Transmission Watermain and ROW Expansion - Bell Farm to St. Vincent														
Duckworth Street New Transmission Watermain and ROW Expansion - Bell Farm to St. Vincent	EN1166.18.28	Design	Watermain		\$ 60,000	\$ 60,000		\$ 21,600		\$ 38,400	DC Water			
Duckworth Street New Transmission Watermain and ROW Expansion - Bell Farm to St. Vincent	EN1166.23.10	Construction	Roads	\$ 2,510,700	\$ 2,563,503	\$ 52,803	\$ 18,481			\$ 34,322	DC Roads			
Duckworth Street New Transmission Watermain and ROW Expansion - Bell Farm to St. Vincent	EN1166.23.12	Construction	Sidewalks	\$ 114,700	\$ 114,700									
Duckworth Street New Transmission Watermain and ROW Expansion - Bell Farm to St. Vincent	EN1166.23.14	Construction	Traffic Signals	\$ 200,000	\$ 200,000									
Duckworth Street New Transmission Watermain and ROW Expansion - Bell Farm to St. Vincent	EN1166.23.16	Construction	Street Lights	\$ 73,700	\$ 73,700									
Duckworth Street New Transmission Watermain and ROW Expansion - Bell Farm to St. Vincent	EN1166.23.22	Construction	Storm	\$ 638,000	\$ 638,000									
Duckworth Street New Transmission Watermain and ROW Expansion - Bell Farm to St. Vincent	EN1166.23.26	Construction	Sanitary	\$ 892,000	\$ 839,197	\$ (52,803)			\$ (52,803)					
Duckworth Street New Transmission Watermain and ROW Expansion - Bell Farm to St. Vincent	EN1166.23.28	Construction	Watermain	\$ 1,476,000	\$ 1,416,000	\$ (60,000)		\$ (21,600)		\$ (38,400)	DC Water			
				\$ 5,905,100	\$ 5,905,100	\$ -	\$ 18,481	\$ -	\$ (52,803)	\$ 34,322	\$ -	\$ -	\$ -	\$ -
EN1168 - Dyments Creek Culvert Expansion - Bradford St.														
Dyments Creek Culvert Expansion - Bradford St.	EN1168.18.20	Design	Culverts	\$ 470,000	\$ 688,918	\$ 218,918	\$ 120,405			\$ 98,513	DC Stormwater			
Dyments Creek Culvert Expansion - Bradford St.	EN1168.18.34	Design	Watercourse	\$ -	\$ 264,414	\$ 264,414	\$ 145,593			\$ 119,121	DC Stormwater			
Dyments Creek Culvert Expansion - Bradford St.	EN1168.21.20	Property	Culverts	\$ 1,589,630	\$ 1,347,440	\$ (242,190)				\$ (242,190)	DC Stormwater			
Dyments Creek Culvert Expansion - Bradford St.	EN1168.22.20	Utilities	Culverts	\$ 276,142	\$ 34,700	\$ (241,442)	\$ (132,793)			\$ (108,649)	DC Stormwater			
				\$ 2,335,772	\$ 2,335,472	\$ -	\$ 133,205	\$ -	\$ -	\$ (133,205)	\$ -	\$ -	\$ -	\$ -
EN1178 - Interim Watermain Replacement Pilot Program														
Interim Watermain Replacement Pilot Program	EN1178.18.28	Design	Watermain	\$ 102,985	\$ 20,694	\$ (82,291)		\$ (82,291)						
Interim Watermain Replacement Pilot Program	EN1178.23.28	Construction	Watermain	\$ 3,214,500	\$ 3,296,791	\$ 82,291		\$ 82,291						
				\$ 3,317,485	\$ 3,317,485	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
EN1192 - WwTF Alum System Upgrade at Secondary Clarifiers														
WwTF Alum System Upgrade at Secondary Clarifiers	EN1192.18	Design	Machinery	\$ 534,910	\$ 375,100	\$ (159,810)			\$ (103,877)	\$ (55,934)	DC WW Facility			
WwTF Alum System Upgrade at Secondary Clarifiers	EN1192.23	Construction	Machinery	\$ 1,150,000	\$ 1,309,810	\$ 159,810			\$ 103,877	\$ 55,934	DC WW Facility			
				\$ 1,684,910	\$ 1,684,910	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
EN1257 - McKay Road ROW Expansion - Reid Drive to West of Highway 400 (Developer)														
McKay Road ROW Expansion - Reid Drive to West of Highway 400 (Developer)	EN1257.18.26	Design	Sanitary	\$ 2,347,200	\$ 1,847,200	\$ (500,000)						\$ (500,000)	Dev Front Ending	
McKay Road ROW Expansion - Reid Drive to West of Highway 400 (Developer)	EN1257.22.10	Utilities	Roads	\$ 234,013	\$ 734,013	\$ 500,000						\$ 500,000	Dev Front Ending	

APPENDIX E: PROJECTS REALLOCATING BUDGET AMONG PHASES
As of March 31st, 2021

Project Name	G/L#	Phase	Asset	Total Approved Budget	Estimated Total Project Costs	Additional / Excess Funding Required	Sources of Funding						Comments	
							Tax Capital Reserve	Water Reserve Fund	Wastewater Reserve Fund	Development Charges	DC Description	Other Source		Other Source Description
				\$ 2,581,213	\$ 2,581,213	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
EN1258 - Veterans Drive New Trunk Watermain and Road Expansion - Salem to McKay (Developer)														
Veterans Drive New Trunk Watermain and Road Expansion - Salem to McKay (Developer)	EN1258.18.10	Design	Roads	\$ 0	\$ 75,000	\$ 75,000						\$ 75,000	Dev Front Ending	
Veterans Drive New Trunk Watermain and Road Expansion - Salem to McKay (Developer)	EN1258.18.26	Design	Sanitary	\$ 135,800	\$ 60,800	\$ (75,000)						\$ (75,000)	Dev Front Ending	
Veterans Drive New Trunk Watermain and Road Expansion - Salem to McKay (Developer)	EN1258.21.10	Property	Roads	\$ -	\$ 3,997	\$ 3,997						\$ 3,997	Dev Front Ending	
Veterans Drive New Trunk Watermain and Road Expansion - Salem to McKay (Developer)	EN1258.23.28	Construction	Watermain	\$ 2,334,000	\$ 2,330,003	\$ (3,997)						\$ (3,997)	Dev Front Ending	
				\$ 2,469,800	\$ 2,469,800	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
EN1266 - Annual Parking Lot Improvement Program														
Annual Parking Lot Improvement Program	EN1266.23.30	Construction	Parks	\$ 75,000	\$ 243,586	\$ 168,586	\$ 168,586							
Annual Parking Lot Improvement Program	EN1266.23.32	Construction	Parking	\$ 355,000	\$ 186,414	\$ (168,586)	\$ (168,586)							
Annual Parking Lot Improvement Program	EN1266.24.30	Capital Purchase	Parks	\$ 75,000	\$ 75,000									
				\$ 505,000	\$ 505,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
EN1269 - Kidds and Sophia Creek Storm Pond Upgrades - Irwin (KD03), Ford (KD06), and Ottaway (SP03)														
Kidds and Sophia Creek Storm Pond Upgrades - Irwin (KD03), Ford (KD06), and Ottaway (SP03)	EN1269.21.24	Property	Storm Pond	\$ 900,000	\$ 1,154,353	\$ 254,353						\$ 254,353	DC Debt	
Kidds and Sophia Creek Storm Pond Upgrades - Irwin (KD03), Ford (KD06), and Ottaway (SP03)	EN1269.23.24	Construction	Storm Pond	\$ 5,984,000	\$ 5,729,647	\$ (254,353)	\$ (139,894)				\$ (114,459)	DC Stormwater		
Kidds and Sophia Creek Storm Pond Upgrades - Irwin (KD03), Ford (KD06), and Ottaway (SP03)	EN1269.18.24	Design	Storm Pond	\$ 542,523	\$ 542,523									
				\$ 7,426,523	\$ 7,426,523	\$ -	\$ (139,894)	\$ -	\$ -	\$ (114,459)	\$ -	\$ 254,353	\$ -	
EN1270 - Mapleview Dr E New Sanitary Sewer & Road Expansion - Prince William to Phase 1 Boundary (Developer)														
Mapleview Dr E New Sanitary Sewer & Road Expansion - Prince William to Phase 1 Boundary (Developer)	EN1270.18.12	Design	Sidewalks	\$ 44,600	\$ 10,978	\$ (33,622)	\$ (5,043)					\$ (28,578)	Dev Front Ending	
Mapleview Dr E New Sanitary Sewer & Road Expansion - Prince William to Phase 1 Boundary (Developer)	EN1270.18.16	Design	Street Lights	\$ 19,700	\$ 4,849	\$ (14,851)	\$ (2,228)					\$ (12,623)	Dev Front Ending	
Mapleview Dr E New Sanitary Sewer & Road Expansion - Prince William to Phase 1 Boundary (Developer)	EN1270.18.22	Design	Storm	\$ 380,000	\$ 93,537	\$ (286,463)	\$ (42,970)					\$ (243,494)	Dev Front Ending	
Mapleview Dr E New Sanitary Sewer & Road Expansion - Prince William to Phase 1 Boundary (Developer)	EN1270.18.26	Design	Sanitary	\$ 2,016,000	\$ 496,236	\$ (1,519,764)						\$ (1,519,764)	Dev Front Ending	
Mapleview Dr E New Sanitary Sewer & Road Expansion - Prince William to Phase 1 Boundary (Developer)	EN1270.21.10	Property	Roads	\$ 1,361,500	\$ -	\$ (1,361,500)	\$ (204,225)					\$ (1,157,275)	Dev Front Ending	
Mapleview Dr E New Sanitary Sewer & Road Expansion - Prince William to Phase 1 Boundary (Developer)	EN1270.22.10	Utilities	Roads	\$ 656,100	\$ 103,000	\$ (553,100)	\$ (82,965)					\$ (470,135)	Dev Front Ending	
Mapleview Dr E New Sanitary Sewer & Road Expansion - Prince William to Phase 1 Boundary (Developer)	EN1270.23.10	Construction	Roads	\$ 3,001,226	\$ 3,823,591	\$ 822,365	\$ 123,355					\$ 699,010	Dev Front Ending	
Mapleview Dr E New Sanitary Sewer & Road Expansion - Prince William to Phase 1 Boundary (Developer)	EN1270.23.12	Construction	Sidewalks	\$ 284,700	\$ 381,186	\$ 96,486	\$ 14,473					\$ 82,013	Dev Front Ending	
Mapleview Dr E New Sanitary Sewer & Road Expansion - Prince William to Phase 1 Boundary (Developer)	EN1270.23.16	Construction	Street Lights	\$ 647,901	\$ 507,162	\$ (140,739)	\$ (15,025)			\$ (40,570)	DC Roads Annex	\$ (85,144)	Dev Front Ending	
Mapleview Dr E New Sanitary Sewer & Road Expansion - Prince William to Phase 1 Boundary (Developer)	EN1270.23.22	Construction	Storm	\$ 1,864,015	\$ 466,513	\$ (1,397,502)	\$ (209,625)					\$ (1,187,877)	Dev Front Ending	
Mapleview Dr E New Sanitary Sewer & Road Expansion - Prince William to Phase 1 Boundary (Developer)	EN1270.23.26	Construction	Sanitary	\$ 2,083,895	\$ 6,640,379	\$ 4,556,484						\$ 4,556,484	Dev Front Ending	
Mapleview Dr E New Sanitary Sewer & Road Expansion - Prince William to Phase 1 Boundary (Developer)	EN1270.23.28	Construction	Watermain	\$ 234,963	\$ 67,169	\$ (167,794)						\$ (167,794)	Dev Front Ending	
				\$ 12,594,600	\$ 12,594,600	\$ -	\$ (424,253)	\$ -	\$ -	\$ (40,570)	\$ -	\$ 464,823	\$ -	

APPENDIX E: PROJECTS REALLOCATING BUDGET AMONG PHASES
As of March 31st, 2021

Project Name	G/L#	Phase	Asset	Total Approved Budget	Estimated Total Project Costs	Additional / Excess Funding Required	Sources of Funding						Comments
							Tax Capital Reserve	Water Reserve Fund	Wastewater Reserve Fund	Development Charges	DC Description	Other Source	
EN1286 - Big Bay Point Road ROW Expansion - Bayview to Huronia													
Big Bay Point Road ROW Expansion - Bayview to Huronia	EN1286.18.10	Design	Roads	\$ 546,800	\$ 406,228	\$ (140,572)	\$ (46,857)			\$ (93,714)	DC Roads		
Big Bay Point Road ROW Expansion - Bayview to Huronia	EN1286.18.12	Design	Sidewalks	\$ 46,700	\$ 79,088	\$ 32,388	\$ 10,754			\$ 21,634	DC Roads		
Big Bay Point Road ROW Expansion - Bayview to Huronia	EN1286.18.14	Design	Traffic Signals	\$ 160,100	\$ 118,228	\$ (41,872)	\$ (13,958)			\$ (27,915)	DC Roads		
Big Bay Point Road ROW Expansion - Bayview to Huronia	EN1286.18.16	Design	Street Lights	\$ 17,600	\$ 20,578	\$ 3,199	\$ 1,066			\$ 2,132	DC Roads		
Big Bay Point Road ROW Expansion - Bayview to Huronia	EN1286.18.22	Design	Storm	\$ 450,300	\$ 333,655	\$ (116,645)	\$ (11,696)			\$ (104,949)	DC Stormwater		
Big Bay Point Road ROW Expansion - Bayview to Huronia	EN1286.21.10	Property	Roads	\$ 1,338,900	\$ 132,288	\$ (1,206,633)	\$ (404,030)					\$ (802,803)	Debt DC
Big Bay Point Road ROW Expansion - Bayview to Huronia	EN1286.21.26	Property	Sanitary	\$ 1,400	\$ -	\$ (1,400)			\$ (490)	\$ (910)	DC WW		
Big Bay Point Road ROW Expansion - Bayview to Huronia	EN1286.21.28	Property	Watermain	\$ 12,000	\$ -	\$ (12,000)			\$ (4,200)	\$ (7,800)	DC Water		
Big Bay Point Road ROW Expansion - Bayview to Huronia	EN1286.22.10	Utilities	Roads	\$ 108,200	\$ 264,793	\$ 156,593	\$ 54,807			\$ 101,785	DC Roads		
Big Bay Point Road ROW Expansion - Bayview to Huronia	EN1286.22.26	Utilities	Sanitary	\$ 124,400	\$ -	\$ (124,400)			\$ (43,540)	\$ (80,860)	DC WW		
Big Bay Point Road ROW Expansion - Bayview to Huronia	EN1286.22.28	Utilities	Watermain	\$ 10,900	\$ -	\$ (10,900)		\$ (3,815)		\$ (7,085)	DC Water		
Big Bay Point Road ROW Expansion - Bayview to Huronia	EN1286.23.10	Construction	Roads	\$ 10,125,716	\$ 8,779,981	\$ (1,345,735)	\$ (448,533)			\$ (897,201)	DC Roads		
Big Bay Point Road ROW Expansion - Bayview to Huronia	EN1286.23.14	Construction	Traffic Signals	\$ -	\$ 793,089	\$ 793,089	\$ 264,337			\$ 528,753	DC Roads		
Big Bay Point Road ROW Expansion - Bayview to Huronia	EN1286.23.16	Construction	Street Lights	\$ -	\$ 539,606	\$ 539,606	\$ 179,851			\$ 359,755	DC Roads		
Big Bay Point Road ROW Expansion - Bayview to Huronia	EN1286.23.22	Construction	Storm	\$ 633,510	\$ 2,402,204	\$ 1,768,694	\$ 589,506			\$ 376,385	DC Stormwater	\$ 802,803	Debt DC
Big Bay Point Road ROW Expansion - Bayview to Huronia	EN1286.23.26	Construction	Sanitary	\$ -	\$ 12,254	\$ 12,254			\$ 4,289	\$ 7,965	DC WW		
Big Bay Point Road ROW Expansion - Bayview to Huronia	EN1286.23.28	Construction	Watermain	\$ 1,107,900	\$ 802,434	\$ (305,466)		\$ (106,913)		\$ (198,553)	DC Water		
				\$ 14,684,426	\$ 14,684,426	\$ (0)	\$ 175,247	\$ (110,728)	\$ (43,941)	\$ (20,578)	\$ -	\$ 0	\$ -
EN1297 - WwTF Electrical Substation and Transformer Upgrade													
WwTF Electrical Substation and Transformer Upgrade	EN1297.18	Design	Machinery	\$ 710,000	\$ 293,296	\$ (416,704)			\$ (266,456)	\$ (150,248)	DC WW		
WwTF Electrical Substation and Transformer Upgrade	EN1297.18.96	Design	Machinery	\$ 1,170,000	\$ 2,406,704	\$ 1,236,704			\$ 445,213	\$ 791,491	DC WW		
WwTF Electrical Substation and Transformer Upgrade	EN1297.23.96	Construction	Machinery	\$ 820,000	\$ -	\$ (820,000)			\$ (295,200)	\$ (524,800)	DC WW		
				\$ 2,700,000	\$ 2,700,000	\$ -	\$ -	\$ -	\$ (116,443)	\$ 116,443	\$ -	\$ -	\$ -
EN1308 - End of Life Pavement Replacement Program													
End of Life Pavement Replacement Program	EN1308.18.10	Design	Roads	\$ 120,000	\$ 70,000	\$ (50,000)	\$ (50,000)						
End of Life Pavement Replacement Program	EN1308.23.10	Construction	Roads	\$ 2,450,000	\$ 2,500,000	\$ 50,000	\$ 50,000						
				\$ 2,570,000	\$ 2,570,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
EN1316 - Sunnidale Road Hwy 400 Crossing Reconstruction (within CAH limits)													
Sunnidale Road Hwy 400 Crossing Reconstruction (within CAH limits)	EN1316.18.18	Design	Bridge	\$ 180,000	\$ 177,000	\$ (3,000)	\$ (3,000)						
Sunnidale Road Hwy 400 Crossing Reconstruction (within CAH limits)	EN1316.18.26	Design	Sanitary	\$ 93,000	\$ 96,000	\$ 3,000			\$ 3,000				
				\$ 273,000	\$ 273,000	\$ -	\$ (3,000)	\$ -	\$ 3,000	\$ -	\$ -	\$ -	\$ -
EN1323 - Anne Street Right of Way Expansion - Wellington to Edgehill (outside of CAH limits)													
Anne Street Right of Way Expansion - Wellington to Edgehill (outside of CAH limits)	EN1323.18.10	Design	Roads	\$ 504,800	\$ 354,800	\$ (150,000)	\$ (52,500)			\$ (97,500)	DC Roads		
Anne Street Right of Way Expansion - Wellington to Edgehill (outside of CAH limits)	EN1323.21.10	Property	Roads	\$ 191,818	\$ 41,818	\$ (150,000)	\$ (52,500)			\$ (97,500)	DC Roads		
Anne Street Right of Way Expansion - Wellington to Edgehill (outside of CAH limits)	EN1323.23.14	Construction	Traffic Signals	\$ -	\$ 300,000	\$ 300,000	\$ 105,000			\$ 195,000	DC Roads		
				\$ 696,618	\$ 696,618	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Reallocated Budgets With \$0 Net Budget Impact Sub-Total				\$ 92,243,475	\$ 92,243,175	\$ (0)	\$ (579,150)	\$ 198,764	\$ (210,187)	\$ (128,604)	\$ -	\$ 719,177	\$ -
ACTIVE PROJECTS REALLOCATING BUDGETS AMONG PHASES TOTAL				\$ 136,826,336	\$ 134,426,906	\$ (2,399,130)	\$ 68,178	\$ 1,764,153	\$ (519,819)	\$ (3,577,790)	\$ -	\$ (133,852)	\$ -
PROJECTS REALLOCATING BUDGETS AMONG PHASES GRAND TOTAL				\$ 147,820,410	\$ 143,739,603	\$ (4,080,507)	\$ (188,835)	\$ 1,981,258	\$ (828,807)	\$ (4,114,831)	\$ -	\$ (929,292)	\$ -

**APPENDIX E-2: SUMMARY OF FUNDING ADJUSTMENTS
FOR PHASE REALLOCATION
As of March 31st, 2021**

Reserve / Funding Source	Committed Funding Adjustment
Development Charges - Roads Annex	\$ (1,558,339)
Development Charges - Storm	\$ (1,509,036)
Debentures	\$ (976,394)
WW Capital Reserve	\$ (828,807)
Development Charges - Roads	\$ (676,293)
Developer Contributions	\$ (417,721)
Development Charges - Parks	\$ (237,440)
Tax Capital Reserve	\$ (188,835)
Development Charges - Sewer	\$ (71,576)
Development Charges - Water	\$ (62,147)
Developer Front Ending Annex	\$ 464,823
Water Capital Reserve	\$ 1,981,258
TOTAL	\$ (4,080,507)

APPENDIX F: PROJECTS REQUIRING ADDITIONAL FUNDING - DELEGATED AUTHORITY
As of March 31st, 2021

Project Name	G/L#	Total Approved Budget	Estimated Total Project Costs	Additional Funding Required	Tax Rate Holding Acct	Water Holding Acct	WW Holding Account	Development Charges	DC Description	Other Source	Other Source Description
CANCELLED & COMPLETED PROJECTS											
Completed Projects											
Tourism Master Plan	BD1001	\$ 110,000.00	\$ 110,603.00	\$ 603.00						\$ 603	Tourism Reserve
Tiffin Street - Well 7 to Anne	EN1017.18.28	\$ 116,336.00	\$ 119,386.00	\$ 3,050.00		\$ 1,037		\$ 2,013	DC Water		
Co-generation & Biogas Trmt	EN1019.18	\$ 550,000.00	\$ 561,261.06	\$ 11,261.06			\$ 1,086	\$ 7,675	DC WW	\$ 2,500	Ontario Grant
Essa Road ROW Replacement and Hotchkiss Creek Expansion - Anne to Gowan	EN1074.23.10	\$ 2,182,769.30	\$ 2,183,147.30	\$ 378.00	\$ 378						
Queen St. ROW Reconstruction- St. Vincent Street to Berczy Street	EN1398.16.28	\$ 40,000.00	\$ 40,704.00	\$ 704.00		\$ 704					
Facility Lighting Upgrade Program	FC1052	\$ 294,117.00	\$ 294,293.00	\$ 176.00	\$ 176						
79 Bell Farm Facility Maintenance	FC1170.23.46	\$ 75,000.00	\$ 80,310.00	\$ 5,310.00	\$ 5,310						
Operations Centre Fleet Truck Hoist Replacement	FC1214.24.46	\$ 100,000.00	\$ 108,477.24	\$ 8,477.24	\$ 8,477						
Corporate Computer Monitor Lifecycle Management Program	IT1037	\$ 167,829.00	\$ 169,598.00	\$ 1,769.00	\$ 1,769						
BFES Additional Radio Channel	IT1054.20.95	\$ 400,000.00	\$ 407,015.00	\$ 7,015.00				\$ 7,015	DC Protection		
Crew Cab 1 Ton Dump Truck - Centennial Beach	RP1145	\$ 80,000.00	\$ 80,075.00	\$ 75.00	\$ 75						
Traffic Signal Cabinet Replacement Program	RP1166.24.14	\$ 96,000.00	\$ 97,008.00	\$ 1,008.00	\$ 1,008						
Completed Projects Sub-total:		\$ 4,212,051	\$ 4,251,878	\$ 39,826	\$ 17,193	\$ 1,741	\$ 1,086	\$ 16,703	\$ -	\$ 3,103	\$ -
Funding Adjustments on Closed Projects											
Heavy Extrication Equipment Replacement	BF1006	\$ 155,346	\$ 170,346	\$ 15,000	\$ 15,000						
Dyments Creek Channel Improvements - Sanford to Bradford	EN1241.18.34	\$ 52,776	\$ 53,471	\$ 695	\$ 695						
ROWA Pick-up Truck for ROWA Inspector	EN1310	\$ 29,361	\$ 30,582	\$ 1,221	\$ 1,221						
Site Re-engineering	ES1000.23	\$ 49,299,914	\$ 49,311,076	\$ 11,162	\$ 11,162						
Allandale Station Site Assessment	FC1005	\$ 111,830	\$ 120,327	\$ 8,497	\$ 8,497						
Admin Master Plan and Facility Needs Assessment	FC1016	\$ 293,349	\$ 310,242	\$ 16,893	\$ 16,893						
BFES Station 2 Interior Renovation / Feasibility	FC1118.23.40	\$ 61,286	\$ 65,361	\$ 4,075	\$ 4,075						
2018-2019 DC Background Study Update	FI1016	\$ 147,467	\$ 160,883	\$ 13,416				\$ 13,416	DC Admin		
Conventional Transit Bus Replacement 2019	TR1014	\$ 1,174,381	\$ 1,177,179	\$ 2,798	\$ 2,798						

APPENDIX F: PROJECTS REQUIRING ADDITIONAL FUNDING - DELEGATED AUTHORITY
As of March 31st, 2021

Project Name	G/L#	Total Approved Budget	Estimated Total Project Costs	Additional Funding Required	Tax Rate	Water Holding	WW Holding	Development	DC Description	Other Source	Other Source Description
					Holding Acct	Acct	Account	Charges			
Funding Adjustments on Closed Projects Sub-total:		\$ 51,325,710	\$ 51,399,467	\$ 73,757	\$ 60,341	\$ -	\$ -	\$ 13,416	\$ -	\$ -	\$ -
CANCELLED & COMPLETED PROJECTS TOTAL:		\$ 55,537,761	\$ 55,651,345	\$ 113,583	\$ 77,534	\$ 1,741	\$ 1,086	\$ 30,119	\$ -	\$ 3,103	\$ -
ACTIVE PROJECTS											
Salem Road New Transmission Watermain and Road Expansion - County Road 27 to Dunn (Developer)	EN1276.23.10	\$ -	\$ 1,452.00	\$ 1,452						\$ 1,452	Dev Front Ending
Dyments Creek New Storm Pond - North of Dunlop St. W	EN1279.18.24	\$ 489,476.00	\$ 509,476.00	\$ 20,000	\$ 17,702			\$ 2,298	DC Stormwater		
Eastview Arena Parking & Light	FC1079	\$ 529,000.00	\$ 579,000.00	\$ 50,000	\$ 50,000						
Fire HQ UPS Replacement	FC1259.23.44	\$ 60,000.00	\$ 66,000.00	\$ 6,000	\$ 6,000						
Official Plan Comprehensive Update	PS1000	\$ 495,000.00	\$ 544,000.00	\$ 49,000	\$ 4,900			\$ 44,100	DC Admin		
ACTIVE PROJECTS TOTAL:		\$ 1,573,476	\$ 1,699,928	\$ 126,452	\$ 78,602	\$ -	\$ -	\$ 46,398		\$ 1,452	\$ -
GRAND TOTAL		\$ 57,111,237	\$ 57,351,273	\$ 240,035	\$ 156,136	\$ 1,741	\$ 1,086	\$ 76,517		\$ 4,555	

**APPENDIX F-2: SUMMARY OF FUNDING ADJUSTMENTS
FOR PROJECTS REQUIRING ADDITIONAL FUNDING -
DELEGATED AUTHORITY
As of March 31st, 2021**

Reserve / Funding Source	Committed Funding Adjustment
Tax Holding Account	\$ 156,136
Development Charges - Admin	\$ 57,516
Development Charges - Sewer	\$ 7,675
Development Charges - Protection	\$ 7,015
Ontario Grant	\$ 2,500
Development Charges - Storm	\$ 2,298
Development Charges - Water	\$ 2,013
WW Holding Account	\$ 1,741
Developer Front Ending Annex	\$ 1,452
Water Holding Account	\$ 1,086
Tourism Reserve	\$ 603
TOTAL	\$ 240,035