
TO:	GENERAL COMMITTEE
SUBJECT:	CAPITAL PROJECT STATUS REPORT
WARD:	ALL
PREPARED BY AND KEY CONTACTS:	T. GAVRILOVA, SUPERVISOR OF BUDGET J. KUEHL, MANAGER OF BUSINESS PLANNING AND BUDGETS J. COWLES, SENIOR MANAGER OF CORPORATE FINANCE AND INVESTMENT
SUBMITTED BY:	C. MILLAR, DIRECTOR OF FINANCE/TREASURER
GENERAL MANAGER APPROVAL:	D. MCALPINE, GENERAL MANAGER OF COMMUNITY AND CORPORATE SERVICES A. MILLER, RPP, GENERAL MANAGER OF INFRASTRUCTURE AND GROWTH MANAGEMENT
CHIEF ADMINISTRATIVE OFFICER APPROVAL:	M. PROWSE, CHIEF ADMINISTRATIVE OFFICER

RECOMMENDED MOTION

1. The staff be authorized to close completed and cancelled projects as described in Appendix "A-1" (City Build Capital Project Status) to Staff Report FIN014-20.
2. That staff be authorized to release funding commitments in the amount of \$15,328,560 and adjust funding plans as described in Appendix "C-1" (Projects with Excess Committed Funding) and Appendix "C-2" (Summary of Excess Committed Funding Adjustments) to Staff Report FIN014-20.
3. That staff be authorized to increase funding commitments in the amount of \$5,409,147 and adjust funding plans as described in Appendix "D-1" (Projects Requiring Additional Funding – Council Approval Required) and Appendix "D-2" (Adjustments for Projects Requiring Additional Funding – Council Approval Required) to Staff Report FIN014-20.
4. That staff be authorized to undertake the new capital project as identified in Appendix "B-1" (New Capital Projects), and add the funding commitments in the amount of \$35,000 as described in Appendix "B-1" to Staff Report FIN014-20.
5. That an additional 0.5 full-time equivalent temporary position for a Stormwater Climate Action Fund project manager be approved and funded from the existing budget of the Stormwater Climate Action Fund Capital Project FI1024.

PURPOSE & BACKGROUND

6. The purpose of this report is to describe the status of the City of Barrie's Capital Plan as required by the City's Capital Project Financial Control Policy.

7. Project managers are responsible for ensuring each capital project assigned to them adheres to schedule requirements and financial policies throughout the year.
8. This report provides an update on the progress and performance of the Corporation's Capital Plan.

Capital Project Financial Control Policy

9. A key element of the Capital Project Financial Control Policy is the requirement for a semi-annual Capital Status Report which includes:
 - a) The status of all approved Capital Projects (i.e. not started, design phase, underway, substantially complete, or other);
 - b) Capital Projects to be closed with related recommendations for treatment of project savings and over expenditures which exceed the materiality threshold of the lesser of 10% of the Project Capital Budget or \$500,000;
 - c) Recommendations for the deferral or closure of capital projects to either fund new projects, or over expenditures on other projects;
 - d) Recommendations for financing adjustments when requirements for any anticipated over expenditures exceed the materiality threshold of the lesser of 10% of the Capital Budget or \$500,000; and,
 - e) Recommendations to address substantive changes in the nature or scope of an approved capital project.
10. Any over expenditures below the materiality threshold can be addressed by the Department Head, subject to review by the Director of Finance or delegate, through the use of holding accounts established for each fund (i.e. tax rate, water rate, wastewater rate, and parking rate).
11. The status of the City's capital projects is being presented as of August 31, 2020.

ANALYSIS

Capital Project Status – Appendices “A-1” and “A-2”

12. Appendix “A-1” (City Build Capital Project Status) of the Capital Project Status Report provides a listing of all City-build active approved projects in the City's Capital Budget by status.
13. \$356.5M in capital spending against the 2020 Capital Plan is expected to occur over the next 5 years. Of this amount, \$103M (29%) is expected to be spent in 2020.
14. The total additional funding required is \$7.3M, while the total funding commitment being released is \$15.3M, which amounts to a net \$8.0M decrease to the overall Capital Budget.

Staff Report Appendix	Pending Adjustment
Appendix B-1 New Capital Project	\$ 35,000
Appendix C-1 - Projects with Excess Committed Funding	\$ (15,328,560)
Appendix D-1 - Projects Requiring Additional Funding - Council Approval	\$ 5,409,147
Appendix E - Projects Requiring Additional Funding - Delegated Authority	\$ 1,842,100
Total Capital Budget Request	(8,042,313)

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15. Appendix "A-2" (Developer Build Capital Project Status) of the Capital Project Status Report provides a listing of all Developer-build approved projects. In 2014, a Memorandum of Understanding (MOU) was executed by the City and the Landowners Groups for the Salem and Hewitt's Secondary Plan Areas. The MOU provided the City with some tools to assist in financing the infrastructure required to service these areas, including the ability for developers to construct certain projects in exchange for development charge (DC) credits. Several of these developer-build projects have been included in the approved capital plan and are either underway or set to start in the near future. As identified in appendix "A-2", \$3.2M of the approved \$84.6M has been spent to date.

Other Priority Projects – Appendices "B-1" and "B-2"

16. It is recommended that the following project be added to the Capital Budget and funded as outlined in Appendix "B":

SCBA Cleaning Machine
Approved Budget: \$0

Additional Funding Required: \$35,000 (Tax Capital Reserve)

During Self-Contained Breathing Apparatus use, products of combustion and cancer-causing chemicals are absorbed by the protective equipment so that it becomes contaminated and poses a health risk. That is why it is important to isolate and disinfect the equipment after returning to the station. Cleaning by hand takes a lot of time with adverse health risks, whereas a washing machine can save considerable time on cleaning the gloves, helmets, boots and SCBA of firefighters. Without an automated cleaner it may take up to one hour to properly disinfect two (2) breathing apparatus', however utilizing the machine there is a potential of up to twenty (20) BA's washed per hour.

These cleaning machines not only offer the easiest, quickest and safest method of cleaning contaminated SCBA's but face masks, helmets, boots and gloves. They have a capacity of cleaning up to 14 SCBA's (including masks), 56 masks on their own, 21 helmets, 60 boots and 120 pairs of gloves per hour.

The project is being recommended at this time based on the efficiencies it would create.

Projects with Excess Funding – Appendices "C-1" and "C-2"

17. Appendix "C-1" identifies capital projects by status that are either completed and have excess funds or are still underway but excess funds have been identified based on tender results. All completed projects will be closed.
18. Generally, excess funds are the result of several factors. The common reasons include:
- a) Economies of scale and competitive bid process;
 - b) Better than expected market conditions. These are very hard to predict at the capital planning stage, well in advance of the actual tendering and construction. The market conditions can fluctuate a number of times throughout the year, and can be affected by what other municipalities are doing, or not doing;
 - c) The City includes contingencies in contracts, which in some cases are not utilized. The contingencies are required because of project risks, such as unknown underground installations or soil conditions that cannot be determined prior to construction; and

- d) Projects are cancelled.
19. The total excess funding released represents \$15.3M on 7 active and 87 complete or cancelled projects with details provided on Appendix "C-1".

Status	Pending Adjustment
Cancelled	\$ (5,318,101)
Completed	\$ (2,606,293)
Not Started	\$ (5,927,473)
Design Phase	\$ (1,147,890)
Construction	\$ (251,000)
Underway	\$ (25,000)
Substantially Complete	\$ (52,803)
Total Excess Funding	\$ (15,328,560)

Projects Requiring Additional Council Approved Funding – Appendices "D-1" and "D-2"

20. Appendix "D-1" identifies capital projects by functional area that exceed their materiality threshold (the lesser of 10% of the project budget or \$500,000) or where there are insufficient funds available in the holding accounts. In these instances, Council approval is required for additional funding. The projects are either those that are still active and require additional funds in order to complete or projects that have been completed but require additional funding in order to close them. Staff have provided detailed comments/explanations in the appendix for each project where an over expenditure occurred.
21. The total anticipated over expenditure represents \$5.4M for 8 completed and 12 active projects with the explanations for the requested additional funding described on Appendix "D-1".

Projects Requiring Additional Funding (Delegated Authority) – Appendix "E"

22. Appendix "E" includes capital projects that have been overspent but are within the materiality threshold established in the Capital Project Financial Control Policy. As per the Capital Project Financial Control Policy, Department Heads, subject to the review by the Director of Finance or delegate, have delegated authority to transfer the required funds from the appropriate holding accounts established for this purpose. This information is being provided for information purposes only.

Stormwater Climate Action Fund Capital Project

23. Council motion 19-G-337 Recommendation to implement a stormwater climate action fund was approved as follows:
1. That the creation of a Stormwater Climate Action Fund to pay for the City's operating and capital stormwater infrastructure needs, be endorsed.
 2. That subject to the approval of the Director of Finance/Treasurer and Director of Engineering, staff retain AECOM Canada Ltd., to support implementation of the Stormwater Climate Action Fund via sole source procurement.

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3. That a capital project for the Stormwater Climate Action Fund be created with a total three year budget of \$1,400,000 beginning in 2020 and be funded from the Tax Capital Reserve and that this amount be repaid from revenue generated by the Stormwater Climate Action Fund, once implemented.
4. That the following temporary resources be approved and funded from the Stormwater Climate Action Fund beginning in January 2020 and ending in January 2023 (three-year duration):
- a) One 0.5 full-time equivalent temporary position for a project manager with an estimated total cost of \$240,000;
 - b) Three 0.5 full-time equivalent temporary positions for technical leads in Engineering, Communications and Finance with an estimated total cost of \$590,000; and
 - c) \$575,000 for consulting services.
5. That staff report back to General Committee with final details of the Stormwater Climate Action Fund in the first quarter of 2022. (ENG018-19) (File: F00) (P21/19)
24. While there was some preliminary work done on this project in the first quarter of 2020, the overall project was stopped because of COVID-19. The project has resumed with a part time project manager. However, in order to ensure initial deadlines are achieved, the scope of work requires a full-time project manager.
25. The additional costs of the 0.5 resource will be funded from the previously approved Capital Project, utilizing the savings from the delay in project work in 2020.

Holding Accounts:

26. As per the Capital Project Financial Control Policy, holding accounts are to be established for the following program areas with balances not to exceed the following:
- | | | |
|----|---------------------------------|-------------|
| a. | Tax Rate Holding Account | \$3,000,000 |
| b. | Water Rate Holding Account | \$1,000,000 |
| c. | Wastewater Rate Holding Account | \$1,000,000 |
| d. | Parking Rate Holding Account | \$ 100,000 |

The purpose of these holding accounts is to provide Department Heads, subject to the review by the Director of Finance or delegate, with some flexibility to authorize adjustments to a Capital Project Budget in an amount not to exceed a Council approved materiality threshold. This facilitates effective project management and reduces the need for Council to become engaged in routine project administration matters that not only consumes valuable time at Council meetings, but also risks slowing the project down and generating increased costs due to delay claims, price escalations or other factors.

27. The following table indicates the status of the holding accounts as of October 31, 2020. With the adjustments proposed in this report, the balance in the holding accounts will be available in order to deal with future financing needs. The following chart depicts the impact on the holding accounts as a result of the transactions in appendices:

Holding Accounts	Tax Rate	Water Rate	Wastewater Rate	Parking Rate
Opening Balance	\$ 2,847,679	\$ 1,047,153	\$ 1,049,213	\$ 18,876
Transfers In	\$ 424,713	\$ -	\$ -	\$ -
Transfers Out	\$ (272,392)	\$ (4,450)	\$ (38,058)	\$ -
Closing Balance	\$ 3,000,000	\$ 1,042,703	\$ 1,011,155	\$ 18,876

28. The table below presents the net impact of the budget adjustments proposed in this report by reserve and funding source, as a result of the transactions in the appendices:

Funding Source	Transfer IN	Transfer OUT	Net CSR Impact
Development Charges	\$ 4,048,244	\$ (738,404)	\$ 3,309,841
Tax Capital Reserve	\$ 4,833,995	\$ (3,120,206)	\$ 1,713,789
Developer FE Annex	\$ 1,231,611	\$ -	\$ 1,231,611
Wastewater Rate Reserve	\$ 4,078,084	\$ (3,078,799)	\$ 999,285
FGT Reserve	\$ 29,346	\$ 240,362	\$ 269,708
Marina Reserve	\$ 158,638	\$ -	\$ 158,638
Tax Holding Account	\$ 424,713	\$ (272,392)	\$ 152,321
Tax Rate Stabilization	\$ 99,128	\$ (1,760)	\$ 97,368
Water Rate Reserve	\$ 115,386	\$ (39,545)	\$ 75,841
Donations	\$ 45,000	\$ -	\$ 45,000
Ontario Grant Rev	\$ 25,000	\$ -	\$ 25,000
CIL Park	\$ 22,500	\$ (1,120)	\$ 21,380
Wastewater Rate Stabilization	\$ 13,067	\$ -	\$ 13,067
Water Rate Stabilization	\$ 13,067	\$ -	\$ 13,067
Developer Contributions	\$ 39,175	\$ (40,553)	\$ (1,378)
Water Holding Account	\$ -	\$ (4,450)	\$ (4,450)
Reinvest Reserve	\$ 100,314	\$ (107,450)	\$ (7,136)
Parking Capital Reserve	\$ 51,292	\$ (63,088)	\$ (11,796)
Strategic Priorities Reserve	\$ -	\$ (20,785)	\$ (20,785)
Wastewater Holding Account	\$ -	\$ (38,058)	\$ (38,058)
Grand Total	\$ 15,328,560	\$ (7,286,247)	\$ 8,042,313

ENVIRONMENTAL AND CLIMATE CHANGE IMPACT MATTERS

29. There are no environmental and/or climate change impact matters directly related to the recommendation.

ALTERNATIVES

30. There is one alternative available for consideration by General Committee:

Alternative #1

General Committee could choose alternative financing plans to fund the over expenditures such as increasing debt financing.

This alternative is not recommended given Barrie's objective of minimizing debt, and the fact that reserves and reserve funds have sufficient funds available to address the net funding requirements.

FINANCIAL

31. The financial impacts are identified in the analysis section of the report.

LINKAGE TO 2018-2022 STRATEGIC PLAN

32. The recommendation(s) included in this Staff Report support the following goals identified in the 2018-2022 Strategic Plan:

- ☒ Fostering a Safe and Healthy City
- ☒ Offering Innovation and Citizen Driven Services
- ☒ Improving the Ability to Get Around Barrie

33. The Capital Project Financial Policy is a key element of the City's Financial Policy Framework. The transparency and accountability that it requires will support Council's Strategic Goals.

APPENDIX A-1: CITY BUILD CAPITAL PROJECT STATUS
As of August 31st, 2020

Project Number	Description	Project Manager	Previously Approved Capital Budget \$	2020 Approved Budget \$	Future Yrs Approved Budget \$	Pending Adjustments \$	Revised Budget \$	Total Spent to Date \$	2020 Sept. to Dec. Plan \$	2021 Spending Plan \$	2022 Spending Plan \$	2023 Spending Plan \$	2024 Spending Plan \$
COMPLETED AND CANCELLED PROJECTS													
Cancelled Projects													
BF1009	Digital Voice Recording System Upgrade	Sue Dawson	\$ 26,000	\$ -	\$ -	\$ (26,000)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
BF1024	SCBA Fill Station CO Alarm Integration	Cory Mainprize	\$ 20,000	\$ -	\$ -	\$ (20,000)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
EN1321	WwTF - Prepare a 3D Model of the WwTF	Valens Nicolson	\$ 320,000	\$ -	\$ -	\$ (319,798)	\$ 202	\$ 202	\$ -	\$ -	\$ -	\$ -	\$ -
EN1332	Bunkers Creek Conveyance Improvements - Hwy 400 to Anne Street	Brett Gratix	\$ 365,900	\$ -	\$ -	\$ (361,670)	\$ 4,230	\$ 4,230	\$ -	\$ -	\$ -	\$ -	\$ -
EN1448	Fairview Road Right of Way Expansion - Essa to Little Avenue (Phase 1)	Brett Gratix	\$ -	\$ 60,000	\$ -	\$ (60,000)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
FC1143	Salt-Sand Storage Building - R.A. Archer Centre	Ryan Jones	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,989	\$ (10,989)	\$ -	\$ -	\$ -	\$ -
FC1156	WwTF Tunnel Assessment	Rick Pews	\$ 30,000	\$ -	\$ -	\$ (30,000)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
RP1088	Accessible Pedestrian Pushbutton New Installation	Tom Hanrahan	\$ 130,000	\$ -	\$ -	\$ (121,223)	\$ 8,777	\$ 8,777	\$ -	\$ -	\$ -	\$ -	\$ -
RP1150	BARRIE SOCCER CLUB GOAL POSTS	Rob Bell	\$ 45,000	\$ -	\$ -	\$ (45,000)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
RP1143	Pick-up Truck 4x4 3/4 ton - Memorial Park	Brian Pirie	\$ 35,000	\$ -	\$ -	\$ (35,000)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Cancelled Projects Sub-total:		\$ 971,900	\$ 60,000	\$ -	\$ (1,018,691)	\$ 13,209	\$ 24,199	\$ (10,989)	\$ -	\$ -	\$ -	\$ -
Completed Projects													
BD1002	Updated Waterfront/Downtown Parking Study	Brent Forsyth	\$ 100,000	\$ -	\$ -	\$ 1,760	\$ 101,760	\$ 89,516	\$ 12,244	\$ -	\$ -	\$ -	\$ -
BF1006	Heavy Extrication Equipment Replacement	Cory Mainprize	\$ 152,970	\$ -	\$ -	\$ 2,376	\$ 155,346	\$ 155,346	\$ -	\$ -	\$ -	\$ -	\$ -
BF1012	Protective Hood Replacement	Cory Mainprize	\$ 45,000	\$ -	\$ -	\$ (1,928)	\$ 43,072	\$ 43,072	\$ -	\$ -	\$ -	\$ -	\$ -
BF1014	Automatic External Defibrillators (AED) Replacement Program	Cory Mainprize	\$ 170,000	\$ -	\$ -	\$ (6,410)	\$ 163,590	\$ 163,590	\$ -	\$ -	\$ -	\$ -	\$ -
BF1015	Fire Station Alerting System Replacement	Cory Mainprize	\$ 350,000	\$ -	\$ -	\$ (3,009)	\$ 346,991	\$ 346,991	\$ -	\$ -	\$ -	\$ -	\$ -
BF1016	Self Contained Breathing Apparatus - 45 Minute Air Bottle Replacement	Cory Mainprize	\$ 155,000	\$ 55,000	\$ 55,000	\$ (109,888)	\$ 155,112	\$ 155,112	\$ -	\$ -	\$ -	\$ -	\$ -
BF1019	Fire Helmet Replacement	Cory Mainprize	\$ 80,000	\$ -	\$ -	\$ 761	\$ 80,761	\$ 80,761	\$ -	\$ -	\$ -	\$ -	\$ -
BF1020	Fire Hose Replacement	Cory Mainprize	\$ 80,000	\$ 40,000	\$ -	\$ (36,996)	\$ 83,004	\$ 83,004	\$ -	\$ -	\$ -	\$ -	\$ -
BF1021	Thermal Imaging Camera Replacement	Cory Mainprize	\$ 110,000	\$ 55,000	\$ -	\$ (50,348)	\$ 114,652	\$ 114,652	\$ -	\$ -	\$ -	\$ -	\$ -
BF1022	Fire Communications Centre - Emergency Services Campus	Sue Dawson	\$ 95,000	\$ -	\$ -	\$ 7,785	\$ 102,785	\$ 102,785	\$ -	\$ -	\$ -	\$ -	\$ -
BF1025	Self Contained Breathing Apparatus - 60 Minute Air Bottle Replacement	Cory Mainprize	\$ 35,000	\$ 35,000	\$ 35,000	\$ (70,653)	\$ 34,347	\$ 34,347	\$ -	\$ -	\$ -	\$ -	\$ -
BF1026	BFES Air Monitoring Equipment	Cory Mainprize	\$ 40,000	\$ -	\$ -	\$ (9,481)	\$ 30,519	\$ 30,519	\$ -	\$ -	\$ -	\$ -	\$ -
BF1032	Portable Radio	Sue Dawson	\$ -	\$ 56,000	\$ -	\$ (2,749)	\$ 53,252	\$ 53,252	\$ -	\$ -	\$ -	\$ -	\$ -
EN1001	WPCC Phase 2 Expansion	Graeme King	\$ 89,657,802	\$ -	\$ -	\$ 21,817	\$ 89,679,619	\$ 89,679,619	\$ -	\$ -	\$ -	\$ -	\$ -
EN1014	Mapleview Dr: Welham-Huronla	Dave James	\$ 12,526,942	\$ -	\$ -	\$ 1,672	\$ 12,528,614	\$ 12,528,614	\$ -	\$ -	\$ -	\$ -	\$ -
EN1030	Mapleview Drive East ROW Expansion - Huronia to Country (City)	Dave James	\$ 19,185,369	\$ -	\$ -	\$ 124,662	\$ 19,310,031	\$ 19,310,030	\$ -	\$ -	\$ -	\$ -	\$ -
EN1093	Bunkers Cr-Shirley Ave to 400	Angela Maclean	\$ 455,000	\$ -	\$ -	\$ (197,402)	\$ 257,598	\$ 257,598	\$ -	\$ -	\$ -	\$ -	\$ -
EN1112	Hewitts Area Road Class EA	Frank Palka	\$ 765,200	\$ -	\$ -	\$ 18,174	\$ 783,374	\$ 783,374	\$ -	\$ -	\$ -	\$ -	\$ -
EN1113	Salem Area Road Class EA	Frank Palka	\$ 914,296	\$ -	\$ -	\$ 22,379	\$ 936,675	\$ 936,675	\$ -	\$ -	\$ -	\$ -	\$ -
EN1119	Cundles Road Pavement and Watermain Rehabilitation - Sunnidale to Leacock	Tawnya Gurchin	\$ 250,000	\$ 134,913	\$ -	\$ (8,554)	\$ 376,359	\$ 376,360	\$ -	\$ -	\$ -	\$ -	\$ -
EN1131	Leacock Dr Pavement/Watermain	(blank)	\$ 2,400	\$ -	\$ -	\$ (1,924)	\$ 476	\$ 476	\$ -	\$ -	\$ -	\$ -	\$ -
EN1159	Mapleview Drive East New Transmission Watermain - Huronia to Country (City)	Dave James	\$ 1,737,654	\$ 12	\$ -	\$ -	\$ 1,737,666	\$ 1,737,666	\$ -	\$ -	\$ -	\$ -	\$ -
EN1177	Infrastructure Master Plans / DC Technical Studies Update	Tom Reeve	\$ 3,430,221	\$ 329,786	\$ -	\$ -	\$ 3,760,006	\$ 3,760,007	\$ -	\$ -	\$ -	\$ -	\$ -
EN1188	Harvie Road ROW Expansion - Veterans to Bryne	Alvaro Almuina	\$ 198,000	\$ -	\$ -	\$ -	\$ 198,000	\$ 286,080	\$ (88,080)	\$ -	\$ -	\$ -	\$ -
EN1295	WwTF MBR Project Concrete Tanks Rehabilitation	Asim Masaud	\$ 220,000	\$ -	\$ -	\$ 14,027	\$ 234,027	\$ 234,027	\$ -	\$ -	\$ -	\$ -	\$ -
EN1300	Park Condition Assessment Study	Michael Brown	\$ 125,000	\$ -	\$ -	\$ 1,120	\$ 126,120	\$ 126,120	\$ -	\$ -	\$ -	\$ -	\$ -
EN1310	ROWA Pick-up Truck for ROWA Inspector	Brian Pirie	\$ 35,000	\$ -	\$ -	\$ (5,639)	\$ 29,361	\$ 29,361	\$ -	\$ -	\$ -	\$ -	\$ -

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As of August 31st, 2020

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ES1000	Site Re-engineering	Sandra Brunet	\$ 48,837,933	\$ -	\$ -	\$ 461,981	\$ 49,299,914	\$ 49,299,914	\$ -	\$ -	\$ -	\$ -	\$ -
FC1005	Allandale Station Site Assessment	Jason De Vroom	\$ 120,000	\$ -	\$ -	\$ (8,170)	\$ 111,830	\$ 111,830	\$ -	\$ -	\$ -	\$ -	\$ -
FC1016	Admin Master Plan and Facility Needs Assessment	Jason De Vroom	\$ 290,000	\$ -	\$ -	\$ 3,349	\$ 293,349	\$ 355,379	\$ (62,031)	\$ -	\$ -	\$ -	\$ -
FC1032	Marina Bayfield Basin Upgrade	Jason De Vroom	\$ 1,685,446	\$ -	\$ -	\$ (41,262)	\$ 1,644,184	\$ 1,644,184	\$ -	\$ -	\$ -	\$ -	\$ -
FC1036	Allandale RC Parking Lot Rehab	Paolo Bovolini	\$ 172,033	\$ -	\$ -	\$ 3,279	\$ 175,312	\$ 175,312	\$ -	\$ -	\$ -	\$ -	\$ -
FC1037	Centennial Beach Pavillion Replacement	Gus Diamantopoulos	\$ 235,473	\$ -	\$ -	\$ 6,077	\$ 241,550	\$ 241,550	\$ -	\$ -	\$ -	\$ -	\$ -
FC1043	Dorian Parker Centre Feasibility Study	Paolo Bovolini	\$ 36,671	\$ -	\$ -	\$ 3,112	\$ 39,783	\$ 39,783	\$ -	\$ -	\$ -	\$ -	\$ -
FC1044	Main Library Building Envelope Repair	Jason De Vroom	\$ 527,813	\$ -	\$ -	\$ 2,486	\$ 530,299	\$ 530,299	\$ -	\$ -	\$ -	\$ -	\$ -
FC1062	Parkview CC Retaining Wall	Paolo Bovolini	\$ 380,000	\$ -	\$ -	\$ (10,290)	\$ 369,710	\$ 369,710	\$ -	\$ -	\$ -	\$ -	\$ -
FC1065	Ferris Ln Streetlights - Bayfi	(blank)	\$ 266,782	\$ -	\$ -	\$ 13,198	\$ 279,980	\$ 279,980	\$ -	\$ -	\$ -	\$ -	\$ -
FC1066	Furniture & Equipment - Intake Forms	Jason De Vroom	\$ 97,578	\$ -	\$ -	\$ 4,039	\$ 101,617	\$ 101,617	\$ -	\$ -	\$ -	\$ -	\$ -
FC1071	Barrie Molson Centre Supply Fan 3, 4, 8, and 9 Replacement	Paolo Bovolini	\$ 325,936	\$ -	\$ -	\$ (7,868)	\$ 318,068	\$ 318,068	\$ -	\$ -	\$ -	\$ -	\$ -
FC1075	City Hall Parking Garage Rehabilitation	Jason De Vroom	\$ 2,295,000	\$ -	\$ -	\$ (67,014)	\$ 2,227,986	\$ 2,227,986	\$ -	\$ -	\$ -	\$ -	\$ -
FC1081	Environmental Centre Safety Renovations (Main Building)	Jason De Vroom	\$ 100,000	\$ -	\$ -	\$ (4,604)	\$ 95,396	\$ 95,396	\$ -	\$ -	\$ -	\$ -	\$ -
FC1096	Tiffen St Streetlight Install	(blank)	\$ 117,802	\$ -	\$ -	\$ (8,906)	\$ 108,896	\$ 108,896	\$ -	\$ -	\$ -	\$ -	\$ -
FC1111	WW-Security Monitoring & Gates	Eugene Zenger	\$ 307,735	\$ -	\$ -	\$ (57,681)	\$ 250,054	\$ 250,054	\$ -	\$ -	\$ -	\$ -	\$ -
FC1115	WwTF Electrical Monitoring Study	Adam McMullin	\$ 75,000	\$ -	\$ -	\$ (40,437)	\$ 34,563	\$ 34,563	\$ -	\$ -	\$ -	\$ -	\$ -
FC1116	East Bayfield Community Centre Building Automation System (BAS) Upgrade	Paolo Bovolini	\$ 510,000	\$ -	\$ -	\$ (77,555)	\$ 432,445	\$ 432,445	\$ -	\$ -	\$ -	\$ -	\$ -
FC1117	City Hall Lighting Conversion	Adam McMullin	\$ 100,000	\$ -	\$ -	\$ (3,702)	\$ 96,298	\$ 96,298	\$ -	\$ -	\$ -	\$ -	\$ -
FC1118	BFES Station 2 Interior Renovation / Feasibility	Jasmine Juneau	\$ 58,008	\$ -	\$ -	\$ 3,278	\$ 61,286	\$ 65,361	\$ (4,075)	\$ -	\$ -	\$ -	\$ -
FC1120	Allandale Recreation Centre Condenser Replacement - Blue Arena	Paolo Bovolini	\$ 105,696	\$ -	\$ -	\$ 6,250	\$ 111,946	\$ 111,946	\$ -	\$ -	\$ -	\$ -	\$ -
FC1123	Holly Community Centre Pool Deck Rehabilitation	Paolo Bovolini	\$ 73,805	\$ -	\$ -	\$ 591	\$ 74,396	\$ 74,396	\$ -	\$ -	\$ -	\$ -	\$ -
FC1125	Operations Satellite Yard New Building Development	Ryan Jones	\$ 250,000	\$ -	\$ -	\$ -	\$ 250,000	\$ 238,244	\$ 11,756	\$ -	\$ -	\$ -	\$ -
FC1127	CMMS Improvement Project - Archibus	Rob Emerson	\$ 200,000	\$ -	\$ -	\$ (7,365)	\$ 192,635	\$ 192,635	\$ -	\$ -	\$ -	\$ -	\$ -
FC1128	City Hall Customer Contact Centre Renovation	Jason De Vroom	\$ 250,000	\$ -	\$ -	\$ 9,958	\$ 259,958	\$ 255,883	\$ 4,075	\$ -	\$ -	\$ -	\$ -
FC1129	Year Round Downtown Market New Development	Jason De Vroom	\$ -	\$ -	\$ -	\$ 132,647	\$ 132,647	\$ 132,647	\$ -	\$ -	\$ -	\$ -	\$ -
FC1130	Transit Terminal Demolition and Services Upgrade	Jason De Vroom	\$ 747,534	\$ -	\$ -	\$ 20,785	\$ 768,319	\$ 768,319	\$ -	\$ -	\$ -	\$ -	\$ -
FC1133	Barrie Molson Centre Elevator Replacement	Paolo Bovolini	\$ 300,000	\$ -	\$ -	\$ (126,859)	\$ 173,141	\$ 173,141	\$ -	\$ -	\$ -	\$ -	\$ -
FC1135	Marina Boat Launch Floating Finger Dock Replacement	Gus Diamantopoulos	\$ 150,000	\$ -	\$ -	\$ (25,105)	\$ 124,895	\$ 124,895	\$ -	\$ -	\$ -	\$ -	\$ -
FC1137	Painswick Library Flat Roof Repair	Ryan Jones	\$ 150,000	\$ -	\$ -	\$ 13,538	\$ 163,538	\$ 182,935	\$ (19,397)	\$ -	\$ -	\$ -	\$ -
FC1140	Water and Wastewater Facility Security Upgrades	(blank)	\$ 220,000	\$ -	\$ -	\$ (5,124)	\$ 214,876	\$ 214,876	\$ -	\$ -	\$ -	\$ -	\$ -
FC1144	Main Library HVAC Rehabilitation	Paolo Bovolini	\$ 2,150,000	\$ -	\$ -	\$ (15,231)	\$ 2,134,769	\$ 2,134,769	\$ -	\$ -	\$ -	\$ -	\$ -
FC1149	South Shore Community Centre Flat Roof Replacement	Ryan Jones	\$ 408,000	\$ -	\$ -	\$ 26,942	\$ 434,942	\$ 415,545	\$ 19,397	\$ -	\$ -	\$ -	\$ -
FC1151	Marina – End-of-life Dock Replacement	Gus Diamantopoulos	\$ 75,000	\$ -	\$ -	\$ (63,306)	\$ 11,694	\$ 11,694	\$ -	\$ -	\$ -	\$ -	\$ -
FC1152	East Bayfield Community Centre Pool Tile Re Grouting	Paolo Bovolini	\$ 75,000	\$ -	\$ -	\$ (31,545)	\$ 43,455	\$ 43,455	\$ -	\$ -	\$ -	\$ -	\$ -
FC1153	Dorian Parker Community Centre Flooring Replacement	Paolo Bovolini	\$ 60,000	\$ -	\$ -	\$ (4,727)	\$ 55,273	\$ 55,273	\$ -	\$ -	\$ -	\$ -	\$ -
FC1154	Holly Community Centre Glycol Piping Repair Under Ice Pad	Paolo Bovolini	\$ 25,000	\$ -	\$ -	\$ (12,350)	\$ 12,650	\$ 12,650	\$ -	\$ -	\$ -	\$ -	\$ -
FC1155	Environmental Centre Space Accommodation	Jason DeVroom	\$ 150,000	\$ -	\$ -	\$ (10,537)	\$ 139,463	\$ 139,463	\$ -	\$ -	\$ -	\$ -	\$ -
FC1158	Barrie Molson Centre Arena Board and Glass Replacement	Paolo Bovolini	\$ 550,000	\$ -	\$ -	\$ (100,314)	\$ 449,686	\$ 449,686	\$ -	\$ -	\$ -	\$ -	\$ -
FC1159	Soccer Goal Replacement	Rob Bell	\$ 45,000	\$ -	\$ -	\$ (22,758)	\$ 22,242	\$ 22,242	\$ -	\$ -	\$ -	\$ -	\$ -
FC1161	BFES Station #1 Renovation for Barrie Police Service Dispatch Communications Back-Up	Paolo Bovolini	\$ 350,000	\$ -	\$ -	\$ 1,459	\$ 351,459	\$ 351,459	\$ -	\$ -	\$ -	\$ -	\$ -
FC1163	Marina Public Wifi Implementation	Rick Pews	\$ 100,000	\$ -	\$ -	\$ (49,596)	\$ 50,404	\$ 50,404	\$ -	\$ -	\$ -	\$ -	\$ -
FC1164	East Bayfield Community Centre Domestic Hot Water Boiler 1 and 2 Replacement	Paolo Bovolini	\$ 200,000	\$ -	\$ -	\$ (3,387)	\$ 196,613	\$ 196,613	\$ -	\$ -	\$ -	\$ -	\$ -
FC1165	City Hall Uninterruptable Power Supply (UPS) Replacement-P1 Battery replacement Roof UPS	wade leblanc	\$ 60,000	\$ -	\$ -	\$ (29,055)	\$ 30,945	\$ -	\$ 30,945	\$ -	\$ -	\$ -	\$ -
FC1220	Barrie Molson Centre Chiller Refurbishment	Paolo Bovolini	\$ -	\$ 50,000	\$ -	\$ (449)	\$ 49,551	\$ 49,551	\$ -	\$ -	\$ -	\$ -	\$ -
FI1015	Long Range Financial Plan Development	Craig Millar	\$ 150,000	\$ -	\$ -	\$ (87,112)	\$ 62,888	\$ 62,888	\$ -	\$ -	\$ -	\$ -	\$ -

APPENDIX A-1: CITY BUILD CAPITAL PROJECT STATUS
As of August 31st, 2020

Project Number	Description	Project Manager	Previously Approved Capital Budget \$	2020 Approved Budget \$	Future Yrs Approved Budget \$	Pending Adjustments \$	Revised Budget \$	Total Spent to Date \$	2020 Sept. to Dec. Plan \$	2021 Spending Plan \$	2022 Spending Plan \$	2023 Spending Plan \$	2024 Spending Plan \$
FI1016	2018-2019 DC Background Study Update	Marc Villeneuve	\$ 147,000	\$ -	\$ -	\$ 467	\$ 147,467	\$ 147,467	\$ -	\$ -	\$ -	\$ -	\$ -
FI1021	RVH - Cancer Care Centre & Hospital Expansion	Jennifer Cowles	\$ 493,446	\$ -	\$ -	\$ (572,195)	\$ (78,749)	\$ (78,750)	\$ -	\$ -	\$ -	\$ -	\$ -
IT1003	2011 Server Replace & Virtualiz	Arshdeep Singh	\$ 1,202,543	\$ -	\$ -	\$ (2,438)	\$ 1,200,105	\$ 1,200,105	\$ -	\$ -	\$ -	\$ -	\$ -
IT1004	ERP System	Julian Lebowitz	\$ 11,979,323	\$ -	\$ -	\$ 110,916	\$ 12,090,239	\$ 12,123,371	\$ (33,132)	\$ -	\$ -	\$ -	\$ -
IT1005	Technology Communications Master Plan	Arshdeep Singh	\$ 97,145	\$ -	\$ -	\$ 1,872	\$ 99,017	\$ 99,017	\$ -	\$ -	\$ -	\$ -	\$ -
IT1030	New Enterp System Sustainment	Julian Lebowitz	\$ 444,000	\$ -	\$ -	\$ (20,287)	\$ 423,713	\$ 423,713	\$ -	\$ -	\$ -	\$ -	\$ -
IT1046	Corporate Windows 10 Pro with Office Pro Plus 2013 Software Upgrade	Ray Trask	\$ 120,262	\$ -	\$ -	\$ -	\$ 120,262	\$ 120,262	\$ -	\$ -	\$ -	\$ -	\$ -
IT1047	Water Billing System AS/400 Hardware Replacement	Ray Trask	\$ 31,815	\$ -	\$ -	\$ 1,444	\$ 33,259	\$ 33,259	\$ -	\$ -	\$ -	\$ -	\$ -
LC1001	Corp. Records & Info. Mgmt Review	Wendy Cooke	\$ 100,000	\$ -	\$ -	\$ (38,150)	\$ 61,850	\$ 55,031	\$ 6,819	\$ -	\$ -	\$ -	\$ -
RP1006	Downtown Sidewalk Replacement Program	Craig Morton	\$ 245,000	\$ -	\$ -	\$ (22,046)	\$ 222,954	\$ 222,954	\$ -	\$ -	\$ -	\$ -	\$ -
RP1054	Downtown Sidewalk Replacement	Craig Morton	\$ 65,000	\$ -	\$ -	\$ (16,479)	\$ 48,521	\$ 48,521	\$ -	\$ -	\$ -	\$ -	\$ -
RP1075	Downtown Sidewalk Sweeper Replacement	Brian Pirie	\$ 175,000	\$ -	\$ -	\$ (78,298)	\$ 96,702	\$ 96,702	\$ -	\$ -	\$ -	\$ -	\$ -
RP1078	Salem Road New Road Weather Information System	Andy Foster	\$ 100,000	\$ -	\$ -	\$ (12,110)	\$ 87,890	\$ 87,890	\$ -	\$ -	\$ -	\$ -	\$ -
RP1083	Traffic Signal Cabinet Replacement Steel Street IPS	Steve Rose	\$ 16,000	\$ -	\$ -	\$ (838)	\$ 15,162	\$ 15,162	\$ -	\$ -	\$ -	\$ -	\$ -
RP1084	Traffic Signal Cabinet Replacement Grove Street IPS	Steve Rose	\$ 16,000	\$ -	\$ -	\$ (838)	\$ 15,162	\$ 15,162	\$ -	\$ -	\$ -	\$ -	\$ -
RP1085	Traffic Signal Cabinet Replacement Cundles and Harding IPS	Steve Rose	\$ 16,000	\$ -	\$ -	\$ (838)	\$ 15,162	\$ 15,162	\$ -	\$ -	\$ -	\$ -	\$ -
RP1086	Asphalt Roller Replacement - Roads Operations	Brian Pirie	\$ 35,000	\$ -	\$ -	\$ (12,788)	\$ 22,212	\$ 22,212	\$ -	\$ -	\$ -	\$ -	\$ -
RP1096	Road Weather Information System (RWIS) Replacement	Andy Foster	\$ 125,000	\$ -	\$ -	\$ (54,980)	\$ 70,020	\$ 70,020	\$ -	\$ -	\$ -	\$ -	\$ -
RP1102	Environmental Investigation Van Replacement (03-1021) - Environmental Services	Brian Pirie	\$ 40,000	\$ -	\$ -	\$ (10,639)	\$ 29,361	\$ 29,361	\$ -	\$ -	\$ -	\$ -	\$ -
RP1103	Van Replacement (04-1033) - Environmental Services	Brian Pirie	\$ 40,000	\$ -	\$ -	\$ (6,740)	\$ 33,260	\$ 33,260	\$ -	\$ -	\$ -	\$ -	\$ -
RP1104	Loader Replacement (06-8001) - Landfill	Brian Pirie	\$ 250,000	\$ -	\$ -	\$ 157,920	\$ 407,920	\$ 407,920	\$ -	\$ -	\$ -	\$ -	\$ -
RP1105	Traffic Signal Cabinet Replacement Program Blake and St. Vincent	Steve Rose	\$ 16,000	\$ -	\$ -	\$ (1,048)	\$ 14,952	\$ 14,952	\$ -	\$ -	\$ -	\$ -	\$ -
RP1106	Traffic Signal Cabinet Replacement Program Blake and Parkview	Steve Rose	\$ 16,000	\$ -	\$ -	\$ (838)	\$ 15,162	\$ 15,162	\$ -	\$ -	\$ -	\$ -	\$ -
RP1108	Specialized Transit Bus Growth 2017 (PTIF)	Brent Forsyth	\$ 800,000	\$ -	\$ -	\$ (24,217)	\$ 775,783	\$ 775,783	\$ -	\$ -	\$ -	\$ -	\$ -
RP1140	Traffic Signal Cabinet Replacement Program St. Vincent and Rose	Steve Rose	\$ 16,000	\$ -	\$ -	\$ (1,048)	\$ 14,952	\$ 14,952	\$ -	\$ -	\$ -	\$ -	\$ -
RP1146	Pick-up Truck 1/2 Ton - Centennial Beach	Brian Pirie	\$ 25,000	\$ -	\$ -	\$ 5,037	\$ 30,037	\$ 30,037	\$ -	\$ -	\$ -	\$ -	\$ -
RP1147	Mower 10 foot - Military Heritage Park	Brian Pirie	\$ 80,000	\$ -	\$ -	\$ (9,739)	\$ 70,261	\$ 70,261	\$ -	\$ -	\$ -	\$ -	\$ -
RP1152	Traffic Signal Cabinet Replacement Program	Tom Hanrahan	\$ 66,000	\$ -	\$ -	\$ 1,539	\$ 67,539	\$ 67,539	\$ -	\$ -	\$ -	\$ -	\$ -
TR1006	Transit Terminal Customer Service Counter Replacement	Brent Forsyth	\$ 80,000	\$ -	\$ -	\$ (35,223)	\$ 44,777	\$ 44,777	\$ -	\$ -	\$ -	\$ -	\$ -
TR1014	Conventional Transit Bus Replacement 2019	Brent Forsyth	\$ 1,300,000	\$ -	\$ -	\$ (125,619)	\$ 1,174,381	\$ 1,174,381	\$ -	\$ -	\$ -	\$ -	\$ -
	Completed Projects Sub-total:		\$ 212,437,632	\$ 755,712	\$ 90,000	\$ (1,265,989)	\$ 212,017,355	\$ 212,138,829	\$ (121,479)	\$ -	\$ -	\$ -	\$ -
	COMPLETED AND CANCELLED PROJECTS TOTAL:		\$ 213,409,532	\$ 815,712	\$ 90,000	\$ (2,284,680)	\$ 212,030,564	\$ 212,163,028	\$ (132,468)	\$ -	\$ -	\$ -	\$ -
ADMINISTRATIVE CHANGES													
Merging Projects													
EN1091	WwTF New Advanced Nutrient Removal	Asim Masaud	\$ 4,949,082	\$ 2,000,000	\$ 16,000,000	\$ 230,000	\$ 23,179,082	\$ 4,427,145	\$ 530,000	\$ 4,555,484	\$ 4,555,484	\$ 4,555,484	\$ 4,555,484
EN1296	WwTF UNOX To Aeration Tanks Conversion (Phase 1)	Asim Masaud	\$ 230,000	\$ -	\$ -	\$ (230,000)	\$ -	\$ 74,264	\$ (74,264)	\$ -	\$ -	\$ -	\$ -
EN1127	WwTF Biosolids Storage Tank Mixers	Wesley Reid	\$ 4,199,400	\$ 900,000	\$ 400,600	\$ 2,317,785	\$ 7,817,785	\$ 714,643	\$ 20,000	\$ 2,318,000	\$ 1,128,185	\$ 1,747,357	\$ 1,889,600
EN1313	WwTF Biosolids Storage Facility Hydro Upgrades	Wesley Reid	\$ 3,290,000	\$ -	\$ -	\$ (2,317,785)	\$ 972,215	\$ 972,215	\$ -	\$ -	\$ -	\$ -	\$ -
EN1168	Dyments Creek Culvert Expansion - Bradford St.	Angela Maclean	\$ 747,190	\$ -	\$ -	\$ 241,142	\$ 988,332	\$ 168,291	\$ 27,000	\$ 360,000	\$ 200,000	\$ -	\$ -
EN1241	Dyments Creek Channel Improvements - Sanford to Bradford	Angela Maclean	\$ 75,000	\$ -	\$ -	\$ (22,224)	\$ 52,776	\$ 52,776	\$ -	\$ -	\$ -	\$ -	\$ -

APPENDIX A-1: CITY BUILD CAPITAL PROJECT STATUS
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Project Number	Description	Project Manager	Previously Approved Capital Budget \$	2020 Approved Budget \$	Future Yrs Approved Budget \$	Pending Adjustments \$	Revised Budget \$	Total Spent to Date \$	2020 Sept. to Dec. Plan \$	2021 Spending Plan \$	2022 Spending Plan \$	2023 Spending Plan \$	2024 Spending Plan \$
EN1318	NRP- HNS Brock Park Neighbourhood Reconstruction	Angela Maclean	\$ 280,256	\$ 232,881	\$ 232,883	\$ (218,918)	\$ 527,102	\$ 181,136	\$ 6,000	\$ 339,966	\$ -	\$ -	\$ -
EN1274	Bunkers Creek Culvert Expansion - Innisfil Street and Watercourse Upgrade - Innisfil to Bradford	Angela Maclean	\$ 460,000	\$ -	\$ -	\$ 184,197	\$ 644,197	\$ 190,750	\$ 85,000	\$ 190,000	\$ 50,000	\$ -	\$ -
EN1260	Bunker's Creek Culvert Expansion - Bradford Street	Angela Maclean	\$ 215,000	\$ -	\$ -	\$ (184,197)	\$ 30,803	\$ 30,803	\$ -	\$ -	\$ -	\$ -	\$ -
EN1327	Wastewater Asset Management Plan	Tom Reeve	\$ 245,000	\$ 130,000	\$ -	\$ 300,000	\$ 675,000	\$ 63,211	\$ 205,000	\$ 106,789	\$ 300,000	\$ -	\$ -
EN1331	WwTF/BSF/SPS Condition Assessments for Wastewater Asset Management Plan	Tom Reeve	\$ 400,000	\$ -	\$ 100,000	\$ (496,286)	\$ 3,714	\$ 3,714	\$ -	\$ -	\$ -	\$ -	\$ -
EN1390	Wastewater Peak Flow Attenuation Facility	Asim Masaud	\$ -	\$ 337,000	\$ 1,000,000	\$ 410,000	\$ 1,747,000	\$ 3,279	\$ 45,000	\$ 473,200	\$ 1,225,521	\$ -	\$ -
EN1298	WwTF In-plant Peak Attenuation/Equalization Tank Retrofit	Asim Masaud	\$ 235,000	\$ 175,000	\$ -	\$ (410,000)	\$ -	\$ 49,730	\$ (49,730)	\$ -	\$ -	\$ -	\$ -
RP1095	Pay & Display Machine Replacement	Tyrell Turner	\$ 40,000	\$ -	\$ -	\$ 57,588	\$ 97,588	\$ 97,588	\$ -	\$ -	\$ -	\$ -	\$ -
RP1079	Pay and Display Machine Replacement	Tyrell Turner	\$ 40,000	\$ -	\$ -	\$ (10,278)	\$ 29,722	\$ 29,722	\$ -	\$ -	\$ -	\$ -	\$ -
RP1153	Pay and Display Machine Replacement	Tyrell Turner	\$ 40,000	\$ -	\$ -	\$ (40,000)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
RP1099	6 Foot Lawn Mower Replacement (06-2027) - Parks	Brian Pirie	\$ 40,000	\$ -	\$ -	\$ 37,970	\$ 77,970	\$ 77,970	\$ -	\$ -	\$ -	\$ -	\$ -
RP1100	6 Foot Lawn Mower Replacement (06-2028) - Parks	Brian Pirie	\$ 40,000	\$ -	\$ -	\$ 37,970	\$ 77,970	\$ 77,970	\$ -	\$ -	\$ -	\$ -	\$ -
RP1097	16 Foot Lawn Mower Replacement (06-2033)	Brian Pirie	\$ 125,000	\$ -	\$ -	\$ (47,030)	\$ 77,970	\$ 77,970	\$ -	\$ -	\$ -	\$ -	\$ -
RP1098	10 Foot Lawn Mower Replacement (06-2032) - Parks	Brian Pirie	\$ 90,000	\$ -	\$ -	\$ (12,030)	\$ 77,970	\$ 77,970	\$ -	\$ -	\$ -	\$ -	\$ -
RP1101	6 Foot Lawn Mower Replacement (06-2029) - Parks	Brian Pirie	\$ 40,000	\$ -	\$ -	\$ (40,000)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
RP1114	Mechanical Street Sweeper Replacement (03-7002) - Roads	Brian Pirie	\$ 340,000	\$ -	\$ -	\$ 335,132	\$ 675,132	\$ 675,132	\$ -	\$ -	\$ -	\$ -	\$ -
RP1142	Mechanical Street Sweeper Replacement (03-7006)	Brian Pirie	\$ 340,000	\$ -	\$ -	\$ (340,000)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Merging Projects Sub-total:		\$ 16,460,928	\$ 3,774,881	\$ 17,733,483	\$ (216,964)	\$ 37,752,328	\$ 8,046,280	\$ 794,006	\$ 8,343,440	\$ 7,459,190	\$ 6,302,841	\$ 6,445,084
	ADMINISTRATIVE CHANGES TOTAL:		\$ 16,460,928	\$ 3,774,881	\$ 17,733,483	\$ (216,964)	\$ 37,752,328	\$ 8,046,280	\$ 794,006	\$ 8,343,440	\$ 7,459,190	\$ 6,302,841	\$ 6,445,084
ACTIVE PROJECTS													
Not Started													
NEW	SCBA Cleaning Machine	Ed Davis	\$ -	\$ -	\$ -	\$ 35,000	\$ 35,000	\$ -	\$ -	\$ 35,000	\$ -	\$ -	\$ -
EN1006	COUNTY RD 27/CN RAIL: BEAR CRK	Frank Palka	\$ 550,000	\$ -	\$ -	\$ -	\$ 550,000	\$ -	\$ -	\$ 550,000	\$ -	\$ -	\$ -
EN1242	Sophia Creek New Storm Pong - MacMorrison Park	Angela Maclean	\$ -	\$ 21,000	\$ -	\$ -	\$ 21,000	\$ 742	\$ 2,000	\$ 15,000	\$ 3,258	\$ -	\$ -
EN1307	Roll Off Truck New Purchase - Environmental Services	Brian Pirie	\$ 300,000	\$ -	\$ -	\$ -	\$ 300,000	\$ 227,606	\$ -	\$ 72,394	\$ -	\$ -	\$ -
EN1346	Brownfield Redevelopment Readiness	(blank)	\$ 100,000	\$ -	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ -
EN1348	County Red 27 Sanitary Sewer - Holly SPS to Loughheed	(blank)	\$ 350,000	\$ -	\$ -	\$ -	\$ 350,000	\$ -	\$ -	\$ 350,000	\$ -	\$ -	\$ -
EN1352	Sanitary Lateral Replacement Grant Program Vehicle	(blank)	\$ -	\$ 50,000	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -
EN1353	Essa Road and Anne Street Intersection Reconstruction	Jeff Henry	\$ -	\$ 4,486,000	\$ 200,000	\$ (4,483,202)	\$ 202,798	\$ 2,798	\$ -	\$ 200,000	\$ -	\$ -	\$ -
EN1354	Lockhart Road ROW Expansion - Huronia to Yonge (City)	Tawnya Gurchin	\$ -	\$ 266,000	\$ -	\$ -	\$ 266,000	\$ -	\$ -	\$ 266,000	\$ -	\$ -	\$ -
EN1357	NRP- HNS The Grove A1 Neighbourhood Reconstruction	James Black	\$ -	\$ 60,000	\$ -	\$ -	\$ 60,000	\$ -	\$ -	\$ 60,000	\$ -	\$ -	\$ -
EN1377	Anne Street Right of Way Expansion - Wellington to Dunlop	Brett Gratrix	\$ -	\$ 75,000	\$ 75,000	\$ -	\$ 150,000	\$ -	\$ -	\$ 75,000	\$ 75,000	\$ -	\$ -
EN1386	Tiffin/Bradford/Essa Transportation Feasibility Study	Brett Gratrix	\$ -	\$ 100,000	\$ 200,000	\$ -	\$ 300,000	\$ -	\$ -	\$ 150,000	\$ 150,000	\$ -	\$ -
EN1388	Mapleview Drive Diverging Diamond Interchange Retrofit	Brett Gratrix	\$ -	\$ 300,000	\$ 300,000	\$ -	\$ 600,000	\$ -	\$ 20,000	\$ 280,000	\$ 300,000	\$ -	\$ -
EN1392	Essa Road Right of Way Expansion - Bryne to Fairview (within CAH limits)	Jeff Henry	\$ -	\$ 1,120,000	\$ 10,000	\$ -	\$ 1,130,000	\$ -	\$ -	\$ 1,130,000	\$ -	\$ -	\$ -
EN1396	Hotchkiss Creek Storm Ponds at Wood Street and Associated Culvert Improvements	Angela Maclean	\$ -	\$ 251,000	\$ 1,000,000	\$ -	\$ 1,251,000	\$ -	\$ 500	\$ 350,000	\$ 350,000	\$ -	\$ -
EN1436	Summit Pines Subdivision New Park Development	Bill McGregor	\$ -	\$ 400,000	\$ -	\$ -	\$ 400,000	\$ -	\$ -	\$ 400,000	\$ -	\$ -	\$ -

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Project Number	Description	Project Manager	Previously Approved Capital Budget \$	2020 Approved Budget \$	Future Yrs Approved Budget \$	Pending Adjustments \$	Revised Budget \$	Total Spent to Date \$	2020 Sept. to Dec. Plan \$	2021 Spending Plan \$	2022 Spending Plan \$	2023 Spending Plan \$	2024 Spending Plan \$
ES1034	Long Range Waste Management Plan Update - Sustainable Waste Management Strategy	Sandra Brunet	\$ 100,000	\$ -	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ -
ES1053	Downtown Waste Management	Sandy Coulter	\$ 200,000	\$ -	\$ -	\$ -	\$ 200,000	\$ -	\$ -	\$ 200,000	\$ -	\$ -	\$ -
ES1054	WwTF Splitter Gallary Concrete and Expansion Joint Repairs	Dan O'Neill	\$ 350,000	\$ -	\$ -	\$ -	\$ 350,000	\$ -	\$ -	\$ 350,000	\$ -	\$ -	\$ -
ES1055	Automatic Transfer Switch	Sandy Coulter	\$ 400,000	\$ -	\$ -	\$ -	\$ 400,000	\$ -	\$ -	\$ 400,000	\$ -	\$ -	\$ -
ES1056	Studies for Future Solid Waste Disposal Options	Lenita Hywarren	\$ -	\$ 100,000	\$ 400,000	\$ -	\$ 500,000	\$ -	\$ -	\$ 100,000	\$ 200,000	\$ 200,000	\$ -
ES1057	Well Installations for Biosolids Storage Facility Groundwater Monitoring Program	Lenita Hywarren	\$ -	\$ 80,000	\$ -	\$ -	\$ 80,000	\$ -	\$ 40,000	\$ 40,000	\$ -	\$ -	\$ -
ES1058	Toronto/Simcoe Contamination Mitigation Treatment Barrier	Lenita Hywarren	\$ -	\$ 400,000	\$ -	\$ -	\$ 400,000	\$ -	\$ -	\$ 400,000	\$ -	\$ -	\$ -
FC1160	Ferndale Operations Centre - Sign Shop Renovation	Ryan Jones	\$ 125,000	\$ -	\$ -	\$ -	\$ 125,000	\$ -	\$ -	\$ -	\$ 125,000	\$ -	\$ -
FC1199	Holly Community Centre Parking Lot Refurbishment	Paolo Bovolini	\$ -	\$ 100,000	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ -
FC1216	Main Library Lobby Terrazzo Refurbishment	Gus Diamantopoulos	\$ -	\$ -	\$ 80,000	\$ -	\$ 80,000	\$ -	\$ -	\$ 80,000	\$ -	\$ -	\$ -
FC1223	City Hall Site Upgrade and Refurbishment	Jason DeVroom	\$ -	\$ 650,000	\$ -	\$ -	\$ 650,000	\$ -	\$ 25,000	\$ 625,000	\$ -	\$ -	\$ -
FC1225	Waterfront Life Guard Tower(s) Replacement	Paolo Bovilini	\$ -	\$ 35,000	\$ -	\$ -	\$ 35,000	\$ -	\$ -	\$ 35,000	\$ -	\$ -	\$ -
FC1230	Holly Community Centre Roof Replacement	Paolo Bovolini	\$ -	\$ 150,000	\$ -	\$ -	\$ 150,000	\$ -	\$ 10,000	\$ 140,000	\$ -	\$ -	\$ -
FC1233	Marina Administration Building Replacement	Jason DeVroom	\$ -	\$ 50,100	\$ -	\$ -	\$ 50,100	\$ -	\$ 10,000	\$ 40,100	\$ -	\$ -	\$ -
FC1237	Main Library Front Entrance Landscape Replacement	Jason De Vroom	\$ -	\$ 560,000	\$ -	\$ -	\$ 560,000	\$ 7,724	\$ 10,000	\$ 542,276	\$ -	\$ -	\$ -
FI1025	2021 Development Charge Study, Community Benefit Charge Strategy and By-law Updates	Marc Villeneuve	\$ -	\$ 150,000	\$ -	\$ -	\$ 150,000	\$ -	\$ -	\$ 150,000	\$ -	\$ -	\$ -
IT1050	BFES Next Gen 911 Phone System	Arshdeep Singh	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ 200,000	\$ -	\$ 25,000	\$ 175,000	\$ -	\$ -	\$ -
IT1053	Insite Upgrade	Ryan Nolan	\$ -	\$ 100,000	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ -
LC1003	Live Video Witness Testimony	Rodger Bates	\$ -	\$ 130,500	\$ -	\$ -	\$ 130,500	\$ -	\$ -	\$ 130,500	\$ -	\$ -	\$ -
RP1076	Downtown Winter Control Intersection Clearing Equipment New Purchase	Craig Morton	\$ 50,000	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -
RP1077	Operations Centre Organic Liquid Tank Upgrade	Craig Morton	\$ 100,000	\$ -	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ -
	Not Started Sub-total:		\$ 2,725,000	\$ 9,734,600	\$ 2,265,000	\$ (4,448,202)	\$ 10,276,398	\$ 238,870	\$ 142,500	\$ 7,941,269	\$ 1,203,258	\$ 200,000	\$ -
Projects in Design Phase													
EN1013	Sunnidale: Letitia-Wellington Transmission Watermain	Dave James	\$ 3,353,921	\$ -	\$ -	\$ -	\$ 3,353,921	\$ 1,424,210	\$ 100,000	\$ 2,596,261	\$ -	\$ -	\$ -
EN1015	Essa Road Right of Way Expansion - Bryne to Fairview (outside of CAH limits)	Adam Kiley	\$ 5,318,664	\$ 80,000	\$ -	\$ -	\$ 5,398,664	\$ 5,134,077	\$ 266,388	\$ -	\$ -	\$ -	\$ -
EN1016	Tiffin Street - Well 7 to Ferndale	Adam Kiley	\$ 90,000	\$ -	\$ -	\$ -	\$ 90,000	\$ 85,252	\$ 2,000	\$ 2,748	\$ -	\$ -	\$ -
EN1017	Tiffin Street - Well 7 to Anne	Adam Kiley	\$ 116,336	\$ -	\$ -	\$ -	\$ 116,336	\$ 116,860	\$ -	\$ -	\$ -	\$ -	\$ -
EN1019	Co-generation & Biogas Trmt	Graeme King	\$ 550,000	\$ -	\$ -	\$ -	\$ 550,000	\$ 463,845	\$ -	\$ 86,155	\$ -	\$ -	\$ -
EN1048	Essa Road Level Rail Crossing	Dave James	\$ 885,000	\$ -	\$ -	\$ -	\$ 885,000	\$ 185,777	\$ -	\$ 350,000	\$ 349,223	\$ -	\$ -
EN1097	Mapleview Drive East Improvements - Country Lane to Yonge (City)	Dave James	\$ 15,983,900	\$ -	\$ -	\$ -	\$ 15,983,900	\$ 7,755,826	\$ 45,000	\$ 8,183,074	\$ -	\$ -	\$ -
EN1101	Dunlop, Poyntz and Berczy New Watermain and ROW Replacement - Codrington to Mulcaster	Jeff Henry	\$ 826,000	\$ 2,260,000	\$ 2,770,000	\$ -	\$ 5,856,000	\$ 336,176	\$ 452,754	\$ 5,065,214	\$ 48,247	\$ -	\$ -
EN1132	Bishop Drive Trunk Sanitary Sewer Expansion - Ferndale to Patterson	Jeff Henry	\$ 317,167	\$ -	\$ -	\$ -	\$ 317,167	\$ 269,358	\$ -	\$ 47,809	\$ -	\$ -	\$ -
EN1150	Big Bay Point Road Booster Station VFD Upgrade	Graeme King	\$ 157,189	\$ -	\$ -	\$ -	\$ 157,189	\$ 82,089	\$ -	\$ 75,100	\$ -	\$ -	\$ -
EN1152	Water Service and Backflow Prevention Upgrades for Parks and Open Spaces	James Black	\$ 1,260,343	\$ 55,813	\$ -	\$ -	\$ 1,316,156	\$ 1,236,093	\$ 53,063	\$ 2,000	\$ 25,000	\$ -	\$ -
EN1164	Bell Farm Road ROW Expansion - St. Vincent to Duckworth	Adam Kiley	\$ 1,914,600	\$ 4,250,000	\$ 6,170,000	\$ -	\$ 12,334,600	\$ 577,902	\$ 214,000	\$ 6,858,931	\$ 5,450,400	\$ 250,000	\$ -
EN1166	Duckworth Street New Transmission Watermain and ROW Expansion - Bell Farm to St. Vincent	Dave James	\$ 5,905,100	\$ -	\$ -	\$ -	\$ 5,905,100	\$ 4,712,268	\$ -	\$ -	\$ 103,038	\$ 1,030,567	\$ 100,000
EN1169	Lovers Creek New Bridge - Tollendal Mill, 150m West of Coxmill	Dave James	\$ 2,980,000	\$ 174,673	\$ -	\$ -	\$ 3,154,673	\$ 226,853	\$ 65,000	\$ 2,575,087	\$ 310,000	\$ -	\$ -
EN1170	Essa Road ROW Expansion - Coughlin to Mapleview	Alvaro Almuina	\$ 200,000	\$ 172,200	\$ -	\$ -	\$ 372,200	\$ 179,612	\$ 192,588	\$ -	\$ -	\$ -	\$ -
EN1172	Gunn Street ROW Replacement - Peel to St. Vincent	Angela Maclean	\$ 885,000	\$ -	\$ -	\$ -	\$ 885,000	\$ 319,077	\$ 27,000	\$ 65,000	\$ 492,690	\$ -	\$ -

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Project Number	Description	Project Manager	Previously Approved Capital Budget \$	2020 Approved Budget \$	Future Yrs Approved Budget \$	Pending Adjustments \$	Revised Budget \$	Total Spent to Date \$	2020 Sept. to Dec. Plan \$	2021 Spending Plan \$	2022 Spending Plan \$	2023 Spending Plan \$	2024 Spending Plan \$
EN1175	Heritage Park Splash Pad Rehabilitation	Clare Maher	\$ 55,000	\$ -	\$ -	\$ -	\$ 55,000	\$ 22,457	\$ -	\$ -	\$ 32,543	\$ -	\$ -
EN1182	Painswick Park Rehabilitation	Clare Maher	\$ 3,416,800	\$ -	\$ -	\$ -	\$ 3,416,800	\$ 147,333	\$ -	\$ -	\$ 3,269,467	\$ -	\$ -
EN1183	Ross, Collier, Bayfield Intersection Realignment	Adam Kiley	\$ 437,889	\$ -	\$ -	\$ -	\$ 437,889	\$ 295,837	\$ 5,000	\$ 137,051	\$ -	\$ -	\$ -
EN1186	Sophia Creek Culvert Expansion - Grove, 130m East of Davidson	Angela Maclean	\$ 449,000	\$ -	\$ -	\$ -	\$ 449,000	\$ 135,539	\$ 52,000	\$ 105,000	\$ 156,461	\$ -	\$ -
EN1237	WwTF Sludge Thickening System Process - Polymer System Replacement	Kiran Suresh	\$ 330,000	\$ -	\$ -	\$ -	\$ 330,000	\$ 79,210	\$ 40,000	\$ 100,000	\$ 93,004	\$ -	\$ -
EN1238	NRP- Wellington D1 Neighbourhood Reconstruction	Jeff Henry	\$ 469,350	\$ 825,000	\$ -	\$ -	\$ 1,294,350	\$ 259,719	\$ 95,500	\$ 911,980	\$ 46,551	\$ -	\$ -
EN1261	Yonge Street ROW Expansion - Mapleview to Madelaine (City)	Alvaro Almuina	\$ 1,008,899	\$ 541,299	\$ -	\$ -	\$ 1,550,198	\$ 270,772	\$ 175,256	\$ 317,001	\$ -	\$ -	\$ 787,166
EN1271	Mapleview Dr E Road Expansion & New Trunk Watermain - East of Yonge to Prince William (City)	Alvaro Almuina	\$ 6,912,500	\$ 5,602,500	\$ -	\$ (557,390)	\$ 11,957,610	\$ 443,482	\$ 645,893	\$ 2,730,921	\$ 1,546,314	\$ 6,591,000	\$ -
EN1277	Bryne Drive New Road Construction - Harvie to North of Caplan	Alvaro Almuina	\$ 1,872,000	\$ 1,233,651	\$ -	\$ -	\$ 3,105,651	\$ 729,843	\$ 271,078	\$ 2,104,730	\$ -	\$ -	\$ -
EN1278	Bryne Drive New Road Construction - Harvie to South of Essa	Alvaro Almuina	\$ 1,505,460	\$ 364,360	\$ -	\$ -	\$ 1,869,820	\$ 595,570	\$ 59,091	\$ -	\$ -	\$ -	\$ 1,215,159
EN1286	Big Bay Point Road ROW Expansion - Bayview to Huronia	Alvaro Almuina	\$ 3,074,810	\$ 1,741,210	\$ -	\$ -	\$ 4,816,020	\$ 2,214,657	\$ 427,370	\$ 2,417,477	\$ -	\$ -	\$ -
EN1306	Dunlop Street Right of Way and Interchange Expansion - Sarjeant to Anne (within CAH limits)	Tawnya Gurchin	\$ 834,200	\$ 360,000	\$ -	\$ -	\$ 1,194,200	\$ 161,265	\$ 50,000	\$ 982,935	\$ -	\$ -	\$ -
EN1240	NRP- Wellington D2 Neighbourhood Reconstruction	Jeff Henry	\$ 298,990	\$ 228,990	\$ -	\$ -	\$ 527,980	\$ 213,310	\$ 101,997	\$ 348,508	\$ 68,188	\$ -	\$ -
EN1251	McKay Road New Interchange - Highway 400 (City)	Alvaro Almuina	\$ 8,020,500	\$ 3,500,000	\$ -	\$ -	\$ 11,520,500	\$ 391,356	\$ 200,000	\$ 9,693,970	\$ 1,235,173	\$ -	\$ -
EN1267	Biosolids Facility Roof Coating Rehabilitation	Wesley Reid	\$ 90,000	\$ (65,000)	\$ -	\$ -	\$ 25,000	\$ -	\$ -	\$ 25,000	\$ -	\$ -	\$ -
EN1279	Dyments Creek New Storm Pond - North of Dunlop St. W	Jeff Henry	\$ 239,476	\$ -	\$ -	\$ -	\$ 239,476	\$ 124,999	\$ 45,000	\$ 69,477	\$ -	\$ -	\$ -
EN1280	NRP- HNS Queens Park A1 Neighbourhood Reconstruction	James Black	\$ 355,000	\$ 975,000	\$ -	\$ -	\$ 1,330,000	\$ 349,130	\$ 8,000	\$ 716,000	\$ -	\$ -	\$ -
EN1281	NRP- HNS Allandale B Neighbourhood Reconstruction	James Black	\$ 513,303	\$ -	\$ -	\$ -	\$ 513,303	\$ 268,475	\$ 5,000	\$ 155,000	\$ 170,218	\$ -	\$ -
EN1282	NRP- HNS Allandale A Neighbourhood Reconstruction	Jeff Henry	\$ 1,012,800	\$ 650,000	\$ -	\$ -	\$ 1,662,800	\$ 369,207	\$ -	\$ 1,293,593	\$ -	\$ -	\$ -
EN1285	Lovers Creek Channel Rehabilitation - Adjacent to Brunton Park	Angela Maclean	\$ 290,000	\$ 250,000	\$ -	\$ -	\$ 540,000	\$ 86,148	\$ 211,500	\$ 94,524	\$ 147,828	\$ -	\$ -
EN1288	Bayview Drive New Transmission Watermain & Road Expansion - Little Avenue to Big Bay Point Road	Alvaro Almuina	\$ 1,472,500	\$ -	\$ -	\$ -	\$ 1,472,500	\$ 1,856,439	\$ -	\$ 702,075	\$ -	\$ -	\$ -
EN1305	Anne Street - New 3N Booster Pump Station & 2N Booster Pump Station Reconstruction	Valens Nicolson	\$ 720,000	\$ -	\$ -	\$ -	\$ 720,000	\$ 392,406	\$ 140,000	\$ 187,594	\$ -	\$ -	\$ -
EN1312	Ceremonial Fire Pit	Kiran Suresh	\$ 90,000	\$ -	\$ -	\$ -	\$ 90,000	\$ 4,626	\$ -	\$ 85,374	\$ -	\$ -	\$ -
EN1316	Sunnidale Road Hwy 400 Crossing Reconstruction (within CAH limits)	Dave James	\$ 1,002,000	\$ (39,291)	\$ -	\$ -	\$ 962,709	\$ 192,398	\$ 12,500	\$ 757,811	\$ -	\$ -	\$ -
EN1317	Sam Cancilla Park – Environmental Assessment Phase 1 and Phase 2	Dave James	\$ 75,000	\$ -	\$ -	\$ -	\$ 75,000	\$ -	\$ -	\$ 75,000	\$ -	\$ -	\$ -
EN1319	Eugenia Street ROW Reconstruction and New Transmission Watermain - Berczy to Duckworth	Jeff Henry	\$ 344,000	\$ -	\$ -	\$ -	\$ 344,000	\$ 145,241	\$ 136,523	\$ 21,138	\$ 42,446	\$ -	\$ -
EN1322	Anne Street Right of Way Expansion - Wellington to Edgehill (within CAH limits)	Tawnya Gurchin	\$ 191,200	\$ -	\$ -	\$ -	\$ 191,200	\$ 33,070	\$ -	\$ 158,130	\$ -	\$ -	\$ -
EN1323	Anne Street Right of Way Expansion - Wellington to Edgehill (outside of CAH limits)	Tawnya Gurchin	\$ 94,800	\$ -	\$ -	\$ -	\$ 94,800	\$ 585	\$ -	\$ 94,215	\$ -	\$ -	\$ -
EN1324	Big Bay Point Rd., Painswick Bridge B Rehabilitation- (Metrolinx Corridor)- Ashford to Pine	Dave James	\$ 195,000	\$ 65,000	\$ -	\$ -	\$ 260,000	\$ 137,178	\$ 40,000	\$ 82,822	\$ -	\$ -	\$ -
EN1336	NRP- HNS Queens Park B Neighbourhood Reconstruction	James Black	\$ 100,000	\$ 590,500	\$ 590,500	\$ (590,500)	\$ 690,500	\$ 93,683	\$ -	\$ 596,817	\$ -	\$ -	\$ -
EN1339	Yonge Street ROW Expansion - Madelaine to Lockhart (City)	Alvaro Almuina	\$ 89,802	\$ 591,000	\$ -	\$ -	\$ 680,802	\$ -	\$ 234,000	\$ 357,000	\$ -	\$ -	\$ 89,802
EN1349	Anne St Watermain Abandonment at Hwy 400	Dave James	\$ 250,000	\$ -	\$ -	\$ -	\$ 250,000	\$ 88,556	\$ -	\$ 161,444	\$ -	\$ -	\$ -
EN1351	Watermain Investigation	Mike Nugent	\$ -	\$ 100,000	\$ -	\$ -	\$ 100,000	\$ 41,383	\$ -	\$ 58,617	\$ -	\$ -	\$ -
EN1398	Queen St. ROW Reconstruction- St. Vincent Street to Berczy Street	Jeff Henry	\$ 40,000	\$ 310,000	\$ -	\$ -	\$ 350,000	\$ 89,357	\$ -	\$ 260,643	\$ -	\$ -	\$ -
ES1017	Biosolids Electrical Protect	Dan O'Neill	\$ 60,000	\$ -	\$ -	\$ -	\$ 60,000	\$ 10,939	\$ -	\$ 20,000	\$ 29,061	\$ -	\$ -

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Project Number	Description	Project Manager	Previously Approved Capital Budget \$	2020 Approved Budget \$	Future Yrs Approved Budget \$	Pending Adjustments \$	Revised Budget \$	Total Spent to Date \$	2020 Sept. to Dec. Plan \$	2021 Spending Plan \$	2022 Spending Plan \$	2023 Spending Plan \$	2024 Spending Plan \$
ES1038	Secondary Plan Area New Bulk Water Filling Station	Kiran Suresh	\$ 254,250	\$ -	\$ -	\$ -	\$ 254,250	\$ 34,382	\$ -	\$ 219,868	\$ -	\$ -	\$ -
ES1046	WwTF Unox Tank Isolation Gate Replacement	Greg Jorden	\$ 100,000	\$ -	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ 25,000	\$ 50,000	\$ 25,000	\$ -
ES1051	WwTF Redundant Power Feed to Secondary Effluent Pumps	Dan O'Neill	\$ 150,000	\$ -	\$ -	\$ -	\$ 150,000	\$ -	\$ 50,000	\$ 100,000	\$ -	\$ -	\$ -
ES1052	WwTF Administration Building Retrofit of Laboratory Fume Hood Ventilation Unit - Laboratory Room	Dane Reynolds	\$ 25,000	\$ -	\$ -	\$ -	\$ 25,000	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ -
FC1059	BFES Station 3 Interior Renovations	Jasmine Juneau	\$ 935,558	\$ -	\$ -	\$ -	\$ 935,558	\$ 60,507	\$ 150,000	\$ 725,051	\$ -	\$ -	\$ -
FC1069	BCSC Elec Surge Protect Upgrad	Carl Darby	\$ 175,000	\$ -	\$ -	\$ -	\$ 175,000	\$ 1,381	\$ -	\$ 173,619	\$ -	\$ -	\$ -
FC1119	BFES Station 3 Facility Rehabilitation	Jasmine Juneau	\$ 198,400	\$ -	\$ -	\$ -	\$ 198,400	\$ 18,462	\$ 30,000	\$ 149,938	\$ -	\$ -	\$ -
FC1139	City Hall Expansion	Jason De Vroom	\$ 650,000	\$ 1,700,000	\$ -	\$ -	\$ 2,350,000	\$ 1,056,676	\$ 122,031	\$ 937,969	\$ 233,324	\$ -	\$ -
FC1147	BFES Station 4 Renovation	Jasmine Juneau	\$ 1,060,000	\$ -	\$ -	\$ -	\$ 1,060,000	\$ 21,285	\$ 150,000	\$ 888,715	\$ -	\$ -	\$ -
FC1194	South Shore Community Centre End of Life Renewals	Paolo Bovolini	\$ -	\$ 75,000	\$ -	\$ -	\$ 75,000	\$ -	\$ 35,000	\$ 40,000	\$ -	\$ -	\$ -
FC1207	Barrie Fire Station 3 Generator Replacement	Jasmine Juneau	\$ -	\$ 140,000	\$ -	\$ -	\$ 140,000	\$ -	\$ 23,000	\$ 117,000	\$ -	\$ -	\$ -
FC1208	Barrie Fire Station 4 Generator Replacement	Jasmine Juneau	\$ -	\$ 140,000	\$ -	\$ -	\$ 140,000	\$ -	\$ 23,000	\$ 117,000	\$ -	\$ -	\$ -
FC1211	Barrie Fire Station 4 Boiler & Piping Replacement	Jasmine Juneau	\$ -	\$ 65,000	\$ -	\$ -	\$ 65,000	\$ -	\$ 10,000	\$ 55,000	\$ -	\$ -	\$ -
FC1217	East Bayfield Community Centre Pool Boiler & Controls Replacement	Paolo Bovolini	\$ -	\$ 275,000	\$ -	\$ 150,000	\$ 425,000	\$ -	\$ 40,000	\$ 385,000	\$ -	\$ -	\$ -
FC1219	Barrie Molson Centre AODA Washroom Upgrades	Paolo Bovolini	\$ -	\$ 80,000	\$ -	\$ -	\$ 80,000	\$ -	\$ 13,000	\$ 67,000	\$ -	\$ -	\$ -
RP1154	Lovers Creek Watershed, LV05 SWMF- Rehabilitation	Jacob Reid	\$ 150,000	\$ -	\$ -	\$ -	\$ 150,000	\$ 97,491	\$ 12,000	\$ 40,509	\$ -	\$ -	\$ -
	Projects in Design Phase Sub-total:		\$ 80,351,708	\$ 27,291,905	\$ 9,530,500	\$ (997,890)	\$ 116,176,223	\$ 34,639,633	\$ 5,056,532	\$ 55,770,896	\$ 13,899,174	\$ 7,896,567	\$ 2,192,127
Projects in Construction													
EN1071	Dunlop Street West ROW Replacement - Eccles to Toronto	Tawnya Gurchin	\$ 11,862,200	\$ 1,063,400	\$ 11,500,001	\$ -	\$ 24,425,601	\$ 9,132,907	\$ 1,555,900	\$ 12,566,100	\$ 3,279,018	\$ 52,000	\$ -
EN1104	Tiffin Street ROW Expansion - Hwy 400 Underpass	Adam Kiley	\$ 6,100,000	\$ -	\$ -	\$ -	\$ 6,100,000	\$ 3,122,112	\$ 1,352,500	\$ 625,000	\$ 5,000	\$ -	\$ -
EN1110	Johnson: Shanty Bay - L.Simcoe	Angela Maclean	\$ 2,219,759	\$ -	\$ -	\$ -	\$ 2,219,759	\$ 1,944,625	\$ 100,000	\$ 35,000	\$ -	\$ -	\$ -
EN1122	Little Lk Sew Pump Station Upg	Wesley Reid	\$ 1,068,300	\$ 270,000	\$ -	\$ -	\$ 1,338,300	\$ 1,055,631	\$ 58,880	\$ 213,669	\$ 10,120	\$ -	\$ -
EN1123	WwTF New Heat Exchanger - Primary Digester 3	Luc Paquin	\$ 1,890,000	\$ -	\$ -	\$ -	\$ 1,890,000	\$ 1,283,402	\$ 30,000	\$ 1,924	\$ 574,674	\$ -	\$ -
EN1124	WwTF New Hot Water Balancing - Primary Digester 3	Luc Paquin	\$ 53,000	\$ -	\$ -	\$ -	\$ 53,000	\$ 57,717	\$ -	\$ 500	\$ -	\$ -	\$ -
EN1125	WwTF Selector Tank Mixer Upgrade	Luc Paquin	\$ 605,000	\$ -	\$ -	\$ -	\$ 605,000	\$ 595,602	\$ -	\$ 500	\$ 8,898	\$ -	\$ -
EN1128	Heritage Trail Sign Expansion	Wendy Loevenmark	\$ 428,125	\$ -	\$ -	\$ -	\$ 428,125	\$ 333,778	\$ 15,000	\$ 26,000	\$ 53,347	\$ -	\$ -
EN1192	WwTF Alum System Upgrade at Secondary Clarifiers	Wesley Reid	\$ 1,433,910	\$ 251,000	\$ -	\$ -	\$ 1,684,910	\$ 286,911	\$ 95,000	\$ 1,401,000	\$ -	\$ -	\$ -
EN1143	Mapleview Drive West Sanitary Forecmain Twinning and Pumping Station 5 Upgrades & Expansion (City)	Luc Paquin	\$ 12,747,754	\$ -	\$ -	\$ -	\$ 12,747,754	\$ 10,905,886	\$ 296,000	\$ 12,000	\$ 1,533,868	\$ -	\$ -
EN1161	Harvie Road and Big Bay Point Road New Crossing - Highway 400	Todd Comfort	\$ 7,900,000	\$ -	\$ -	\$ -	\$ 7,900,000	\$ 7,556,027	\$ 343,972	\$ -	\$ -	\$ -	\$ -
EN1167	Dunlop Street East Corridor Improvements - Toronto to Mulcaster	Julia Vanderkuylen	\$ 6,120,000	\$ 8,559,999	\$ 1,000,000	\$ 500,000	\$ 16,179,999	\$ 9,411,337	\$ 6,717,000	\$ 701,290	\$ 50,000	\$ -	\$ -
EN1173	Harvie Rd ROW - Essa to Veteran's	Todd Comfort	\$ 57,000	\$ -	\$ -	\$ -	\$ 57,000	\$ 49,044	\$ 7,956	\$ -	\$ -	\$ -	\$ -
EN1262	Harvie Road ROW Expansion - Essa to Bryne	Todd Comfort	\$ 10,386,899	\$ 6,808,000	\$ -	\$ -	\$ 17,194,899	\$ 10,740,914	\$ 3,061,057	\$ 3,600,000	\$ -	\$ -	\$ -
EN1263	Lampman to Anne New Transmission Watermain and Lampman to Leacock ROW Rehabilitation	James Black	\$ 1,309,500	\$ 1,450,000	\$ 922,475	\$ -	\$ 3,681,975	\$ 950,214	\$ 2,050,000	\$ 239,803	\$ 694,004	\$ -	\$ -
EN1269	Kidds and Sophia Creek Storm Pond Upgrades - Irwin (KD03), Ford (KD06), and Ottaway (SP03)	Jeff Henry	\$ 1,292,523	\$ 1,800,000	\$ 1,800,000	\$ -	\$ 4,892,523	\$ 1,366,852	\$ 3,202,000	\$ 1,600,000	\$ -	\$ -	\$ -
EN1287	Harvie Road and Big Bay Point Road New Crossing - Highway 400	Todd Comfort	\$ 22,024,600	\$ 21,664,000	\$ -	\$ -	\$ 43,688,600	\$ 24,161,775	\$ 7,526,825	\$ 12,000,000	\$ -	\$ -	\$ -
EN1309	Bayfield Street Water Tower - Repairs and Interior Lining Replacement	Luc Paquin	\$ 890,000	\$ 172,000	\$ -	\$ -	\$ 1,062,000	\$ 43,844	\$ 573,400	\$ 25,000	\$ 25,000	\$ 394,756	\$ -
EN1311	Kidd's Creek Repair and Realignment Upstream of Cundles Road	Jeff Henry	\$ 623,852	\$ -	\$ -	\$ -	\$ 623,852	\$ 368,462	\$ -	\$ 255,390	\$ -	\$ -	\$ -
EN1337	McDonald Municipal Parking Lot Reconstruction	Jeff Henry	\$ 77,000	\$ 830,000	\$ -	\$ -	\$ 907,000	\$ 105,548	\$ -	\$ 829,519	\$ -	\$ -	\$ -
En1459	Bayfield Street Resurfacing (Cundles Road to Livingstone Street)		\$ -	\$ 1,530,000	\$ -	\$ -	\$ 1,530,000	\$ -	\$ 67,727	\$ 1,462,273	\$ -	\$ -	\$ -

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Project Number	Description	Project Manager	Previously Approved Capital Budget \$	2020 Approved Budget \$	Future Yrs Approved Budget \$	Pending Adjustments \$	Revised Budget \$	Total Spent to Date \$	2020 Sept. to Dec. Plan \$	2021 Spending Plan \$	2022 Spending Plan \$	2023 Spending Plan \$	2024 Spending Plan \$
FC1134	Holly Community Centre Building Automation System Replacement	Paolo Bovilini	\$ 348,500	\$ 200,000	\$ -	\$ -	\$ 548,500	\$ 49,774	\$ 320,000	\$ 178,726	\$ -	\$ -	\$ -
FC1168	Barrie Molson Centre Supply Air Fan # 10 Replacement	Paolo Bovilini	\$ -	\$ 70,000	\$ -	\$ -	\$ 70,000	\$ 8,158	\$ 61,842	\$ -	\$ -	\$ -	\$ -
FC1191	Holly Community Centre RTU Duct Insulation Replacement	Paolo Bovolini	\$ -	\$ 75,000	\$ -	\$ -	\$ 75,000	\$ -	\$ 75,000	\$ -	\$ -	\$ -	\$ -
FC1200	Eastview Arena Chiller Replacement	Paolo Bovolini	\$ -	\$ 100,000	\$ -	\$ -	\$ 100,000	\$ 540	\$ 99,460	\$ -	\$ -	\$ -	\$ -
FC1218	Lampman Lane Gymnasium Improvements	Paolo Bovolini	\$ -	\$ 70,000	\$ -	\$ -	\$ 70,000	\$ 2,803	\$ 15,000	\$ 52,197	\$ -	\$ -	\$ -
Projects in Construction Sub-total:			\$ 89,437,922	\$ 44,913,399	\$ 15,222,476	\$ 500,000	\$ 150,073,797	\$ 83,533,862	\$ 27,624,520	\$ 35,825,892	\$ 6,233,930	\$ 446,756	\$ -
Underway													
BF1013	Fire Training Facility Temporary Expansion	Cory Mainprize	\$ 150,000	\$ 100,000	\$ -	\$ 54,888	\$ 304,888	\$ 122,301	\$ 182,587	\$ -	\$ -	\$ -	\$ -
BF1023	Fire Mobile Response Technology Upgrade	Sue Dawson	\$ 30,000	\$ -	\$ -	\$ -	\$ 30,000	\$ 38,241	\$ -	\$ -	\$ -	\$ -	\$ -
BF1029	Apparatus Replacement-Technical Rescue Truck	Cory Mainprize	\$ -	\$ 375,000	\$ 375,000	\$ -	\$ 750,000	\$ -	\$ 750,000	\$ -	\$ -	\$ -	\$ -
BF1034	HazMat detection equipment Replacement	Cory Mainprize	\$ -	\$ 40,000	\$ -	\$ -	\$ 40,000	\$ -	\$ 40,000	\$ -	\$ -	\$ -	\$ -
BF1035	Unmanned Aerial Vehicle	Cory Mainprize	\$ -	\$ 30,000	\$ -	\$ -	\$ 30,000	\$ -	\$ 30,000	\$ -	\$ -	\$ -	\$ -
EN1153	Mapleview Dr E Sewer Watermain	Frank Palka	\$ 40,000	\$ -	\$ -	\$ -	\$ 40,000	\$ 25,014	\$ -	\$ -	\$ 14,986	\$ -	\$ -
EN1179	John Edwin Coupe Park Rehab	Frank Palka	\$ 330,000	\$ -	\$ -	\$ -	\$ 330,000	\$ 34,682	\$ 85,000	\$ 210,318	\$ -	\$ -	\$ -
EN1245	WwTF Chemical Building Upgrade	Asim Masaud	\$ 50,000	\$ -	\$ -	\$ -	\$ 50,000	\$ 14,874	\$ 35,126	\$ -	\$ -	\$ -	\$ -
EN1243	WwTF Cogeneration Building Ventilation Upgrades	Valens Nicolson	\$ 100,000	\$ -	\$ -	\$ -	\$ 100,000	\$ 10,626	\$ 10,000	\$ 79,374	\$ -	\$ -	\$ -
EN1264	Dunlop Street Right of Way Expansion - Sarjeant to Anne (outside of CAH limits)	Tawnya Gurchin	\$ 932,900	\$ 1,980,000	\$ -	\$ -	\$ 2,912,900	\$ 228,494	\$ 38,306	\$ 2,646,100	\$ -	\$ -	\$ -
EN1268	Loyalist Park Expansion Phase 2		\$ 320,000	\$ -	\$ -	\$ -	\$ 320,000	\$ 258,091	\$ -	\$ 61,909	\$ -	\$ -	\$ -
EN1272	SalemRd NewWatermain,Reservoir,NewTrunk Sanitary Sewer and ROW Expansion-Veterans to Saunders (City)	(blank)	\$ 1,067,000	\$ -	\$ (1,067,000)	\$ -	\$ -	\$ 1,098,798	\$ -	\$ -	\$ -	\$ -	\$ -
EN1293	Huronina and Big Bay Point Large Diameter Watermain Condition Assesment	Michael Brown	\$ 881,200	\$ -	\$ -	\$ -	\$ 881,200	\$ 498,763	\$ -	\$ 382,437	\$ -	\$ -	\$ -
EN1297	WwTF Electrical Substation and Transformer Upgrade	Asim Masaud	\$ 310,000	\$ 1,220,000	\$ 8,910,000	\$ -	\$ 10,440,000	\$ 277,430	\$ 30,000	\$ 570,000	\$ 600,000	\$ 2,966,800	\$ 5,995,770
EN1299	Stormwater Utility Finance Study	Brett Gratix	\$ 300,000	\$ 125,000	\$ -	\$ -	\$ 425,000	\$ 131,091	\$ -	\$ 293,909	\$ -	\$ -	\$ -
EN1302	Stormwater Management Asset Management Plan Update	Tom Reeve	\$ 375,000	\$ -	\$ -	\$ -	\$ 375,000	\$ 151,656	\$ 40,000	\$ 183,344	\$ -	\$ -	\$ -
EN1320	Early Life Pavement Preservation Pilot Program	Michael Brown	\$ 240,000	\$ 350,000	\$ -	\$ -	\$ 590,000	\$ 209,053	\$ -	\$ 380,947	\$ -	\$ -	\$ -
EN1326	St. Vincent Street and Duckworth Street- ROW Replacement	Dave James	\$ 80,000	\$ -	\$ -	\$ -	\$ 80,000	\$ 9,969	\$ 20,000	\$ 50,031	\$ -	\$ -	\$ -
EN1330	WwTF Cleaning and Rehab of Primary Digester 3 Overflow Box and Interior Condition Assessment	Valens Nicolson	\$ 125,000	\$ 175,000	\$ 100,000	\$ -	\$ 400,000	\$ -	\$ 15,000	\$ 385,000	\$ -	\$ -	\$ -
EN1333	Huronina Road Right of Way Expansion and Watermain Replacement - Yonge to Herrell	Nathanael Couperus	\$ 120,000	\$ 120,000	\$ -	\$ -	\$ 240,000	\$ 93,790	\$ 30,000	\$ 116,210	\$ -	\$ -	\$ -
EN1335	WwTF Ventilation Upgrades at Ultraviolet Disinfection Building	Valens Nicolson	\$ 55,000	\$ 55,000	\$ -	\$ -	\$ 110,000	\$ 168	\$ 15,000	\$ 94,832	\$ -	\$ -	\$ -
EN1347	Queen St. ROW Reconstruction- St. Vincent Street to Berczy Street	Jeff Henry	\$ 40,000	\$ -	\$ -	\$ -	\$ 40,000	\$ (0)	\$ -	\$ 40,000	\$ -	\$ -	\$ -
EN1355	Grove Street East Watermain Replacement and Road Renewal – Duckworth to Fletcher	James Black	\$ -	\$ 100,000	\$ -	\$ -	\$ 100,000	\$ 9,225	\$ 20,000	\$ 80,000	\$ -	\$ -	\$ -
EN1429	Water and Transportation Asset Management Plans - Update	Tom Reeve	\$ -	\$ 200,000	\$ 100,000	\$ -	\$ 300,000	\$ 8,203	\$ 100,000	\$ 191,797	\$ -	\$ -	\$ -
EN1431	WwTF 96 MLD Expansion Program, Comprehensive Site Strategy Plan & ESR	Asim Masaud	\$ -	\$ 1,000,000	\$ 1,600,000	\$ -	\$ 2,600,000	\$ 34,098	\$ 60,000	\$ 600,000	\$ 657,400	\$ 1,248,502	\$ -
EN1433	Whiskey Creek - Culvert Crossings - The Boulevard and Brennan Avenue	Tom Reeve	\$ -	\$ 120,000	\$ 80,000	\$ 50,000	\$ 250,000	\$ 18,425	\$ 120,000	\$ 61,575	\$ 50,000	\$ -	\$ -
EN1435	Alliance Boulevard Expansion - Bell Farm to Bell Farm	James Black	\$ -	\$ 122,000	\$ -	\$ -	\$ 122,000	\$ 283	\$ -	\$ 121,717	\$ -	\$ -	\$ -
EN1437	NRP- HNS Brock Park B Neighbourhood Reconstruction	James Black	\$ -	\$ 100,000	\$ -	\$ -	\$ 100,000	\$ -	\$ 2,500	\$ 97,500	\$ -	\$ -	\$ -
EN1438	WwTF Digester Capacity Expansion	Asim Masaud	\$ -	\$ 800,000	\$ 5,200,000	\$ -	\$ 6,000,000	\$ 3,026	\$ 30,000	\$ 500,000	\$ 1,110,000	\$ 732,500	\$ 3,624,474

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Project Number	Description	Project Manager	Previously Approved Capital Budget \$	2020 Approved Budget \$	Future Yrs Approved Budget \$	Pending Adjustments \$	Revised Budget \$	Total Spent to Date \$	2020 Sept. to Dec. Plan \$	2021 Spending Plan \$	2022 Spending Plan \$	2023 Spending Plan \$	2024 Spending Plan \$
EN1453	Codrington Street and Lakeview Crescent ROW Replacement - Duckworth to Weldon	Jeff Henry	\$ -	\$ 45,000	\$ -	\$ -	\$ 45,000	\$ 110	\$ -	\$ 44,890	\$ -	\$ -	\$ -
ES1001	TCE Groundwater Monitor Wells	Lenita Hywarren	\$ 547,062	\$ -	\$ -	\$ -	\$ 547,062	\$ 464,780	\$ 5,000	\$ 77,282	\$ -	\$ -	\$ -
ES1002	Landfill Wells(Groundwater,Gas	Kelly Walker-Prince	\$ 510,000	\$ -	\$ -	\$ -	\$ 510,000	\$ 376,137	\$ -	\$ 133,863	\$ -	\$ -	\$ -
ES1005	Corealis Meters	Al Baker	\$ 50,000	\$ -	\$ -	\$ -	\$ 50,000	\$ 35,435	\$ 14,565	\$ -	\$ -	\$ -	\$ -
ES1006	Process Instrumentation	Dane Reynolds	\$ 135,000	\$ -	\$ -	\$ -	\$ 135,000	\$ 110,105	\$ 12,000	\$ 12,895	\$ -	\$ -	\$ -
ES1008	Wastewat- Auto ValvesFlowmeter	Greg Jordan	\$ 319,100	\$ -	\$ -	\$ -	\$ 319,100	\$ 186,360	\$ 35,000	\$ 97,740	\$ -	\$ -	\$ -
ES1015	TCE Plume Mitigation Solution	Lenita Hywarren	\$ 200,000	\$ -	\$ -	\$ -	\$ 200,000	\$ 92,763	\$ 30,000	\$ 73,237	\$ 4,000	\$ -	\$ -
ES1016	Kidds Crk Outlet PHC Invest	Lenita Hywarren	\$ 100,000	\$ -	\$ -	\$ -	\$ 100,000	\$ 69,574	\$ -	\$ 30,426	\$ -	\$ -	\$ -
ES1020	WwTF Cogenerat Engine #2 Rehab	Greg Jordan	\$ 300,000	\$ -	\$ -	\$ -	\$ 300,000	\$ 155,212	\$ 64,788	\$ 80,000	\$ -	\$ -	\$ -
ES1021	Air Valve/Main Valve Chamber Condition Assessment and Rehabilitation Program	Jason Giffen	\$ 100,000	\$ -	\$ -	\$ -	\$ 100,000	\$ 9	\$ -	\$ 99,991	\$ -	\$ -	\$ -
ES1022	Frozen Water Service Repair	Tawnya Gurchin	\$ 2,175,000	\$ -	\$ -	\$ -	\$ 2,175,000	\$ 1,528,875	\$ -	\$ 646,125	\$ -	\$ -	\$ -
ES1033	WwTF Filter Beds 1 and 2 Diffuser Upgrade	Greg Jordan	\$ 40,000	\$ -	\$ -	\$ -	\$ 40,000	\$ 858	\$ -	\$ 39,142	\$ -	\$ -	\$ -
ES1035	WwTF Travelling Bridge Frame Renewal - Filters 1 - 4	Greg Jordan	\$ 140,000	\$ -	\$ -	\$ -	\$ 140,000	\$ 465	\$ -	\$ 100,000	\$ 39,535	\$ -	\$ -
ES1037	Grove Street Pumping Station New Sewage Pump	Sandy Coulter	\$ 70,000	\$ -	\$ -	\$ -	\$ 70,000	\$ 25,312	\$ 44,688	\$ -	\$ -	\$ -	\$ -
ES1039	Environmental Centre Methane Detection and Alarming System Replacement	Sandra Brunet	\$ 800,000	\$ -	\$ -	\$ -	\$ 800,000	\$ 525,693	\$ 274,307	\$ -	\$ -	\$ -	\$ -
ES1041	Historic Waste Site Landfill Gas New Preventative/Remedial Action	Sandra Brunet	\$ 1,000,000	\$ -	\$ -	\$ -	\$ 1,000,000	\$ 640,994	\$ 30,000	\$ 100,000	\$ 229,006	\$ -	\$ -
ES1042	Barrie Environmental Centre Waste and Recycling Depot Repair	Sandra Brunet	\$ 100,000	\$ -	\$ -	\$ -	\$ 100,000	\$ 58,776	\$ 20,000	\$ 21,224	\$ -	\$ -	\$ -
ES1043	Barrie Landfill Household Hazardous Waste Depot Upgrades	Sandra Brunet	\$ 100,000	\$ -	\$ -	\$ -	\$ 100,000	\$ 42,000	\$ -	\$ 58,000	\$ -	\$ -	\$ -
ES1044	WwTF Sand Filter Controls & Instrumentation Replacement	Greg Jordan	\$ 165,000	\$ -	\$ -	\$ -	\$ 165,000	\$ -	\$ -	\$ 100,000	\$ 65,000	\$ -	\$ -
ES1048	Barrie Environmental Centre Recycling Depot Expansion and additional 40 Yard Bins	Sandra Brunet	\$ 200,000	\$ -	\$ -	\$ -	\$ 200,000	\$ 140,887	\$ 25,000	\$ 34,113	\$ -	\$ -	\$ -
ES1049	Water Dispensing Event Trailer	Chris Marchant	\$ 43,233	\$ -	\$ -	\$ -	\$ 43,233	\$ 40,734	\$ -	\$ 2,499	\$ -	\$ -	\$ -
ES1050	Landfill Household Hazardous Recycling Depot	Kelly Walker-Prince	\$ 1,000,000	\$ -	\$ -	\$ -	\$ 1,000,000	\$ -	\$ 25,000	\$ 975,000	\$ -	\$ -	\$ -
FC1064	Allandale Historic Train Station Development	Jason De Vroom	\$ 3,800,000	\$ 1,000,000	\$ -	\$ -	\$ 4,800,000	\$ 2,317,625	\$ 70,000	\$ 250,000	\$ 500,000	\$ 1,662,375	\$ -
FC1079	Eastview Arena Parking & Light	Paolo Bovolini	\$ 529,000	\$ -	\$ -	\$ -	\$ 529,000	\$ 58,157	\$ -	\$ 470,843	\$ -	\$ -	\$ -
FC1082	Facility High Security Upgrade	wade leblanc	\$ 160,000	\$ -	\$ -	\$ -	\$ 160,000	\$ 24,857	\$ 84,731	\$ 50,412	\$ -	\$ -	\$ -
FC1084	BFES Station 6 New Building Development	Ryan Jones	\$ -	\$ -	\$ -	\$ 26,009	\$ 26,009	\$ 26,009	\$ -	\$ -	\$ -	\$ -	\$ -
FC1085	Hewitt's Community Centre New Building Development	Paolo Bovilini	\$ 100,000	\$ -	\$ -	\$ 1,884	\$ 101,884	\$ 101,884	\$ -	\$ -	\$ -	\$ -	\$ -
FC1086	Hewitt's Library Branch New Building Development	Paolo Bovilini	\$ 60,000	\$ -	\$ -	\$ -	\$ 60,000	\$ 51,401	\$ -	\$ 8,599	\$ -	\$ -	\$ -
FC1094	BFES Temporary Training Facility	Jasmine Juneau	\$ 270,000	\$ -	\$ -	\$ -	\$ 270,000	\$ 101,831	\$ 15,000	\$ 153,169	\$ -	\$ -	\$ -
FC1112	Cargo Van (Facilities Technician HVAC)	Brian Pirie	\$ 40,000	\$ -	\$ -	\$ -	\$ 40,000	\$ 27,449	\$ 12,551	\$ -	\$ -	\$ -	\$ -
FC1122	Allandale Recreation Centre Designated Substances Survey Abatement	Paolo Bovolini	\$ 100,000	\$ -	\$ -	\$ -	\$ 100,000	\$ 37,692	\$ 10,000	\$ 52,308	\$ -	\$ -	\$ -
FC1124	Operations Centre Building Renovation	Ryan Jones	\$ 1,950,000	\$ 4,500,000	\$ -	\$ -	\$ 6,450,000	\$ 294,313	\$ 20,000	\$ 6,135,687	\$ -	\$ -	\$ -
FC1131	Fuel Tank Repairs 2017	wade leblanc	\$ 384,000	\$ -	\$ -	\$ -	\$ 384,000	\$ 294,912	\$ 39,930	\$ 49,158	\$ -	\$ -	\$ -
FC1138	Fisher Auditorium Redevelopment	Gus Diamantopoulos	\$ 350,000	\$ -	\$ -	\$ 107,450	\$ 457,450	\$ 427,450	\$ -	\$ 30,000	\$ -	\$ -	\$ -
FC1141	Community Wide Green House Gas Inventory development	Adam McMullin	\$ 180,000	\$ -	\$ -	\$ -	\$ 180,000	\$ 36,777	\$ 22,500	\$ 120,723	\$ -	\$ -	\$ -
FC1142	Fisher Auditorium Implementation	Stephannie Schlichter	\$ 200,000	\$ -	\$ -	\$ -	\$ 200,000	\$ 27,831	\$ -	\$ 172,169	\$ -	\$ -	\$ -
FC1157	BAS Component Replacement	Adam McMullin	\$ 65,000	\$ -	\$ -	\$ -	\$ 65,000	\$ 30,528	\$ -	\$ 34,472	\$ -	\$ -	\$ -
FC1162	Waste Water Treatment Facility Administrative Office Fit-Up	Ryan Jones	\$ 60,000	\$ -	\$ -	\$ -	\$ 60,000	\$ -	\$ 20,000	\$ 40,000	\$ -	\$ -	\$ -
FC1166	Allandale Recreation Centre Restoration of Lobby Flooring	Paolo Bovilini	\$ 500,000	\$ -	\$ -	\$ -	\$ 500,000	\$ 252,133	\$ -	\$ 247,867	\$ -	\$ -	\$ -
FC1167	WWTF Secondary Digester Façade Replacement	Ryan Jones	\$ 120,000	\$ -	\$ -	\$ -	\$ 120,000	\$ 3,918	\$ 13,512	\$ 102,570	\$ -	\$ -	\$ -
FC1170	79 Bell Farm Facility Maintenance	Jason De Vroom	\$ -	\$ 75,000	\$ -	\$ -	\$ 75,000	\$ -	\$ 75,000	\$ -	\$ -	\$ -	\$ -
FC1176	Allandale Recreation Centre Exterior Doors Replacement	Paolo Bovolini	\$ -	\$ 80,000	\$ -	\$ -	\$ 80,000	\$ -	\$ -	\$ 80,000	\$ -	\$ -	\$ -
FC1206	Allandale Transit Hub Development	Natalie Calder	\$ -	\$ 2,150,450	\$ 7,750,000	\$ -	\$ 9,900,450	\$ -	\$ 50,000	\$ 4,850,450	\$ 5,000,000	\$ -	\$ -
FC1209	Barrie Fire Station 1 Roof Snow Guards Implementation	Jasmine Juneau	\$ -	\$ 20,000	\$ -	\$ -	\$ 20,000	\$ -	\$ 20,000	\$ -	\$ -	\$ -	\$ -
FC1212	Environmental Centre Eavestrough Replacement	Ryan Jones	\$ -	\$ 50,000	\$ -	\$ -	\$ 50,000	\$ -	\$ 25,000	\$ 25,000	\$ -	\$ -	\$ -
FC1213	Operations Centre Hoop House Expansion	Ryan Jones	\$ -	\$ 75,000	\$ -	\$ -	\$ 75,000	\$ 36,752	\$ 20,000	\$ 18,248	\$ -	\$ -	\$ -

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Project Number	Description	Project Manager	Previously Approved Capital Budget \$	2020 Approved Budget \$	Future Yrs Approved Budget \$	Pending Adjustments \$	Revised Budget \$	Total Spent to Date \$	2020 Sept. to Dec. Plan \$	2021 Spending Plan \$	2022 Spending Plan \$	2023 Spending Plan \$	2024 Spending Plan \$
FC1214	Operations Centre Fleet Truck Hoist Replacement	Ryan Jones	\$ -	\$ 100,000	\$ -	\$ -	\$ 100,000	\$ 990	\$ 99,010	\$ -	\$ -	\$ -	\$ -
FC1215	WWTF Administration & Garage Building Relocation	Ryan Jones	\$ -	\$ 175,000	\$ -	\$ -	\$ 175,000	\$ -	\$ 100,000	\$ 75,000	\$ -	\$ -	\$ -
FC1221	Parks Public Washrooms Rehabilitation	Jason DeVroom	\$ -	\$ 200,000	\$ -	\$ -	\$ 200,000	\$ -	\$ 75,000	\$ 125,000	\$ -	\$ -	\$ -
FC1224	56 Mulcaster Roof Top and HVAC Replacement	Jason DeVroom	\$ -	\$ 450,000	\$ -	\$ -	\$ 450,000	\$ -	\$ 20,000	\$ 430,000	\$ -	\$ -	\$ -
FC1231	Environmental Centre Drainage and Regrading	Ryan Jones	\$ -	\$ 95,000	\$ -	\$ -	\$ 95,000	\$ 2,340	\$ 20,000	\$ 72,660	\$ -	\$ -	\$ -
FI1014	eTendering Platform New System	Sharon Jones	\$ 150,000	\$ -	\$ -	\$ -	\$ 150,000	\$ 65,223	\$ 5,000	\$ 39,889	\$ 39,889	\$ -	\$ -
FI1022	Long Range Financial Plan Update	Marc Villeneuve	\$ 150,000	\$ 75,000	\$ -	\$ -	\$ 225,000	\$ 100,988	\$ (6,055)	\$ 130,068	\$ -	\$ -	\$ -
FI1023	2019 DC Appeal	Marc Villeneuve	\$ 150,000	\$ -	\$ -	\$ -	\$ 150,000	\$ 16,943	\$ -	\$ 63,057	\$ 70,000	\$ -	\$ -
FI1024	Stormwater Climate Action Fund	Evan Chen	\$ -	\$ 466,667	\$ 933,334	\$ -	\$ 1,400,001	\$ -	\$ -	\$ 700,000	\$ 700,001	\$ -	\$ -
IO1000	Municipal Innovation Exchange (MiX) Project	Dana Clarke	\$ 140,000	\$ 140,000	\$ 70,000	\$ (25,000)	\$ 325,000	\$ 75,726	\$ 34,274	\$ 215,000	\$ -	\$ -	\$ -
IT1016	CMMS Improvement Project - Cityworks	Rob Emerson	\$ 1,699,000	\$ -	\$ -	\$ -	\$ 1,699,000	\$ 898,324	\$ 170,000	\$ 585,000	\$ 45,676	\$ -	\$ -
IT1026	Land and Growth Management Solution	Rob Emerson	\$ 1,240,000	\$ -	\$ -	\$ -	\$ 1,240,000	\$ 627,871	\$ 96,000	\$ 340,000	\$ 176,129	\$ -	\$ -
IT1031	Citizen Relationship Management (CRM) Solution	Onome Eghagha	\$ 750,000	\$ 100,000	\$ -	\$ 110,000	\$ 960,000	\$ 590,603	\$ 183,760	\$ 185,638	\$ -	\$ -	\$ -
IT1049	City of Barrie Facilities Wi-Fi Expansion	Arshdeep Singh	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ 200,000	\$ 106,005	\$ -	\$ 93,995	\$ -	\$ -	\$ -
IT1051	Cloud and Hosted Services Security Review	Ryan Nolan	\$ 200,000	\$ -	\$ -	\$ -	\$ 200,000	\$ 794	\$ 18,000	\$ 181,206	\$ -	\$ -	\$ -
LC1002	Corporate Records & Information Management Strategy System Upgrade	Wendy Cooke	\$ 300,000	\$ -	\$ -	\$ -	\$ 300,000	\$ 61,056	\$ -	\$ 238,944	\$ -	\$ -	\$ -
PS1000	Official Plan Comprehensive Update	Kathy Suggitt	\$ 325,000	\$ 170,000	\$ -	\$ -	\$ 495,000	\$ 337,788	\$ 83,020	\$ 74,192	\$ -	\$ -	\$ -
RP1002	INFILL STREET LIGHTING	Tom Hanrahan	\$ 100,000	\$ -	\$ -	\$ -	\$ 100,000	\$ 84,351	\$ -	\$ -	\$ -	\$ -	\$ 15,649
RP1074	Pine Dr. Subdivision Retaining Wall Removal	Adam Kiley	\$ 235,000	\$ -	\$ -	\$ -	\$ 235,000	\$ 40,102	\$ -	\$ 194,898	\$ -	\$ -	\$ -
RP1082	Kidd's Creek Watershed, KD02 Storm Water Management Pond- Repair	Adam Kiley	\$ 1,000,000	\$ -	\$ -	\$ -	\$ 1,000,000	\$ 993,884	\$ -	\$ -	\$ -	\$ -	\$ -
RP1116	Traffic Control Signal System Replacement	Steve Rose	\$ 300,000	\$ -	\$ -	\$ -	\$ 300,000	\$ 6,724	\$ 166,000	\$ 60,000	\$ 67,276	\$ -	\$ -
RP1141	Rock Truck and Excavator New Purchase - Landfill	Brian Pirie	\$ 1,200,000	\$ -	\$ -	\$ -	\$ 1,200,000	\$ 957,570	\$ -	\$ -	\$ -	\$ -	\$ -
RP1149	Waterfront Park Furnishings	Kevin Bradley	\$ 45,000	\$ -	\$ -	\$ -	\$ 45,000	\$ 67,100	\$ 47,000	\$ -	\$ -	\$ -	\$ -
RP1155	2019 Streetlight Infill	Tom Hanrahan	\$ 50,000	\$ -	\$ -	\$ -	\$ 50,000	\$ 7,665	\$ 22,000	\$ 20,335	\$ -	\$ -	\$ -
RP1157	Hotchkiss Creek, Downstream Channel and Drainage Improvements- 213 & 215 Phillip St	Ken Lin	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 784	\$ -	\$ -	\$ -	\$ -	\$ -
RP1158	Heritage Park Redevelopment - Master Plan	Kevin Bradley	\$ 100,000	\$ -	\$ -	\$ -	\$ 100,000	\$ 10,039	\$ 10,000	\$ 79,961	\$ -	\$ -	\$ -
RP1159	Waterfront and WIFI	Jeff Sharp	\$ 400,000	\$ -	\$ -	\$ -	\$ 400,000	\$ 166,407	\$ 100,000	\$ 133,593	\$ -	\$ -	\$ -
RP1162	Traffic Calming Speed Boards	(blank)	\$ -	\$ 43,500	\$ -	\$ -	\$ 43,500	\$ -	\$ 40,000	\$ 3,500	\$ -	\$ -	\$ -
RP1163	Pay & Display Machines Replacement	Tyrell Turner	\$ -	\$ 40,000	\$ -	\$ -	\$ 40,000	\$ -	\$ 40,000	\$ -	\$ -	\$ -	\$ -
RP1165	Accessible Pedestrian Pushbutton Installation	Tom Hanrahan	\$ -	\$ 45,000	\$ -	\$ -	\$ 45,000	\$ -	\$ -	\$ 45,000	\$ -	\$ -	\$ -
RP1167	New Hot Asphalt Maintenance Equipment	Andy Foster	\$ -	\$ 80,000	\$ -	\$ -	\$ 80,000	\$ -	\$ 61,000	\$ 19,000	\$ -	\$ -	\$ -
TR1015	Transit Alternative Fuel Study	Taylor Green	\$ -	\$ 100,000	\$ -	\$ -	\$ 100,000	\$ 693	\$ 50,000	\$ 49,307	\$ -	\$ -	\$ -
TR1017	Bus Stop Infrastructure Improvement Implementation Plan	Brent Forsyth	\$ -	\$ 100,000	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ -
TR1018	Bus Stop Infrastructure Replacement/Improvements 2020	Brent Forsyth	\$ -	\$ 95,428	\$ -	\$ -	\$ 95,428	\$ -	\$ -	\$ 95,428	\$ -	\$ -	\$ -
TR1020	Comprehensive Transit Technology Review	Tyrell Turner	\$ -	\$ 100,000	\$ -	\$ -	\$ 100,000	\$ 27,185	\$ 72,815	\$ -	\$ -	\$ -	\$ -
TR1023	Parking Application Hardware	Tyrell Turner	\$ -	\$ 125,001	\$ -	\$ -	\$ 125,001	\$ -	\$ 50,000	\$ 75,001	\$ -	\$ -	\$ -
		Underway Sub-total:	\$ 31,142,495	\$ 17,808,046	\$ 24,051,334	\$ 325,231	\$ 73,327,106	\$ 17,170,051	\$ 4,288,915	\$ 27,190,774	\$ 9,368,898	\$ 6,610,177	\$ 9,635,893
Ongoing Programs													
CC1000	ERP Sustainment Program	Julian Lebowitz	\$ 1,550,000	\$ 350,000	\$ -	\$ -	\$ 1,900,000	\$ 841,389	\$ 109,132	\$ 474,740	\$ 474,739	\$ -	\$ -
EN1117	Annual Playground Revitalization Program	Clare Maher	\$ 1,273,275	\$ 280,000	\$ -	\$ -	\$ 1,553,275	\$ 1,309,938	\$ -	\$ 243,337	\$ -	\$ -	\$ -
EN1140	Tennis Court Rehabilitation Program	Bill McGregor	\$ 1,356,000	\$ -	\$ -	\$ -	\$ 1,356,000	\$ 1,127,737	\$ -	\$ -	\$ 228,263	\$ -	\$ -
EN1178	Interim Watermain Replacement Pilot Program	James Black	\$ 2,179,500	\$ 625,000	\$ -	\$ -	\$ 2,804,500	\$ 1,764,037	\$ 439,500	\$ 100,000	\$ 500,963	\$ -	\$ -
EN1184	Sewer Rehabilitation Program	James Black	\$ 815,000	\$ 320,000	\$ -	\$ -	\$ 1,135,000	\$ 756,817	\$ 6,000	\$ 372,183	\$ -	\$ -	\$ -
EN1185	Sidewalk Infill Program	Adam Kiley & Mike Nuge	\$ 1,367,500	\$ -	\$ -	\$ -	\$ 1,367,500	\$ 1,205,049	\$ -	\$ 75,000	\$ 87,451	\$ -	\$ -
EN1189	Watermain Cathodic Protection Program	James Black	\$ 3,280,000	\$ -	\$ -	\$ -	\$ 3,280,000	\$ 2,228,587	\$ 16,000	\$ 1,035,414	\$ -	\$ -	\$ -
EN1252	PRV Chamber Replacement Program	James Black	\$ 1,830,000	\$ 480,000	\$ -	\$ -	\$ 2,310,000	\$ 1,651,236	\$ 6,500	\$ 652,264	\$ -	\$ -	\$ -
EN1265	City Wide Cycling Network Program	Jeff Henry	\$ 1,330,000	\$ 525,000	\$ -	\$ -	\$ 1,855,000	\$ 167,133	\$ 905,000	\$ 60,000	\$ 722,867	\$ -	\$ -
EN1266	Annual Parking Lot Improvement Program	James Black	\$ 355,000	\$ 75,000	\$ -	\$ -	\$ 430,000	\$ 126,925	\$ 190,000	\$ -	\$ -	\$ -	\$ -

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EN1289	Road Resurfacing Program	James Black & Julia Vand	\$ 12,100,000	\$ 4,072,000	\$ -	\$ -	\$ 16,172,000	\$ 13,365,154	\$ 218,500	\$ 8,000	\$ 694,001	\$ -	\$ -
EN1294	Watermain CIPP Lining Program	James Black	\$ 1,377,000	\$ 1,000,000	\$ -	\$ -	\$ 2,377,000	\$ 1,302,425	\$ 2,000	\$ 1,803,000	\$ -	\$ -	\$ -
EN1308	End of Life Pavement Replacement Program	James Black & Julia Vand	\$ 795,000	\$ 600,000	\$ -	\$ -	\$ 1,395,000	\$ 1,222,489	\$ 26,000	\$ 69,000	\$ 3,000	\$ 74,511	\$ -
ES1047	Public Space Bin Upgrade Program	Sandra Brunet	\$ 475,000	\$ 237,500	\$ 237,500	\$ -	\$ 950,000	\$ 2,015	\$ -	\$ 100,000	\$ 200,000	\$ 647,985	\$ -
FC1136	Energy Conservation Program	Adam McMullin	\$ 600,000	\$ -	\$ -	\$ -	\$ 600,000	\$ 378,365	\$ 40,000	\$ 181,635	\$ -	\$ -	\$ -
FI1017	Georgian College - Advanced Technology, Innovation and Research Centre	Jennifer Cowles	\$ 3,750,000	\$ 1,250,000	\$ -	\$ -	\$ 5,000,000	\$ 3,750,000	\$ 1,250,000	\$ -	\$ -	\$ -	\$ -
FI1018	County of Simcoe Capital Program - Long Term Care & Senior Services	Jennifer Cowles	\$ 215,000	\$ 161,000	\$ -	\$ -	\$ 376,000	\$ 276,107	\$ 139,311	\$ -	\$ -	\$ -	\$ -
FI1019	County of Simcoe Capital Program - Paramedic Services	Jennifer Cowles	\$ 4,016,998	\$ 1,514,000	\$ -	\$ -	\$ 5,530,998	\$ 4,575,889	\$ 1,405,594	\$ -	\$ -	\$ -	\$ -
FI1020	County of Simcoe Capital Program - Social Housing & Community Services	Jennifer Cowles	\$ 3,573,406	\$ 1,948,000	\$ -	\$ -	\$ 5,521,406	\$ 4,969,520	\$ 1,630,340	\$ -	\$ -	\$ -	\$ -
IO1001	Six Sigma Program	Sandra Brunet	\$ 133,714	\$ -	\$ -	\$ -	\$ 133,714	\$ -	\$ -	\$ 133,714	\$ -	\$ -	\$ -
IT1010	Network Technology Infrastructure Program	Arshdeep Singh	\$ 2,815,000	\$ 765,125	\$ -	\$ -	\$ 3,580,125	\$ 1,723,724	\$ -	\$ 1,856,401	\$ -	\$ -	\$ -
IT1012	Server and Storage Technology Infrastructure Program	Arshdeep Singh	\$ 2,900,000	\$ 690,090	\$ -	\$ -	\$ 3,590,090	\$ 3,339,205	\$ 250,000	\$ 885	\$ -	\$ -	\$ -
IT1013	Corporate Communications Infrastructure Program	Arshdeep Singh	\$ 1,423,600	\$ 100,650	\$ -	\$ -	\$ 1,524,250	\$ 1,146,881	\$ 50,000	\$ 327,369	\$ -	\$ -	\$ -
IT1014	Corporate Printing Infrastructure	Frank Barbaro	\$ 556,750	\$ 130,678	\$ -	\$ -	\$ 687,428	\$ 516,658	\$ -	\$ 170,770	\$ -	\$ -	\$ -
IT1015	Corporate PC Infrastructure Program	Frank Barbaro	\$ 2,398,697	\$ 1,507,284	\$ -	\$ 500,000	\$ 4,405,981	\$ 3,240,546	\$ 1,165,435	\$ -	\$ -	\$ -	\$ -
IT1019	Mobility Technology Program	Frank Barbaro	\$ 842,000	\$ 193,800	\$ -	\$ -	\$ 1,035,800	\$ 704,539	\$ 112,000	\$ 219,261	\$ -	\$ -	\$ -
IT1022	Application Resiliency Program	John Mastroianni	\$ 225,000	\$ -	\$ -	\$ -	\$ 225,000	\$ 220,308	\$ 4,692	\$ -	\$ -	\$ -	\$ -
IT1023	Data Centre Technology Infrastructure Program	Allan Tayles	\$ 1,000,000	\$ -	\$ -	\$ -	\$ 1,000,000	\$ 803,047	\$ -	\$ 196,953	\$ -	\$ -	\$ -
IT1024	Server and Desktop Software Program	John Mastroianni	\$ 2,515,865	\$ 608,840	\$ 1,200,000	\$ -	\$ 4,324,705	\$ 2,210,145	\$ 606,330	\$ 850,000	\$ 658,230	\$ -	\$ -
IT1025	External Website Technology Program	John Mastroianni	\$ 225,000	\$ 275,000	\$ 250,000	\$ -	\$ 750,000	\$ 85,393	\$ -	\$ 664,607	\$ -	\$ -	\$ -
IT1029	Corporate Audio Visual Technology Infrastructure	Frank Barbaro	\$ 220,280	\$ 50,000	\$ -	\$ -	\$ 270,280	\$ 159,925	\$ -	\$ 110,355	\$ -	\$ -	\$ -
IT1043	Public Safety Communication Program	Betty McCarrel	\$ 1,180,000	\$ 440,000	\$ -	\$ -	\$ 1,620,000	\$ 1,160,601	\$ 400,000	\$ 59,399	\$ -	\$ -	\$ -
IT1044	Barrie Fire and Emergency Services Technology Program	Arshdeep Singh	\$ 275,000	\$ 100,000	\$ -	\$ -	\$ 375,000	\$ 259,192	\$ 50,000	\$ 65,808	\$ -	\$ -	\$ -
IT1045	Network Infrastructure Upgrade Program	Arshdeep Singh	\$ 325,000	\$ -	\$ -	\$ -	\$ 325,000	\$ 238,596	\$ -	\$ 86,404	\$ -	\$ -	\$ -
RP1091	Traffic Calming	Steve Rose	\$ 80,000	\$ -	\$ -	\$ -	\$ 80,000	\$ 56,495	\$ -	\$ 23,505	\$ -	\$ -	\$ -
RP1093	Alectra Pole Betterment and Capital Upgrade Program - Street Lighting Equipment Relocation	Adam Kiley	\$ 600,000	\$ 300,000	\$ 300,000	\$ -	\$ 1,200,000	\$ 34,577	\$ -	\$ 1,165,423	\$ -	\$ -	\$ -
RP1156	Fleet Replacement Program	Brian Pirie	\$ 10,207,354	\$ 6,000,000	\$ -	\$ -	\$ 16,207,354	\$ 1,015,401	\$ -	\$ 15,191,953	\$ -	\$ -	\$ -
RP1160	Traffic Claming & Active Transportation	Jeff Sharp	\$ 300,000	\$ -	\$ -	\$ -	\$ 300,000	\$ 48,493	\$ 100,000	\$ 151,507	\$ -	\$ -	\$ -
RP1161	2020 Streetlight Infill Program	(blank)	\$ -	\$ 130,000	\$ -	\$ -	\$ 130,000	\$ -	\$ 60,000	\$ 70,000	\$ -	\$ -	\$ -
RP1166	Traffic Signal Cabinet Replacement Program	Jeff Sharp	\$ -	\$ 96,000	\$ -	\$ -	\$ 96,000	\$ -	\$ -	\$ 96,000	\$ -	\$ -	\$ -
RP1168	Capital Purchase - New Vechiles from Intake Forms	(blank)	\$ -	\$ 295,000	\$ -	\$ -	\$ 295,000	\$ -	\$ -	\$ 295,000	\$ -	\$ -	\$ -
TR1028	Specialized Transit Bus Replacement Program	Brent Forsyth	\$ -	\$ 574,425	\$ -	\$ -	\$ 574,425	\$ -	\$ -	\$ 574,425	\$ -	\$ -	\$ -
TR1029	Conventional Transit Bus Replacement Program	Brent Forsyth	\$ -	\$ 2,018,251	\$ -	\$ -	\$ 2,018,251	\$ -	\$ -	\$ 2,018,251	\$ -	\$ -	\$ -
	Ongoing Programs Sub-total:		\$ 70,461,939	\$ 27,712,643	\$ 1,987,500	\$ 500,000	\$ 100,662,082	\$ 57,984,538	\$ 9,182,334	\$ 29,502,562	\$ 3,569,513	\$ 722,496	\$ -
Substantially Complete Projects													
BD1000	Sandbox Entrepreneurship Centre	(blank)	\$ 525,000	\$ -	\$ -	\$ -	\$ 525,000	\$ 519,619	\$ -	\$ 5,381	\$ -	\$ -	\$ -
BD1001	Tourism Master Plan	Stephanie Schlichter	\$ 110,000	\$ -	\$ -	\$ -	\$ 110,000	\$ 94,012	\$ 15,988	\$ -	\$ -	\$ -	\$ -
EN1005	Ferndale Drive North ROW Expansion - Dunlop to Tiffin	Adam Kiley	\$ 8,942,377	\$ -	\$ -	\$ 525	\$ 8,942,902	\$ 8,609,913	\$ -	\$ 332,989	\$ -	\$ -	\$ -
EN1010	Duckwth St- Bernick to Cundles	(blank)	\$ 36,458,989	\$ -	\$ -	\$ -	\$ 36,458,989	\$ 37,511,070	\$ -	\$ 1,136,313	\$ -	\$ -	\$ -
EN1011	Cundles Rd. E:Duckworth-Living	(blank)	\$ 6,702,838	\$ -	\$ -	\$ -	\$ 6,702,838	\$ 7,141,570	\$ -	\$ 33,525	\$ -	\$ -	\$ -
EN1025	Duckworth Collector Road	(blank)	\$ 1,151,460	\$ -	\$ -	\$ -	\$ 1,151,460	\$ 1,178,535	\$ -	\$ 3,090	\$ -	\$ -	\$ -

APPENDIX A-1: CITY BUILD CAPITAL PROJECT STATUS
As of August 31st, 2020

Project Number	Description	Project Manager	Previously Approved Capital Budget \$	2020 Approved Budget \$	Future Yrs Approved Budget \$	Pending Adjustments \$	Revised Budget \$	Total Spent to Date \$	2020 Sept. to Dec. Plan \$	2021 Spending Plan \$	2022 Spending Plan \$	2023 Spending Plan \$	2024 Spending Plan \$
EN1028	Cundles Rd E-Lion's Gate Blvd	(blank)	\$ 198,018	\$ -	\$ -	\$ -	\$ 198,018	\$ 207,741	\$ -	\$ -	\$ -	\$ -	\$ -
EN1029	Cundles Rd E-Home Depot Signal	(blank)	\$ 43,467	\$ -	\$ -	\$ -	\$ 43,467	\$ 70,124	\$ -	\$ -	\$ -	\$ -	\$ -
EN1033	Centennial Park Expansion	(blank)	\$ 26,115,918	\$ -	\$ -	\$ -	\$ 26,115,918	\$ 25,794,020	\$ -	\$ -	\$ -	\$ -	\$ -
EN1037	Lakeshore Dr: Victoria-Tiffin	(blank)	\$ 4,536,347	\$ -	\$ -	\$ -	\$ 4,536,347	\$ 4,596,861	\$ -	\$ -	\$ -	\$ -	\$ -
EN1043	Sanitary Servicing - Royal Oak, Bay, Cottage	Tawnya Gurchin	\$ 12,721,000	\$ -	\$ -	\$ -	\$ 12,721,000	\$ 12,206,856	\$ 4,000	\$ -	\$ -	\$ -	\$ -
EN1047	Dunlop and Tiffin/Miller Intersection Improvements	Julia Vanderkuylen	\$ 4,988,000	\$ -	\$ -	\$ -	\$ 4,988,000	\$ 4,492,431	\$ 10,000	\$ -	\$ -	\$ -	\$ -
EN1053	Inlet Wks Screen Install	Luc Paquin	\$ 2,800,000	\$ -	\$ -	\$ -	\$ 2,800,000	\$ 2,759,455	\$ 39,000	\$ 1,545	\$ -	\$ -	\$ -
EN1074	Essa Road ROW Replacement and Hotchkiss Creek Expansion - Anne to Gowan	Jeff Henry	\$ 7,781,315	\$ 162,315	\$ -	\$ -	\$ 7,943,630	\$ 8,015,533	\$ -	\$ -	\$ -	\$ -	\$ -
EN1087	VictoriaSt -Ellen to Lakeshore	(blank)	\$ 638,755	\$ -	\$ -	\$ -	\$ 638,755	\$ 638,755	\$ -	\$ -	\$ -	\$ -	\$ -
EN1099	Morrow Road Improvements - Ardagh to Patterson	Tawnya Gurchin	\$ 3,625,845	\$ (95,127)	\$ -	\$ -	\$ 3,530,718	\$ 3,570,270	\$ -	\$ -	\$ -	\$ -	\$ -
EN1106	Rodney St-Blake to Kempenfelt	Dave James	\$ 976,800	\$ -	\$ -	\$ -	\$ 976,800	\$ 929,609	\$ 2,500	\$ 15,000	\$ 75,023	\$ -	\$ -
EN1111	Memorial Park (Construction)	Gus Diamantopoulos	\$ 5,862,285	\$ -	\$ -	\$ -	\$ 5,862,285	\$ 5,682,450	\$ -	\$ 179,835	\$ -	\$ -	\$ -
EN1120	Glen Echo Drive and College Crescent Watermain and Pavement Replacement - Lonsdale to Nelson	Tawnya Gurchin	\$ 1,729,510	\$ (34,929)	\$ -	\$ 1,741	\$ 1,696,322	\$ 1,695,323	\$ 1,000	\$ -	\$ -	\$ -	\$ -
EN1129	Military Heritage Park New Development	Bill McGregor	\$ 1,570,961	\$ -	\$ -	\$ -	\$ 1,570,961	\$ 1,705,872	\$ -	\$ -	\$ -	\$ -	\$ -
EN1130	Sunnidale Park New DOLRA Bridges	Dave James	\$ 614,000	\$ -	\$ -	\$ -	\$ 614,000	\$ 596,214	\$ 3,000	\$ 14,786	\$ -	\$ -	\$ -
EN1134	Sandringham Drive New 600mm Transmission Watermain - Big Bay Point to Mapleview (City)	Bala Araniyasundaran	\$ 4,555,000	\$ -	\$ -	\$ 75,000	\$ 4,630,000	\$ 4,537,291	\$ 17,709	\$ -	\$ 75,000	\$ -	\$ -
EN1135	Ashford Drive and Madelaine Drive New 750 mm Transmission Watermain -Big Bay Point to Mplview (City)	Bala Araniyasundaran	\$ 3,995,000	\$ -	\$ -	\$ -	\$ 3,995,000	\$ 3,994,299	\$ 701	\$ -	\$ -	\$ -	\$ -
EN1138	Lockhart Rd Trunk San Sew/Pump (City)	Bala Araniyasundaran	\$ 225,000	\$ -	\$ -	\$ -	\$ 225,000	\$ 193,976	\$ 31,024	\$ -	\$ -	\$ -	\$ -
EN1236	Mapleview Drive East Pavement Holding Strategy - East of Prince William Way to Sideroad 20	(blank)	\$ 250,000	\$ -	\$ -	\$ -	\$ 250,000	\$ 194,917	\$ -	\$ 55,083	\$ -	\$ -	\$ -
EN1239	WwTF Underground Sludge Transfer Pipe Replacement - Admin Building	Luc Paquin	\$ 1,170,000	\$ -	\$ -	\$ -	\$ 1,170,000	\$ 570,020	\$ 1,000	\$ 1,027,879	\$ -	\$ -	\$ -
EN1246	Waterfront New Basketball Court and Artificial Ice Rink Relocation	(blank)	\$ 678,673	\$ -	\$ -	\$ -	\$ 678,673	\$ 766,975	\$ -	\$ -	\$ -	\$ -	\$ -
EN1273	Hotchkiss Creek Culvert Expansion - Innisfil, 125m North of Tiffin	Tawnya Gurchin	\$ 3,440,000	\$ -	\$ -	\$ -	\$ 3,440,000	\$ 2,649,688	\$ 32,500	\$ 1,231,664	\$ 5,000	\$ -	\$ -
EN1314	Hurst Drive Pavement Rehabilitation - Cox Mill to Golden Meadow	Tawnya Gurchin	\$ 2,260,000	\$ -	\$ -	\$ -	\$ 2,260,000	\$ 1,604,404	\$ 1,000	\$ 1,000	\$ 768,302	\$ -	\$ -
EN1325	Sophia Creek -Grove Street spillway 207- 229 Grove St	Ralph Scheunemann	\$ 650,000	\$ (190,249)	\$ -	\$ -	\$ 459,751	\$ 416,754	\$ 42,998	\$ -	\$ -	\$ -	\$ -
EN1329	Utilization of Wastewater Collection System as Active Storage	Nathanael Couperus	\$ 75,000	\$ -	\$ -	\$ -	\$ 75,000	\$ 2,669	\$ 15,000	\$ 57,331	\$ -	\$ -	\$ -
ES1023	South L/fill Leachate Gal Repl	Mark Vandergeest	\$ 1,000,000	\$ -	\$ -	\$ -	\$ 1,000,000	\$ 911,976	\$ -	\$ 88,024	\$ -	\$ -	\$ -

APPENDIX A-1: CITY BUILD CAPITAL PROJECT STATUS
As of August 31st, 2020

Project Number	Description	Project Manager	Previously Approved Capital Budget \$	2020 Approved Budget \$	Future Yrs Approved Budget \$	Pending Adjustments \$	Revised Budget \$	Total Spent to Date \$	2020 Sept. to Dec. Plan \$	2021 Spending Plan \$	2022 Spending Plan \$	2023 Spending Plan \$	2024 Spending Plan \$
FC1000	Transit Garage	Natalie Calder	\$ 26,850,455	\$ -	\$ -	\$ -	\$ 26,850,455	\$ 26,652,870	\$ 20,000	\$ 177,585	\$ -	\$ -	\$ -
FC1020	Barrie - Simcoe Emergency Services Campus - Phase 1	Paolo Bovolini	\$ 99,994,380	\$ 3,665,760	\$ -	\$ -	\$ 103,660,140	\$ 101,207,485	\$ 2,000,000	\$ 452,655	\$ -	\$ -	\$ -
FC1051	Environmental Centre HVAC Upgrade (Main Building)	Jason De Vroom	\$ 270,000	\$ -	\$ -	\$ -	\$ 270,000	\$ 245,573	\$ 2,500	\$ 21,927	\$ -	\$ -	\$ -
FC1052	Facility Lighting Upgrade Program	Adam McMullin	\$ 296,000	\$ -	\$ -	\$ (1,883)	\$ 294,117	\$ 284,117	\$ 10,000	\$ -	\$ -	\$ -	\$ -
FC1113	WwTF Feasibility Study - Reuse of Final Effluent	Adam McMullin	\$ 95,000	\$ -	\$ -	\$ (50,920)	\$ 44,080	\$ 38,999	\$ 5,082	\$ -	\$ -	\$ -	\$ -
FC1146	St. Vincent Park Washroom Building Replacement	Natalie Calder	\$ 445,000	\$ -	\$ -	\$ -	\$ 445,000	\$ 424,436	\$ -	\$ 20,564	\$ -	\$ -	\$ -
IT1000	Great Plains Software Maintenance	Allan Tayles	\$ 465,370	\$ -	\$ -	\$ -	\$ 465,370	\$ 449,606	\$ 6,000	\$ 9,764	\$ -	\$ -	\$ -
IT1009	PC Replacements	Frank Barbaro	\$ 470,347	\$ -	\$ -	\$ -	\$ 470,347	\$ 454,237	\$ 16,110	\$ -	\$ -	\$ -	\$ -
IT1017	Building Permit App Solution	Onome Eghagha	\$ 1,400,000	\$ -	\$ -	\$ -	\$ 1,400,000	\$ 1,394,894	\$ 5,106	\$ -	\$ -	\$ -	\$ -
IT1020	Project Mgmt Tech Solution	Rob Emerson	\$ 185,000	\$ -	\$ -	\$ -	\$ 185,000	\$ 158,171	\$ -	\$ 26,829	\$ -	\$ -	\$ -
IT1032	Wireless Connectivity Solution	Arshdeep Singh	\$ 75,000	\$ -	\$ -	\$ -	\$ 75,000	\$ 64,895	\$ 10,105	\$ -	\$ -	\$ -	\$ -
IT1037	Corporate Computer Monitor Lifecycle Management Program	Frank Barbaro	\$ 167,829	\$ -	\$ -	\$ -	\$ 167,829	\$ 50,326	\$ 117,503	\$ -	\$ -	\$ -	\$ -
IT1048	Microsoft Office 365 and Windows Enterprise	Arshdeep Singh	\$ 200,000	\$ 300,000	\$ -	\$ -	\$ 500,000	\$ 256,623	\$ 243,377	\$ -	\$ -	\$ -	\$ -
IT1054	BFES Additional Radio Channel	Betty McCarrel	\$ -	\$ 400,000	\$ -	\$ -	\$ 400,000	\$ -	\$ 400,000	\$ -	\$ -	\$ -	\$ -
RP1072	Asphalt Hot Box New Purchase - Roads Operations	Brian Pirie	\$ 50,000	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -
RP1110	Sander/Salter Replacement (08-5019) - Roads	Brian Pirie	\$ 450,000	\$ -	\$ -	\$ -	\$ 450,000	\$ 660	\$ 450,000	\$ -	\$ -	\$ -	\$ -
RP1111	Sander/Salter Replacement (08-5020) - Roads	Brian Pirie	\$ 450,000	\$ -	\$ -	\$ -	\$ 450,000	\$ 660	\$ 450,000	\$ -	\$ -	\$ -	\$ -
RP1122	Medium Dump Truck Replacement (04-3003) - Roads	Brian Pirie	\$ 195,000	\$ -	\$ -	\$ -	\$ 195,000	\$ -	\$ 195,000	\$ -	\$ -	\$ -	\$ -
RP1127	Pickup Truck Replacement (04-1028) - Roads and Parks	Brian Pirie	\$ 40,000	\$ -	\$ -	\$ -	\$ 40,000	\$ -	\$ 40,000	\$ -	\$ -	\$ -	\$ -
RP1129	Pickup Truck Replacement (04-1040) - Roads	Brian Pirie	\$ 40,000	\$ -	\$ -	\$ -	\$ 40,000	\$ -	\$ 40,000	\$ -	\$ -	\$ -	\$ -
RP1130	Pickup Truck Replacement (06-1048) - Roads	Brian Pirie	\$ 50,000	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -
RP1131	Pickup Truck Replacement (06-1052) - Facilities	Brian Pirie	\$ 30,000	\$ -	\$ -	\$ -	\$ 30,000	\$ -	\$ 30,000	\$ -	\$ -	\$ -	\$ -
RP1132	Pickup Truck Replacement (08-1071) - Roads	Brian Pirie	\$ 50,000	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -
RP1145	Crew Cab 1 Ton Dump Truck - Centennial Beach	Brian Pirie	\$ 80,000	\$ -	\$ -	\$ -	\$ 80,000	\$ -	\$ 80,000	\$ -	\$ -	\$ -	\$ -
	Substantially Complete Projects Sub-total:		\$ 278,740,940	\$ 4,207,771	\$ -	\$ 24,463	\$ 282,973,174	\$ 275,542,754	\$ 4,488,203	\$ 4,892,770	\$ 923,324	\$ -	\$ -
	ACTIVE PROJECTS TOTAL:		\$ 552,860,004	\$ 131,668,364	\$ 53,056,810	\$ (4,096,398)	\$ 733,488,780	\$ 469,109,709	\$ 50,783,004	\$ 161,124,162	\$ 35,198,098	\$ 15,875,996	\$ 11,828,020

APPENDIX A-1: CITY BUILD CAPITAL PROJECT STATUS
As of August 31st, 2020

Project Number	Description	Project Manager	Previously Approved Capital Budget \$	2020 Approved Budget \$	Future Yrs Approved Budget \$	Pending Adjustments \$	Revised Budget \$	Total Spent to Date \$	2020 Sept. to Dec. Plan \$	2021 Spending Plan \$	2022 Spending Plan \$	2023 Spending Plan \$	2024 Spending Plan \$
		GRAND TOTAL	\$ 782,730,464	\$136,258,957	\$ 70,880,293	\$ (6,598,042)	\$ 983,271,672	\$ 689,319,017	\$ 51,444,542	\$169,467,602	\$ 42,657,288	\$ 22,178,837	\$ 18,273,104

APPENDIX A-2: DEVELOPER BUILD CAPITAL PROJECT STATUS
As of August 31st, 2020

Project Number	Description	Project Manager	Previously Approved Capital Budget \$	2020 Approved Budget \$	Future Yrs Approved Budget \$	Pending Adjustments \$	Revised Budget \$	Total Spent to Date \$	2020 Sept. to Dec. Plan \$	2021 Spending Plan \$	2022 Spending Plan \$	2023 Spending Plan \$	2024 Spending Plan \$
ACTIVE PROJECTS													
Not Started													
EN1259	Big Bay Point New Transmission Watermain and Road Expansion - Prince William to Street N (Developer)	Dave James	\$ 1,448,500	\$ -	\$ -	\$ (1,444,271)	\$ 4,229	\$ 4,229	\$ -	\$ -	\$ -	\$ -	\$ -
EN1276	Salem Road New Transmission Watermain and Road Expansion - County Road 27 to Dunn (Developer)	(blank)	\$ 6,471,553	\$ (1,202,554)	\$ 241,000	\$ -	\$ 5,509,999	\$ 1,007	\$ -	\$ 5,509,093	\$ -	\$ -	\$ -
EN1345	McKay Road Road Expansion - Hwy 400 to Huronia (Developer)	(blank)	\$ 1,467,492	\$ -	\$ -	\$ -	\$ 1,467,492	\$ -	\$ -	\$ 1,467,492	\$ -	\$ -	\$ -
EN1426	Bear Creek Ridge Subdivision New Trail Development (Developer)	Bill McGregor	\$ -	\$ 80,000	\$ -	\$ -	\$ 80,000	\$ -	\$ -	\$ 80,000	\$ -	\$ -	\$ -
EN1442	Secondary Plan Area New Trail Development (Developer)	(blank)	\$ -	\$ 210,000	\$ 2,591,002	\$ -	\$ 2,801,002	\$ -	\$ -	\$ 2,801,002	\$ -	\$ -	\$ -
	Not Started Sub-total:		\$ 9,387,545	\$ (912,554)	\$ 2,832,002	\$ (1,444,271)	\$ 9,862,722	\$ 5,236	\$ -	\$ 9,857,587	\$ -	\$ -	\$ -
Projects in Design Phase													
EN1250	Essa Road New Transmission Watermain and Road Expansion - Mapleview to Athabaska (Developer)	Frank Palka	\$ 2,771,729	\$ -	\$ -	\$ -	\$ 2,771,729	\$ 429,184	\$ -	\$ 2,342,545	\$ -	\$ -	\$ -
EN1342	Essa Road New Transmission Watermain and Road Expansion - Salem to Street L (Developer)	Frank Palka	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,650	\$ -	\$ -	\$ -	\$ -	\$ -
EN1344	McKay Road ROW Expansion- Sewry to Reid (Developer)	(blank)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 117	\$ -	\$ -	\$ -	\$ -	\$ -
EN1255	Huronia Road New Trunk Sanitary Sewer and Road Replacement - Lockhart to McKay (Developer)	Alvaro Almuina	\$ 5,435,546	\$ -	\$ -	\$ -	\$ 5,435,446	\$ 460,672	\$ 438,068	\$ 438,071	\$ 1,848,308	\$ 890,330	\$ 1,360,000
EN1256	McKay Road New Trunk Sanitary Sewer - Hwy 400 to Huronia (Developer)	Alvaro Almuina	\$ 13,853,347	\$ -	\$ -	\$ -	\$ 13,853,347	\$ 542,790	\$ 479,444	\$ 12,902,995	\$ -	\$ -	\$ -
EN1270	Mapleview Dr E New Sanitary Sewer & Road Expansion - Prince William to Phase 1 Boundary (Developer)	Dave James	\$ 4,477,900	\$ 2,292,800	\$ -	\$ -	\$ 6,770,700	\$ 17,201	\$ 114,300	\$ 3,630,000	\$ 1,950,000	\$ 1,059,199	\$ -
EN1275	Essa Road New Transmission Watermain and Road Expansion - Athabaska to Salem (Developer)	(blank)	\$ 1,541,155	\$ 727,846	\$ -	\$ -	\$ 2,269,001	\$ 15,130	\$ -	\$ 2,253,871	\$ -	\$ -	\$ -
EN1258	Veterans Drive New Trunk Watermain and Road Expansion - Salem to McKay (Developer)	(blank)	\$ 6,194,028	\$ 3,029,974	\$ -	\$ -	\$ 9,224,002	\$ 20,044	\$ -	\$ 9,203,959	\$ -	\$ -	\$ -
EN1257	McKay Road ROW Expansion - Reid Drive to West of Highway 400 (Developer)	(blank)	\$ 11,152,875	\$ 8,089,769	\$ -	\$ -	\$ 19,242,644	\$ 274,810	\$ -	\$ 18,967,834	\$ -	\$ -	\$ -
EN1338	Veterans Drive Road Expansion - McKay to City limits (Developer)	(blank)	\$ 1,161,604	\$ 676,530	\$ 187,876	\$ -	\$ 2,026,010	\$ 234	\$ -	\$ 2,025,776	\$ -	\$ -	\$ -
	Projects in Design Phase Sub-total:		\$ 46,588,084	\$ 14,816,919	\$ 187,876	\$ -	\$ 61,592,879	\$ 1,765,832	\$ 1,031,812	\$ 51,765,050	\$ 3,798,308	\$ 1,949,529	\$ 1,360,000
Projects in Construction													
EN1136	Hewitt's Creek New Trunk Sanitary Sewer - Sun King to Mapleview (Developer)	Frank Palka	\$ 3,440,211	\$ -	\$ -	\$ -	\$ 3,440,211	\$ 997,972	\$ -	\$ 2,442,239	\$ -	\$ -	\$ -
EN1137	Hewitt's Creek New Trunk Sanitary Sewer - Mapleview to Lockhart (Developer)	(blank)	\$ 1,937,000	\$ -	\$ -	\$ -	\$ 1,937,000	\$ 1,686	\$ -	\$ 1,935,314	\$ -	\$ -	\$ -
EN1291	Mapleview Drive E New Transmisison Watermain - Yonge to Prince William (Developer)	Frank Palka	\$ 5,086,343	\$ 697,400	\$ -	\$ -	\$ 5,783,743	\$ 45,446	\$ -	\$ 5,738,297	\$ -	\$ -	\$ -
	Projects in Construction Sub-total:		\$ 10,463,554	\$ 697,400	\$ -	\$ -	\$ 11,160,954	\$ 1,045,103	\$ -	\$ 10,115,851	\$ -	\$ -	\$ -
Substantially Complete													
EN1144	County Road 27 New Transmission Watermain - Holly PS to Former Barrie South City Limits (Developer)	Bala Araniyasundaran	\$ 575,000	\$ -	\$ -	\$ -	\$ 575,000	\$ 345,334	\$ 229,666	\$ -	\$ -	\$ -	\$ -
	Substantially Complete Sub-total:		\$ 575,000	\$ -	\$ -	\$ -	\$ 575,000	\$ 345,334	\$ 229,666	\$ -	\$ -	\$ -	\$ -
	ACTIVE PROJECTS TOTAL:		\$ 67,014,183	\$ 14,601,765	\$ 3,019,878	\$ (1,444,271)	\$ 83,191,555	\$ 3,161,505	\$ 1,261,478	\$ 71,738,488	\$ 3,798,308	\$ 1,949,529	\$ 1,360,000
	GRAND TOTAL		\$ 67,014,183	\$ 14,601,765	\$ 3,019,878	\$ (1,444,271)	\$ 83,191,555	\$ 3,161,505	\$ 1,261,478	\$ 71,738,488	\$ 3,798,308	\$ 1,949,529	\$ 1,360,000

APPENDIX B-1: NEW CAPITAL PROJECTS
As of August 31st, 2020

Project Name	G/L#	Total Approved Budget	Estimated Total Project Costs	Additional Funding Required	Sources of Funding	Comments
					Tax Capital Reserve	
SCBA Cleaning Machine		-	\$ 35,000.00	\$ 35,000.00	\$ 35,000.00	During Self-Contained Breathing Apparatus use, products of combustion and cancer-causing chemicals are absorbed by the protective equipment so that it becomes contaminated and poses a health risk. That is why it is important to isolate and disinfect the equipment after returning to the station. Cleaning by hand takes a lot of time with adverse health risks, whereas a washing machine can save considerable time on cleaning the gloves, helmets, boots and SCBA of firefighters. Without an automated cleaner it may take up to one hour to properly disinfect two (2) breathing apparatus', however utilizing the machine there is a potential of up to twenty (20) BA's washed per hour. These cleaning machines not only offer the easiest, quickest and safest method of cleaning contaminated SCBA's but face masks, helmets, boots and gloves. They have a capacity of cleaning up to 14 SCBA's (including masks), 56 masks on their own, 21 helmets, 60 boots and 120 pairs of gloves per hour.
GRAND TOTAL		-	\$ 35,000.00	\$ 35,000.00	\$ 35,000.00	

APPENDIX C-1: PROJECTS WITH EXCESS COMMITTED FUNDING
As of August 31st, 2020

Project Name	G/L#	Total Approved Budget	Estimated Total Project Costs	Excess Funding	Sources of Funding										DC Description	Other Source	Other Source Description
					Tax Capital Reserve	Tax Rate Holding Acct	Water Reserve Fund	Water Holding Acct	Wastewater Reserve Fund	Wastewater Holding Acct	Development Charges						
COMPLETED AND CANCELLED PROJECTS																	
Cancelled Projects																	
Digital Voice Recording System Upgrade	BF1009	\$ 26,000	\$ -	\$ (26,000)	\$ (26,000)												
SCBA Fill Station CO Alarm Integration	BF1024	\$ 20,000	\$ -	\$ (20,000)	\$ (20,000)												
Dyments Creek Channel Improvements - Sanford to Bradford	EN1241.18.34	\$ 75,000	\$ 52,776	\$ (22,224)	\$ (19,557)						\$ (2,667)	Roads					
Bunker's Creek Culvert Expansion - Bradford Street	EN1260.18.10	\$ 10,000	\$ -	\$ (10,000)	\$ (7,500)						\$ (2,500)	Roads					
Bunker's Creek Culvert Expansion - Bradford Street	EN1260.18.12	\$ 5,000	\$ -	\$ (5,000)	\$ (3,750)						\$ (1,250)	Roads					
Bunker's Creek Culvert Expansion - Bradford Street	EN1260.18.28	\$ 10,000	\$ -	\$ (10,000)			\$ (10,000)										
Bunker's Creek Culvert Expansion - Bradford Street	EN1260.18.20	\$ 190,000	\$ 30,803	\$ (159,197)	\$ (119,398)						\$ (39,799)	Storm					
NRP- HNS Brock Park Neighbourhood Reconstruction	EN1318.18.20	\$ 265,575	\$ 46,657	\$ (218,918)	\$ (218,918)												
WwTF UNOX To Aeration Tanks Conversion (Phase 1)	EN1296.18	\$ 230,000	\$ -	\$ (230,000)					\$ (230,000)								
WwTF In-plant Peak Attenuation/Equalization Tank Retrofit	EN1298.16	\$ 60,000	\$ -	\$ (60,000)					\$ (60,000)								
WwTF In-plant Peak Attenuation/Equalization Tank Retrofit	EN1298.18	\$ 350,000	\$ -	\$ (350,000)					\$ (278,250)		\$ (71,750)	WW Fac					
WwTF Biosolids Storage Facility Hydro Upgrades	EN1313.23	\$ 3,290,000	\$ 972,215	\$ (2,317,785)					\$ (2,317,785)								
WwTF - Prepare a 3D Model of the WwTF	EN1321	\$ 320,000	\$ 202	\$ (319,798)					\$ (319,798)								
WwTF/BSF/SPS Condition Assessments for Wastewater Asset Management Plan	EN1331	\$ 500,000	\$ 3,714	\$ (496,286)					\$ (196,286)		\$ (300,000)	Admin					
Bunkers Creek Conveyance Improvements - Hwy 400 to Anne Street	EN1332.18.22	\$ 365,900	\$ 4,230	\$ (361,670)	\$ (361,670)												
Fairview Road Right of Way Expansion - Essa to Little Avenue (Phase 1)	EN1448.14.10	\$ 60,000	\$ -	\$ (60,000)	\$ (21,000)						\$ (39,000)	Roads					
WwTF Tunnel Assessment	FC1156	\$ 30,000	\$ -	\$ (30,000)					\$ (30,000)								
Accessible Pedestrian Pushbutton New Installation	RP1088	\$ 130,000	\$ 8,777	\$ (121,223)	\$ (121,223)												
6 Foot Lawn Mower Replacement (06-2029) - Parks	RP1101	\$ 40,000	\$ -	\$ (40,000)	\$ (40,000)												
BARRIE SOCCER CLUB GOAL POSTS	RP1150	\$ 45,000	\$ -	\$ (45,000)									\$ (45,000)	50% Donations - Specific Purpose & 50% CIL Parkland			
Mechanical Street Sweeper Replacement (03-7006)	RP1142	\$ 340,000	\$ -	\$ (340,000)	\$ (340,000)												
Pick-up Truck 4x4 3/4 ton - Memorial Park	RP1143	\$ 35,000	\$ -	\$ (35,000)	\$ (35,000)												
Pay and Display Machine Replacement	RP1153	\$ 40,000	\$ -	\$ (40,000)										\$ (40,000)	Prk Cap Res		
Cancelled Projects Sub-total:		\$ 6,437,475	\$ 1,119,374	\$ (5,318,101)	\$ (1,334,016)	\$ -	\$ (10,000)	\$ -	\$ (3,432,119)	\$ -	\$ (456,966)	\$ -	\$ (85,000)				
Completed Projects																	
Protective Hood Replacement	BF1012	\$ 45,000	\$ 43,072	\$ (1,928)	\$ -	\$ (1,928)											

APPENDIX C-1: PROJECTS WITH EXCESS COMMITTED FUNDING
As of August 31st, 2020

Project Name	G/L#	Total Approved Budget	Estimated Total Project Costs	Excess Funding	Sources of Funding										Other Source	Other Source Description
					Tax Capital Reserve	Tax Rate Holding Acct	Water Reserve Fund	Water Holding Acct	Wastewater Reserve Fund	Wastewater Holding Acct	Development Charges	DC Description				
COMPLETED AND CANCELLED PROJECTS																
Cancelled Projects																
Automatic External Defibrillators (AED) Replacement Program	BF1014	\$ 170,000	\$ 163,590	\$ (6,410)	\$ -	\$ (6,410)										
Fire Station Alerting System Replacement	BF1015	\$ 350,000	\$ 346,991	\$ (3,009)	\$ -	\$ (3,009)										
Self Contained Breathing Apparatus - 45 Minute Air Bottle Replacement	BF1016	\$ 265,000	\$ 155,112	\$ (109,888)	\$ (109,888)											
Fire Hose Replacement	BF1020	\$ 120,000	\$ 83,004	\$ (36,996)	\$ (24,996)	\$ (12,000)										
Thermal Imaging Camera Replacement	BF1021	\$ 165,000	\$ 114,652	\$ (50,348)	\$ (33,848)	\$ (16,500)										
Self Contained Breathing Apparatus - 60 Minute Air Bottle Replacement	BF1025	\$ 105,000	\$ 34,347	\$ (70,653)	\$ (60,153)	\$ (10,500)										
BFES Air Monitoring Equipment	BF1026	\$ 40,000	\$ 30,519	\$ (9,481)	\$ (5,481)	\$ (4,000)										
Portable Radio	BF1032.24.96	\$ 56,000	\$ 53,252	\$ (2,749)	\$ -	\$ (2,749)										
Mapleview Drive East ROW Expansion - Huronia to Country (City)	EN1030.23.10	\$ 7,010,788	\$ 6,948,519	\$ (62,269)	\$ (0)	\$ (7,555)					\$ (41,287)	Roads Annex	\$ (13,427)	FGT Reserve		
Bunkers Cr-Shirley Ave to 400	EN1093.18.34	\$ 455,000	\$ 257,598	\$ (197,402)	\$ (38,448)	\$ (45,500)					\$ (74,279)	Roads	\$ (39,175)	Developer Contributions		
Cundles Road Pavement and Watermain Rehabilitation - Sunnidale to Leacock	EN1119.23.10	\$ 384,913	\$ 376,359	\$ (8,554)									\$ (8,554)	FGT Reserve		
Leacock Dr Pavement/Watermain	EN1131.18.28	\$ 2,400	\$ 476	\$ (1,924)			\$ (1,924)									
ROWA Pick-up Truck for ROWA Inspector	EN1310	\$ 35,000	\$ 29,361	\$ (5,639)	\$ (2,139)	\$ (3,500)										
Allandale Station Site Assessment	FC1005	\$ 120,000	\$ 111,830	\$ (8,170)	\$ -	\$ (8,170)										
Marina Bayfield Basin Upgrade	FC1032	\$ 1,685,446	\$ 1,644,184	\$ (41,262)	\$ -	\$ (20,631)							\$ (20,631)	Marina Reserve		
Parkview CC Retaining Wall	FC1062	\$ 380,000	\$ 369,710	\$ (10,290)	\$ -	\$ (10,290)										
Barrie Molson Centre Supply Fan 3, 4, 8, and 9 Replacement	FC1071	\$ 325,936	\$ 318,068	\$ (7,868)	\$ -	\$ (7,868)										
City Hall Parking Garage Rehabilitation	FC1075.23	\$ 2,295,000	\$ 2,227,986	\$ (67,014)	\$ (67,014)											
Environmental Centre Safety Renovations (Main Building)	FC1081	\$ 100,000	\$ 95,396	\$ (4,604)	\$ -	\$ (4,604)										
Tiffen St Streetlight Install	FC1096	\$ 117,802	\$ 108,896	\$ (8,906)	\$ -	\$ (8,906)										
WW-Security Monitoring & Gates	FC1111	\$ 307,735	\$ 250,054	\$ (57,681)					\$ (57,681)							
WwTF Electrical Monitoring Study	FC1115	\$ 75,000	\$ 34,563	\$ (40,437)					\$ (40,437)							
East Bayfield Community Centre Building Automation System (BAS) Upgrade	FC1116	\$ 510,000	\$ 432,445	\$ (77,555)	\$ (77,555)											
City Hall Lighting Conversion	FC1117.20.44	\$ 100,000	\$ 96,298	\$ (3,702)	\$ -	\$ (3,702)										
CMMS Improvement Project - Archibus	FC1127.20	\$ 200,000	\$ 192,635	\$ (7,365)									\$ (7,365)	FGT Reserve		
Barrie Molson Centre Elevator Replacement	FC1133	\$ 300,000	\$ 173,141	\$ (126,859)	\$ (126,859)											
Marina Boat Launch Floating Finger Dock Replacement	FC1135	\$ 150,000	\$ 124,895	\$ (25,105)									\$ (25,105)	Marina Reserve		

APPENDIX C-1: PROJECTS WITH EXCESS COMMITTED FUNDING
As of August 31st, 2020

Project Name	G/L#	Total Approved Budget	Estimated Total Project Costs	Excess Funding	Sources of Funding										DC Description	Other Source	Other Source Description
					Tax Capital Reserve	Tax Rate Holding Acct	Water Reserve Fund	Water Holding Acct	Wastewater Reserve Fund	Wastewater Holding Acct	Development Charges						
COMPLETED AND CANCELLED PROJECTS																	
Cancelled Projects																	
Water and Wastewater Facility Security Upgrades	FC1140	\$ 220,000	\$ 214,876	\$ (5,124)			\$ (2,405)		\$ (2,719)								
Main Library HVAC Rehabilitation	FC1144.23.42	\$ 2,150,000	\$ 2,134,769	\$ (15,231)	\$ -	\$ (15,231)											
Marina – End-of-life Dock Replacement	FC1151	\$ 75,000	\$ 11,694	\$ (63,306)									\$ (63,306)	Marina Reserve			
East Bayfield Community Centre Pool Tile Re Grouting	FC1152	\$ 75,000	\$ 43,455	\$ (31,545)	\$ (24,045)	\$ (7,500)											
Dorian Parker Community Centre Flooring Replacement	FC1153	\$ 60,000	\$ 55,273	\$ (4,727)	\$ -	\$ (4,727)											
Holly Community Centre Glycol Piping Repair Under Ice Pad	FC1154	\$ 25,000	\$ 12,650	\$ (12,350)	\$ (9,850)	\$ (2,500)											
Environmental Centre Space Accommodation	FC1155	\$ 150,000	\$ 139,463	\$ (10,537)	\$ -	\$ (10,537)											
Barrie Molson Centre Arena Board and Glass Replacement	FC1158	\$ 550,000	\$ 449,686	\$ (100,314)									\$ (100,314)	Reinvest Reserve			
Soccer Goal Replacement	FC1159	\$ 45,000	\$ 22,242	\$ (22,758)		\$ (258)							\$ (22,500)	Donation - General			
Marina Public Wifi Implementation	FC1163	\$ 100,000	\$ 50,404	\$ (49,596)									\$ (49,596)	Marina Reserve			
East Bayfield Community Centre Domestic Hot Water Boiler 1 and 2 Replacement	FC1164	\$ 200,000	\$ 196,613	\$ (3,387)	\$ -	\$ (3,387)											
City Hall Uninterruptable Power Supply (UPS) Replacement-P1 - Battery replacement Roof UPS	FC1165	\$ 60,000	\$ 30,945	\$ (29,055)	\$ (23,055)	\$ (6,000)											
Barrie Molson Centre Chiller Refurbishment	FC1220.23.42	\$ 50,000	\$ 49,551	\$ (449)	\$ -	\$ (449)											
Long Range Financial Plan Development	FI1015	\$ 150,000	\$ 62,888	\$ (87,112)									\$ (87,112)	70% Tax Stab Res / 15% Wtr Stab Res / 15% WW Stab Res			
RVH - Cancer Care Centre & Hospital Expansion	FI1021	\$ 493,446	\$ (78,749)	\$ (572,195)	\$ (572,195)												
2011 Server Replace & Virtualiz	IT1003	\$ 1,202,543	\$ 1,200,105	\$ (2,438)	\$ -	\$ (2,438)											
New Enterp System Sustainment	IT1030	\$ 444,000	\$ 423,713	\$ (20,287)	\$ -	\$ (11,158)	\$ (4,057)		\$ (4,057)				\$ (1,014)	Park Cap Reserve			
Corp. Records & Info. Mgmt Review	LC1001	\$ 100,000	\$ 61,850	\$ (38,150)									\$ (38,150)	Tax Stab Reserve			
Downtown Sidewalk Replacement Program	RP1006.23.12	\$ 245,000	\$ 222,954	\$ (22,046)	\$ -	\$ (22,046)											
Downtown Sidewalk Replacement	RP1054.23	\$ 65,000	\$ 48,521	\$ (16,479)	\$ (9,979)	\$ (6,500)											
Downtown Sidewalk Sweeper Replacement	RP1075	\$ 175,000	\$ 96,702	\$ (78,298)	\$ (60,798)	\$ (17,500)											
Pay and Display Machine Replacement	RP1079	\$ 40,000	\$ 29,722	\$ (10,278)									\$ (10,278)	Park Cap Reserve			
Asphalt Roller Replacement - Roads Operations	RP1086	\$ 35,000	\$ 22,212	\$ (12,788)	\$ (9,288)	\$ (3,500)											
16 Foot Lawn Mower Replacement (06-2033)	RP1097	\$ 125,000	\$ 77,970	\$ (47,030)	\$ (47,030)												
10 Foot Lawn Mower Replacement (06-2032) - Parks	RP1098	\$ 90,000	\$ 77,970	\$ (12,030)	\$ (3,030)	\$ (9,000)											
Environmental Investigation Van Replacement (03-1021) - Environmental Services	RP1102	\$ 40,000	\$ 29,361	\$ (10,639)	\$ (6,639)	\$ (4,000)											

APPENDIX C-1: PROJECTS WITH EXCESS COMMITTED FUNDING
As of August 31st, 2020

Project Name	G/L#	Total Approved Budget	Estimated Total Project Costs	Excess Funding	Sources of Funding										DC Description	Other Source	Other Source Description
					Tax Capital Reserve	Tax Rate Holding Acct	Water Reserve Fund	Water Holding Acct	Wastewater Reserve Fund	Wastewater Holding Acct	Development Charges						
COMPLETED AND CANCELLED PROJECTS																	
Cancelled Projects																	
Van Replacement (04-1033) - Environmental Services	RP1103	\$ 40,000	\$ 33,260	\$ (6,740)	\$ (2,740)	\$ (4,000)											
Mower 10 foot - Military Heritage Park	RP1147	\$ 80,000	\$ 70,261	\$ (9,739)	\$ (1,739)	\$ (8,000)											
Salem Road New Road Weather Information System	RP1078	\$ 100,000	\$ 87,890	\$ (12,110)	\$ (2,110)	\$ (10,000)											
Traffic Signal Cabinet Replacement Steel Street IPS	RP1083	\$ 16,000	\$ 15,162	\$ (838)	\$ -	\$ (838)											
Traffic Signal Cabinet Replacement Grove Street IPS	RP1084	\$ 16,000	\$ 15,162	\$ (838)	\$ -	\$ (838)											
Traffic Signal Cabinet Replacement Cundles and Harding IPS	RP1085	\$ 16,000	\$ 15,162	\$ (838)	\$ -	\$ (838)											
Road Weather Information System (RWIS) Replacement	RP1096	\$ 125,000	\$ 70,020	\$ (54,980)	\$ (54,980)												
Traffic Signal Cabinet Replacement Program Blake and St. Vincent	RP1105	\$ 16,000	\$ 14,952	\$ (1,048)	\$ -	\$ (1,048)											
Traffic Signal Cabinet Replacement Program Blake and Parkview	RP1106	\$ 16,000	\$ 15,162	\$ (838)	\$ -	\$ (838)											
Specialized Transit Bus Growth 2017 (PTIF)	RP1108	\$ 800,000	\$ 775,783	\$ (24,217)	\$ -	\$ (24,217)											
Traffic Signal Cabinet Replacement Program St. Vincent and Rose	RP1140	\$ 16,000	\$ 14,952	\$ (1,048)	\$ (1,048)												
Transit Terminal Customer Service Counter Replacement	TR1006	\$ 80,000	\$ 44,777	\$ (35,223)	\$ (27,223)	\$ (8,000)											
Conventional Transit Bus Replacement 2019	TR1014	\$ 1,300,000	\$ 1,174,381	\$ (125,619)	\$ (65,959)	\$ (59,660)											
Completed Projects Sub-total:		\$ 25,457,010	\$ 22,850,717	\$ (2,606,293)	\$ (1,468,090)	\$ (422,830)	\$ (8,386)	\$ -	\$ (104,895)	\$ -	\$ (115,565)	\$ -	\$ (486,527)	\$ -			
COMPLETED AND CANCELLED PROJECTS TOTAL:		\$ 31,894,485	\$ 23,970,091	\$ (7,924,394)	\$ (2,802,106)	\$ (422,830)	\$ (18,386)	\$ -	\$ (3,537,014)	\$ -	\$ (572,531)		\$ (571,527)				
ACTIVE PROJECTS																	
Not Started																	
Big Bay Point New Transmission Watermain and Road Expansion - Prince William to Street N (Developer)	EN1259.21.10	\$ 550,800	\$ -	\$ (550,800)	\$ (81,069)								\$ (469,731)	Dev. FE Annex - Dev			
Big Bay Point New Transmission Watermain and Road Expansion - Prince William to Street N (Developer)	EN1259.22.10	\$ 99,420	\$ -	\$ (99,420)	\$ (99,420)												
Big Bay Point New Transmission Watermain and Road Expansion - Prince William to Street N (Developer)	EN1259.18.12	\$ 14,900	\$ -	\$ (14,900)	\$ (2,092)								\$ (12,808)	Dev. FE Annex - Dev			
Big Bay Point New Transmission Watermain and Road Expansion - Prince William to Street N (Developer)	EN1259.14.22	\$ 134,600	\$ 3,982	\$ (130,618)	\$ (18,337)								\$ (112,281)	Dev. FE Annex - Dev			
Big Bay Point New Transmission Watermain and Road Expansion - Prince William to Street N (Developer)	EN1259.23.22	\$ 563,380	\$ -	\$ (563,380)									\$ (563,380)	Dev FE Annex			
Big Bay Point New Transmission Watermain and Road Expansion - Prince William to Street N (Developer)	EN1259.18.16	\$ 6,600	\$ -	\$ (6,600)	\$ (927)								\$ (5,673)	Dev. FE Annex - Dev			
Big Bay Point New Transmission Watermain and Road Expansion - Prince William to Street N (Developer)	EN1259.18.14	\$ 53,400	\$ -	\$ (53,400)	\$ (7,496)								\$ (45,904)	Dev. FE Annex - Dev			
Big Bay Point New Transmission Watermain and Road Expansion - Prince William to Street N (Developer)	EN1259.18.28	\$ 25,400	\$ 247	\$ (25,153)	\$ (3,319)								\$ (21,834)	Dev. FE Annex - Dev			
Essa Road and Anne Street Intersection Reconstruction	EN1353.23.10	\$ 1,930,000	\$ 202,798	\$ (1,727,202)	\$ (604,521)						\$ (1,122,681)	Roads					

APPENDIX C-1: PROJECTS WITH EXCESS COMMITTED FUNDING
As of August 31st, 2020

Project Name	G/L#	Total Approved Budget	Estimated Total Project Costs	Excess Funding	Sources of Funding										DC Description	Other Source	Other Source Description
					Tax Capital Reserve	Tax Rate Holding Acct	Water Reserve Fund	Water Holding Acct	Wastewater Reserve Fund	Wastewater Holding Acct	Development Charges						
COMPLETED AND CANCELLED PROJECTS																	
Cancelled Projects																	
Essa Road and Anne Street Intersection Reconstruction	EN1353.23.26	\$ 650,000	\$ -	\$ (650,000)					\$ (227,500)		\$ (422,500)	WW					
Essa Road and Anne Street Intersection Reconstruction	EN1353.23.12	\$ 236,000	\$ -	\$ (236,000)	\$ (82,600)						\$ (153,400)	Roads					
Essa Road and Anne Street Intersection Reconstruction	EN1353.23.22	\$ 950,000	\$ -	\$ (950,000)	\$ (332,500)						\$ (617,500)	Storm					
Essa Road and Anne Street Intersection Reconstruction	EN1353.23.16	\$ 407,000	\$ -	\$ (407,000)	\$ (142,450)						\$ (264,550)	Roads					
Essa Road and Anne Street Intersection Reconstruction	EN1353.23.14	\$ 373,000	\$ -	\$ (373,000)	\$ (130,550)						\$ (242,450)	Roads					
Essa Road and Anne Street Intersection Reconstruction	EN1353.23.28	\$ 140,000	\$ -	\$ (140,000)			\$ (49,000)				\$ (91,000)	Water					
Not Started Sub-total:		\$ 6,134,500	\$ 207,027	\$ (5,927,473)	\$ (1,505,281)	\$ -	\$ (49,000)	\$ -	\$ (227,500)	\$ -	\$ (2,914,081)	\$ -	\$ (1,231,611)				
Projects in Design Phase																	
Mapleview Dr E Road Expansion & New Trunk Watermain - East of Yonge to Prince William (City)	EN1271.18.18	\$ 4,043,000	\$ 3,485,610	\$ (557,390)	\$ (83,609)						\$ (473,782)	Roads Annex					
NRP- HNS Queens Park B Neighbourhood Reconstruction	EN1336.18.20	\$ 308,000	\$ 154,000	\$ (154,000)	\$ (154,000)												
NRP- HNS Queens Park B Neighbourhood Reconstruction	EN1336.18.10	\$ 246,000	\$ 123,000	\$ (123,000)	\$ (123,000)												
NRP- HNS Queens Park B Neighbourhood Reconstruction	EN1336.18.26	\$ 199,000	\$ 99,500	\$ (99,500)				\$ (99,500)									
NRP- HNS Queens Park B Neighbourhood Reconstruction	EN1336.18.12	\$ 20,000	\$ 10,000	\$ (10,000)	\$ (10,000)												
NRP- HNS Queens Park B Neighbourhood Reconstruction	EN1336.18.22	\$ 286,000	\$ 143,000	\$ (143,000)	\$ (143,000)												
NRP- HNS Queens Park B Neighbourhood Reconstruction	EN1336.18.16	\$ 26,000	\$ 13,000	\$ (13,000)	\$ (13,000)												
NRP- HNS Queens Park B Neighbourhood Reconstruction	EN1336.18.28	\$ 96,000	\$ 48,000	\$ (48,000)			\$ (48,000)										
Projects in Design Phase Sub-total:		\$ 5,224,000	\$ 4,076,110	\$ (1,147,890)	\$ (526,609)	\$ -	\$ (48,000)	\$ -	\$ (99,500)	\$ -	\$ (473,782)	\$ -	\$ -	\$ -			
Projects in Construction																	
WwTF Alum System Upgrade at Secondary Clarifiers	EN1192.23	\$ 1,401,000	\$ 1,150,000	\$ (251,000)					\$ (163,150)		\$ (87,850)	WW					
Projects in Construction Sub-total:		\$ 1,401,000	\$ 1,150,000	\$ (251,000)	\$ -	\$ -	\$ -	\$ -	\$ (163,150)	\$ -	\$ (87,850)		\$ -				
Underway																	
Municipal Innovation Exchange (MiX) Project	IO1000	\$ 350,000	\$ 325,000	\$ (25,000)									\$ (25,000)	Ontario Grant Rev.			
Underway Sub-total:		\$ 350,000	\$ 325,000	\$ (25,000)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ (25,000)				
Substantially Complete Projects																	
Facility Lighting Upgrade Program	FC1052	\$ 296,000	\$ 294,117	\$ (1,883)	\$ -	\$ (1,883)											

APPENDIX C-1: PROJECTS WITH EXCESS COMMITTED FUNDING
As of August 31st, 2020

Project Name	G/L#	Total Approved Budget	Estimated Total Project Costs	Excess Funding	Sources of Funding									
					Tax Capital Reserve	Tax Rate Holding Acct	Water Reserve Fund	Water Holding Acct	Wastewater Reserve Fund	Wastewater Holding Acct	Development Charges	DC Description	Other Source	Other Source Description
COMPLETED AND CANCELLED PROJECTS														
Cancelled Projects														
WwTF Feasibility Study - Reuse of Final Effluent	FC1113	\$ 95,000	\$ 44,080	\$ (50,920)					\$ (50,920)					
Substantially Complete Projects Sub-total:		\$ 391,000	\$ 338,197	\$ (52,803)	\$ -	\$ (1,883)	\$ -	\$ -	\$ (50,920)	\$ -	\$ -		\$ -	
Not Started TOTAL:		\$ 13,500,500	\$ 6,096,334	\$ (7,404,166)	\$ (2,031,889)	\$ (1,883)	\$ (97,000)	\$ -	\$ (541,070)	\$ -	\$ (3,475,713)		\$ (1,256,611)	
GRAND TOTAL		\$ 45,394,985	\$ 30,066,425	\$ (15,328,560)	\$ (4,833,995)	\$ (424,713)	\$ (115,386)	\$ -	\$ (4,078,084)	\$ -	\$ (4,048,244)		\$ (1,828,138)	

**APPENDIX C-2: SUMMARY OF EXCESS
COMMITTED FUNDING ADJUSTMENTS
As of August 31st, 2020**

Reserve / Funding Source	Committed Funding Adjustment
Tax Capital Reserve	\$ (4,833,995)
Wastewater Reserve Fund	\$ (4,078,084)
Development Charges - Roads	\$ (1,902,777)
Developer Front Ending - Annex	\$ (1,231,611)
Development Charges - Storm	\$ (657,299)
Development Charges - Roads Annex	\$ (515,068)
Tax Rate Holding Acct	\$ (424,713)
Development Charges - Sewer	\$ (422,500)
Development Charges - Admin	\$ (300,000)
Development Charges - WW Facility	\$ (159,600)
Marina Reserve	\$ (158,638)
Water Reserve Fund	\$ (115,386)
Reinvestment Reserve	\$ (100,314)
Tax Rate Stabilization Reserve	\$ (99,128)
Development Charges - Water	\$ (91,000)
Parking Reserve Fund	\$ (51,292)
Donation - General	\$ (45,000)
Developer Contributions	\$ (39,175)
Federal Gas Tax	\$ (29,346)
Ontario Grant Revenue	\$ (25,000)
Cash-In-Lieu Parkland	\$ (22,500)
Water Rate Stabilization Reserve	\$ (13,067)
WW Rate Stabilization Reserve	\$ (13,067)
TOTAL	\$ (15,328,560)

APPENDIX D-1: PROJECTS REQUIRING ADDITIONAL FUNDING - COUNCIL APPROVAL REQUIRED
As of August 31st, 2020

Project Name	G/L#	Total Approved Budget	Estimated Total Project Costs	Additional Funding Required	Sources of Funding							Comments
					Tax Capital Reserve	Water Reserve Fund	Wastewater Reserve Fund	Development Charges	DC Description	Other Source	Other Source Description	
COMPLETED PROJECTS												
BFES Station 6 New Building Development	FC1084.23.40	\$ -	\$ 26,009	\$ 26,009	\$ 26,009							The projects were amended to return budget on staff report EMT007-19 - 2020 Capital Plan without taking into consideration the actual expenses incurred to date. Budget is requested to fund the historical actuals prior to the amendment.
Year Round Downtown Market New Development	FC1129.23	\$ -	\$ 132,647	\$ 132,647	\$ 132,647.00							
CMMS Improvement Project - Cityworks	IT1016.20	\$ 1,699,000	\$ 1,699,000	FUNDING CHANGE	\$ 517,500.00					\$ (517,500)	FGT Reserve	The project has been, and will continue to be, primarily accomplished with internal temporary resources which are not eligible expenses under the Federal Gas Tax program. Funding totalling \$517,500 from Federal Gas Tax needs to be removed and replaced with another funding source of equal amount without restrictions on internal salaries. Total project budget does not change - just the funding source.
6 Foot Lawn Mower Replacement (06-2027) - Parks	RP1099	\$ 40,000	\$ 77,970	\$ 37,970	\$ 37,970							Parks requests for the replacement of five lawn mowers of different sizes - 3 @ 6 feet; 1 @ 10 feet and 1 @ 16' were budgeted in separate projects in Capital plan 2019. Further evaluation established that 4 @ 11 feet mowers will suit the needs better than purchasing different sized equipment. The overall net savings of replacing the five initially requested mowers with four 11 foot machines are estimated at \$23K. The additional budget request represent the difference between the estimated cost of a 6 foot mower and the actual price of one 11 foot mower. The offsetting savings are presented on Appendix C against projects RP1097, RP1098 and RP1101.
6 Foot Lawn Mower Replacement (06-2028) - Parks	RP1100	\$ 40,000	\$ 77,970	\$ 37,970	\$ 37,970							The offsetting savings are presented on Appendix C against projects RP1097, RP1098 and RP1101.
Loader Replacement (06-8001) - Landfill	RP1104	\$ 250,000	\$ 407,920	\$ 157,920	\$ 157,920							The loader replacement was over budget due to the requirement for a larger model for the Landfill.
Mechanical Street Sweeper Replacement (03-7002) - Roads	RP1114	\$ 340,000	\$ 675,132	\$ 335,132	\$ 335,132							Two mechanical street sweepers budgeted separately, but purchased on one invoice.. The offsetting savings are presented on Appendix C, project RP1142. Overall net savings of both projects - \$5K
Pick-up Truck 1/2 Ton - Centennial Beach	RP1146	\$ 25,000	\$ 30,037	\$ 5,037	\$ 5,037							The actual cost of the pick-up truck exceeded the originally planned budget.
COMPLETED PROJECTS TOTAL:		\$ 2,394,000	\$ 3,126,685	\$ 732,685	\$ 1,250,185	\$ -	\$ -	\$ -	\$ -	\$ (517,500)	\$ -	
ACTIVE PROJECTS												
Fire Training Facility Temporary Expansion	BF1013.23.40	\$ 250,000	\$ 304,888	\$ 54,888	\$ 54,888							The original request included costs for engineering drawings, but excluded construction costs for interior and exterior stairs and the engineering/construction for the Tech Rescue anchors and Rope Rescue props. This project will continue to evolve with increasing legislative requirements and industry standards.
WwTF Biosolids Storage Tank Mixers	EN1127.23	\$ 4,351,600	\$ 6,669,385	\$ 2,317,785			\$ 2,317,785					A request to merge the construction phase of WwTF Biosolids Storage Facility Hydro Upgrades with project EN1127 - WwTF Biosolids Storage Mixers in efforts to achieve more efficient project management
Dyments Creek Culvert Expansion - Bradford St.	EN1168.22.20	\$ 747,190	\$ 988,332	\$ 241,142	\$ 238,475			\$ 2,667	Roads			A request to merge the watercourse component of project EN1241 Dyments Creek Channel Improvements - Sanford to Bradford and the culvert asset in project EN1318 NRP- HNS Brock Park Neighbourhood Reconstruction with project EN1168 in efforts to achieve efficiencies in the management of the projects
WwTF Alum System Upgrade at Secondary Clarifiers	EN1192.18	\$ 283,910	\$ 534,910	\$ 251,000			\$ 163,150	\$ 87,850	WW Fac			Moving construction funds to cover excess design costs.
Bunkers Creek Culvert Expansion - Innisfil Street and Watercourse Upgrade - Innisfil to Bradford	EN1274.18.20	\$ 460,000	\$ 644,197	\$ 184,197	\$ 130,648	\$ 10,000		\$ 39,799	Storm			A request to combine Bunker's Creek culvert expansion projects EN1260 and EN1274 into one project
								\$ 3,750	Roads			
Wastewater Asset Management Plan	EN1327	\$ 375,000	\$ 675,000	\$ 300,000				\$ 300,000	Admin			A request to merge project EN1327 WwTF/BSF/SPS Condition Assessments for Wastewater Asset Management Plan with EN1331 for combined net savings of \$196K
Wastewater Peak Flow Attenuation Facility	EN1390.18.96	\$ 1,337,000	\$ 1,747,000	\$ 410,000			\$ 338,250	\$ 71,750	WW Fac			Merging the WwTF In-plant Peak Attenuation/Equalization Tank Retrofit with project EN1390 due to overlapping scope
Whiskey Creek - Culvert Crossings - The Boulevard and Brennan Avenue	EN1433.14.20	\$ 200,000	\$ 250,000	\$ 50,000	\$ 27,500			\$ 22,500	Storm			The additional funds are required to perform additional technical analysis of the EA options and to conduct a legal survey to determine property requirements.
Fisher Auditorium Redevelopment	FC1138.23.40	\$ 350,000	\$ 457,450	\$ 107,450						\$ 107,450	Reinvest Reserve	The original funds were returned as FC1138 was not to move forward with design development. Council direction has since requested the project to be revisited and as such additional funds are required for ongoing security and snow clearing of the site.
East Bayfield Community Centre Pool Boiler & Controls Replacement	FC1217.23.42	\$ 275,000	\$ 425,000	\$ 150,000	\$ 150,000							The project involves the removal and replacement of the existing pool boilers including control systems. This project will create redundancy and energy efficiencies through a revamped design of the pool heating system. We have retained the services of a design consultant whom has provided a design brief based on project requirements with revised budget pricing. Additional scope has been identified through the design process that has increased the project budget, however this additional scope is recommended and warranted for operational and energy reduction purposes. This design now makes use of the existing geothermal system and will provide a solution to the overheating of this geothermal heat loop. This allows heat to be repurposed and will contribute to a total energy savings of 525,299 equivalent kilo-watt hours and annual energy savings of \$4,097 operationally. Additional savings will likely be realized once this system is installed and reduces overheating to the geothermal loop.
Corporate PC Infrastructure Program	IT1015	\$ 3,905,981	\$ 4,405,981	\$ 500,000	\$ 484,842	\$ 7,545	\$ 7,614					COVID has greatly impacted the PC roll out project. The existing leases were extended to ensure staff have the technology they need. As many processes have digitalized since March, previous positions that were mainly paper based are now computer based. This has increased the number of laptops needed at a much higher growth rate than was forecasted in mid 2019 when the project budget was created. These additional computers also require accessories (monitor, keyboard, mouse, monitor arms, ergonomic key trays, etc). When replacing existing computers, accessories are not replaced.
												There are approximately \$280,000 in additional lease costs and \$220,000 in additional costs for new devices.
Citizen Relationship Management (CRM) Solution	IT1031.20	\$ 850,000	\$ 960,000	\$ 110,000	\$ 60,500	\$ 22,000	\$ 22,000			\$ 5,500	Parking Capital Reserve	Extend project resources to provide an enhanced hyper-care support as the Citizen Portal go-lives. The enhanced hyper-care support will quickly incorporate initial citizen feedback and demonstrate how the CEM is able to adapt to changing needs of citizens when accessing city services.
ACTIVE PROJECTS TOTAL:		\$ 13,385,681	\$ 18,062,143	\$ 4,676,462	\$ 1,146,853	\$ 39,545	\$ 2,848,799	\$ 528,316		\$ 112,950		

APPENDIX D-1: PROJECTS REQUIRING ADDITIONAL FUNDING - COUNCIL APPROVAL REQUIRED
As of August 31st, 2020

Project Name	G/L#	Total Approved Budget	Estimated Total Project Costs	Additional Funding Required	Sources of Funding							Comments
					Tax Capital Reserve	Water Reserve Fund	Wastewater Reserve Fund	Development Charges	DC Description	Other Source	Other Source Description	
GRAND TOTAL (Requiring Council Approval)		\$ 15,779,681	\$ 21,188,828	\$ 5,409,147	\$ 2,397,038	\$ 39,545	\$ 2,848,799	\$ 528,316		\$ (404,550)		

**APPENDIX D-2: SUMMARY OF FUNDING ADJUSTMENTS
FOR PROJECTS REQUIRING ADDITIONAL FUNDING -
COUNCIL APPROVAL REQUIRED
As of August 31st, 2020**

Reserve / Funding Source	Committed Funding Adjustment
Wastewater Reserve Fund	\$ 2,848,799
Tax Capital Reserve	\$ 2,397,038
Development Charges - Admin	\$ 300,000
Development Charges - WW Fac	\$ 159,600
Reinvestment Reserve	\$ 107,450
Development Charges - Storm	\$ 62,299
Water Reserve Fund	\$ 39,545
Development Charges - Roads	\$ 6,417
Parking Capital Reserve	\$ 5,500
Federal Gas Tax	\$ (517,500)
TOTAL	\$ 5,409,147

APPENDIX E: PROJECTS REQUIRING ADDITIONAL FUNDING - DELEGATED AUTHORITY
As of August 31st, 2020

Project Name	G/L#	Total Approved Budget	Estimated Total Project Costs	Additional Funding Required	Sources of Funding								
					Tax Capital Reserve	Tax Rate Holding Acct	Water Holding Acct	Wastewater Holding Acct	WW Reserve	Development Charges	DC Description	Other Source	Other Source Description
COMPLETED AND CANCELLED PROJECTS													
Updated Waterfront/Downtown Parking Study	BD1002	\$ 100,000.00	\$ 101,760.00	\$ 1,760.00								\$ 1,760	Tax Stab Reserve
Heavy Extrication Equipment Replacement	BF1006	\$ 152,970.23	\$ 155,346.23	\$ 2,376.00		\$ 2,376							
Fire Helmet Replacement	BF1019	\$ 80,000.00	\$ 80,761.00	\$ 761.00		\$ 761							
Fire Communications Centre - Emergency Services Campus	BF1022	\$ 95,000.00	\$ 102,785.00	\$ 7,785.00		\$ 7,785							
WPCC Phase 2 Expansion	EN1001.23.26	\$ 89,657,802.00	\$ 89,679,619.00	\$ 21,817.00				\$ 21,817					
Mapleview Dr: Welham-Huronia	EN1014.23.18	\$ 12,526,942.00	\$ 12,528,614.00	\$ 1,672.00		\$ 424				\$ 1,248	Roads		
Mapleview Drive East ROW Expansion - Huronia to Country (City)	EN1030.23.20	\$ 4,181,508.00	\$ 4,331,654.00	\$ 150,146.00		\$ 9,487				\$ 107,783	Storm Annex	\$ 32,875	FGT Reserve
Mapleview Drive East ROW Expansion - Huronia to Country (City)	EN1030.23.26	\$ 5,350,583.23	\$ 5,350,587.23	\$ 4.00		\$ 4							
Mapleview Drive East ROW Expansion - Huronia to Country (City)	EN1030.23.12	\$ 206,550.00	\$ 218,551.00	\$ 12,001.00		\$ 44				\$ 7,857	Roads Annex	\$ 4,100	FGT Reserve
Mapleview Drive East ROW Expansion - Huronia to Country (City)	EN1030.23.22	\$ 1,561,740.00	\$ 1,565,018.00	\$ 3,278.00		\$ 23				\$ 2,097	Storm Annex	\$ 1,158	FGT Reserve
Mapleview Drive East ROW Expansion - Huronia to Country (City)	EN1030.23.16	\$ 194,973.00	\$ 205,160.00	\$ 10,187.00						\$ 6,622	Roads Annex	\$ 3,565	FGT Reserve
Mapleview Drive East ROW Expansion - Huronia to Country (City)	EN1030.23.14	\$ 190,151.00	\$ 201,466.00	\$ 11,315.00		\$ 81				\$ 7,785	Roads Annex	\$ 3,449	FGT Reserve
Hewitts Area Road Class EA	EN1112.14	\$ 765,200.00	\$ 783,374.00	\$ 18,174.00								\$ 18,174	Developer Contributions
Salem Area Road Class EA	EN1113.14	\$ 914,296.00	\$ 936,675.00	\$ 22,379.00								\$ 22,379	Developer Contributions
WwTF MBR Project Concrete Tanks Rehabilitation	EN1295.18	\$ 220,000.00	\$ 234,027.00	\$ 14,027.00				\$ 14,027					
Park Condition Assessment Study	EN1300	\$ 125,000.00	\$ 126,120.00	\$ 1,120.00								\$ 1,120	CIL Park
Site Re-engineering	ES1000.23	\$ 48,837,932.90	\$ 49,299,913.90	\$ 461,981.00	\$ 188,168.50	\$ 42,822						\$ 230,991	FGT Reserve
Admin Master Plan and Facility Needs Assessment	FC1016	\$ 290,000.00	\$ 293,349.00	\$ 3,349.00		\$ 3,349							
Allandale RC Parking Lot Rehab	FC1036	\$ 172,033.00	\$ 175,312.00	\$ 3,279.00		\$ 3,279							
Centennial Beach Pavillion Replacement	FC1037	\$ 235,473.00	\$ 241,550.00	\$ 6,077.00		\$ 6,077							
Dorian Parker Centre Feasibility Study	FC1043	\$ 36,671.00	\$ 39,783.00	\$ 3,112.00		\$ 3,112							
Main Library Building Envelope Repair	FC1044	\$ 527,813.00	\$ 530,299.00	\$ 2,486.00		\$ 2,486							
Ferris Ln Streetlights - Bayfi	FC1065	\$ 266,782.00	\$ 279,980.00	\$ 13,198.00		\$ 13,198							
Furniture & Equipment - Intake Forms	FC1066	\$ 97,578.00	\$ 101,617.00	\$ 4,039.00		\$ 3,743	\$ 148	\$ 148					

APPENDIX E: PROJECTS REQUIRING ADDITIONAL FUNDING - DELEGATED AUTHORITY
As of August 31st, 2020

Project Name	G/L#	Total Approved Budget	Estimated Total Project Costs	Additional Funding Required	Sources of Funding								
					Tax Capital Reserve	Tax Rate Holding Acct	Water Holding Acct	Wastewater Holding Acct	WW Reserve	Development Charges	DC Description	Other Source	Other Source Description
BFES Station 2 Interior Renovation / Feasibility	FC1118.23.40	\$ 58,008.00	\$ 61,286.00	\$ 3,278.00		\$ 3,278							
Allandale Recreation Centre Condenser Replacement - Blue Arena	FC1120	\$ 105,696.00	\$ 111,946.00	\$ 6,250.00		\$ 6,250							
Holly Community Centre Pool Deck Rehabilitation	FC1123.23	\$ 73,805.00	\$ 74,396.00	\$ 591.00		\$ 591							
City Hall Customer Contact Centre Renovation	FC1128.23	\$ 250,000.00	\$ 259,958.00	\$ 9,958.00		\$ 5,975	\$ 1,992	\$ 1,992					
Transit Terminal Demolition and Services Upgrade	FC1130.23	\$ 747,534.00	\$ 768,319.00	\$ 20,785.00								\$ 20,785	Strategic Prior
Painswick Library Flat Roof Repair	FC1137.23	\$ 150,000.00	\$ 163,538.00	\$ 13,538.00		\$ 13,538							
South Shore Community Centre Flat Roof Replacement	FC1149.23	\$ 408,000.00	\$ 434,942.00	\$ 26,942.00		\$ 26,942							
BFES Station #1 Renovation for Barrie Police Service Dispatch Communications Back-Up	FC1161	\$ 350,000.00	\$ 351,459.00	\$ 1,459.00		\$ 1,459							
2018-2019 DC Background Study Update	FI1016	\$ 147,000.00	\$ 147,467.00	\$ 467.00		\$ 467							
ERP System	IT1004.20	\$ 11,979,323.00	\$ 12,090,239.00	\$ 110,916.00		\$ 110,916							
Technology Communications Master Plan	IT1005	\$ 97,145.00	\$ 99,017.00	\$ 1,872.00		\$ 1,872							
Water Billing System AS/400 Hardware Replacement	IT1047	\$ 31,815.00	\$ 33,259.00	\$ 1,444.00			\$ 1,444						
Pay & Display Machine Replacement	RP1095	\$ 40,000.00	\$ 97,588.00	\$ 57,588.00								\$ 57,588	Parking Capital Reserve
Traffic Signal Cabinet Replacement Program	RP1152	\$ 66,000.00	\$ 67,539.00	\$ 1,539.00		\$ 1,539							
COMPLETED AND CANCELLED PROJECTS TOTAL:		\$ 181,291,324	\$ 182,324,274	\$ 1,032,950	\$ 188,169	\$ 271,877	\$ 3,584	\$ 37,984	\$ -	\$ 133,392	\$ -	\$ 397,944	\$ -

ACTIVE PROJECTS													
Ferndale Drive North ROW Expansion - Dunlop to Tiffin	EN1005.23.26	\$ 555,769.01	\$ 555,843.01	\$ 74.00				\$ 74					
Ferndale Drive North ROW Expansion - Dunlop to Tiffin	EN1005.23.12	\$ 166,641.60	\$ 166,642.60	\$ 1.00		\$ 1							
Ferndale Drive North ROW Expansion - Dunlop to Tiffin	EN1005.23.16	\$ 138,988.85	\$ 139,062.85	\$ 74.00		\$ 74							
Ferndale Drive North ROW Expansion - Dunlop to Tiffin	EN1005.23.20	\$ 580,104.25	\$ 580,215.25	\$ 111.00		\$ 111							
Ferndale Drive North ROW Expansion - Dunlop to Tiffin	EN1005.23.22	\$ 1,281,011.13	\$ 1,281,151.13	\$ 140.00		\$ 140							
Ferndale Drive North ROW Expansion - Dunlop to Tiffin	EN1005.23.28	\$ 886,429.17	\$ 886,554.17	\$ 125.00			\$ 125						
WwTF New Advanced Nutrient Removal	EN1091.18	\$ 22,949,082.00	\$ 23,179,082.00	\$ 230,000.00					\$ 230,000				
Glen Echo Drive and College Crescent Watermain and Pavement Replacement - Lonsdale to Nelson	EN1120.23.12	\$ 129,352.00	\$ 130,352.00	\$ 1,000.00								\$ 1,000	FGT Reserve
Glen Echo Drive and College Crescent Watermain and Pavement Replacement - Lonsdale to Nelson	EN1120.23.28	\$ 463,184.00	\$ 463,925.00	\$ 741.00			\$ 741						
Sandringham Drive New 600mm Transmission Watermain - Big Bay Point to Mapleview (City)	EN1134.23.28	\$ 4,555,000.00	\$ 4,630,000.00	\$ 75,000.00						\$ 75,000	Water Annex		

APPENDIX E: PROJECTS REQUIRING ADDITIONAL FUNDING - DELEGATED AUTHORITY
As of August 31st, 2020

Project Name	G/L#	Total Approved Budget	Estimated Total Project Costs	Additional Funding Required	Sources of Funding								
					Tax Capital Reserve	Tax Rate Holding Acct	Water Holding Acct	Wastewater Holding Acct	WW Reserve	Development Charges	DC Description	Other Source	Other Source Description
Dunlop Street East Corridor Improvements - Toronto to Mulcaster	EN1167.23.10	\$ 14,337,655.00	\$ 14,837,655.00	\$ 500,000.00	\$ 500,000.00								
Hewitt's Community Centre New Building Development	FC1085.16.40	\$ 100,000.00	\$ 101,884.00	\$ 1,884.00		\$ 188				\$ 1,696	Parks		
ACTIVE PROJECTS TOTAL:		\$ 46,143,217	\$ 46,952,367	\$ 809,150	\$ 500,000	\$ 514	\$ 866	\$ 74	\$ 230,000	\$ 76,696	\$ -	\$ 1,000	\$ -
	GRAND TOTAL	\$ 227,434,541	\$ 229,276,641	\$ 1,842,100	\$ 688,169	\$ 272,392	\$ 4,450	\$ 38,058	\$ 230,000	\$ 210,088		\$ 398,944	

**APPENDIX E-2: SUMMARY OF FUNDING ADJUSTMENTS
FOR PROJECTS REQUIRING ADDITIONAL FUNDING -
DELEGATED AUTHORITY
As of August 31st, 2020**

Reserve / Funding Source	Committed Funding Adjustment
Tax Capital Reserve	\$ 688,169
Federal Gas Tax	\$ 277,138
Tax Holding Account	\$ 272,392
Wastewater Reserve Fund	\$ 230,000
Development Charges - Storm	\$ 109,880
Development Charges - Water Annex	\$ 75,000
Parking Capital Reserve	\$ 57,588
Developer Contributions	\$ 40,553
WW Holding Account	\$ 38,058
Development Charges - Roads Annex	\$ 22,264
Strategic Priorities Reserve	\$ 20,785
Water Holding Account	\$ 4,450
Tax Rate Stabilization Reserve	\$ 1,760
Development Charges - Parks	\$ 1,696
Development Charges - Roads	\$ 1,248
Cash-In-Lieu Parkland	\$ 1,120
TOTAL	\$ 1,842,100