



**Minutes - Final
General Committee**

Tuesday, February 10, 2015

6:00 PM

Council Chamber

GENERAL COMMITTEE REPORT

For consideration by the Council of the City of Barrie on February 18, 2015.

The meeting was called to order by Mayor Lehman at 6:02 p.m. The following were in attendance for the meeting:

Present: 11 - Mayor, J. Lehman; Councillor, B. Ainsworth; Councillor, R. Romita; Councillor, D. Shipley; Councillor, B. Ward; Councillor, P. Silveira; Councillor, M. Prowse; Councillor, J. Brassard; Councillor, A. Khan; Councillor, S. Morales; and Councillor, M. McCann

STUDENT MAYOR:

Polina Vasileva of St. Peter's Catholic Secondary School

STAFF:

Acting Director of Planning Services, R. Windle

Chief Administrative Officer, C. Ladd

City Clerk/Director of Legislative and Court Services, D. McAlpine

Deputy City Clerk, W. Cooke

Deputy Fire Chief Manager of Communications and Business Services, S. Dawson

Deputy Fire Chief Operations and Training, B. Boyes

Deputy Treasurer, M. Jerney

Director of Building and By-law Enforcement, G. Allison

Director of Culture, R. Q. Williams

Director of Business Development, H. Kirolos

Director of Engineering, J. Weston

Director of Environmental Services, J. Thompson

Director of Facilities and Transit, K. Bradley

Director of Legal Services, I. Peters

Director of Human Resources, A.M. Langlois

Director of Information Technology, C. Glaser
Director of Recreation, B. Roth
Director of Roads, Parks and Fleet, D. Friary
Executive Director of Access Barrie, R. James-Reid
Executive Director of Innovate Barrie, R. Bunn
Executive Director of Invest Barrie, Z. Lifshiz
Fire Chief, J. Lynn
General Manager of Community and Corporate Services, P. Elliott-Spencer
General Manager of Infrastructure and Growth Management, R. Forward
Infrastructure Program Engineer, K. Oakley
Innovation Analyst, D. Clarke
Manager of Business Services, R. Emerson
Manager of Customer Service, M. Kovacs
Manager of Energy Management, B. Thompson
Management of Environmental Operations, S. Coulter
Manager of Marketing and Promotions, C. Harris
Manager of Recreation Programs, S. Lee Young
Manager of Traffic and Parking Services, S. Rose
Manager of Transit, D. Burton
Manager of Wastewater Operations, D. Quenneville
Manager of Water Operations, S. Brunet
Performance Analyst, B. Forsyth
Performance Analyst, V. Goodfellow
Performance Analyst, H. Miller.

The General Committee met and reports as follows:

PRESENTATIONS BY STAFF/OFFICERS/AGENTS OF THE CORPORATION

15-G-046

2015 BUSINESS PLAN WORKSHOP DISCUSSIONS

Patti Elliott-Spencer, General Manager of Community and Corporate Services, Dave Friary, Director of Roads, Parks and Fleet and Jacqueline Weston, Director of Engineering provided a slide presentation concerning the 2015 Business Plan and Budget and Asset Management Plan.

Ms. Elliott-Spencer discussed slides regarding the following topics:

- An update of the budget summary provided on February 2, 2015; and
- Scenario A - Alternative Service Levels including the 27 Service Level Changes proposed;

The Committee reviewed the list of the 27 service level change forms identified in Scenario A requiring further direction. The Committee members asked questions and received responses regarding the service level change forms for the Elimination of the Residential Landfill Tipping Fee Subsidy, Public Art Reserve, Stormwater Management Pond Maintenance, Reduction in Drop-In Fitness and Aqua-Fit Instructional Programs, and Operations Rightsizing.

The Committee requested that staff present for consideration as part of the 2015 Business Plan a Scenario A, with the following revisions:

- Removing the service level change form associated with the Elimination of the Residential Landfill Tipping Fee Subsidy;
- The provision of additional information related to options for implementing the proposed service level change form associated with Stormwater Management Pond Maintenance over an extended period of time;
- The provision of additional information related to the utilization of the programs associated with the proposed service level change form concerning a Reduction in Drop-In Fitness and Aqua-Fit Instructional Programs; and
- The provision of additional information related to options for implementing the proposed service level change form associated with Operations Rightsizing over an extended period of time.

Ms. Elliott-Spencer discussed a slide regarding Scenario B - Service Partner Adjustments. The Committee members asked questions regarding the information presented and received responses.

Mr. Friary discussed slides regarding the following topics associated with Scenario C - Parking:

- The background associated with the parking rate review and waterfront parking permit system;
- The original information presented in December 2013 regarding various parking operations scenarios and their impact on the reserve balance during the period of 2014-2031, as well as the alterations negatively impacting the achievement of the projected revenues;
- The revised parking reserve forecasts for the period of 2014 to 2031 based on the 2014 decisions and experience; and
- The parking reserve forecasts for the period of 2014 to 2031 based on current operations and the proposed evening and weekend parking operations.

The Committee members asked questions regarding the information presented and received responses. The Committee members requested that staff provide options to address the declining reserve balance projections, updated financial forecasts with the full implementation of paid parking on the waterfront, and information regarding comparator municipalities' parking operations.

General Committee recessed at 8:26 p.m. and resumed at 8:45 p.m.

Ms. Weston discussed slides regarding the following topics associated with the Asset Management Plan:

- The value of the City's assets by asset type and overall replacement value;
- The installation history associated with infrastructure assets;
- The overall state of the City's infrastructure by asset type;
- A visual representation of the state of the City's infrastructure for a portion of the City;
- The capital program forecast for the next 20 years based on the Fiscal Impact Analysis;
- The levels of investment in asset renewal based on average actual investment, the renewal program in the Fiscal Impact Analysis and the Asset Management Plan;
- The increasing trends associated with asset failure;
- The implications of the historical construction timeline for asset installation and the lifespan of various assets;
- The trend related to annual watermain breaks;
- Examples of various types of asset failures; and
- The plan to address asset management moving forward.

The Committee members asked questions regarding the information presented and received responses.

Ms. Elliott-Spencer discussed slides regarding the following topics associated with Scenario D - Infrastructure Renewal Levy:

- The original Fiscal Impact Analysis presented in April 2014 and the preliminary update results related to Council directed fiscal thresholds;
- The impact of a 1% infrastructure renewal levy as a percentage of household income;
- The impact of the proposed infrastructure renewal levy on debt charges and the issuance of new debt; and
- The rationale associated with the proposed infrastructure levy.

The Committee members asked questions regarding the information presented and received responses. Members of the Committee were asked to provide input regarding the communication of the levy to the public.

Ms. Elliott-Spencer discussed a slide regarding the service level change forms associated with Scenario E - Options for Council Consideration. The Committee members asked questions and received responses regarding the service level change forms for the Customer Service Strategy Implementation, Multi-Residential Organics Pilot Program, Organics Collection Program Enhancement, Multi-Residential Front End Garbage Collection and Geese Control in Waterfront Parks.

The Committee requested that staff present for consideration as part of the 2015 Business Plan a Scenario E, with the following revisions:

- Removing the service level change forms associated with the Fire Prevention Officer, Customer Service Strategy Implementation, Inclusion Services - Capacity and Support and the Elimination of Summer Beach Lifeguards at Centennial and Johnson's Beach;
- The provision of any additional information available related to options for implementing the residential sector diaper waste management (Organics Collection Program Enhancement) and Multi-Residential Front End Garbage Collection.

The Committee asked staff to provide information for consideration on the potential to advance the Harvie Road and Big Bay Point Road Crossing - Highway 400 capital project. The Committee members were asked to provide questions and suggestions for reducing the tax operating levy to staff as soon as possible to allow staff time to respond and prepare any necessary amendments.

The meeting adjourned at 10:07 p.m.

CHAIRMAN