



City of Barrie

70 Collier Street (Box 400)
Barrie, ON L4M 4T5

Minutes - Final

City Council

Monday, December 3, 2018

7:00 PM

Council Chamber

CALLING TO ORDER BY THE CITY CLERK, WENDY COOKE

In accordance with Section 230 of the *Municipal Act*, the City Clerk called the Inaugural meeting of the new Council of the Corporation of the City of Barrie to order and recorded the following present:

MAYOR-ELECT: Mayor, J. Lehman
COUNCILLORS-ELECT: Ward 1, C. Riepma
Ward 2, K. Aylwin
Ward 3, D. Shipley
Ward 4, B. Ward
Ward 5, R. Thomson
Ward 6, N. Harris
Ward 7, G. Harvey
Ward 8, J. Harris
Ward 9, S. Morales
Ward 10, M. McCann.

STAFF:

Acting General Manager of Infrastructure and Growth Management, A. Bourrie
Chief Administrative Officer, M. Prowse
City Clerk/Director of Legislative and Court Services, W. Cooke
Deputy City Clerk, J. Carswell
Executive Director of Access Barrie, R. James-Reid
Executive Director of Innovate Barrie, R. Bunn
Executive Director of Invest Barrie, Z. Lifshitz
General Manager of Corporate Services, D. McAlpine.

SPECIAL GUESTS:

His Worship D. White
Reverend Dr. S. Eagle
Former Mayor, D. Aspden
Councillor Chippewas of Rama First Nation, T. Williams
Councillor Chippewas of Rama First Nation, J. St. Germain
Barrie-Innisfil MP, J. Brassard K. Robertson,
On behalf of Barrie-Springwater-Oro-Medonte MP A. Nuttall
Deputy Base Commander CFB Borden, Lieutenant Colonel S. O'Leary
Chief Warrant Officer CFB Borden, M. Charette
Representing AM Shalom, J. Wellman
Representing Barrie Mosque, Imam Mouhamed Mateen Butt
Mayor-Elect, D. Allen, Township of Springwater
Mayor-Elect, H. Hughes, Township of Oro-Medonte
Mayor-Elect, L. Dollin, Township of Innisfil
Retired Brigadier General, J. Hayter
General Manager, Social and Community Services, G. Bishop, County of Simcoe
General Manager, Corporate Performance Division, T. Wilcox, County of Simcoe
President and CEO, J. Skot, Royal Victoria Regional Health Care
Fire Chief, C. Mainprize, Barrie Fire and Emergency Services
Police Chief, K. Greenwood, Barrie Police Service.

18-A-096 INAUGURAL CEREMONY

The Members of the Council-elect, His Worship Dennis White and the Reverend Dr. Susan Eagle were piped into the Council Chamber by Piper, C. Robbins of the Barrie Pipes and Drums.

The National Anthem was performed by Judith Myddleton.

Wendy Cooke, City Clerk/Director of Legislative and Court Services read the Land Acknowledgement.

Wendy Cooke, City Clerk/Director of Legislative and Court Services introduced the members-elect of Barrie City Council:

Mayor, Jeff Lehman
Ward 1, Clare Riepma
Ward 2, Keenan Aylwin
Ward 3, Doug Shipley
Ward 4, Barry Ward
Ward 5, Robert Thomson
Ward 6, Natalie Harris
Ward 7, Gary Harvey
Ward 8, Jim Harris
Ward 9, Sergio Morales
Ward 10, Mike McCann.

Ms. Cooke called upon His Worship Dennis White to administer the Declaration of Office for the Mayor-elect.

His Worship White administered the Declaration of Office to Mayor-elect Jeff Lehman for the Office of Mayor. His Worship Wilson placed the Chain of Office on Mayor Lehman.

Ms. Cooke called upon His Worship Dennis White to administer the Declaration of Office for the Councillors-elect representing Ward One through Ten.

His Worship White administered the Declaration of Office to all Councillors-elect.

Ms. Cooke announced that the new Council of The Corporation of the City of Barrie had been officially organized.

Ms. Cooke thanked His Worship White for his assistance with the inaugural meeting.

18-A-097 DEDICATORY ADDRESS - DR. REVEREND SUSAN EAGLE

Wendy Cooke, City Clerk/Director of Legislative and Court Services called upon Reverend Dr. Susan Eagle to deliver her dedicatory address. Her remarks are attached as Appendix "A" to the minutes of the Inaugural Meeting of City Council held December 3, 2018.

Ms. Cooke thanked Reverend Dr. Eagle for her dedicatory address.

18-A-098 MAYOR LEHMAN'S INAUGURAL ADDRESS

Mayor Lehman thanked Reverend Dr. Susan Eagle for her words of welcome and wisdom.

Mayor Lehman provided his Inaugural address, which is attached as Appendix "B" to the minutes of the Inaugural meeting of City Council held on December 3, 2018.

18-A-099 GREETINGS FROM SPECIAL GUESTS

Mayor J. Lehman acknowledged former Mayor Dave Aspden, who served as Mayor of the City of Barrie between 2006 - 2010.

Mayor Lehman called upon Councillor Ted Williams of the Chippewas of Rama First Nations to bring greetings.

Councillor Williams brought greetings on behalf of the Chippewas of Rama First Nations and Chief Rodney Noganosh. Councillor Williams spoke of the positive relationship between the City of Barrie and the Chippewas of Rama First Nations and his desire that it continue. He congratulated members of Council on their recent election and commented that the City of Barrie deserves their very best and for them to give it everything they have. In closing, Councillor Williams presented the Mayor with diversity buttons that are symbolic of the four directions and the four colours of humankind.

Mayor Lehman thanked Mr. Williams for his comments.

Mayor Lehman called upon Mr. John Brassard, MP Barrie-Innisfil to provide remarks.

Mr. Brassard extended congratulations to the members of Council. He noted how hard people work to get elected to Council and the sacrifices made by family members. Mr. Brassard encouraged Council to work together as a team to support the strategic priorities for the City.

Mayor Lehman thanked Mr. Brassard for his comments.

Mayor Lehman called upon Keeragh Roberston, representing MP Alex Nuttall's office.

Ms. Roberston thanked the outgoing Councillors for their dedication in serving the City of Barrie and congratulated the incoming Councillors. She noted her desire to continue growing the working relationship between all levels of government.

Mayor Lehman thanked Ms. Robertson for her comments.

Mayor Lehman called upon Lieutenant Colonel Shaun O'Leary, Deputy Base Commander CFB Base Borden.

Lieutenant Colonel O'Leary thanked Council for the opportunity to bring greetings on behalf of CFB Borden and introduced Chief Warrant Officer Michael Charrette. He spoke about the strong bonds between the City of Barrie and CFB Borden and the desire to further strengthen them.

Mayor Lehman thanked Lieutenant Colonel O'Leary for his comments.

Mayor Lehman called upon Jeff Wellman from AM Shalom.

Mr. Wellman congratulated Councillors on their election to office. He noted his appreciation for the support provided by Council and the Barrie community after the Pittsburgh massacre. Mr. Wellman also acknowledged the support from other faith communities.

Mayor Lehman thanked Mr. Wellman his comments.

Mayor Lehman called upon Imam Mouhamed Mateen Butt from Barrie Mosque.

Imam Butt thanked the Mayor for inviting the Barrie Mosque to the inaugural meeting. He congratulated the members of Council on their election to office on behalf the Barrie Muslim community.

Mayor Lehman thanked Imam Butt for his comments.

Mayor Lehman introduced several other special guests in attendance including Mayor-elect Don Allen of the Township of Springwater, Mayor-elect Harry Hughes, Township of Oro-Medonte, Greg Bishop and Trevor Wilcox from the County of Simcoe, Janice Skot, President and CEO of Royal Victoria Hospital, Michael Prowse, City of Barrie CAO, City of Barrie Police Chief Kimberley Greenwood and Barrie Fire and Emergency Services Chief Cory Mainprize.

The Mayor also recognized Bob Kennedy and Linda Loftus for help with his election campaigns over the years. He recognized Retired Brigadier General John Hayter and thanked him for his service to the Country. The Mayor also recognized Mayor-elect Lynn Dollin of the Town of Innisfil.

18-A-100 MEMBERS OF COUNCIL - RECOGNITION OF SPECIAL GUESTS

Mayor Lehman called upon the members of Council to introduce their special guests in attendance and provide their comments to the community.

Each of the members of City Council thanked their families, campaign workers, supporters and the electorate. Councillors expressed their thoughts in anticipation of the new term of Council and outlined some of their objectives for the next four years. They expressed their eagerness to work together as a strong team and build a better community.

CONFIRMATION BY-LAW

Moved by: Councillor, B. Ward

Seconded by: Councillor, D. Shipley

That leave be granted to introduce the following Bill and this Bill be read a first, second and third this day and finally passed:

BY-LAW 2018-139 Bill #139

A By-law of The Corporation of the City of Barrie to confirm the proceedings of Council at its meeting held on the 3rd day of December, 2018.

CARRIED UNANIMOUSLY

18-A-101 PRESENTATION OF COMMORATIVE GIFT TO MEMBERS OF COUNCIL

Wendy Cooke, City Clerk/Director of Legislative and Court Services invited Cassie Lehman to the podium.

Cassie Lehman shared that the Barrie City Council Pewter Lapel Pin is a gift from Mayor Lehman. Miss Lehman explained the pin is a symbol of the significance of the role of Council and serves as a reminder of the people that Council represents. She asked that Councillors wear the pin with pride as they serve as a member of Council for the City of Barrie.

Ms. Cooke called upon family members of the members of Council to approach the Council table to present the members of Council with the 2018-2022 Council Pin.

Family members presented each member with the Barrie City Council Pin.

18-A-102 THANK YOU AND RECEPTION

Mayor Lehman thanked everyone for attending and those that assisted with Inaugural meeting. Mayor Lehman invited everyone in attendance to the reception being held in the Rotunda immediately following the meeting.

ADJOURNMENT

Moved by: Councillor, M. McCann

Seconded by: Councillor, S. Morales

That the meeting be adjourned at 8:32 p.m.

CARRIED

Mayor

City Clerk

APPENDIX “A”**MAYOR, J. LEHMAN INAUGURAL ADDRESS****Inaugural Address – Mayor Jeff Lehman**

December 3, 2018

Ladies and Gentlemen, Honoured Guests, Mesdames and Messieurs.

I want to start tonight by thanking all those who put their name forward for public office in the election. At a time of unprecedented cynicism in government and politics in general, you took the bravest possible step and put yourself out there, in the interest of serving your community.

To the incoming Council – congratulations. You have the public trust, and as a team of eleven we now have the honour of shaping our city for the next four years. So what can that Barrie look like?

By 2022, it can look like new business parks between Maplevue and McKay Road along Highway 400. It looks like new neighbourhoods in the Salem and Hewitt’s Secondary Plans, with the first residents having been living there for a few years. There will be a bridge over Highway 400 connecting Harvie Road to Big Bay Point, and Bryne Drive will be connected. If Ontario co-operates, the MacKay Road interchange itself will be under construction.

In our core, Barrie will have a convention facility and a renovated large theater – Fisher Hall – driving new energy into the tourism industry. Barrie’s transit will be operating at a single hub instead of two, and the former downtown terminal will be a food market. There will be new parks in the south end and, excitingly, the Hewitt’s Recreation Centre will be beginning construction shortly. And all across the City, there will be new, varied forms of housing for people at all income levels. Indeed if developers proceed with their plans, many of the more prominent vacant sites in our city will be under construction.

Now all of this starts with a straightforward vision – a city that charts its own course. Not as a suburb or a satellite city, but as its own region, with a strong and independent economy. Our future is not as a bedroom community, and although

we already have one of the lowest rates of out commuting in southern Ontario, we can still do more to ensure there are careers located closer to home, not just jobs.

To achieve this, our goal should be to build Barrie's economic resilience. What does that mean? It means diversifying the economy, and creating self-sufficiency.

We have seen only too recently in Oshawa how the decisions of one company can affect an entire city, when that company is the dominant employer. The antidote is diversification – growing new sectors of the economy, such as web content and digital media, and expanding areas of Barrie's strengths, such as big data, financial services, and the food and accommodation sectors. Self-sufficiency is about supporting the expansion of existing manufacturing, and Barrie-based research and development. In today's economy, the cities that succeed are those that build up a highly skilled workforce, and are able to attract and retain talent. So training the workforce of tomorrow, in lockstep with our partners at Georgian College, is essential to our success.

The broader goal must be to create, in Barrie, a complete ecosystem of for companies at all stages of growth. From assisting founders and inventors with getting their product or service off the ground, to ensuring there is investment capital and mentorship to help a company scale from 5 employees to 50, and then the labour force needed to scale to 500 employees – this is what we can do to ensure that Barrie is able to prosper in the years to come.

Prosperity depends on having a strong and just society. In Barrie today, we face the twin challenges of homelessness, and the opioid crisis. There is little question that these challenges are powerful, complex, and difficult. And to address them, we are going to have to target not only their symptoms but their causes. If we don't these two crises are linked – then consider that top three reasons for homelessness reported in Simcoe County's recent homelessness enumeration were: 1. Addiction or substance use. 2. Being unable to pay rent or mortgage. 3. Conflict with a spouse/partner.

As such, the root causes of both crises include mental health and poverty. If we're going to succeed in tackling these crises, we are going to need to double down on dignity and compassion. We are going to need to ensure our response as a society is based in treating people like human beings, instead of as "recipients" or "customers". We need to remember that a human crisis is not going to be solved

by a systems solution – it needs a human solution. And so the community building that organizations like Redwood Park are doing needs to be our model going forward.

We are tackling our housing crunch in Barrie through our Affordable Housing Strategy. The previous Council made great progress on housing, accomplishing our 5 year target after just 3 years. For this reason, I believe this Council should commit to the goal of completing the Affordable Housing Strategy goal of 840 units by 2022, two years ahead of plan.

And I think we should go beyond that as well. According to the 2018 Homelessness Enumeration, some 300 people were experiencing homelessness in Barrie, with about 40 without a roof of any kind over their head. Ending homelessness is a goal that must be shared by all four levels of government, but it's my belief that there is no reason why in a prosperous Canadian town, we cannot ensure that no-one has to sleep out in the cold. By 2022, the goal should be that no-one in Barrie is actually forced to be out living on the street.

Now if we have the courage to pursue them, there are new models today for creating meaningful work while delivering a social benefit. That is the promise in social enterprise. A social enterprise is a business with primarily social objectives whose surpluses are principally reinvested for that purpose. This model is financially sustainable, but accomplishes multiple impacts. An example is the Furniture Bank, a social enterprise that gives people with barriers to employment jobs and training in collecting, repairing, and distributing used furniture, to be sold at low cost to families in need.

Social enterprises can create new opportunities while not requiring government funding. A healthy social enterprise sector will help grow Barrie's human capital. To do this, I've launched the Shift Government project, in partnership with the non-profit sector, in an effort to tackle root causes by growing social enterprises and introducing social finance to Barrie. This is a national movement that Barrie needs to join.

Indeed while social issues are among our biggest challenges, they must be tackled by the Federal and Provincial governments as well. We will need to engage them both, as well as local partners, from frontline service agencies to the Health Unit, to be successful. We must do this all through new partnerships, such as the

Collaborate Barrie Table, and projects such as Healthy Barrie, that bring organizations together behind new models of delivering services and creating a safer and healthier community.

A strong society and a strong economy are essential to building a better Barrie. But all politics is local, and as we knocked doors this fall, we learned this lesson again as at doorstep after doorstep, our residents reminded us that keeping our neighbourhoods safe and vital is our core job. From speeding on local roads to walking safely to school to property standards to parks and public spaces, what happens on your street is the most pressing concern. This is our first and foremost job.

Some of the most enjoyable places in our City are the informal public spaces where people gather, from patios to waterfront trails. So I believe we should set a goal of creating one new public space in each ward of the city by 2022. This could be a new feature in a greenspace. It could mean converting an unused parking lot to a village square. Downtown this will mean the long-awaited expansion and replacement of the sidewalks on Dunlop Street – widening to allow them to eliminate the need for temporary sidewalks, and creating a more pedestrian friendly historic main street.

Of course, at the door, we also heard about the need to keep taxes down. Fiscal responsibility has been a hallmark of the past City Council, through limiting debt and driving financial sustainability through cost savings. In this coming term of Council, our fiscal strategy to keep taxes down will need to also focus on driving revenue, both by growing the assessment base and exploring new sources to reduce pressure on the property tax base, such as the hotel tax revenue.

But after eight years in this job, I can tell you that that alone would not be enough to make any municipality financially sustainable. If we're to keep taxes down, we need to transform our local government to stop having to react to problems after they happen, and start preventing them from happening in the first place. From using accident data to make roads safer, to using cameras to prevent watermain breaks, to helping people in crisis before they need emergency services – we must shift government from being reactive to proactive – this can save millions and provide far better services for your hard-earned tax dollars.

This will also allow us to continue to tackle our backlog of infrastructure repair. We've made huge progress, but there are still far too many roads, pipes, bridges, and buildings that cost more to repair than they should because they were left too long. Doing proper maintenance now keeps taxes down and improves our city.

Through our capital plan, we need to make it easier to get around, by building the new connections needed to relieve south end traffic, and by giving people more options by making active transportation a bigger part of the mix. To this end, I will be proposing that Active Transportation become a Committee of Council. Key to this is to plan our communities differently, and as such, our new Official Plan will need to look ahead to a world with more electric and autonomous vehicles, and prepare for a city with a wider range of housing and more walkable neighbourhoods.

Fiscal responsibility, making it easier to get around, and safe neighbourhoods are together part of the city that we can be. Major change in cities takes generations, and a four year term of Council can become a surprisingly short period of time. We will need to have the courage to make decisions that have benefits only well beyond our electoral mandate. One of the biggest challenges of any political body is to do this, to make decisions for the long-term benefit of a community, even ones that can be difficult in the short term. But I believe all eleven of us have sought public office to build a better Barrie for future generations.

I want to thank those who have helped me to have the honour of serving as your Mayor. Tom McBride, Laurie Crosson, Marg Arland, Hank Thibideau, and all those who volunteered on my team – thank you for believing in me. My parents Joan and Bob, who taught me so much, gave me opportunity in life through their own hard work building a business, and whose legacy I hope to live up to. My wife Jennifer, and my daughter Cassie - thank you for all the missed dinners, evenings apart, difficult days and good days, and for always being there to support me. Cassie – while this job has meant I have been away for many early mornings and late evenings and time on the weekends – what I do as Mayor I do to try to make a better City for you to grow up in.

To the people of Barrie, and all those who have supported me in many different ways, I have so much gratitude. I'm deeply honoured to have the opportunity to lead this incredible city and for the trust you've put in me as your Mayor. I don't

believe the people of Barrie voted for the status quo in this election. I believe you voted for the change we've accomplished, and the change that will yet come – because Barrie is on the right path, but we must keep moving forward.

I want to close by remembering a man who couldn't be here tonight, but who I also owe thanks to, and who has had an enormous impact on this city – its first Mayor, Willard Kinzie, who we laid to rest today. Willard spoke to the inauguration of the 2010 City Council, eight years ago tonight.

The advice he gave Council then was to "be bold", words that would be repeated back to me time and again as Council considered our path over the past eight years. Willard once told me "there will always be those who don't want things to change. Don't let them stop you."

I said at his service today that as long as we believe in the future of Barrie, and as long as we never rest in our work to improve it, we will be honoring Willard's legacy. So, City Council, the rest is up to us – together, let's do this.

Thank you very much.