

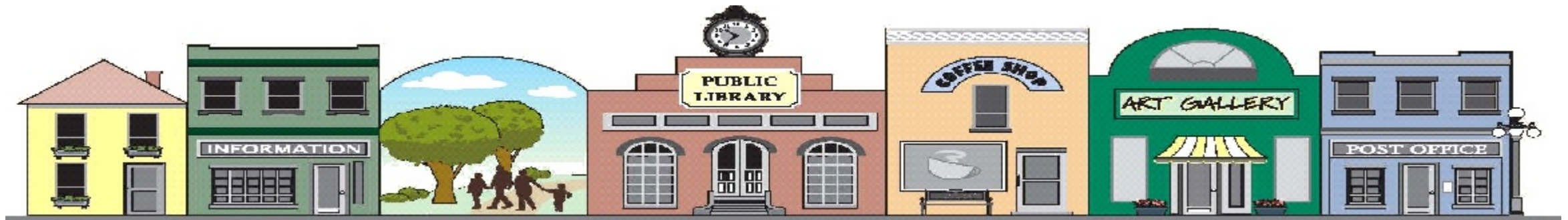
HISTORIC NEIGHBOURHOODS STRATEGY. ACTION MATRIX, JUNE 2010.

Action Matrix based on Part Four of the Historic Neighbourhoods Strategy (Recommended Action Plan) as approved by Council in June 2010.
Updated by HNS Committee to June 2014, for circulation to Council.

The seven major action items identified in Part Four of the Historic Neighbourhoods Strategy Document in 2010 are as follows:

1. Design and install historic street signage.
2. Proactively enforce 'quality of life' by-laws, including noise, property standards and boarding, lodging and rooming-houses by-laws in the historic neighbourhoods.
3. Review and improve the maintenance schedules for City facilities and parks to ensure the timely removal of garbage and graffiti.
4. Address traffic calming and residential parking concerns on residential streets.
5. Make a priority of appropriate asset management decisions related to infrastructure, including roads and sidewalks in the historic neighbourhoods.
6. Retain the Community Committee (now the HNS Committee) and invite additional members to join, to assist staff in overseeing the implementation of the Strategy.
7. Protection of character of historic neighbourhoods (Item 1.1 in Matrix).

Many other less critical items were included in the recommended action plan in 2010, and have been included in the current Action Matrix.



HISTORIC NEIGHBOURHOOD STRATEGY					
Recommended Action Plan, updated to 1 June 2014					
			Short-Term (2011 to 2014)	Results to Date	Comments
1.0	HISTORIC NEIGHBOURHOODS ARE DISTINCT AND REFLECT BARRIE'S NATURAL AND CULTURAL HERITAGE.				
1.1	Protection of Character of Historic Neighbourhoods: Urban Design and Architectural Standards Respecting Historic Relevance	a	Architectural Design Standards: Prepare enforceable architectural design standards for development respecting historical relevance and supporting compatibility.	Urban design guidelines for Intensification Areas in final preparation. These guidelines facilitate increased density.	Intensification guidelines do not protect character of buildings in Historic Neighbourhoods. Specific protection for Historic Neighbourhoods is required, as envisaged in HNS, not yet in place. City staff is to prepare report outlining possible approaches.
		b	Urban Design Standards: Prepare enforceable architectural design standards for development respecting historical relevance and supporting compatibility.	Urban design guidelines for Intensification Areas in final preparation. These guidelines facilitate increased density.	Intensification guidelines do not protect character of Historic Neighbourhoods. Specific protection for Historic Neighbourhoods is required, as envisaged in HNS, not yet in place. City staff is to prepare report outlining possible
		c	Heritage Conservation Plan: Prepare plan to conserve heritage by encouraging investors and private land owners to recognise and protect historic features.	Heritage Registry has been established, under Ontario Heritage Conservation Act.	Heritage Registry has not been supported by local owners. The Registry offers no protection at all. For the Registry to be successful, firm guidelines must be established and enforced by bylaws and zoning in Historic Neighbourhoods.
1.2	Streetscapes and Landscapes	a	Sidewalks: Beautification of sidewalks in Historic Neighbourhoods	Shop owners in downtown can put benches, decorations within 4 feet of	Begun, more to come
		b	Plaques: To recognise historic buildings and features.	Nothing so far except private program by C. Froese in Allandale	Future?
		c	Public Art:	See Graffiti, Section 2.1a	Just beginning
1.3	Signage for Historic Neighbourhoods	a	Street Signage:	Pilot project in Allandale	More to come in future
1.4	Rivers, Creeks and Waterways	a	Green Corridors: Plan for regeneration of former creeks and waterways, reconnect to green space system and lake.	Mouths of Hotchkiss, Dymont and Bunkers Creeks being done	More to come in future. Need to open creeks farther upstream.
1.5	Year-Round Cultural and Entertainment Events	a	Buskers and Festivals:	Ongoing in City plan.	Continuing

2.0	HISTORIC NEIGHBOURHOODS ARE CLEAN, GREEN AND ATTRACTIVE.					
	2.1	Streetscapes, landscapes, parks and open spaces clean and in good repair	a	Garbage and Graffiti: Ensure Public spaces are clear of garbage and graffiti.	Graffiti protocol in place. First project in progress to replace graffiti with murals.	Future selection of candidate sites, installation of more murals.
			b	Park Garbage Bins: Replace existing bins with larger ones, easier to maintain.	Four in-ground garbage containers in Queens Park, washrooms improved.	More to come in future
	2.2	Public and Private Property well kept.	a	City Property Standards:	By-law 2011-107 approved (Aug 2011).	Enforcement only on citizen complaint. At least some proactive enforcement is required.
			b	Property Standards:	Initial matters identified by neighbourhood associations dealt with. Action only on citizen complaint.	
	2.3	Parks and green spaces connected, accessible and useable year-round	a	Maintain naturalised green spaces: Increase maintenance schedule for naturalised park areas.	City Naturalization Policy: re-introduction of native species, no pesticides. Maintenance has been improved in Shear Park, Audrey Milligan Park, Brock Park and Berczy	Initial steps taken. More work needed. Should consider map of green spaces identifying areas with poison ivy.
			b	Trails: Create a pedestrian trail system through Audrey Milligan Park, to provide natural linkage through neighbourhood	Existing trail is partly on private property. On southern part, Conservation Authority wants to restore watercourse to original state.	There is a city-wide need, not just in Audrey Milligan Park, but along creeks.
			c	School Parks: Work with school boards to improve condition, use and accessibility of existing playing fields and playgrounds.	Liability issues prevent City participation with School Boards	Abandoned
			d	Park Paths: Ensure park paths are cleared of snow and de-iced in winter.	Only Centennial Park walking path maintained in winter. Too expensive to maintain all trails.	High-traffic paths such as Queens Park should be maintained in winter.
	2.4	Protection and enhancement of Urban Tree Canopy	a	Create Urban Tree program to ensure ongoing replacement and maintenance of trees, enforcement process to control tree cutting	Urban forest program in final stages.	Consider requiring permits for tree cutting on private property.
2.5	Residents and local businesses demonstrate environmental responsibility.	a	Park Cleanup: Organise and support annual neighbourhood park cleanup with	Spring into Clean program now in operation.	Continuing	
		b	City Programs: Support programs that support homeowners in conservation measures.	City has programs such as low-flow toilets, rain barrels, Power Stream Solar Panels on City-owned facilities, public outreach programs such as Earth Hour, Celebrate Barrie and Eco Fest.	Continuing	

3.0	HISTORIC NEIGHBOURHOODS EMBRACE DIVERSITY.					
	3.1	Housing Reflects Compatible Balance of old and new, and rental and ownership in a range of forms and sizes.	a	Affordable housing: Encourage new affordable housing to be built and work with interested applicants to move such applications forward.	Next Public Meeting on Affordable Housing Strategy 24 April 2014	
			b	Mix of housing form and tenure: Ensure official plan and zoning by-law permits a range of building forms and tenure.	See Official Plan and Intensification Study.	Zoning and building control now prevents building single-family dwellings, should be revised. See Section 1.1 a and b above.
	3.2	Residents reflect mix of ages, income levels and lifestyles.	a	Social Agencies	Umbrella location for social services downtown.	In progress
			b	Program, Services and Amenities: Provide a range of programs, services and amenities for differing ages, stages and lifestyles of residents.	Provided through Parks and Recreation	Although this objective is outlined in the HNS, services are not yet complete in all areas.
HISTORIC NEIGHBOURHOODS ARE ACCESSIBLE AND CONNECTED.						
4.0	4.1	Streets, sidewalks, trails and pathways are attractive, well-maintained, easy to manoeuvre through, and connected. Provide a welcoming alternative means of travel.	a	Bike Paths: Develop a bike path plan for cyclists, roller-blades and skateboarders, which is well-maintained in winter.	Active Transportation Working Group addressing this issue.	Desireable. Need separated bicycle lanes on busy streets. Provision of safe cycling facilities will ensure increased use by cyclists.
			b	Pedestrian Crossings: Re-program traffic lights at busy intersections so they automatically signal safe pedestrian crossing when the lights change for	Traffic Department not in favour, because of driver frustration if lights longer than needed when no pedestrians present.	Not currently possible, but needs improvement.
			c	Benches and Seating: Provide additional benches and seating along the waterfront and through the downtown.	BIA had the city remove the benches in the Downtown Area about 5 years ago. Waterfront and Marina Strategic Plan will address seating on the waterfront. New program in place for buying memorial plaque for bench for \$1200.	See Section 1.2, sidewalks.
			d	Crosswalks: Manual crosswalk signals at busy intersections without traffic lights, e.g. Dunlop Street West at Eccles in front of Barrie Central Collegiate.	Warrant required by Province of Ontario, to set out standards for signal. Pedestrian signal costs \$60 000.	Not financially possible in view of City's financial situation.
			e	Traffic Calming: Review potential to reduce speed limits, enforce reductions on residential streets.	Council passed Motion 11-G-09 to implement Traffic Calming Policy for City (17 Jan 2011)	Ongoing in some parts of city. Needed in other parts.

		f	Pedestrian Trail System: Develop a plan to use the naturalised areas around creeks leading into and out of Kempenfelt Bay, for network of pedestrian connections.	Waterfront and Marina Strategic Plan will address this issue.	Pending
4.2	Transit System is convenient and well-used	a	Transit Service: Increase the number of routes that travel across the city, not just to the city centre.	New Transit Plan approved Feb 2012, implemented 2013, fine-tuning in progress.	When finally sorted out, the new system should meet HNS objectives. Ridership should be consulted before future changes are contemplated.
		b	Transit System: Provide additional stops along major routes and provide schedule information, a bus shelter and garbage bin at all stops.		
4.3	Infrastructure, including roads and sidewalks in good repair and support pedestrian accessibility	a	Roads: Increase maintenance and replacement schedule for roads in Historic Neighbourhoods, many of which are in a state of disrepair.	Asset Management group did presentation to HNS Committee to explain how roads and sidewalks are upgraded or replaced. Maintenance and upgrades face severe financial	Ongoing, but critical need for more financing.
		b	Boulevards: Prepare a streetscape plan for the creation and beautification of landscaped boulevards on key busy streets to calm vehicular traffic, where possible and where removal of healthy trees would not be required.	Staff report went to Council on 10 Jan 2011, adopted by Council 11-G-09. This report address different types of traffic calming measures for all streets in Barrie.	Ongoing requirement.
		c	Sidewalk Replacement: Identify stretches of sidewalk that require replacement and create a plan to replace these sections.	Asset Management group did presentation to HNS Committee to explain how roads and sidewalks are upgraded or replaced. Maintenance and upgrades face severe financial	Ongoing requirement for expansion of sidewalk network (sections identified in 2011) as well as replacement. Critical need for more financing.
		d	Sidewalk Snow Clearing: Ensure sidewalks are correctly cleared of snow and properly de-iced in winter.	Currently being done by Operations Division and private contractors.	Satisfactory
		e	Sidewalk Widening: Identify busy areas where sidewalks can be widened without loss of healthy tree cover.		Lower priority, for future consideration.
4.4	Waterfront and downtown core readily accessible, with gathering space for events.	a	Pedestrian Access: ensure pedestrian access to waterfront and downtown is improved through new development, taking advantage of access to natural linkages for the pedestrian network.	Waterfront and Marina Strategic Plan will address this issue.	Ongoing requirement

			b	Gathering Space: develop a plan to identify places for a permanent space for public events to take place in the downtown.	Staff in the Parks Planning and Development Department are developing a plan for a permanent space for an Outdoor Performing Arts location in the downtown core. Bayview Park is one of the locations. In Memorial Square a Palazzo is being developed.	Ongoing requirement
4.5	Re-development proposals are appropriate in size and scale to the surrounding neighbourhood.		a	Size and Scale: Use good urban design and architectural controls to ensure development proposals are complementary to their surroundings.	Urban Design Guidelines have been prepared, and are reviewed in conjunction with all development proposals.	Guidelines apply only to major development proposals. Intensification guidelines do not protect character of buildings in Historic Neighbourhoods. Specific protection for Historic Neighbourhoods is required, as envisaged in HNS, not yet in place. City staff is to prepare report outlining possible approaches. See Sections 1.1a and b
			b	Mixed-Use development: Where appropriate, encourage mixed-use development, with residential units on upper floors, with street-level service shops, office or commercial uses that benefit area residents.	Where appropriate, staff encourage new development to be developed as mixed-use development.	Mixed-use development should be restricted to streets marked green or possibly yellow in the HNS maps of each area. In the intensification area, by-laws will have to be changed to permit mixed-use developments.
5.0		HISTORIC NEIGHBOURHOODS ARE WELL SERVED BY PUBLIC AND PRIVATE SERVICES AND FACILITIES.				
5.1	A mix of public and private services, facilities and amenities are available including schools, grocery stores, banks, pharmacies and entertainment establishments.		a	Schools: Work with school boards to explore partnerships to retain existing schools and support public facilities and spaces.	City of Barrie and SCDSB working to preserve Barrie Central Collegiate in the City Centre. Working on becoming "University ready" in the downtown	To encourage mixed-use developments, functioning schools are essential to attract residents.
			b	Bars and Nightclubs: Limit number of bars and nightclubs in the downtown to ensure a balance in the types of day time and night time uses.	Minimum Separation Distance report adopted on 14 May 2012; By-law 2012 went in effect then.	Ongoing.

			c Grocery and Pharmacy: Encourage and support such every-day convenience services to locate in these neighbourhoods.	Future plans for a Grocery Store and Pharmacy to be located in the City Centre-Mulcaster/Collier Street site. Encourage these types of commercial facilities wherever possible.	Ongoing and encouraging. Residents have to decide to use local facilities in preference to big-box stores to ensure their survival.
5.2	City Services, facilities, programs and by-laws contribute to the quality of life and liveability of these neighbourhoods.	a	Brownfield Redevelopment Strategy: Develop a Brownfield Strategy to stimulate investment in these lands and encourage and support applicants dealing with contaminated lands.	Brownfield Strategy is being developed that will include an official Plan Amendment and possible Financial Incentives. Staff report approved for the Official Plan Amendment in Dec 2012. Brownfield CIP included in 2013 work-plan	Ongoing.
		b	Community Improvement Plans: Encourage eligible property owners to take advantage of financial incentives to encourage improvements to existing buildings.	Financial incentive program (CIP) available through the City of Barrie which is a business improvement loan. In place since 2010, applies to part of Allandale and to Downtown.	Needs further development. Possibly offer eligibility for CIP to buildings on Heritage Registry (see Section 1.1c).
		c	Noise By-laws: Proactively enforce the noise by-law in the downtown to reduce the negative impact of late-night entertainment establishments and modified motorcycles.		Enforcement should be proactive in the downtown, not dependent on citizen complaints.
		d	Sustainable Features: Encourage and support incorporating higher standards for buildings, such as LEED certification features.	Project in the 2013 Planning Department Work Plan includes a Sustainable Development Strategy.	Ongoing.
		e	Overnight Parking: Use discretion in ticketing overnight parked cars in the downtown when there is little snow, especially after entertainment events and weekends.	Parking Strategy adopted in March 2012. Available on City website: <i>Doing Business/Planning and Development/Parking Strategy</i> .	
		f	Residential Street Parking: Address concerns with residential street parking by looking at alternatives such as permit parking.	Parking Utilisation Strategy being done by the Engineering Department. Public open house held Sept 2011. Final Transportation Master Plan planned for second quarter 2013.	

6.0	RESIDENTS OF HISTORIC NEIGHBOURHOODS HAVE A STRONG SENSE OF COMMUNITY.			
6.1	Residents have a strong sense of community and communicate with each other routinely and in an inclusive manner, addressing new ideas and challenges with enthusiasm and humour.	<p>a Association Support: Encourage and support the formation of neighbourhood associations as a means to support formal dialogue and interaction with the community.</p> <p>b HNS Community Committee: Retain the HNS committee and welcome new members to provide support, assistance and a monitoring mechanism for the implementation of the Historic Neighbourhood Strategy.</p> <p>c HNS Website: Maintain the HNS website as part of the ongoing implementation of this Strategy and as a communication tool for the community.</p> <p>d Access: Develop policies to ensure neighbourhoods have access to local hubs and gathering places such as a school or community theatre.</p>	<p>Currently two strong neighbourhood associations: AllandaleNeighbourhood Association (ANA) and Barrie Downtown Neighbourhood Association (BDNA). Through the HNS the formation of other neighbourhood associations is being encouraged.</p> <p>On-going recruitment for new members associated with the existing neighbourhood structure.</p> <p>The web site has been updated with new contacts, links are now being directed to the staff contact in the Planning Department.</p>	<p>There is a critical need for meeting places to serve as focal points for new neighbourhood associations.</p> <p>Ongoing.</p> <p>Ongoing.</p> <p>Ongoing. There is a critical need for meeting places to serve as focal points for new neighbourhood associations.</p>
6.2	Residents and City Hall Communicate with respect and fairness, and in a timely manner.	<p>a Issue Meetings: Provide sessions where staff and the community can review potential plans for an area early in the planning process to address concerns.</p> <p>b Complaints: Review complaint processes to ensure citizen complaints are dealt with in a timely manner and there is communications back and forth.</p> <p>c Dedicated Contact: Provide a central "Fix-It" phone line and/or email for residents to contact with complaints and concerns. Ensure a timely response e.g.within 24</p>	<p>Town Hall meetings will continue to address concerns. Planning Staff hold frequent Open Houses to provide information and answer questions related</p> <p>A variety of City initiatives underway to assist in addressing this matter.</p> <p>Council reviewing current system and implementation of corporate customer service policy.</p>	<p>Ongoing and essential.</p> <p>Ongoing.</p> <p>Highly desirable.</p>