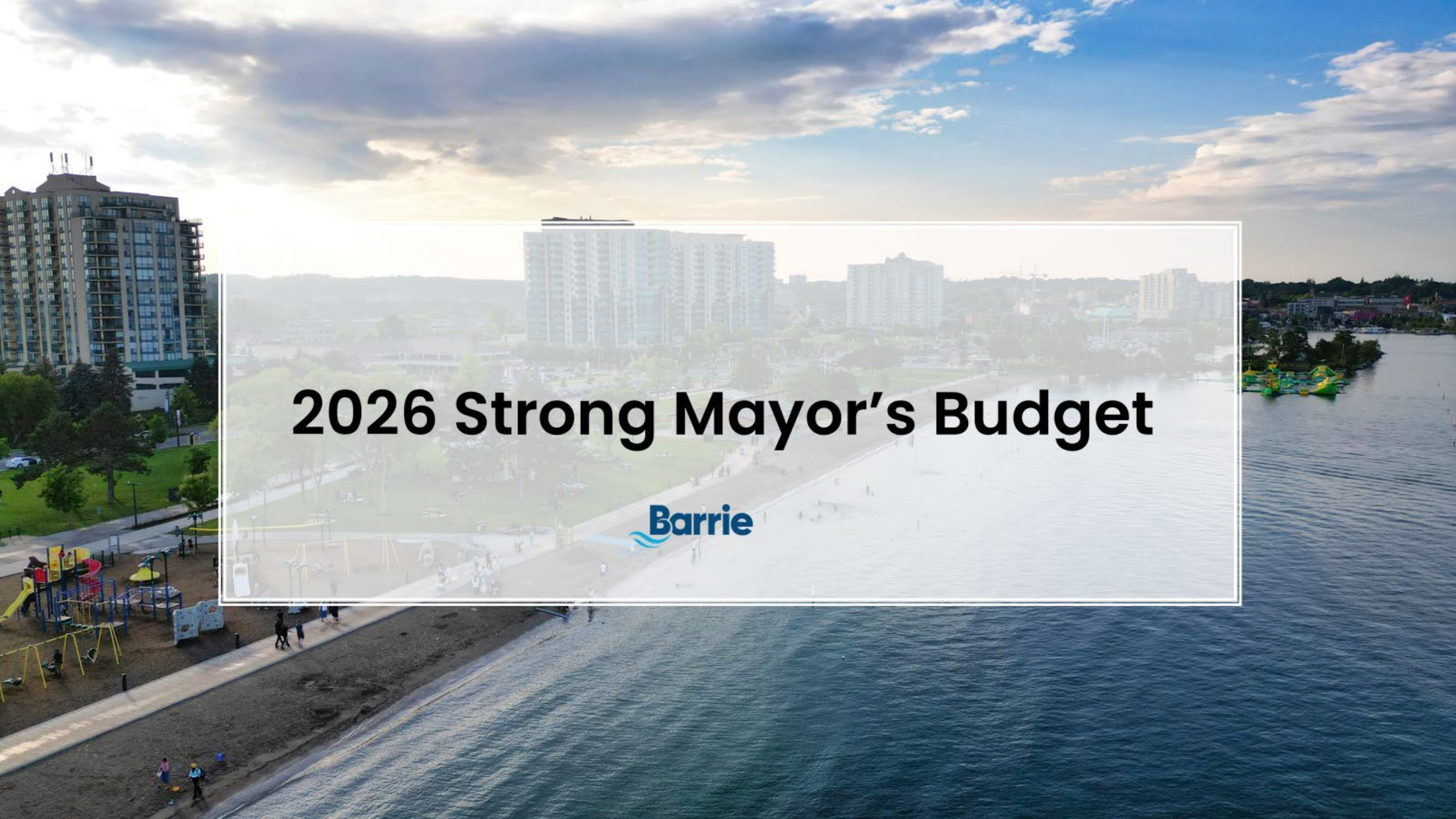




2026 Strong Mayor's Budget

 **Barrie**

Strong Mayor's Budget

Direction provided to staff in Spring 2024 to once again maintain a 0% tax increase for the 2026 City operating budget

The 2026 City Operating Budget delivers on this direction while still improving services to our community and building transformational projects



Building Barrie's Financial Future

Since day one, Council has prioritized a long-term financial outlook and focused on setting a vision for sustainable growth.

We are making great headway!

Barrie's portfolio delivered record amounts; about \$75M over the past two years.

Retired \$55.9M debt over the last three years.

Our strong performance is no accident. It reflects proactive work, disciplined risk management and the commitment of staff throughout the organization.





Barrie Earns AAA Credit Rating

S&P Global has upgraded Barrie's credit rating to 'AAA' — the highest possible rating and a first in our city's history.

Barrie now joins fewer than 15 municipalities in Canada with this elite rating.

This achievement reflects:

- Strong financial management and disciplined budgeting;
- Effective service delivery;
- Dedicated staff and exceptional leadership from Council and staff throughout the organization.

2026 Budget – Overview Presentation

Finance & Responsible Governance



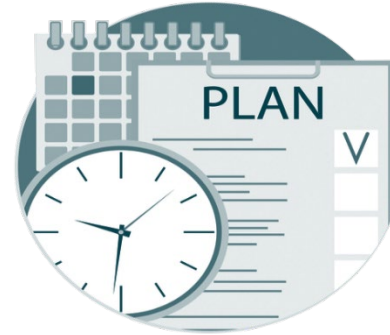
Agenda



**Overview of 2026
Budget & Business Plan**



2026 Budget Details



Financial Condition



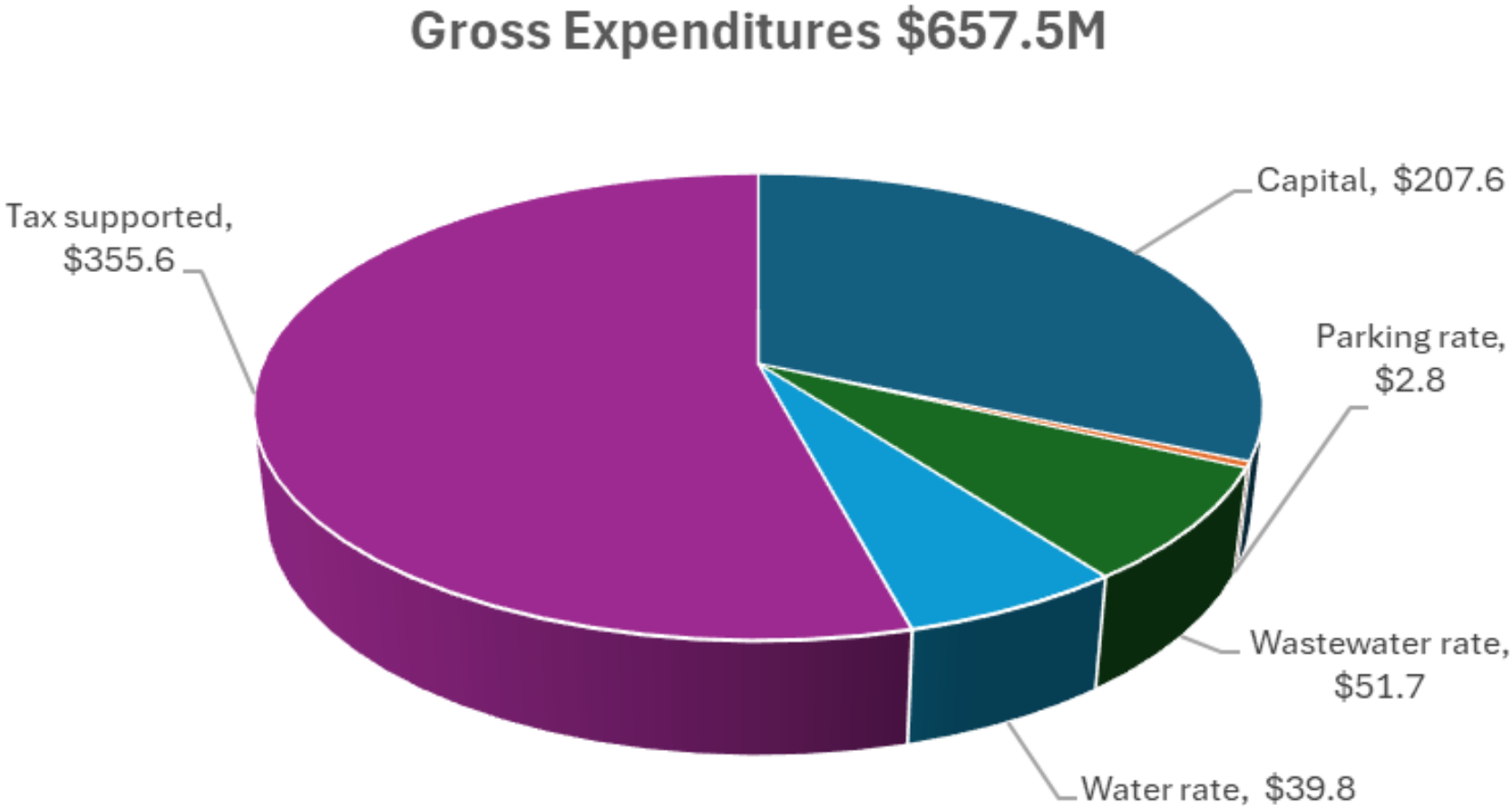
Next Steps

Strong Mayor Direction

- Budget developed under Strong Mayor legislation
- Third year of Strong Mayor Budget
- Decision Number MD013-25
- Signed on June 24, 2025, with the following considerations:

- That the current direction of a 0% tax increase for the 2026 City operating Budget remain;
- That 1% of funding currently allocated to the Infrastructure Investment Fund, be reallocated to a new reserve specifically to fund future capital expenditures for intergovernmental projects starting in 2027 for a period of 10 years and identified as a separate levy on the property tax bill;
- That the Theatre Reserve be renamed the Performing Arts Centre Reserve;
- That all funds received through the sale of Dean Avenue be allocated to the Performing Arts Centre Reserve;
- That the Alectra dividends currently allocated to the Theatre Reserve, be reallocated to the annual operating Budget;
- That the annual Recreation and Culture Department Operating Budget include funding in the amount of \$30,000 for the Barrie Sports Hall of Fame;
- That the Allandale Recreation Centre Refurbishment project (Z281) be reduced in the amount of \$45M from the 2026 Business Plan & Budget;
- That the Spirit Catcher Park Development Project (000316) be removed from the 2026 Business Plan & Budget and that staff be directed to introduce a new Park Development Project around the Performing Arts Centre project in the 2026 Business Plan & Budget;
- That the budget associated with the Barrie Public Library location at the new multi-use facility be reduced by \$5M; and
- That as per Council directions, a total cost avoidance of \$172.5 million has been achieved through efficiencies related to the Performing Arts Centre and amalgamating the two south end multi-use facilities into one.

Proposed 2026 Consolidated Budget – City Operations

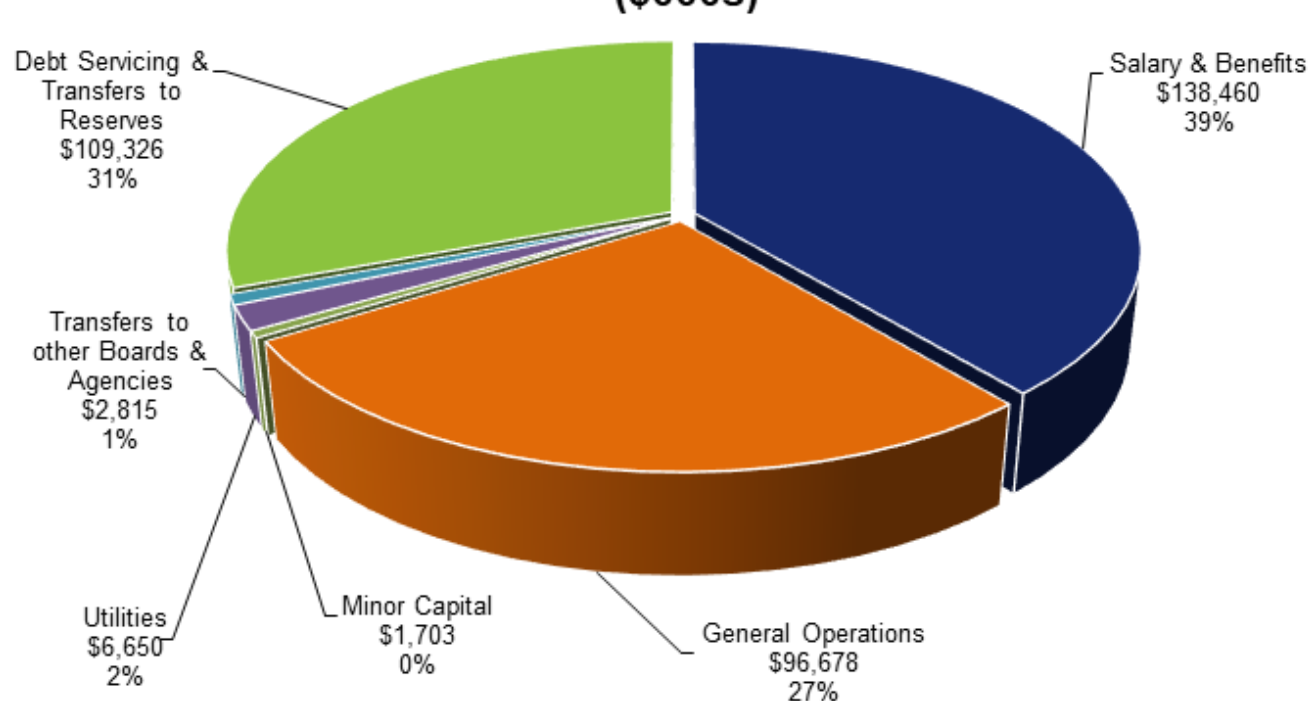




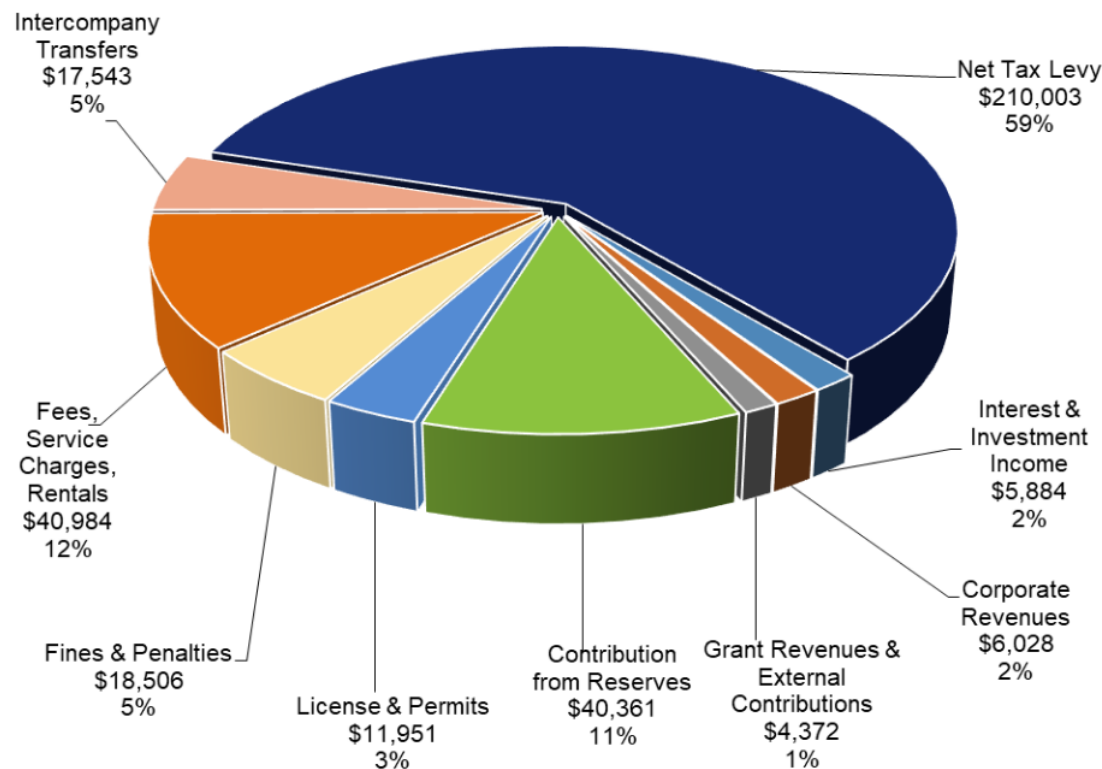
OPERATING BUDGETS 2026

Tax Supported Operating Summary

2026 City Operations Sources of Operating Expenditures - \$356M (\$000s)



2026 City Operations Sources of Operating Revenue - \$356M (\$000s)



2026 Proposed Tax Rate Impact – City Operations

Description	Tax Levy Increase/(Decrease)	Tax Rate Impact
Maintain service levels for City operations	\$ 7,628,695	2.38%
Operational Subsidy (BHHL Dividend)	\$ (1,303,558)	-0.41%
Debt Management	\$ (728,867)	-0.23%
Reserve Contributions (excluding IIF, CoS)	\$ 580,891	0.18%
New Investment & Service Recommendations	\$ 72,840	0.02%
Assessment Growth	\$ (6,250,000)	-1.95%
City Operations	\$ 0	0.00%

* BHHL = Barrie Hydro Holdings Inc. IIF = Infrastructure Investment Funding, CoS = County of Simcoe

New Investment & Service Recommendations

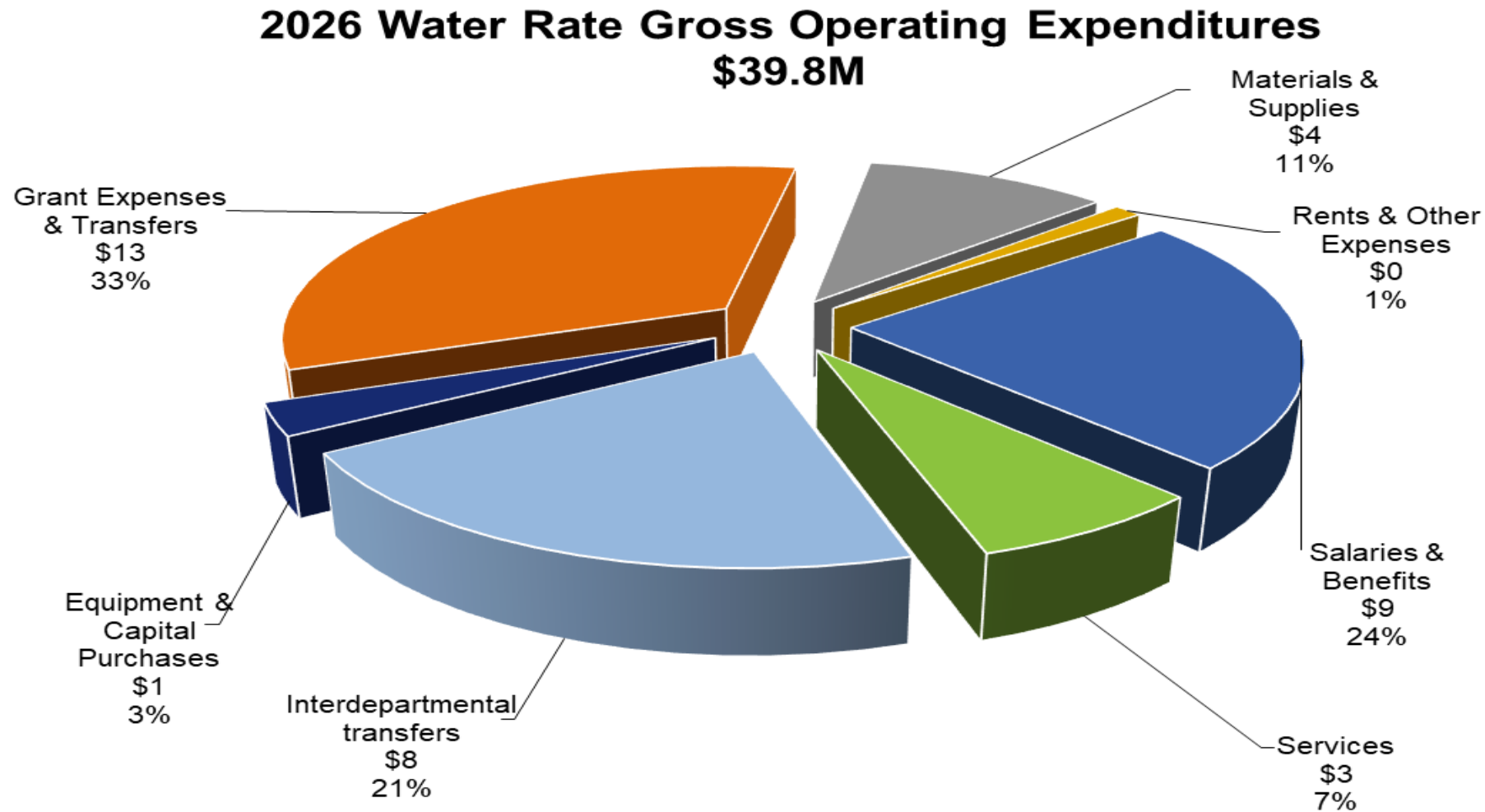
Description	Department	Perm FTE	Casual/Temp FTE	2026						2027 Operating Budget	2027 Capital Budget	2028 Operating Budget	2029 Operating Budget
				Operating Budget	Capital Budget	Funding Source(s)							
						Tax Levy	User Rates	Reserves	Capital Recovery				
Infrastructure and Growth Management													
5072 - Fleet Technician's Assistant (Extension of 1 FT Temporary Position)	Operations	0.0	1.0	66,583	0	66,583	0	0	0	0	0	0	0
5076 - Engineering Project Manager (Extension of 1 FT Temporary Position)	Infrastructure	0.0	0.5	78,136	0	0	0	0	78,136	84,493	0	0	0
5077 - Business Development Officer - Foreign Direct Investment & Trade 50% MAT Fund- (1 New Temp Position)	Economic & Creative Development	0.0	1.0	168,292	0	84,146	0	84,146	0	194,642	0	58,528	0
Infrastructure and Growth Management Total		0.0	2.5	313,011	0	150,729	0	84,146	78,136	279,136	0	58,528	0
Community and Corporate Services													
5090 - Administrative Penalties Clerk (1 New FT Permanent Position)	Legislative & Court Services	1.0	0.0	99,585	0	0	0	99,585	0	100,614	0	103,884	107,252
5092 - Purchasing Clerk (1 New FT Permanent Position)	Finance	1.0	0.0	89,600	0	45,300	39,870	4,430	0	92,603	0	95,527	98,619
Community and Corporate Services Total		2.0	0.0	189,185	0	45,300	39,870	104,015	0	193,217	0	199,411	205,871
Access Barrie													
5091 - Non-Resident Waterfront Parking Rates - Municipal Law Enforcement Officer (1 New PT Casual Position)	Transit & Parking Strategy	0.0	0.2	(248,619)	0	(20,800)	(227,819)	0	0	(248,052)	0	(247,504)	(246,936)
5095 - Transit Business Process Business Lead (1 New FT Permanent Position)	Transit & Parking Strategy	1.0	0.0	153,978	0	0	0	0	153,978	159,365	0	164,582	169,982
Access Barrie Total		1.0	0.2	(94,641)	0	(20,800)	(227,819)	0	153,978	(88,687)	0	(82,921)	(76,954)
CAO and Mayor's Office													
5096 - Boundary Adjustment Team (4 New FT Temporary Positions)	Office of the CAO	0.0	4.0	746,022	0	(102,390)	0	0	848,411	773,491	0	0	0
CAO and Mayor's Office Total		0.0	4.0	746,022	0	(102,390)	0	0	848,411	773,491	0	0	0
GRAND TOTAL - SERVICE LEVEL CHANGES		3.0	6.7	1,153,576	0	72,840	(187,949)	188,160	1,080,525	1,157,157	0	175,018	128,917
ENDORSED BY EMT													

Infrastructure Investment Funding (IIF)

- Strong Mayor's Directive includes:
 - 2% Tax Levy increase towards Infrastructure
 - 1% directed towards Tax Capital Infrastructure
 - 1% directed towards Stormwater Capital Infrastructure
- Equates to \$103.96 impact on the average taxpayer

User Rate Budgets

Water Rate Operating Summary



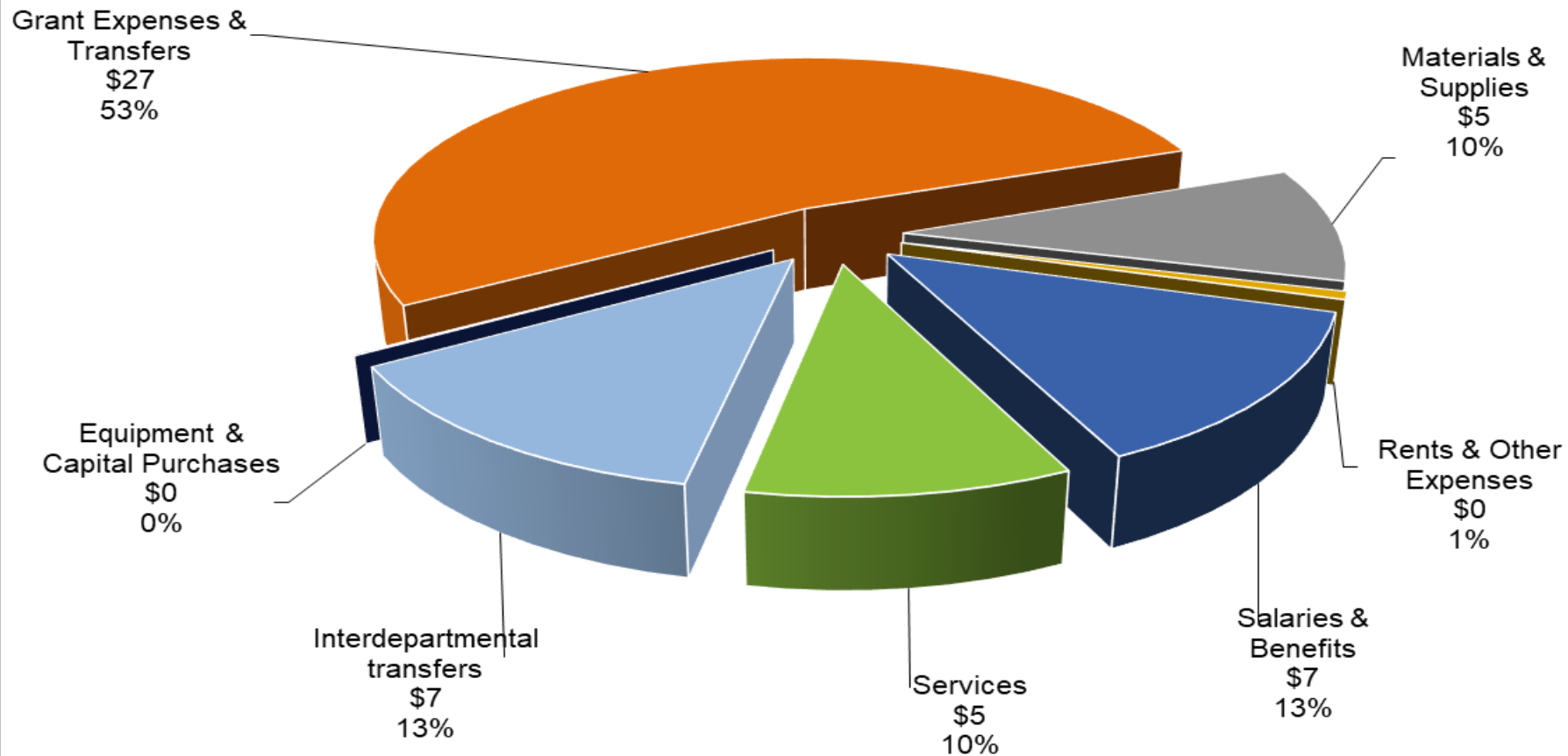
2026 Proposed Net Water Rate Impact

Description	2025 Budget	2026 Requested Budget	\$ Change	% Change
Water Rate Revenue	\$ (34,167,766)	\$ (37,372,590)	\$ (3,204,824)	9.4%
Maintain current service levels	\$ 15,354,110	\$ 15,992,788	\$ 638,678	4.2%
Interfund Transfers	\$ 8,369,531	\$ 8,439,283	\$ 69,752	0.8%
2026 New Investments and Service Recommendations		\$ 17,720	\$ 17,720	N/A
Contribution to Water Capital Reserve	\$ 10,444,125	\$ 12,922,799	\$ 2,478,674	23.7%

- Impact to average residential consumer is \$16.68 over 2025 rates
- The increase in the revenue line is made up from:
 - Rate increase of 3.97% in 2026 and
 - Growth

Wastewater Rate Operating Summary

2026 Wastewater Rate Gross Operating Expenditures - \$51.7M



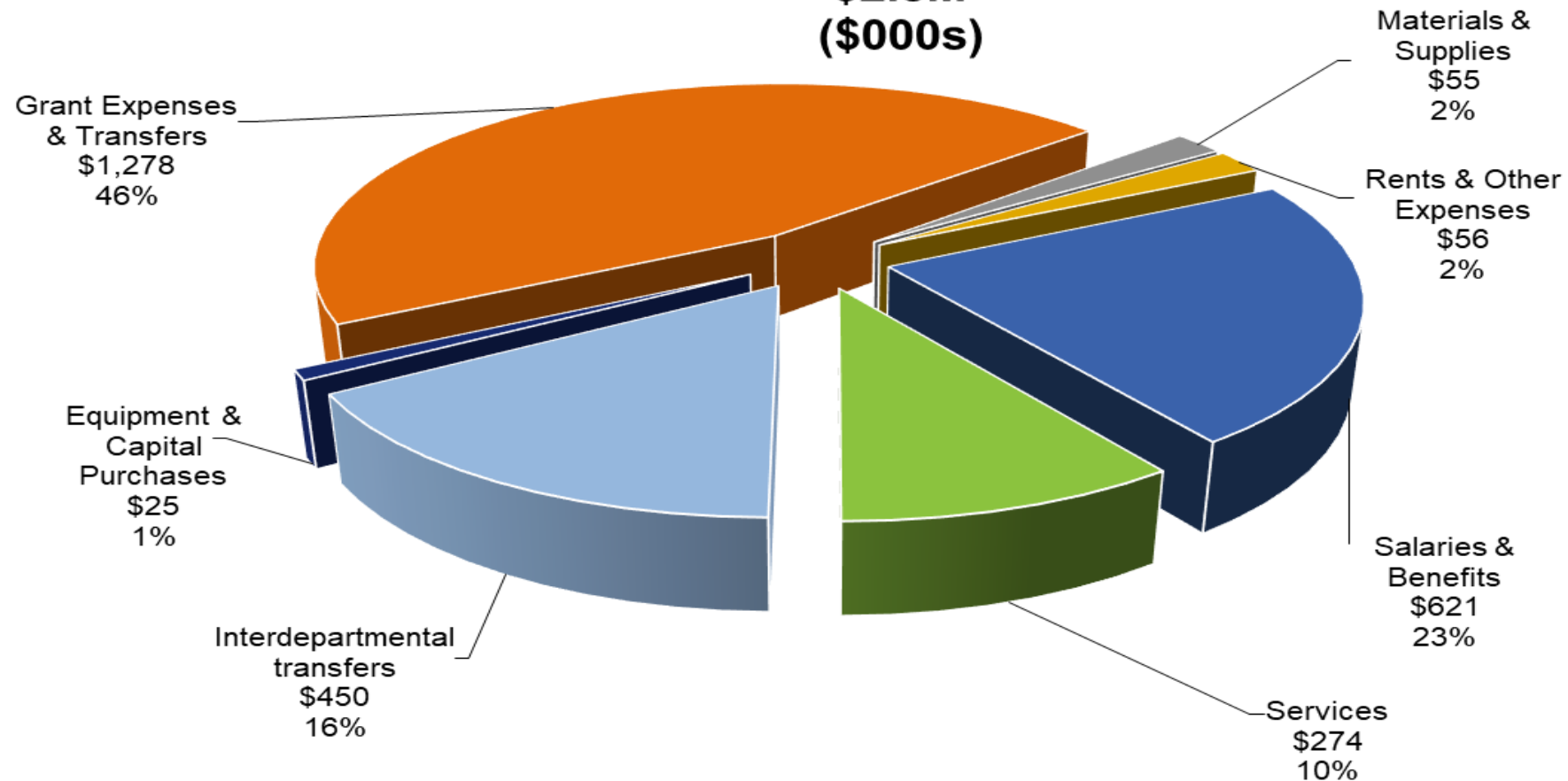
2026 Proposed Net Wastewater Rate Impact

Description	2025 Budget	2026 Requested Budget	\$ Change	% Change
Wastewater Rate Revenue	\$ (46,476,058)	\$ (51,267,082)	\$ (4,791,024)	10.3%
Maintain current service levels	\$ 16,701,979	\$ 17,278,256	\$ 576,277	3.5%
Interfund Transfers	\$ 6,845,575	\$ 6,887,488	\$ 41,913	0.6%
2026 New Investments and Service Recommendations		\$ 22,150	\$ 22,150	N/A
Contribution to Wastewater Capital Reserve	\$ 22,928,504	\$ 27,079,188	\$ 4,150,684	18.1%

- Impact to average residential consumer is \$30.44 over 2025 rates
- The increase in the revenue line is made up from:
 - Rate increase of 4.95% in 2026 and
 - Growth

Parking Rate Operating Summary

2026 Parking Rate Gross Operating Expenditures - \$2.8M (\$000s)



2026 Proposed Net Parking Rate Impact

Description	2025 Budget	2026 Requested Budget	\$ Change	% Change
Parking Rate Revenue	\$ (2,389,500)	\$ (2,491,500)	\$ (102,000)	4.3%
Maintain current service levels	983,085	991,355	8,270	0.8%
Interfund Transfers	423,169	445,801	22,632	5.3%
2026 New Investments and Service Recommendations		(223,389)	(223,389)	N/A
Contribution to Parking Capital Reserve	983,246	1,277,733	294,487	30.0%

- No impact on consumer (self-funded)
- The increase of 4.3% is based on the growth expected in downtown parking permits

2026-2030 Capital Budget & 10-Year Plan

Overview Presentation



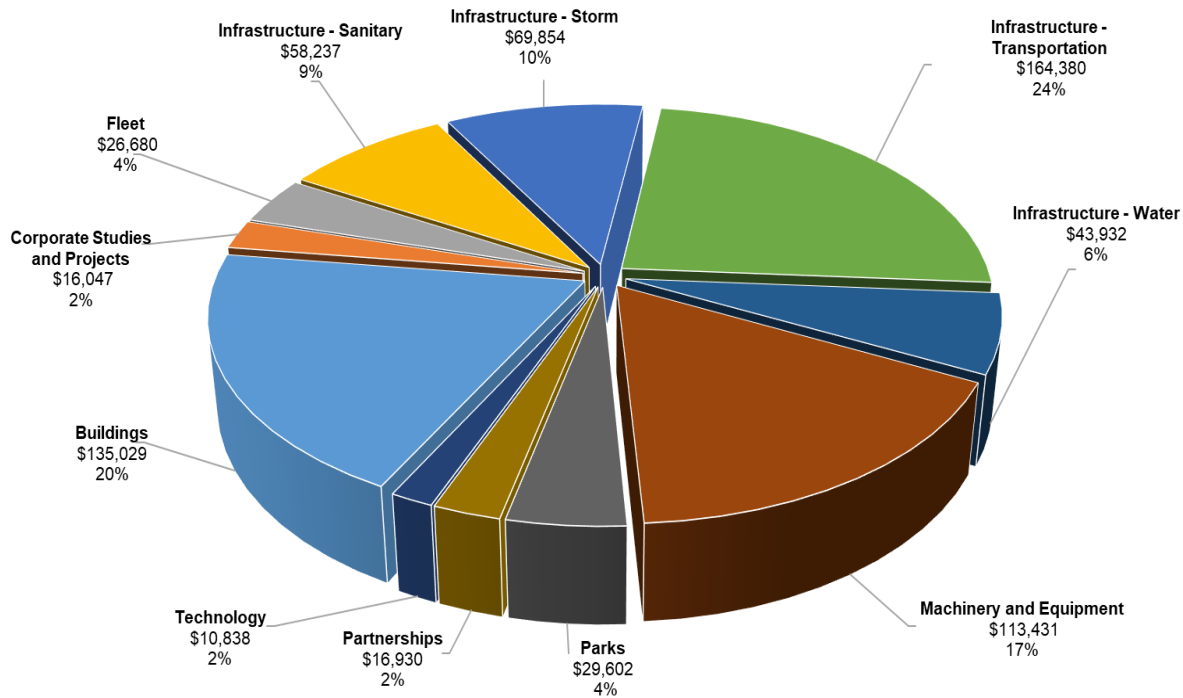
What's in the Budget?

2026 - 2030 Capital Budget	2026	2027	2028	2029	2030	Grand Total
Previously Approved (Committed)	\$ 171,399,590	\$ 110,090,170	\$ 67,174,183	\$ 41,978,418	\$ -	\$ 390,642,361
New Capital Requests	\$ 36,198,132	\$ 92,073,127	\$ 80,258,164	\$ 54,283,775	\$ 31,503,789	\$ 294,316,988
New Investment and Service Recommendations (for Operating Budget requests)	\$ -					\$ -
Total 2026 Capital Budget	\$ 207,597,723	\$ 202,163,297	\$ 147,432,347	\$ 96,262,193	\$ 31,503,789	\$ 684,959,349
Forecast		\$ 80,529,503	\$ 200,118,346	\$ 346,556,770	\$ 320,371,852	\$ 947,576,471
Grand Total 2026 - 2030 Capital Budget	\$ 207,597,723	\$ 282,692,800	\$ 347,550,693	\$ 442,818,964	\$ 351,875,641	\$ 1,632,535,820

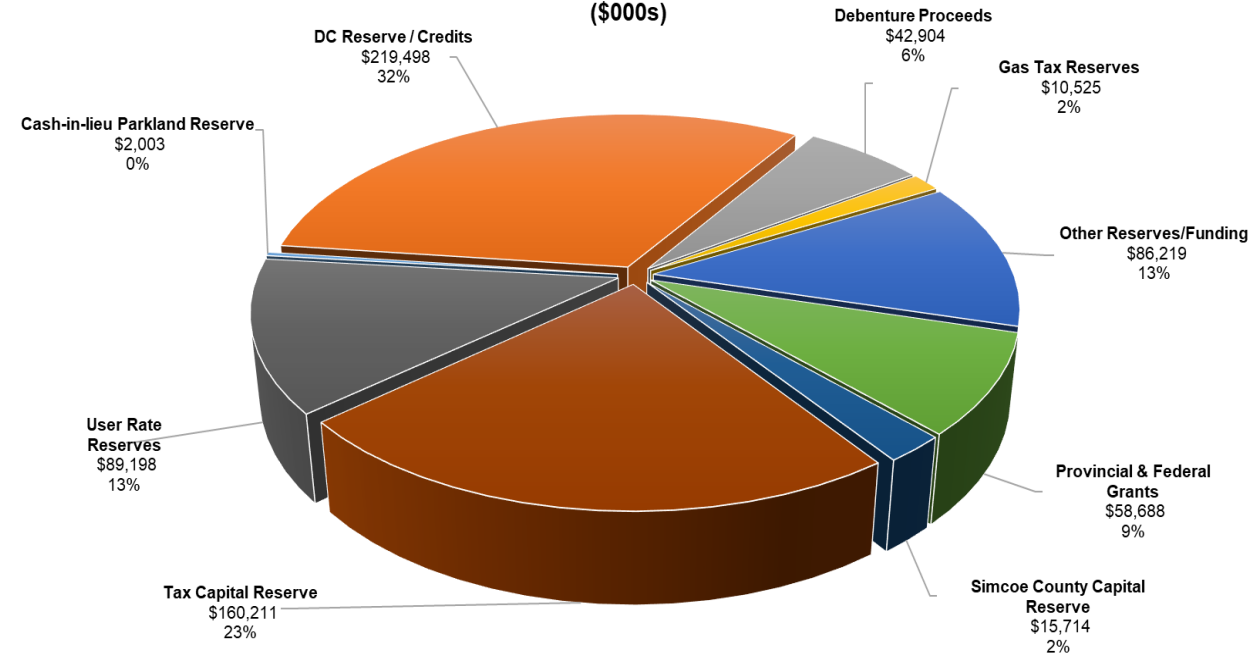
**Numbers in the table may not add to total due to rounding. The table above does not include estimated capital carry forward from 2025 of \$215.9 million.*

2026-2030 Capital Budget

2026-2030 Requested Budget By Asset Class & Investment Area
Total \$685 Million
(\$000)

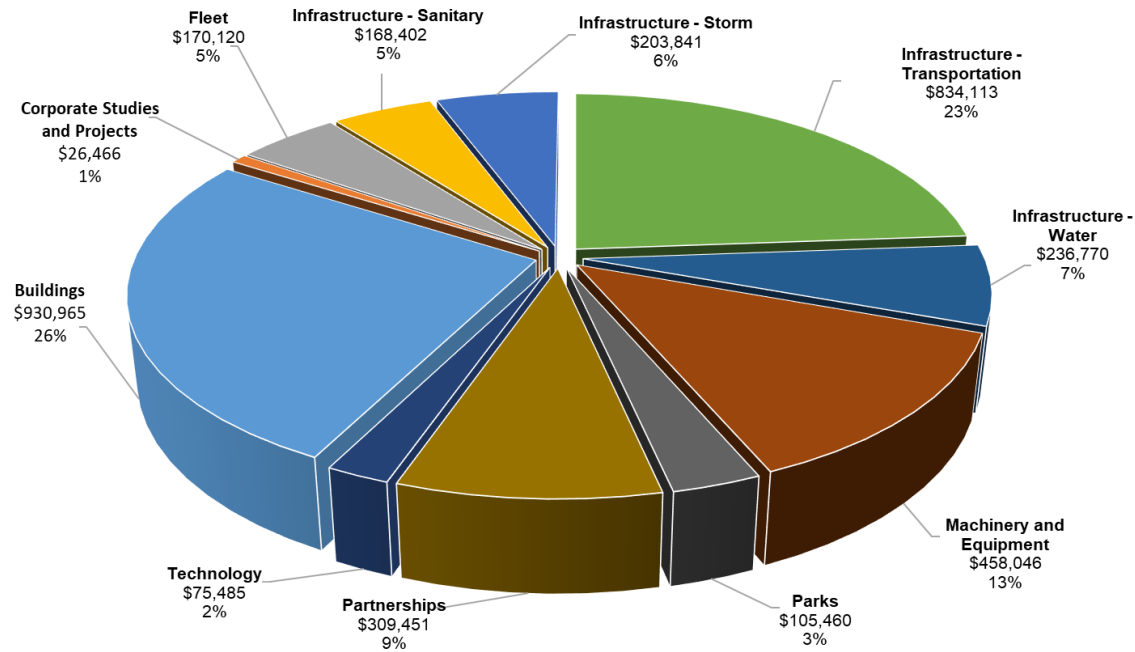


2026-2030 Requested Capital Spending Authority By Funding Source
Total \$685 Million
(\$000s)

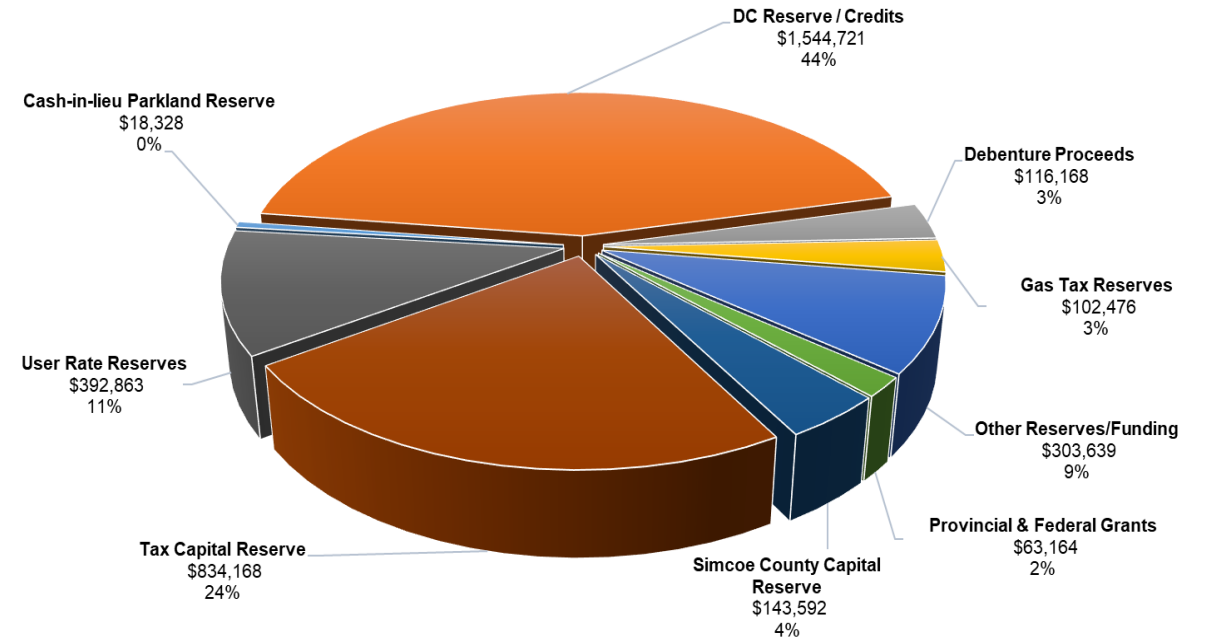


10-year Capital Plan: Spending and how it is funded

2026-2035 Requested and Forecasted Capital Budget by Asset Class & Investment Area
Total \$3.5 Billion
(\$000)



2026-2035 Requested & Forecasted Capital Plan by Funding Source
Total \$3.5 Billion
(\$000s)



Financial Condition



Financial Policies / Financial Condition

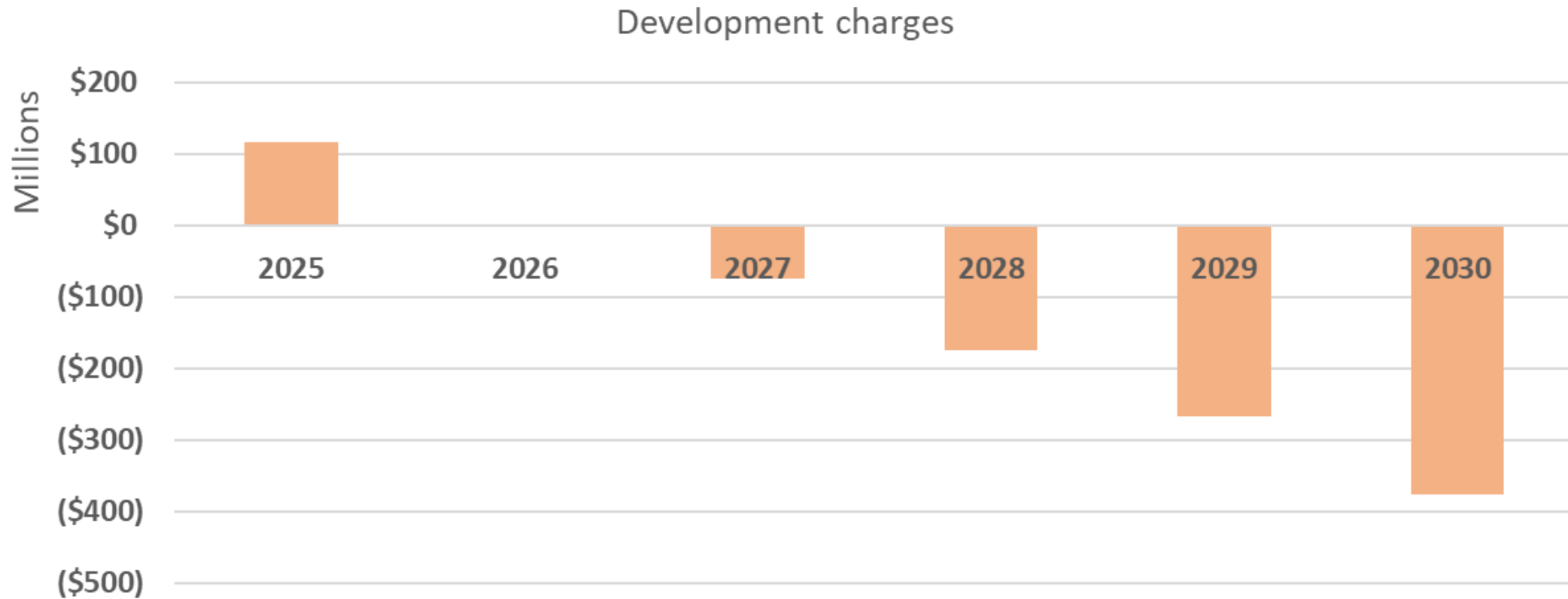
- City's Financial Policy Framework has the following targets:
 - Property Taxes not to exceed 4.0% of average household income
 - Water and Wastewater not to exceed 2.5% of average household income
 - Debt Principal and Interest must not exceed 20% of own source revenues

	Policy	Current
Property Taxes/HH income	4.0%	3.6%
Water & Wastewater/HH income	2.5%	0.9%
Debt	20%	8.3%

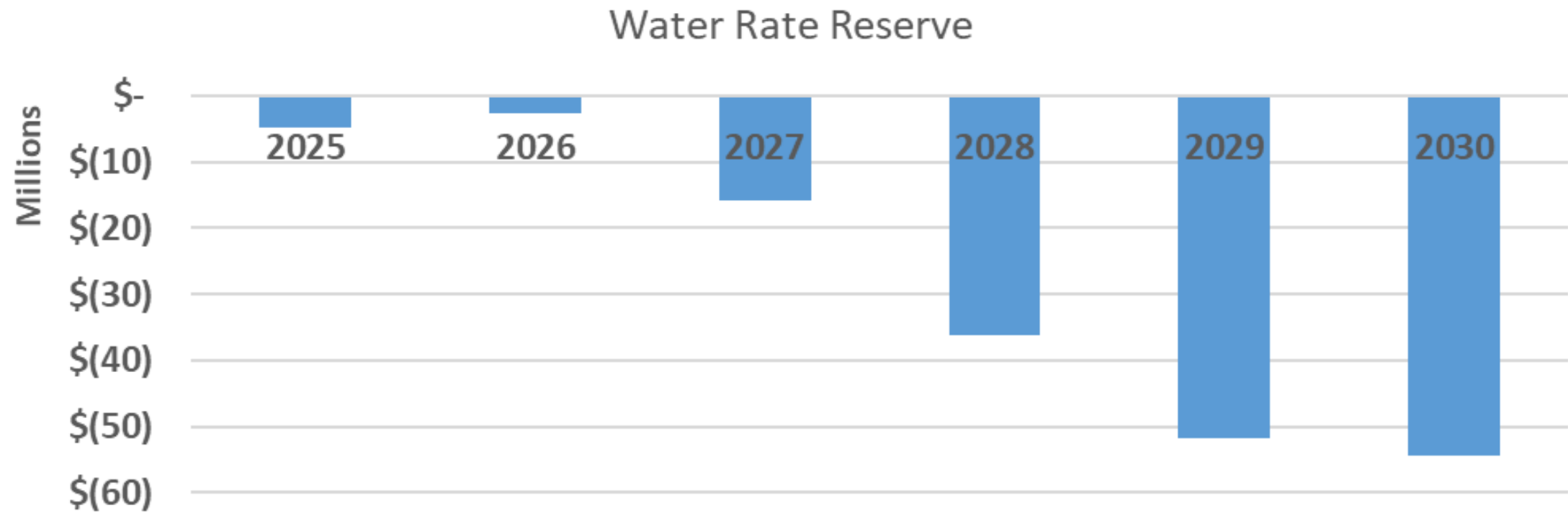
Development Charges Reserve Overview

- Introduction of new DC deferral policy
- Legislation changes expected from the Province in the coming months
- Enables developers to pay later in the process

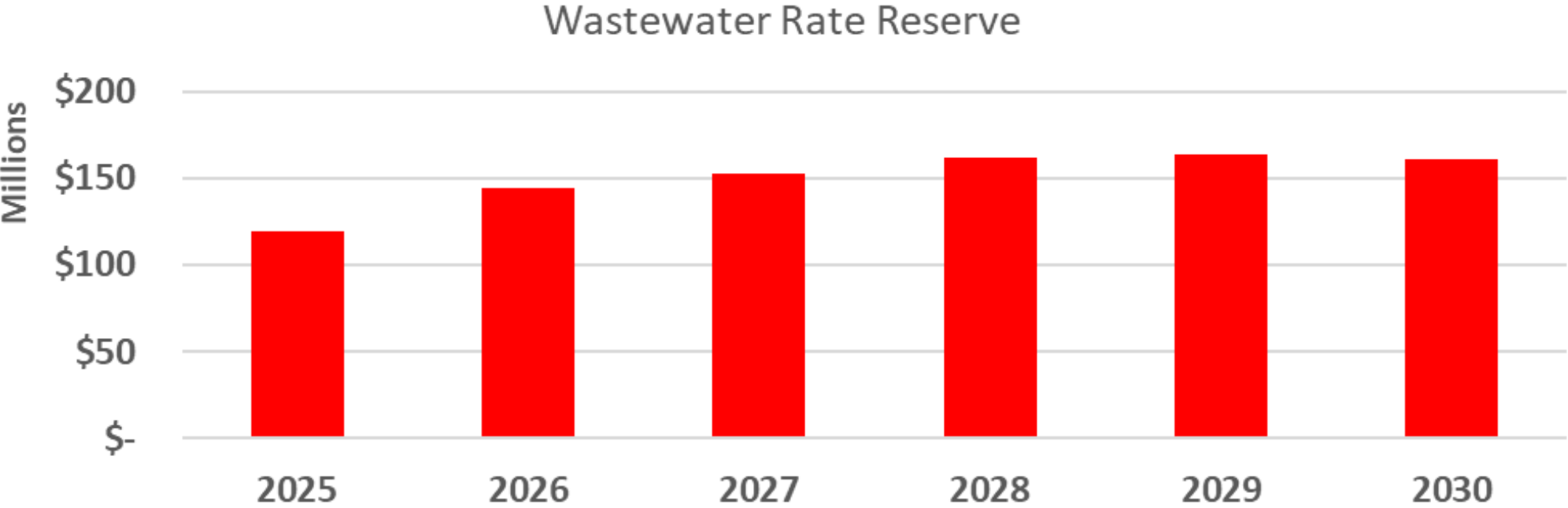
Forecasted Development Charges Reserve Funds



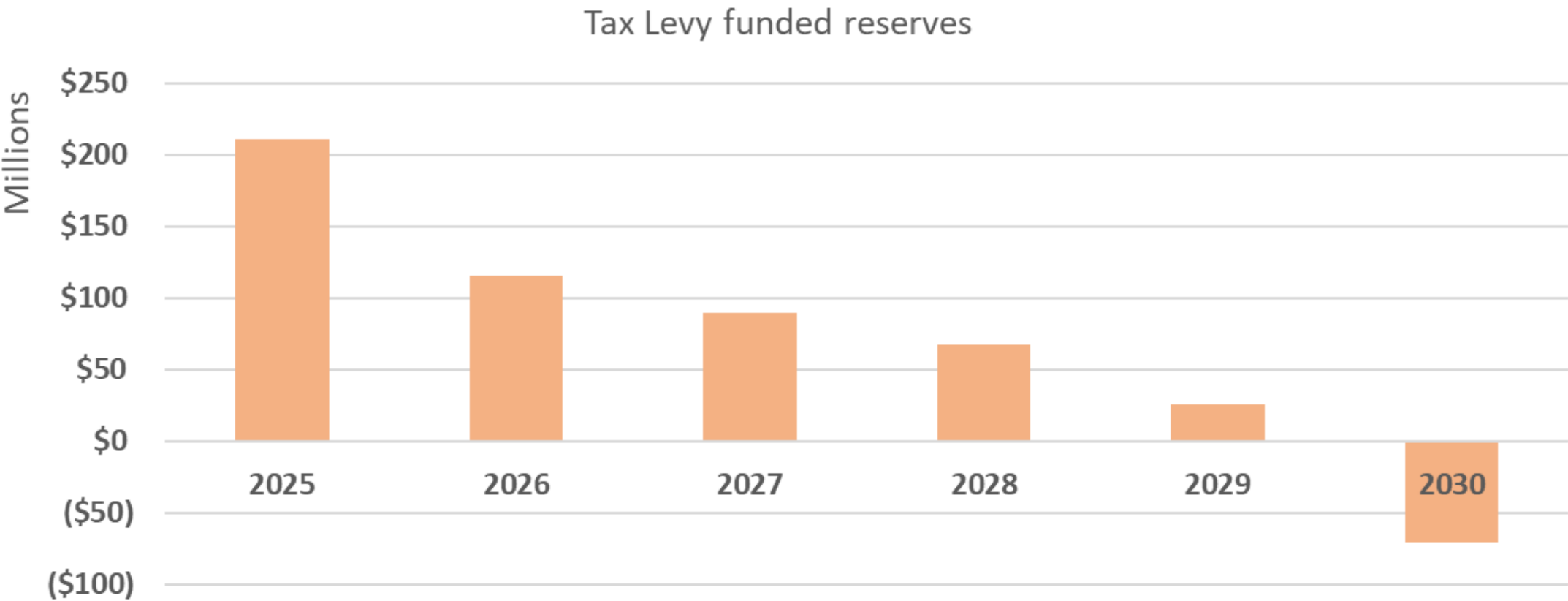
Forecasted Water Rate Reserve



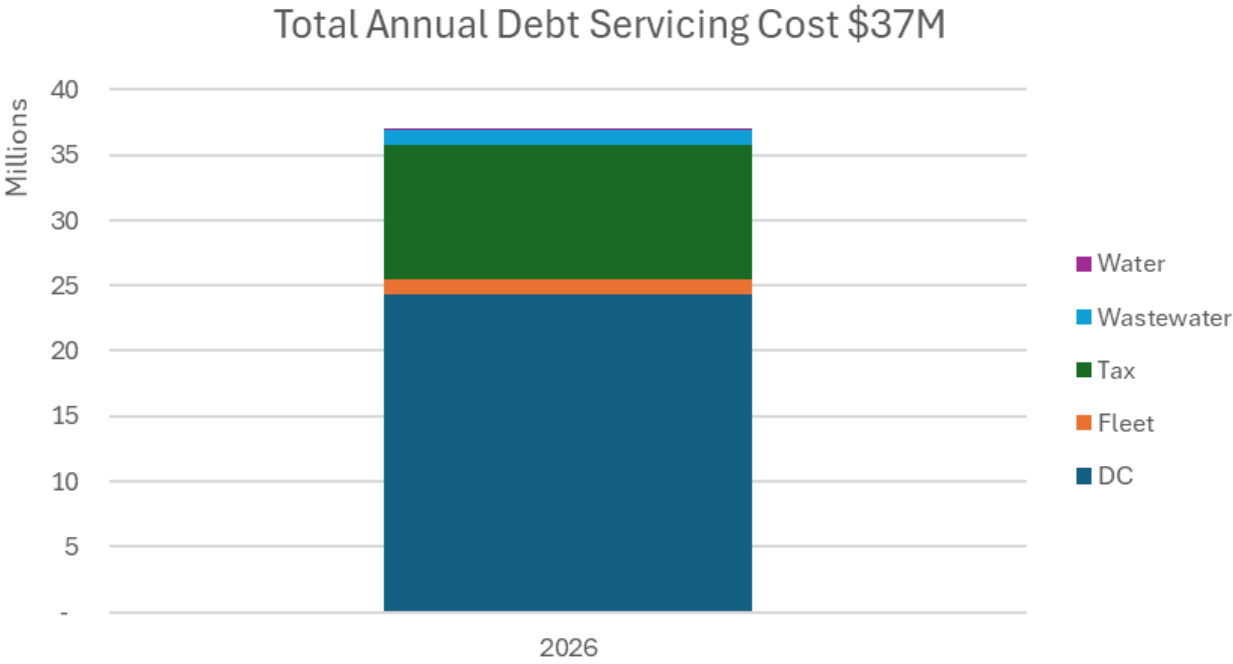
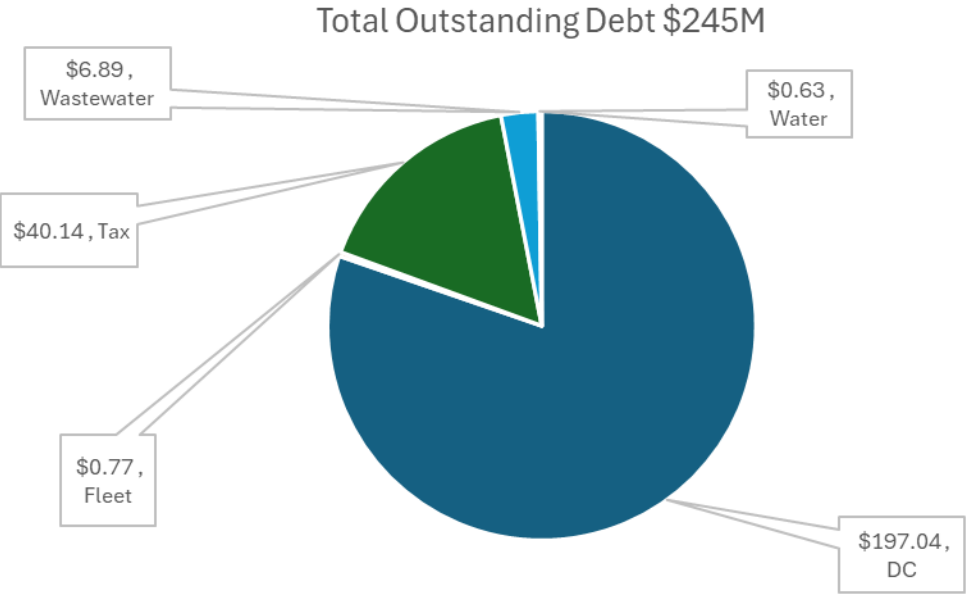
Forecasted Wastewater Rate Reserve



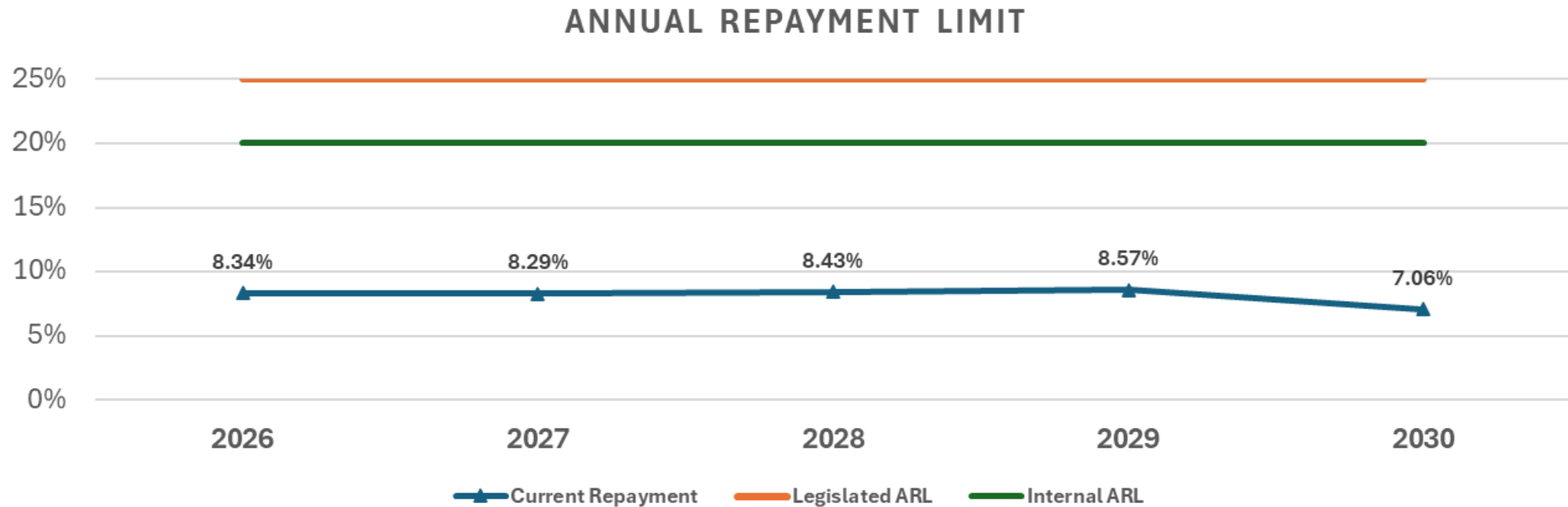
Forecasted Tax Levy Reserves



Debt

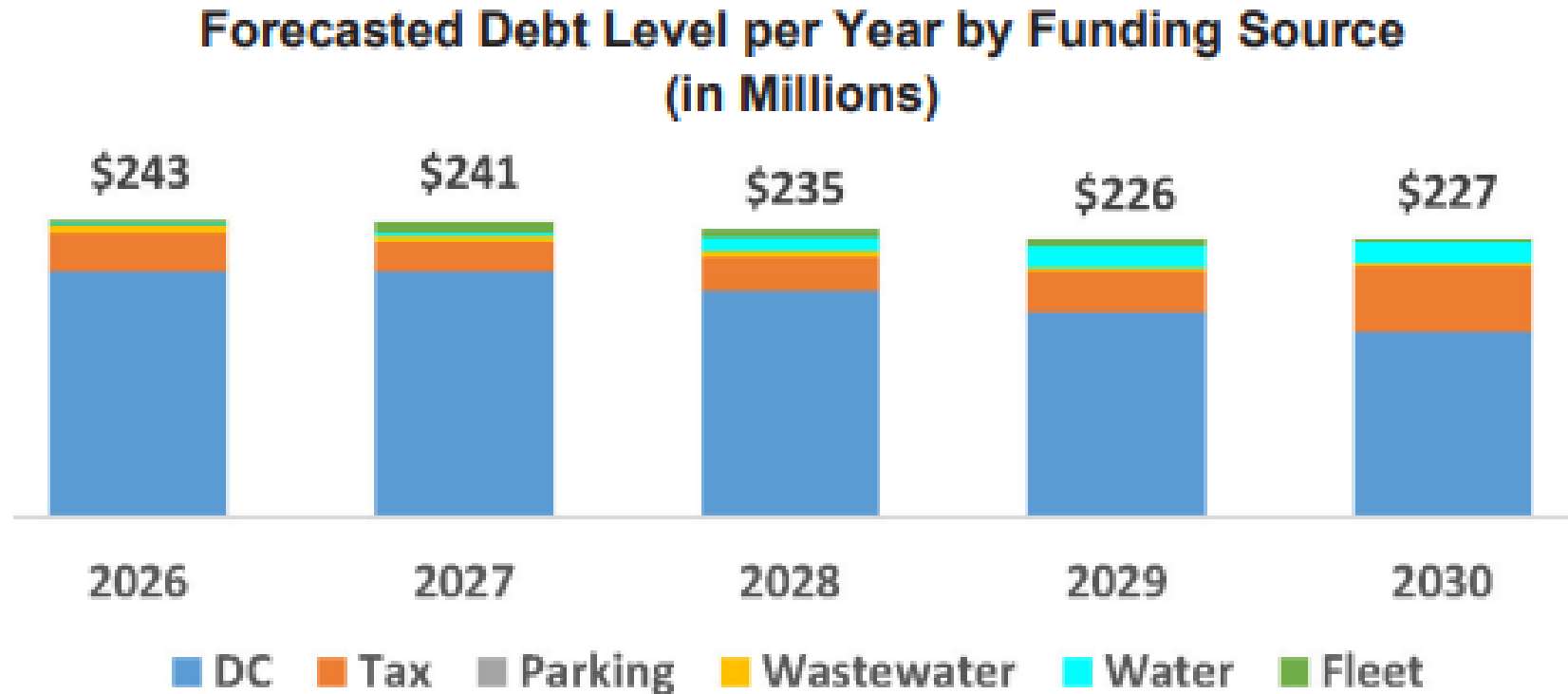


Annual Debt Repayment Limit



Key Credit Rating Factors: Institutional Framework, Economy, Financial Management, Budgetary Performance, Liquidity and Debt Burden

Forecasted Debt



2026 & Moving Forward

To assist the City's long-term plan of financial sustainability, the following will be undertaken in 2026:

- Reserve Strategy
- Undertake Water and Wastewater Rate Study
- Capital Plan Reprioritization
- Debt Analysis

Next Steps

October 29, 2025	Budget Presentation and deliberations at Finance and Responsible Governance
November 5, 2025	Deliberations at General Committee
November 12, 2025	Council Approval of 2026 Budget – City Operations
November 26, 2025	Service Partner Presentations to Finance and Responsible Governance
December 3, 2025	Service Partner deliberations at General Committee
December 10, 2025	Council Approval 2026 Budget & Business Plan (Service Partners)

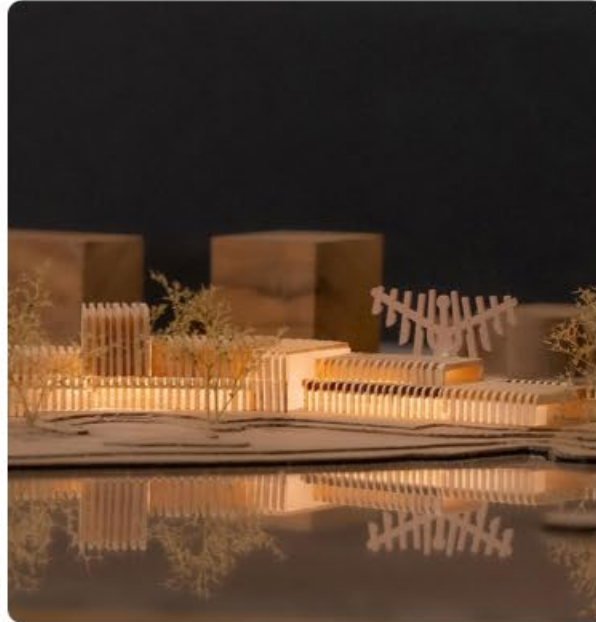
Refer to www.Barrie.ca/Budget for City of Barrie budget information

Questions can be emailed to budget.questions@barrie.ca

2026 Budget Highlights

- \$41M per year is budgeted for transportation and construction = improved roads with less congestion
- MTO led projects at Dunlop and Bayfield Street
- Huronia/McKay Sanitary Sewer Improvements
- Yonge/Mapleview Road Expansion
- 16 Neighbourhood Renewal Projects
- \$19.8M in drainage and sewer projects
- Fleet replacement including 5 more electric vehicles
- Several Parks will be renewed and revitalized





Significant Community Building Projects

- Lakehead Barrie STEM Hub
- Georgian College in Downtown Barrie
- South Barrie Mixed Use Recreation Centre and Library
- Northwest Satellite Library Branch
- Performing Arts Centre
- New YMCA Facility in South Barrie
- Regional Innovation Centre
- New Sea Cadets facility

