



Final
Finance and Responsible Governance
Committee

Wednesday, November 26, 2025

4:00 PM

Council Chambers

FINANCE AND RESPONSIBLE GOVERNANCE COMMITTEE REPORT

For consideration by General Committee on December 3, 2025.

The meeting was called to order by the Chair, Councillor G. Harvey, at 4:01 p.m. The following were in attendance for the meeting:

Present: 4 - Mayor, A. Nuttall
Deputy Mayor, R. Thomson
Councillor, G. Harvey
Councillor, AM. Kungl

ALSO PRESENT:

Councillor, C. Riepma
Councillor, C. Nixon
Councillor, A. Courser
Councillor, N. Nigussie
Councillor, J. Harris
Councillor, S. Morales
Councillor, B. Hamilton.

STAFF:

Acting Director of Corporate Asset Management, T. Reeve
Chief Administrative Officer, M. Prowse
City Clerk/Director of Legislative and Court Services, W. Cooke
Coordinator of Elections and Special Projects, T. McArthur
Deputy City Clerk, T. Macdonald
Director of Boundary Adjustment Team, K. Oakley
Director of Corporate Facilities, R. Pews
Director of Operations, D. Friary
Director of Transit and Parking Strategy, B. Forsyth
Executive Director of Development Services, M. Banfield
Fire Chief, K. White
General Manager of Community and Corporate Services, J. Schmidt
General Manager of Infrastructure and Growth Management, B. Araniyasundaran
Interim Director of Finance, C. Smith

Legal Counsel, C. Packham
Legislative Coordinator, C. Payne
Senior Manager of Corporate Finance and Investments, C. Gillespie
Senior Policy Advisor and Legislative Coordinator, E. Chappell
Service Desk Specialist, M. Burry.

The Finance and Responsible Governance Committee reports that the following matters were dealt with on the consent portion of the agenda:

SECTION "A"

REPORT OF THE INVESTMENT BOARD DATED OCTOBER 28, 2025

The Report of the Investment Board dated October 28, 2025, is received.

REPORT OF THE INTERNATIONAL RELATIONS COMMITTEE DATED NOVEMBER 4, 2025

The Report of the International Relations Committee dated November 4, 2025, is received.

Pursuant to Procedural By law 2019-100, as amended, Section 4, Subsection 10, the order of business was altered such that the five presentations listed under Presentation by Staff/Officers/Agents of the Corporation were considered prior to the Open Delegation and that Agenda Item 3.4 concerning the presentation by Deloitte- 2025 Audit Service Plan was presented first.

The Finance and Responsible Governance Committee met and reports as follows:

SECTION "B"

PRESENTATION CONCERNING DELOITTE'S 2025 AUDIT SERVICE PLAN

Lilian Cheung of Deloitte provided a presentation regarding the 2025 Audit Service Plan.

Ms. Cheung discussed a slide concerning the following topics:

- Audit scope;
- Materiality and audit risks; and
- Matters of interest and audit technology.

2026 SERVICE PARTNER BUDGET PRESENTATION - BARRIE PUBLIC LIBRARY

Lauren Jessop, Chief Executive Officer for the Barrie Public Library, and Austin Mitchell, Chair of the Barrie Public Library Board provided a presentation concerning the Barrie Public Library 2026 budget request.

Ms. Jessop and Mr. Mitchell discussed slides concerning the following topics:

- Barrie Public Library 2025 highlights including 5,500+ new members;
- Barrie Public Library's successes, targets and KPI's;
- Downtown library safety;
- Impacts to Barrie Public Library's budget;
- Opportunities for Barrie Public Library including the new 2025-2028 Strategic Plan;
- Barre Public Library 2026 budget summary, the breakdown for the budget increase and its expected revenue;
- Planned capital expenditures including staffing needs and anticipated projects; and
- Northwest branch survey results and future planning.

Members of Committee asked a number of questions of Ms. Jessop and Mr. Mitchell and received responses.

2026 SERVICE PARTNER BUDGET PRESENTATION - BARRIE POLICE SERVICE

Greg Ferguson, Chair of the Barrie Police Services Board and Police Chief, Rich Johnson of Barrie Police Service, provided a presentation concerning the 2026 Barrie Police Service Budget request.

Mr. Ferguson commented that the Barrie Police Service 2026 Budget request includes the operational impacts of the budget, is fiscally responsible while maintaining and enhancing operations, addresses the evolution of policing, and provides effective police services to the City's growing population.

Mr. Ferguson and Police Chief Johnson discussed slides concerning the following topics:

Foundational Policing

- The foundational policing including embracing technological solutions; evidence-based approaches; reducing crime harm; alternative service delivery, and investment in member wellness;
- The investments in member wellness; and
- The foundational policing budget impact.

Provincial Impacts

- A chart illustrating court security and prisoner transportation grant; and
- The impact of reduction in provincial grants.

Growing and Changing Community

- The increasing scope including the downtown, public facilities, events, protests and demonstrations seasonal influx, rallies, concerts, airshow and regional hub;
- The increasing demands including transparency, privacy, oversight, evidence-based approaches, and Social Services;
- The evolution of services including technology platforms, capabilities, automations, visibility (CCTV), NG911, cell vital monitoring, virtual call response, victim liaison/support, case management of criminal crown briefs, and social services campus/justice centre;
- The information technology infrastructure and security;
- A chart illustrating calls for service from 2017 - 2025; and
- The growing and changing community and related budget impacts.

2026 Budget Request

- The 2026 consolidation budget impact.

Members of Committee asked a number of questions of Mr. Ferguson and Police Chief Johnson and received responses.

SECTION "C"

2026 SERVICE PARTNER BUDGET PRESENTATION - COUNTY OF SIMCOE

Councillor A. Kungl declared a potential pecuniary interest on the matter as she is the CEO of Alzheimer's Society of Simcoe County as a service provider and in discussions with a matter involving the County of Simcoe. She left the Council Chambers.

Basil Clarke, County of Simcoe Warden, Trevor Wilcox, General Manager of Corporate Performance, Jane Sinclair, General Manager of Health and Emergency Services, and Mina Fayez-Bahgat, General Manager of Social and Community Services for the County of Simcoe provided a presentation concerning the 2026 County of Simcoe Budget Request.

Warden Clarke, Mr. Wilcox, Ms. Sinclair, and Mr. Fayez-Bahgat discussed slides concerning the following topics:

- An overview and summary of the County's municipal services;
- Shared operating requirements for community supports, housing, homelessness, paramedic services, and long-term care;
- Capital commitments and total shared contribution.

Members of Committee asked a number of questions of Warden Clarke, Mr. Wilcox, Ms. Sinclair and Mr. Fayez-Bahgat and received responses.

The Finance and Responsible Governance Committee met and recommends adoption of the following recommendation(s):

SECTION "D"

2026 BUSINESS PLAN AND BUDGET - SERVICE PARTNER - COUNTY OF SIMCOE

1. That the 2026 budget request from the County of Simcoe, including contributions to the County of Simcoe Capital Reserve, presented on page 252 of the 2026 Business Plan, with a net tax supported municipal funding requirement of \$35.0M, be approved.
2. That the City's County of Simcoe capital projects be amended to reflect the 2026 budget requests as follows:
 - a) That the budget for project FI1034 - County of Simcoe Capital Program - Paramedic Services (Active) be reduced by \$1,389,096, from \$2,345,096 to \$956,000.
 - b) That the budget for project FI1035 - County of Simcoe Capital Program - Long Term Care and Senior Services (Active) be reduced by \$2,734,847, from \$3,010,847 to \$276,000.
 - c) That the budget for project FI1036 - County of Simcoe Capital Program - Social Housing and Community Services (Active) be reduced by \$9,911,621, from \$11,173,621 to \$1,262,000.

This matter was recommended (Section "C") to General Committee for consideration of adoption at its meeting to be held on 2025-12-03.

SECTION "E"

2026 BUSINESS PLAN AND BUDGET - SERVICE PARTNERS

Strong Mayor Budget

This report is being presented by Finance on behalf of Mayor Alex Nuttall in accordance with Section 284.16 of the *Municipal Act* and Section 7 of Ontario Regulation 530/22.

Service Partner Budget Approvals

1. That the 2026 budget request from the Barrie Police Services Board presented on page 252 of the 2026 Business Plan, with a net tax supported municipal funding requirement of \$78.4M, be approved.
2. That the 2026 budget request from the Barrie Public Library Board presented on page 252 of the 2026 Business Plan, with a net tax supported municipal funding requirement of \$10.4M and \$169K of Development Charges funding, be approved.
3. That the 2026 budget request from the Lake Simcoe Region Conservation Authority presented on page 252 of the 2026 Business Plan, with a net tax supported municipal funding requirement of \$389.5K, and \$1.2M of water rate funding, be approved.
4. That the 2026 budget request from the Nottawasaga Valley Conservation Authority presented on page 252 of the 2026 Business Plan, with a net tax supported municipal funding requirement of \$487.8K, and \$86.1K of water rate funding, be approved.
5. That the original \$60,000 of the 2025 budget for the Barrie Area Physician Recruitment be approved and that the increase requested above the original \$60,000 be deferred to Finance and Responsible Governance Committee for further consideration and discussion.
6. That the 2026 budget estimate for the Simcoe Muskoka District Health Unit presented on page 252 of the 2026 Business Plan, with a net tax supported municipal funding requirement of \$2.4M, be approved.

Council and Staff authorization requests

7. That the City Clerk be authorized to prepare all necessary by-laws to implement the above recommendations.

This matter was recommended (Section "C") to General Committee for consideration of adoption at its meeting to be held on 2025-12-03.

The Finance and Responsible Governance Committee met and reports as follows:

SECTION "F"

**MEMORANDUM FROM C. SMITH, INTERIM DIRECTOR OF FINANCE
DATED NOVEMBER 26, 2025, CONCERNING THE COUNTY OF SIMCOE
BUDGET**

This matter was dealt with at General Committee.

**PRESENTATION CONCERNING THE DOWNTOWN BARRIE BUSINESS
IMPROVEMENT ASSOCIATION (BIA) SUMMER CONCERT SERIES
(25-A-004)**

Craig Stevens, Executive Director of the Downtown Barrie Business Improvement Association, Ryan Anderson and Chaz Hey, Hey Bear Productions, and Harry Bird from Bell Media, provided a presentation concerning the Barrie Business Improvement Association's (BIA) Summer Concert Series.

Mr. Stevens, Mr. Anderson, Mr. Hay, and Mr. Bird discussed slides concerning the following topics:

- Highlights of the 2025 Troubadour Festival including attendance and economic impact;
- Media coverage and promotional support of the 2025 Summer Concert Series;
- Information access and festival marketing on digital platforms.

Mr. Stevens presented the Mayor with four signed Troubadour posters, one for each of the 2025 Troubadour performers. Mayor Nuttall expresses appreciation for the posters and thanked the presenters for providing an excellent festival.

**OPEN DELEGATION BY JEN SLYKHUIS OF CLEAN UP BARRIE
CONCERNING THE CLEAN UP PROGRAM AND A REQUEST FOR
SUPPORT**

Jen Slykhuis provided a presentation outlining the impact that Clean Up Barrie, a non-profit organization, has made in the City including the clean up of 2500 bags of litter in 2025. Ms. Slykhuis indicated that the organization partners with other local organizations, volunteers and local businesses to provide the program. Ms. Slykhuis outlined that 80% of the organization's revenue has come from grants and that level of grant support is not anticipated for 2026. Ms. Slykhuis requested financial support from Council in the amount of \$20,000.

Members of Committee asked a number of questions and received responses.

ADJOURNMENT

The meeting adjourned at 7:01 p.m.

CHAIRMAN