

TO: GENERAL COMMITTEE

SUBJECT: CAPITAL PROJECT STATUS REPORT

PREPARED BY AND KEY CONTACT: B. FORSYTH, PERFORMANCE ANALYST, 4521 *B.F.*

SUBMITTED BY: C. MILLAR, MBA, CGA, (ACTING) DIRECTOR OF FINANCE *C. Millar*
R. S. KAHLE, M. Eng., P. Eng, DIRECTOR OF ENGINEERING
B. ROTH, DIRECTOR OF LEISURE, TRANSIT & FACILITIES

GENERAL MANAGER APPROVAL: E. ARCHER, CMA, GENERAL MANAGER OF CORPORATE SERVICES *E. Archer*
R. W. MCARTHUR, P. Eng, GENERAL MANAGER OF INFRASTRUCTURE, DEVELOPMENT AND CULTURE *R.W. McArthur*
R. J. FORWARD, MBA, M. Sc., P. Eng, GENERAL MANAGER OF COMMUNITY OPERATIONS *R.J. Forward*

CHIEF ADMINISTRATIVE OFFICER APPROVAL: C. LADD, CHIEF ADMINISTRATIVE OFFICER *C. Ladd*

RECOMMENDED MOTION

1. That staff be authorized to close the capital projects identified in Appendix C – Projects with Excess Funding and the excess funds in the amount of \$4,807,947 be returned to the following funding sources:
 - a. \$ 1,195,732 – Tax Capital Reserve (13-04-0440)
 - b. 769,076 – Tax Rate Holding Account (13-04-0443)
 - c. 113,803 – Development Charges - Water (11-05-0540)
 - d. 350,414 – Development Charges – Roads (11-05-0520)
 - e. 4,973 – Development Charges – Transit (11-05-0550)
 - f. 155,391 - Development Charges – Library (11-05-0560)
 - g. 114,985 – Water Reserve Fund (12-05-0580)
 - h. 178,540 – Water Rate Holding Account (12-05-0581)
 - i. 435,264 – Wastewater Reserve Fund (12-05-0575)
 - j. 137,001 – Wastewater Rate Holding Account (12-05-0576)
 - k. 1,352,767 - Other Funding(as outlined in Appendix C)

2. That the \$2,743,759 required to fund over-expenditures on projects identified in Appendix D – Projects Requiring Additional Funding – Council Approval Required be funded from reserves and reserve funds as follows:
 - a. \$712,175 – Tax Capital Reserve (13-04-0440)
 - b. 167,893 – Development Charges - Storm (11-05-0530)
 - c. 981,745 – Development Charges - Roads (11-05-0520)
 - d. 842,257 – Wastewater Reserve Fund (12-05-0575)
 - e. 82,190 – Water Reserve Fund (12-05-0580)
 - f. 7,500 – Water Rate Holding Account (12-05-0581)
 - g. (50,000) – Other Funding(as outlined in Appendix D)

3. That staff be authorized to allocate an amount equivalent to the funding received and earned from the Court Security Prisoner Transportation Program to the Tax Capital Reserve (13-04-0441).

PURPOSE & BACKGROUND

6. The purpose of this report is to describe the status of the City of Barrie's Capital Plan based on the application of the Capital Project Financial Control Policy that was approved by Council August 24, 2009. The objective of this policy is to demonstrate accountability and transparency of all capital expenditures.
7. Prior to the approval of the Capital Project Financial Control Policy the corporation did not have a requirement to publish reports throughout the year describing the status of individual capital projects. Instead, detailed information about capital projects was provided in annual budgets. Updates about specific projects (e.g. new timelines for completion, project cost savings/increases) were incorporated into the annual budget. Project managers are responsible for ensuring each capital project assigned to them adheres to schedule requirements and financial policies throughout the year.
8. This report will provide a comprehensive description of the progress and performance of the corporation's capital plan. It augments, but does not replace, the details about the capital plan that continue to be reported as part of the corporation's annual Business Plan.

Capital Project Financial Control Policy

9. A key element of the Capital Project Financial Control Policy is the requirement for a semi-annual Capital Status Report which includes:
 - a. The status of all approved Capital Projects (i.e. not started, design phase, underway, substantially complete, or other).
 - b. Capital projects to be closed with related recommendations for treatment of project savings and over-expenditures which exceed the materiality threshold of the lesser of 10% of the Capital Budget or \$250,000
 - c. Recommendations for the deferral or closure of capital projects to either fund new projects or over-expenditures on other projects
 - d. Recommendations for financing adjustments when requirements for any anticipated over-expenditures exceed the materiality threshold of 10% of the Capital Budget or \$250,000.
 - e. Recommendations to address substantive changes in the nature or scope of an approved capital project.
10. Any over-expenditures below the materiality threshold can be addressed by the Department Head, subject to review by the Director of Finance or delegate, through the use of holding accounts established for each fund (i.e. tax rate, water rate, wastewater rate and parking rate).
11. The status of the City's capital projects is being presented as of September 30, 2012. The project managers responsible for overseeing individual capital projects provided information that forms the basis for this report.

Court Security Prisoner Transportation Program Agreement

12. Motion 11-G-252 requested: "That staff in the Finance Department, in conjunction with the Barrie Police Service, identify the anticipated savings associated with the potential Provincial upload of court security costs and establish a plan to contribute these savings to a reserve fund to reduce the debt requirement associated with the police accommodations and report back to General Committee as part of the 2012 Business Plan."

ANALYSIS

Capital Project Status – Appendix A

13. Appendix A of the Capital Project Status Report provides a listing of all approved projects in the City's 2012 Capital Budget by functional area. Enhancements have been made to this Appendix to enable it to be used to as a continuity schedule for in year changes based on the last approved Capital Budget.
14. Each project has been reviewed with the appropriate project manager and a status has been assigned to each project (e.g. not started, design phase, underway, substantially complete, other). Based on this review as of September 30th, 88% of all approved capital projects are underway, substantially complete, or completed, 10% are in the design phase and 2% have not started.
15. There are also instances where a project has been identified as underway but there has been no spending to date. This will occur when a project has just recently been started and no invoices have been received yet or the project is still in the planning or procurement phase.

Other Priority Projects – Appendix B

16. Appendix B identifies two capital projects that were deemed necessary to proceed immediately as they were considered an Extraordinary Circumstance (Emergency) Purchases under section 13.1 of the Purchasing By-Law. Section 13.1 references the use of Extraordinary Circumstance (Emergency) Purchases if there is a threat to the maintenance of essential corporate services or to prevent the disruption of essential corporate services (details as per appendix B).

Projects with Excess Funding – Appendix C

17. Appendix C of the report identifies all capital projects by functional area that have excess funds. With the exception of five projects which have remaining works to be completed, all remaining projects are complete and will be closed.
18. The total amount of funds that can be returned to source is \$4,807,947, made up of \$2.0M from the tax capital reserve, \$625K from the development charges, \$572K from the wastewater reserve, \$293K from the water reserve and \$1.4M to other funding sources (as per appendix C).

Projects Requiring Additional Council Approved Funding – Appendix D

19. Appendix D identifies capital projects by functional area that exceed their materiality threshold (the lesser of 10% of the Capital Budget or \$250,000) or where there are insufficient funds available in the holding accounts. In these instances, Council approval is required for additional funding. The projects are identified as either those that are still active and require additional funds in order to complete or projects that have been completed but require additional funding in order

to close them. Staff have provided detailed comments/explanations in the appendix for each project where an over expenditure occurred.

20. The total over expenditure represents \$2.7M on 13 projects. The majority of this has resulted from various issued related to construction projects (as described in further detail in Appendix D).

Projects Requiring Additional Funding (Delegated Authority) – Appendix E

21. Appendix E includes those capital projects that have been over spent but are within the materiality threshold established in the Capital Project Financial Control Policy. As per the Capital Project Financial Control Policy, Department Heads, subject to the review by the Director of Finance or delegate, have delegated authority, to transfer the required funds from the appropriate holding accounts established for this purpose. This information is being provided for information purposes only.

Holding Accounts:

22. As per the Capital Project Financial Control Policy, holding accounts are to be established for the following program areas with the respective target balances not to exceed the following:

a.	Tax Rate Holding Account	\$3,000,000
b.	Water Rate Holding Account	\$1,000,000
c.	Wastewater Rate Holding Account	\$1,000,000
d.	Parking Rate Holding Account	\$ 100,000

The purpose of these holding accounts is to provide Department Heads, subject to the review by the Director of Finance or delegate, with some flexibility to authorize adjustments to a Capital Project Budget in an amount not to exceed a Council-approved materiality threshold. This facilitates effective project management and reduces the need for Council to become engaged in routine project administration matters that not only consumes valuable time at Council meetings, but also risks slowing the project down and generating increased costs due to delay claims, price escalations or other uncontrollable factors.

23. The table below indicates the status of the holding accounts as at September 30, 2012 and year to date activity. With the adjustments proposed in this report, the balance in the holding accounts will be available to staff in order to deal with future overruns. The following chart depicts the impact on the holding accounts as a result of the transactions in Appendix C, D and E:

Holding Accounts				
	Tax Rate	Water Rate	Wastewater Rate	Parking Rate
Opening Balance	1,365,835	275,572	450,248	19,223
Transfers Out	(610,719)	(103,020)	(774)	-
Transfers In	769,076	178,540	137,001	-
Closing Balance	1,524,192	351,092	586,475	19,223

Allocation of Court Security Prisoner Transportation Program Funding (CSPT):

24. The Court Security Prisoner Transportation (CSPT) Program is the uploading of funding to the provincial government for associated costs for a period of three years beginning in 2012 and ending December 31, 2014.
25. Per the agreement with the Province, the funds received must be used for court security costs. The City has received \$404,169.70 for 2012, and is expected to receive \$808,339.34 for 2013 and \$1,212,509 for 2014.
26. It is recommended that the savings generated from the receipt of funds from the CSPT program be allocated to the Tax Capital Reserve, which is used to fund projects in the 10 year Capital Plan established through the City's Prioritization process, including the Police Accommodation Strategy.
27. Forecasts for the Tax Capital Reserve are currently being completed as part of the 2013 Business Plan Development process. However, as described in various reports and recent budget discussions, the City continues to face challenges in financing current capital needs. The recommended motion will put the savings related to the CSPT program into the Tax Capital Reserve, and potentially can be used to finance the Police Accommodation Strategy.

ENVIRONMENTAL MATTERS

28. There are no environmental matters related to the recommendation.

ALTERNATIVES

29. There are four alternatives available for consideration by General Committee:

Alternative #1

General Committee could choose alternative financing plans to fund the over expenditures such as increasing debt financing.

This alternative is not recommended given Barrie's objective of minimizing debt and the fact that reserves and reserve funds have sufficient funds available to address the net funding requirements.

Alternative #2

General Committee could choose to defer or remove approved projects with funding equivalent to the excess funding required rather than increasing draws from reserves.

This alternative is not recommended at this time, however, given the City's current financial condition the 2012- 2014 Capital plan may need to be adjusted to reflect the reduced reserve funding available.

Court Security Prisoner Transportation Program Agreement

Alternative #3

General Committee could choose to use the savings from the CSPT program to offset 2013 general operating costs associated with the Barrie Police Service or other Municipal tax levy supported services.

Supporting existing service levels with funding that is only available until 2014 is not recommended as this will result in the need for a larger tax levy increase in 2015 to maintain such service levels.

Alternative #4

General Committee could choose to request Finance to set up a separate discretionary reserve fund specifically for the Police Accommodation Strategy.

This alternative is not recommended as it does not comply with the City's current practice of maintaining only Obligatory reserves (i.e. Development Charges), Stabilization reserves (Tax Rate, Water and Wastewater) and Capital Reserves. Creating separate discretionary reserves limits the ability to strategically minimize financing costs associated with the complete capital plan.

FINANCIAL

30. The following charts depict the net impact to reserve funds and reserves for 2012:

Net Impact on Reserve Funds						
	Development Charges					
	Roads	Transit	Water	Wastewater	Library	Storm
Transfers Out	(981,745)	-	(4,800)	-	-	(167,893)
Transfers In	350,414	4,973	113,803	-	155,391	-
Net	(631,331)	4,973	109,003	-	155,391	(167,893)

Net Impact on Reserves and Reserve Funds						
	Tax Capital	Water Reserve Funds	Wastewater Reserve Funds	Parking Reserve Funds	Provincial Gas Tax	Federal Gas Tax
Transfers Out	(712,175)	(82,190)	(842,257)	-	-	-
Transfers In	1,599,902	114,985	435,264	-	164,480	375,943
Net	887,727	32,795	(406,993)	-	164,480	375,943

31. While the purpose of this report is to describe the status of individual capital projects, reviewing this information provides insights about the corporation's capital plan as a whole and related impacts on financial condition. For example, the financial impact of "Projects Requiring Additional Funding" described in Appendix D underscores the importance of maintaining sufficient, appropriate reserve levels.

LINKAGE TO COUNCIL STRATEGIC PRIORITIES

35. The recommendation(s) included in this Staff Report support the following goals identified in the 2010-2014 City Council Strategic Plan:

Strengthen Barrie's Financial Condition

33. The Capital Project Financial Policy is a key element of the City's Financial Policy Framework. The transparency and accountability that it requires will support Council's Strategic Goal of strengthening the City's financial condition.

APPENDIX A: CAPITAL PROJECT STATUS
As at: September 30, 2012

Description	Previously Approved Capital Budget \$	2012 Approved Budget \$	Future Yrs Budget \$	Previously Approved Adjustments \$	Pending Adjustments \$	Revised Budget \$	Total Spent to Date \$	2012 Spending Plan \$	2013 Spending Plan \$	2014 Spending Plan \$	2015 Spending Plan \$	Status
Bridges:												
0469 Duckwth St- Bernick to Cundles	6,550,000	18,660,000	2,700,000	2,412,304		30,322,304	835,808	274,392	7,000,000	7,000,000	3,448,610	Underway
0615 Mapleview Dr E - Welham to Huronia	6,124,000				147,884	6,271,884	5,860,232	2,959,362				Underway
1302 Pedestrian Bridges 31 & 32	43,500				-27,077	16,423	16,423	46				Underway
Culverts:												
1236 County Rd 30 Culvert EA	75,000				-36,782	38,218	38,218	18,972				Underway
0308 Ferndale : Tiffin-Dunlop	40,000					40,000		8,000	20,000			Design Phase
0545 Toronto St - Dunlop to Ross	1,815,901					1,815,901	1,556,467	5,500				Substantially Complete
0546 Donald Street - Wellington to Eccles	388,151					388,151	330,438	191				Substantially Complete
0615 Mapleview Dr: Welham-Huronia	455,500				31,601	487,101	437,738	127,121				Underway
1120 Ross St: Wellington-Toronto	34,000	1,010,000			-249,485	794,515	411,307	533,122	168,885			Underway
1135 Mapleview Dr E - Huronia to Country	96,000					96,000	42,140	72,381				Design Phase
1209 Redfern Ave Culvert	815,000					815,000	602,770	1,255				Substantially Complete
1224 Lakeshore Dr:Toronto-Victoria	210,000					210,000	97,122	59,238	111,859			Design Phase
1229 Whiskey Cr:Brennan Ave	110,000					110,000	17,701	30,238	15,000			Underway
1230 Whiskey Cr:The Boulevard	250,000					250,000	47,282	70,223	30,000			Underway
1294 County Rd 30 Culvert Bear Cr	110,000	550,000			-190,000	470,000	73,585	373,581	30,000			Underway
1304 Lakeshore Dr: Victoria-Tiffin	245,000					245,000	113,160	60,676	162,782			Design Phase
Environmental:												
0179 Leachate Collection Works	915,000					915,000	708,474	28,209	199,385.08			Underway
0559 Landfill Re-engineering (Note 3)	22,635,658	5,722,275				28,357,933	23,845,241	5,864,938	1,484,506			Underway
1101 Landfill Gas Collection	1,492,774	371,092		892,101		2,755,967	2,180,155	0				Completed
18-2705-0650 TCE Groundwater Investigation	442,062	30,000			-575,812	-103,750	375,123	118,080	39,101			Underway
1343 Environmental - Roll off truck		200,000				200,000		200,000				Underway
1353 Landfill - Pick-up Truck (02-1004)		37,500			7,216	44,716	580	44,716				Completed
1006 Landfill Wells	285,000	25,000				310,000	253,550	50,000				Underway
1362 Landfill Weigh Scales		10,000				10,000		10,000				Underway
1258 Waste Receiving Roll Off bins	30,000				-2,525	27,475	27,475	27,475				Completed
1323 Commodities Storage Facility		60,000				60,000		60,000				Underway
1456 Garbage/Roll Off Containers		35,000				35,000		35,000				Underway
Facilities:												
1103 Allandale Train Station	4,500,000			575,000		5,075,000	5,066,758	302,500	5,000			Substantially Complete
1206 Allandale Str- Site Assessment	120,000					120,000	70,350	19,880				Underway
1188 Corporate Facilities - Efficiency Upgrades- Facility Plannin	50,000				-7,973	42,027	42,027					Completed
1274 Corp Fac Key System replace	75,000			(23,463)		51,537	9,760	15,000	26,777			Underway
1427 Transit Term - Replace Flat R		220,000				220,000		10,000	210,000			Not Started
1070 POA Barrie Relocate	1,317,110				-17,456	1,299,654	1,299,654					Completed
1072 56 Mulcaster Relocate Improvement	285,000					285,000	137,483	34,756	112,761			Underway
1190 City Hall - HVAC System	310,000					310,000	17,822	45,000	247,178			Underway
1276 City Hall Replace All Roofs	870,000					870,000	471,535	281,870	116,595			Underway

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1380 City Hall - Interim Accessibility Renovations		270,000				270,000	12,207		257,793			Not Started
1420 City Hall - Backflow Preven		41,000				41,000	14,930	26,070				Underway
1421 City Hall - HVAC Replace		400,000	865,000			1,265,000		35,000	1,230,000			Not Started
1464 Culture Space Accommodation				65,000		65,000		30,000	35,000			Not Started
0452 Refurbish / New Station # 1	15,930,000				43,794	15,973,794	15,969,319	4,475				Substantially Complete
1419 BFES 65 Vespra - Demol		420,000				420,000	6,248	173,893	239,859			Underway
1272 BFES Stn 3 Site Wrks Renewal	220,000			(100,000)		120,000	16,283	25,000	78,717			Design Phase
1255 BFES(STN 4) Female Qtrs	25,000					25,000	7,632	5,000	12,368			Design Phase
1277 MacLaren Art: Environ Systems	587,000			(57,000)		530,000	444,274	30,956				Substantially Complete
1217 35 Sperling Dr	513,011					513,011	513,081					Completed
1339 Police (29 Sperling) - Roof Replacement		725,000				725,000		200,000	525,000			Underway
1426 Police Services Accom		4,200,000				4,200,000	4,567	4,195,433				Underway
0664 Satellite Branch	5,550,000				-100,000	5,450,000	5,046,484	80,000				Substantially Complete
1218 Library Collection- Satellite Branch	582,000				-282,478	299,522	299,522					Completed
1260 Library Main Restore Sec3A Roo	75,000					75,000	61,089	13,911				Substantially Complete
1102 Downtown Theatre	6,211,000				71,473	6,282,473	6,282,473					Substantially Complete
1099 79 Bell Farm Road	(2,820,000)	5,020,000		5,020,000		7,220,000	1,478,580	320,000	401,420			Underway
1337 Heritage Park Splash Pad - Pad Resurfacing		172,000		208,000		380,000						Not Started
9008 Heritage Splash Pad	150,000					150,000	47,971	102,029				Substantially Complete
1133 Parkview CC - Environmental Restoration- Major Renovat	275,000					275,000	189,892	85,108				Underway
1282 Parkview CC: Structural Remedi	325,000					325,000	35,023	178,779	111,198			Underway
1425 Parkview CC ExtConcrete Rep		57,772				57,772		57,772				Underway
1261 Allandale Red Arena Refridgera	260,000					260,000	106,971	153,029				Underway
1264 Allandale Replace Sec C1&A1 Po	330,000					330,000	795,382					Substantially Complete
1338 ARC - Red Arena - Roof Section A2		285,000				285,000						Substantially Complete
1340 ARC - Replace B-MU 2 Change Rooms		51,000				51,000		7,000	44,000			Underway
1381 ARC - Big Red Air Exchanger		255,000				255,000	22,000		233,000			Underway
1382 ARC - Plumbing Upgrade		50,000				50,000	7,038	42,962				Underway
1367 Holly CC - Pool Change Room Floor Upgrade		50,000				50,000	50,000					Substantially Complete
1422 Holly C.C. - Roof remed		135,500				135,500	9,667	125,833				Substantially Complete
1423 Holly CC HVAC & Pool C		25,000				25,000	12,200	12,800				Substantially Complete
1104 Eastview Arena Renovation(Rinc)	2,341,350					2,341,350	2,321,887	19,463				Substantially Complete
1280 BMC Replace Supply Fan #2	350,000					350,000	351,282					Completed
1336 BMC - Building Automation System		97,800			1,282	99,082		7,000	90,800			Underway
1417 BMC- DHW boilers (2)		30,000				30,000		30,000				Underway
1418 BMC - Refrigeration Ctrls		30,500				30,500	17,743	12,757				Underway
1082 Operations Center Site Works	2,418,757					2,418,757	2,399,537	14,053				Substantially Complete
1424 OPS CTR Grd Flr Access Reno		305,000				305,000	4,574		300,426			Not Started
1256 Georgian Theatre:Upgrades & Re	102,600					102,600	74,384					Substantially Complete
1366 Georgian Theatre-Upgrades & Re		102,600	102,600			205,200	74,384	74,384	102,600			Substantially Complete
1216 Transit Garage (Note 2)	300,000	9,600,000	12,050,000			21,950,000	80,646	160,025	4,000,000	14,000,000	3,709,329	Underway
1278 Water Pollution Ctrl Ctr Roof	320,000					320,000	10,176	100,000	209,824			Underway
1463 Marina Dock Replacement				345,000		345,000		276,000	69,000			Underway

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1292 Sports Complex:Ops & Maint Fac	282,500					282,500	6,185	205,000	71,315			Design Phase
1330 Parks - Ball Diamond Groomer (replacement)		20,000				20,000		20,000				Underway
1391 BFES - Interim Station 5		980,000				980,000	6,599	370,000	603,401			Underway
Finance:												
1206 Water Billing System; Software & Hardware	535,147					535,147	505,268	7,278	9,000	13,601		Substantially Complete
Fire:												
1332 Communications Equip- Fire Radio Infrastructure		100,000				100,000	28,147	100,000				Underway
1333 Communications Equip- Radios		40,000			-2,746	37,254	37,254	37,254				Completed
1226 BFES Hazmat Trailer	40,000					40,000	16,652	23,348				Underway
1257 BFES Fire Car #4	100,000					100,000	70,119	100,000				Underway
1297 Fire- Pumper Truck	650,000					650,000	215,000	650,000				Underway
1346 BFES - 4 Door 4X4 Pick-up Truck		40,000				40,000	468	40,000				Underway
Information & Communications Technology:												
0447 CMMS Cityworks	869,000	50,000				919,000	906,278	42,000				Underway
0455 Communication Towers	420,000					420,000	335,289	10,000				Underway
1123 Windows Server 2008 Upgrade	80,000				-112	79,888	79,888	0				Completed
1153 Emergency Response Radio Systems Expansion	350,000					350,000	48,818	0	301,000			Design Phase
1241 Radio Infrastructure:Simulcast	320,000					320,000	10,229	0	100,000	100,000	100,000	Design Phase
1243 2011 Network Switch Replacement	150,000					150,000	127,164	0				Underway
1244 Phone Systems Renewals	154,200	3,000				157,200	26,025	100,000				Underway
1248 2011 Voice & Data Radio Communications	100,000					100,000	64,003	17,865				Underway
1250 2011 Server Replace & Virtuliz	300,000	300,000				600,000	317,852	200,000				Underway
1251 2011 Tower Infrastructure Repl	300,000	300,000				600,000	18,708	0	100,000	100,000	100,000	Design Phase
1253 Technology Communications Mast	100,000					100,000		10,000	30,000	30,000	30,000	Design Phase
1451 2012 Voice & Data Radio Renewal		80,000				80,000		80,000				Underway
1452 2012 Phone Systems Renewal		150,000			-150,000	0		0				Completed
1453 2012 Network System Replacement		150,000				150,000	4,883	125,117				Design Phase
1107 2-3 Year Great Plains	465,370					465,370	384,526	40,000	40,844			Underway
1117 External Web Site	620,000					620,000	510,678	61,695	47,627			Underway
1252 ERP System	255,000	1,000,000	8,665,000			9,920,000		165,000	80,000			Design Phase
1154 IT Service Management Tool	80,000				-1,343	78,657	78,657	0				Completed
1414 2012 Desktop Software Maint		593,367			124,003	717,370	717,370	0				Completed
1415 2012 Laptop Replacement		81,000				81,000	60,184	20,192				Underway
1416 2012 Printer Replacement		89,000				89,000	48,178	35,397				Underway
1449 2012 Monitor Replacements		120,000				120,000	13,309	59,517				Underway
1450 2012 PC Replacements		300,000				300,000	93,507	201,131				Underway
Parking:												
1377 Pay & Display Machines		60,000		35,000		95,000	20,925	92,814				Underway
0523 10-14 Collier St. (Manulife)	308,000					308,000	203,122					Underway

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0537 1 & 15 Bayfield St.	1,600,208					1,600,208	1,094,206	24,702				Underway
0597 23 Collier	368,485					368,485	338,436	326,754				Underway
0670 GO Train Parking Lot	7,862,500					7,862,500	3,969,411	209,107	3,796,013			Underway
1224 Lakeshore Drive: Toronto- Victoria	170,000					170,000	15,717	21,343	148,182			Design Phase
1304 Lakeshore Dr: Victoria-Tiffin	25,000					25,000	6,988	4,623	8,334			Design Phase
Parks:												
0236 North Shore Trail (Slope Stab/Eco Restoration)	488,255					488,255	344,005	144,987				Substantially Complete
0622 John Edwin Coupe Park - Gardens	35,000					35,000	25,701	10,645				Substantially Complete
0677 Military Park - Master Plan	25,000					25,000	40,306	4,423				Substantially Complete
1027 Tiffin Boat Launch- Parking Lot Improvements	585,000			(58,063)		526,937	526,937					Completed
1150 Sandringham Park - Interim Seeding	30,000					30,000	16,005					Underway
1224 Lakeshore Dr: Toronto-Victoria	50,000					50,000	41,081	22,081	2,629			Design Phase
1232 Coronation (InnisShore)	395,940					395,940	346,915	300,321				Underway
1265 Queen's Park Lighting	180,000					180,000	96,890	86,929				Underway
1288 Berczy Park Playground Equipme	40,000				2,219	42,219	42,219	815				Substantially Complete
1289 Irwin Park Playground Replace	40,000				-508	39,492	39,492	543				Substantially Complete
1290 Mayfair Park Playground Replac	40,000				-3,702	36,298	36,298	543				Substantially Complete
1291 Patricia Park Playground Equip	40,000				3,233	43,233	43,233	679				Substantially Complete
1295 Shalom Park	257,500					257,500	221,073	39,754				Substantially Complete
1298 Summerset Park	500,000					500,000	543,820	97,951				Substantially Complete
1299 Sandringham IV Gilroy	375,000					375,000	414,248	395,123				Underway
1300 Sandringham III (Craigmel) Park	53,134					53,134	14,749	38,000				Underway
1301 DOLRA (South End)	75,000					75,000	72,735	58,746				Underway
1303 Bayview Park-Pre-design	66,500					66,500	36,553	58,032				Underway
1304 Lakeshore Dr: Victoria-Tiffin	50,000					50,000	40,990	22,081	2,629			Design Phase
1322 Dunsmore Park (Georgian Glen)		35,000				35,000	4,356	26,363				Underway
1369 Lennox Park		300,000			30,000	330,000	3,176	330,000				Underway
1370 Playground replacement program		225,000				225,000	233,426	188,065				Underway
1371 Mapleton II (Sunfield)		175,000				175,000	5,962	150,533				Underway
1372 North Shore Trail - Ecological Restoration		715,000	1,160,000			1,875,000	11,314	403,539				Underway
1460 Brunton Park		75,000				75,000	11,933	68,941				Underway
1461 Memorial Park		200,000				200,000	69,063	200,000				Underway
1462 Cricket Pitch Concrete Pad				9,500		9,500		9,500				Underway
Roads & Parks Dept:												
1347 Traffic - Pick-up (01-183)		35,000				35,000		35,000				Underway
1352 Traffic - Bucket Truck (99-415)		120,000				120,000	106,520	120,000				Substantially Complete
1459 Traffic System Vehicle		30,000				30,000		30,000				Underway
1433 Downtown CCTV Cameras		250,000				250,000			250,000			Underway
1350 Roads - Mid-Size Dump Trucks (9 replacements)		675,000				675,000		675,000				Underway
1351 Roads - Pick-up Trucks (6 Replacements)		180,000				180,000	86,701	180,000				Underway
1432 Landfill - Rubber Tire Loader		235,000				235,000		235,000				Underway

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1368 Walkway Stairs between Rodney and Collingwood		40,000		45,000		85,000	7,856	23,821	16,179			Underway
1005 Oil Grit Separators	248,000					248,000	75,217	224	172,783			Underway
1268 Roads Sander Trucks	400,000					400,000	337,871	400,000				Substantially Complete
1273 Roads- Sidewalk Machines	220,000				-4,876	215,124	215,124	215,124				Completed
1293 Roads: Snowplow/Sander	175,000					175,000	171,399	175,000				Substantially Complete
1430 Wastewater - PU Trucks (replace)		360,000				360,000		360,000				Underway
1458 Stormwater Vehicle		30,000				30,000		30,000				Underway
1331 Parks - 12 Foot Mower		100,000			-26,360	73,640	73,640	73,640				Completed
1342 Parks - 3 Six foot Riding mowers (replacement)		90,000			9,719	99,719	99,719	99,719				Completed
1344 Parks - 2 Pick-up Trucks (00-181, 00-182)		64,000				64,000		64,000				Underway
1345 Parks - Mid-size Dump Truck (02-308)		75,000				75,000		75,000				Underway
1349 Parks - Pick up (replacement)		25,000				25,000		25,000				Underway
1354 Parks - 2 Six foot mowers (97-211, 97-234)		60,000			-16,238	43,762	43,762	43,762				Completed
1355 Parks - 10 foot mower (Replacement)		90,000			-16,360	73,640	73,640	75,104				Completed
1356 Parks - Forestry Chip Truck (02-307)		110,000				110,000		110,000				Underway
1364 Parks - Bucket Truck		185,000				185,000		185,000				Underway
1365 Parks - Garbage Compactor (99-319)		125,000				125,000		125,000				Not Started
1428 Parks & Roads - 2500 Pick-up with plow (01-189)		45,000			-8,317	36,683	43,865	45,000				Completed
Roads:												
1242 Survey Equip-Cellular GPS Equi	43,000				-10,406	32,594	32,594	2,000				Substantially Complete
1361 Survey Equipment - Digital Level		12,000			-4,715	7,285	7,285	7,285				Substantially Complete
0090 Bayfield: Ross to Hwy 400	793,798				19,497	813,295	813,295					Completed
0121 Anne St: John To Tiffin	3,991,200				213,443	4,204,643	4,204,643	23,738				Substantially Complete
0122 Anne St: Dunlop - John	3,567,821				202,336	3,770,157	3,770,157	36,131				Substantially Complete
0308 Ferndale: Tiffin - Dunlop	1,120,000					1,120,000	494,964	358,074	300,000			Design Phase
0339 Harvie Rd: Essa - Bryne	294,200					294,200	108,713	32,042	161,353			Underway
0366 PH2 Water & Sewer: Arbour Tr	1,379,269					1,379,269	1,404,008	712				Substantially Complete
0367 Tynhead Rd (Ph3 Water & Sewer)	205,451					205,451	259,645	7				Substantially Complete
0377 Hanmer: Finlay - Bayfield	75,000					75,000		75,000				Underway
0384 Lakeshore/Tiffin/Essa/Bradford	5,670,666				-388,094	5,282,572	(6,025)	0				Completed
0465 Bayfield St-Coulter to Cundles	615,000			(2,422)		612,578	612,578					Completed
0467 Pine Drive Phase 1 Recon.	3,247,096					3,247,096	3,163,390	182,140				Substantially Complete
0469 Duckwth St- Bernick to Cundles	3,525,354	2,560,000	240,000	7,708,644		14,033,998	2,235,679	158,171	1,000,000	1,000,000	538,330	Underway
0537 1 & 15 Bayfield St.	200,000					200,000	46,364					Underway
0538 Bayview Dr: Mapleview S 200 m	281,481					281,481	267,454	24,206				Underway
0542 Ferndale Dr: Dunlop to Edgehill	2,362,017	400,000				2,762,017	2,246,572	199,207				Substantially Complete
0544 Cundles Rd E: Livingstone to Duckworth	4,247,349	710,000		(1,372,537)		3,584,812	1,145,523	80,555	2,500,000	494,241		Underway
0545 Toronto St: Dunlop to Ross	2,142,192					2,142,192	1,695,303	37,133				Substantially Complete
0546 Donald St: Wellington to Eccles	1,269,203					1,269,203	1,092,627	50,006				Substantially Complete
0547 Essa Rd: Ferndale to Coughlin	165,000					165,000	157,971	12,159				Underway
0548 Pine Dr: Phase 2 - Water and Sewer	2,147,500					2,147,500	2,319,943	219,328				Substantially Complete
0615 Mapleview Dr E - Welham to Huronia	5,424,000				903,082	6,327,082	5,188,691	1,682,379				Underway

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0616 Pine Drive - Phase 3	2,155,000					2,155,000	2,076,701	158,723				Substantially Complete
0626 Essa Rd - Anne to Fairview	1,550,000			2,447,000		3,997,000	230,342	509,053	700,000	238,427		Design Phase
0660 Dunlop/Eccles Intersection Improvement	869,000					869,000	1,218,077	27,571				Substantially Complete
0679 Retaining Wall - Shanty Bay/Blake	242,196					242,196	298,172	247,727				Underway
0683 Duckworth Collector Road	936,229	70,000		(8,746)		997,483	394,252	15,172	186,724			Underway
0688 Molson Park Parking Lot Entrance	320,296					320,296	396,688	5,547				Substantially Complete
1047 Dunlop St./ Mary Street	1,092,008					1,092,008	1,026,399	2,902				Substantially Complete
1119 Gowan St - Essa to Milburn	837,577					837,577	1,060,155	151,562				Substantially Complete
1120 Ross St - Wellington to Toronto	277,000	1,550,000	125,000		-584,087	1,367,913	348,415	865,111	309,200			Underway
1135 Mapleview Dr E - Huronia to Country	895,000					895,000	447,494	624,231				Design Phase
1141 St. Vincent St/Highway 400 Underpass Guiderail	80,865				-2,231	78,634	78,634	73,218				Substantially Complete
1221 ACDC Rail Crossing Improvement	170,202					170,202	232,410	11,483				Substantially Complete
1224 Lakeshore Dr: Toronto-Victoria	105,000					105,000	86,813	37,199	19,738			Design Phase
1237 Georgian Dr: Georgian College E	30,000	450,000			-2,062	477,938	78,818	481,316				Underway
1275 Little Ave: Fairview-Jane Lv 3	1,800					1,800	6,433	76				Underway
1283 Livingstone St W: Sunnidale-Bay	2,070,400					2,070,400	1,011,661	7,887	100,000			Underway
1284 Kozlov St: Cundles to end	445,500					445,500	511,807	4,025				Underway
1286 Little Ave: Bayview-Ridgeway	14,200	155,000				169,200	198,969	177,213	1,197			Underway
1287 Johnson St: Hickling-Steele	34,000	375,000			50,042	459,042	377,101	437,121	2,997			Underway
1304 Lakeshore Dr: Victoria-Tiffin	50,000				-65,430	-15,430	50,945	16,844	10,109			Design Phase
1306 Williams Street Drainage Outlet		650,000			-263,250	386,750		606,000	44,000			Underway
1383 Huronia Rd Rail S of Herrell		150,000		15,000		165,000	3,195	17,434	3,500			Underway
1384 Huronia Rd Rail S of Ellis		150,000		15,000		165,000	3,196	17,444	3,500			Underway
1386 Little Av Rail W Huronia		150,000		77,000		227,000	3,286	17,475	3,500			Underway
1400 Dunlop Tiffin/Miller Inter Imp		150,000				150,000		1,500		150,000		Underway
1401 Essa Road Level Rail Crossing		50,000				50,000	488	48,000				Underway
1404 Mapleview Dr/25th& Cty Rd 27		91,500				91,500	840	2,134	115,000			Underway
Sidewalk:												
0308 Ferndale: Tiffin - Dunlop	3,000					3,000		1,000	2,000			Design Phase
0469 Duckwth St- Bernick to Cundles	110,000					110,000	5,336	1,741	99,848			Underway
0542 Ferndale Dr: Dunlop-Edgehill	144,534					144,534	131,318	5,753				Substantially Complete
0544 Cundles Rd E - Livingstone to Duckworth	160,000					160,000	6,985	2,505	48,737			Underway
0545 Toronto St - Dunlop to Ross	267,002					267,002	237,838	5,000				Substantially Complete
0546 Donald St: Wellington to Eccles	97,931					97,931	80,750	82				Substantially Complete
0547 Essa Rd: Ferndale-Coughlin	6,000					6,000		6,000				Underway
0615 Mapleview Dr: Welham-Huronia	148,100				-32,980	115,120	77,707	128,134				Underway
0616 Pine Drive - Phase 3	115,500					115,500	121,368	431				Substantially Complete
0625 Bunkers Creek Storm Sewer - Phase 2	19,450					19,450	7,500					Substantially Complete
0626 Essa Road - Anne to Fairview	7,000					7,000		2,000	5,000			Design Phase
0660 Dunlop/Eccles Intersection Improvements	68,500					68,500	76,904					Substantially Complete
0683 Little Lake Drive Realignment - Duckworth to Cundles	32,000			(13,513)		18,487	3,490	438	7,332			Underway
1047 Dunlop Street/Mary Street	213,067					213,067	215,303	5,236				Substantially Complete

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1119 Gowan St - Essa to Milburn	130,671					130,671	130,657	776				Substantially Complete
1120 Ross St - Wellington to Toronto	10,000	145,000				155,000	17,590	134,719	26,348			Underway
1221 ACDC Rail Crossing-Essa Rd.	20,269					20,269	21,281	20				Substantially Complete
1224 Lakeshore Dr:Toronto-Victoria	15,000					15,000	4,349	2,613	12,300			Design Phase
1237 Georgian Drive - Georgian College		10,000			-751	9,249	273	8,500				Underway
1238 Essa Rd:Roberta PI Sidewalk	60,000					60,000	66,010	1,553				Underway
1304 Lakeshore Dr: Victoria-Tiffin	5,000					5,000	3,009	1,947	2,784			Design Phase
1306 Williams Street Drainage Outlet		50000	0		5,736	55,736		45,000	5,000			Underway
Storm:												
0121 Anne St: Hotchkiss	1,247,332				-61,923	1,185,409	1,185,409	410				Substantially Complete
0122 Anne St: Dyments	1,015,386				3,932	1,019,318	1,019,318	40,214				Substantially Complete
0168 Anne St Culvert: Bunker Crk	580,494				34,631	615,125	615,125	30,214				Substantially Complete
0307 Kidd's Crk: Eccles - Sophia	45,000					45,000	21,947	13,500				Underway
0308 Ferndale: Tiffin - Dunlop	50,019					50,019	5,238	11,421	10,471			Design Phase
0339 Harvie Rd : Essa - Bryne	6,000					6,000	163					Underway
0362 County Rd 27/CN RailL: Bear Crk	550,000					550,000		550,000				Underway
0469 Duckwth St- Bernick to Cundles	465,000			(422,200)		42,800	27,402	7,389	250,000	151,048		Underway
0542 Ferndale Dr:Dunlop-Edgehill	537,636					537,636	466,288	23,060				Substantially Complete
0544 Cundles Rd E - Livingstone to Duckworth	640,000			6,196		646,196	40,737	10,107	14,543			Underway
0545 Toronto St - Dunlop to Ross	396,023					396,023	334,079	5,563				Substantially Complete
0546 Donald St - Wellington to Eccles	372,338					372,338	310,648	2,697				Substantially Complete
0547 Essa Rd: Ferndale-Coughlin	8,000					8,000		8,000				Underway
0615 Mapleview Dr E - Welham to Huronia	493,700				201,073	694,773	539,541	134,668				Underway
0616 Pine Dr - Phase 3	1,438,200					1,438,200	1,339,867	11,393				Substantially Complete
0625 Bunker's Creek - Phase 2	951,735					951,735	738,646	968				Substantially Complete
0626 Essa Road - Anne to Fairview	64,000					64,000	6,495	26,289	40,893			Design Phase
0660 Dunlop/Eccles Intersection Improvements	161,000				-41,740	119,260	119,260					Substantially Complete
0683 Little Lake Drive Realignment - Duckworth to Cundles	160,000			(23,432)		136,568	17,452	2,292				Underway
1047 Dunlop Street/ Mary Street	2,251,031					2,251,031	2,205,164	25,724				Substantially Complete
1054 Lover's SWM Pond (LV14) Retrofit	755,000					755,000	565,223	57,327				Substantially Complete
1119 Gowan St - Essa to Milburn	2,893,949					2,893,949	2,786,289	88,511				Substantially Complete
1120 Ross St - Wellington to Toronto	18,000	500,000			-136,433	381,567	97,845	315,389	26,849			Underway
1135 Mapleview Dr E:Huronina-Country	40,000					40,000	11,424	40,000				Design Phase
1143 Arch Brown Court Channel Realignment	710,000					710,000	789,241	542,539				Substantially Complete
1208 Shirley St Storm Drain	445,000					445,000	490,932	7,069				Substantially Complete
1221 ACDC Rail Crossing-Essa Rd.	173,835					173,835	27,113	25				Substantially Complete
1224 Lakeshore Dr:Toronto-Victoria	55,000					55,000	24,763	11,410	33,567			Design Phase
1231 Bunkers Cr: Wellington Pl-Donald -N. of Wellington	100,000	1,924,000				2,024,000	194,151	95,035	166,653			Underway
1237 Georgian Drive - Georgian College		20,000			27,567	47,567	1,395	44,000				Underway
1304 Lakeshore Dr: Victoria-Tiffin	25,000					25,000	11,373	5,455	12,101			Design Phase
1306 Williams St Drainage PH2 2011	50,000	1,950,000			-8,150	1,991,850	195,045	1,401,729	193,860			Underway
0491 Bunkers Creek - SWM Pond at Operations Centre	4,313,400					4,313,400	3,981,299	2,071				Substantially Complete

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0544 Cundles Rd E: Livingstone to Duckworth	1,120,000			38,634		1,158,634	79,811	22,083	672,842			Underway
1376 Little Lake - Pd Cardinal-St V		86,000				86,000	21,093	45,201				Underway
1407 Bear Crk SWM Pond 8a Reh		35,000				35,000	543	26,142	7,500			Underway
1408 Bear Crk SWM Pond 8b Reh		35,000				35,000	543	26,142	7,500			Underway
1222 Whiskey Cr Fldway:Brennan-Boul	58,000					58,000	11,950	21,267	7,000			Underway
1224 Lakeshore Dr:Toronto-Victoria	3,000					3,000	1,439	672				Design Phase
1269 Whiskey Cr: N> of Brennan	84,000					84,000	17,648	29,350	10,000			Underway
1304 Lakeshore Dr: Victoria-Tiffin	120,000					120,000	84,462	51,872	44,085			Design Phase
1314 Dymont's Creek Erosion Remediation	70,000	270,000				340,000	43,706	224,625	20,000			Underway
Street Lighting:												
0308 Ferndale : Tiffin-Dunlop	25,000					25,000	1,684	10,000	8,000			Design Phase
0469 Duckwth St- Bemick to Cundles	250,000					250,000	9,528	4,021		241,063		Underway
0542 Ferndale Dr:Dunlop-Edgehill	113,698					113,698	68,389	-3,739				Substantially Complete
0544 Cundles Rd E - Livingstone to Duckworth	270,000			(88,789)		181,211	10,290	4,246	260,516			Underway
0547 Essa Rd: Ferndale-Coughlin	10,000					10,000		10,000				Underway
0615 Mapleview Dr: Welham-Huron	209,000				-17,850	191,150	165,411	142,038				Underway
0626 Essa Rd: Anne to Fairview	50,000					50,000		23,000	25,000			Design Phase
0683 Duckworth Collector Road	70,000			(23,073)		46,927	2,668	1,090	66,886			Underway
1120 Ross St-Wellington Local Main)		75,000			-75,000	0			5,000			Underway
1139 Infill Street Lighting	100,000					100,000	36,535	2,603				Underway
1224 Lakeshore Dr:Toronto-Victoria	35,000					35,000	17,787	11,314	16,613			Design Phase
1237 Georgian Drive - Georgian College		20,000			-13,501	6,499	167	6,000				Underway
1304 Lakeshore Dr: Victoria-Tiffin	15,000					15,000	6,320	8,115	3,209			Design Phase
1375 Penetangu Rd:Georg-Grove		70,000			-68,341	1,659	1,659	4,000				Underway
1399 Dunlop StE Replace Poles		250,000				250,000	7,904					Underway
Traffic Signals:												
0469 Duckwth St- Bemick to Cundles	425,000					425,000	28,061	4,903		395,459		Underway
0542 Ferndale Dr:Dunlop-Edgehill	147,824					147,824	127,967	10,000				Substantially Complete
0544 Cundles Rd E - Livingstone to Duckworth	95,000			(20,941)		74,059	26,872	2,936	67,003			Underway
0545 Toronto St - Dunlop to Ross	360,771					360,771	325,460	1,621				Substantially Complete
0615 Mapleview Dr East - Welham to Huronia	207,400				4,291	211,691	210,254	110,497				Underway
0626 Essa Road - Anee to Fairview	40,000			53,000		93,000	1,808	52,000	13,192			Design Phase
0660 Dunlop/Eccles Intersection Improvements	239,000					239,000	212,083	5,000				Substantially Complete
0683 Little Lake Drive Realignment - Duckworth to Cundles	5,000			(5,000)		0		-5,728				Underway
1001 Cundles Road East/ Lion's Gate Boulevard Signals	155,000			(40,719)		114,281	41,696	2,704	112,181			Underway
1002 Cundles Rd E Duckworth Signals	175,000			(78,750)		96,250	19,624	3,129	154,468			Underway
1003 Cundles Road East/ Home Depot Entrance Signals	155,000			(40,719)		114,281	42,878	8,432	115,999			Underway
1047 Dunlop St./ Mary Street	152,603					152,603	142,210	1,600				Substantially Complete
1119 Gowan St - Essa to Milburn	67,853					67,853	236,175	-2,657				Substantially Complete
1120 Ross St-Wellington Local Main)		190,000			-30,786	159,214	30,009	116,256	15,000			Underway
1135 Mapleview Dr East - Huronia to Country Lane	5,000					5,000		5,000				Design Phase

APPENDIX A: CAPITAL PROJECT STATUS

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1197 Bayview Dr/Churchill Dr Signals	100,141					100,141	91,581	7,462				Substantially Complete
1198 Mapleview/Costco/Park Pace Signals	100,108					100,108	95,359	16,260				Substantially Complete
1199 Mapleview/Bayview Signals	155,796					155,796	147,241	15,820				Substantially Complete
1200 Bayview Dr/Big Bay Point Signals	142,708					142,708	132,622	25,373				Substantially Complete
1227 Dean Ave&Raquel St- Traffic Si	145,000					145,000	137,607	3,970	1,000			Substantially Complete
1233 Kozlov St-McDougall Ped Signal	65,500					65,500	61,388	2,095	1,000			Substantially Complete
1234 Huronia Rd-Loon Ave	125,000					125,000	100,733	3,594	1,000			Substantially Complete
1237 Georgian Drive - Georgian College		150,000			-22,848	127,152	19,574	120,000				Underway
1239 Prince William:Sovereigns Gate	60,000					60,000	61,316	1,076				Substantially Complete
1304 Lakeshore Dr: Victoria-Tiffin	5,000					5,000	3,419	2,154	1,666			Design Phase
1312 Huronia Rd/McKay Rd	85,000					85,000	80,007	3,499	1,000			Underway
1324 Dymont Rd & Tiffin St - Traffic Signals		25,000				25,000	4,003	17,464	3,000			Design Phase
1325 Yonge St & Esther Dr - Traffic Signals		25,000				25,000	4,287	22,919	3,000			Design Phase
1326 Yonge St & Country Ln - Traffic Signals		25,000				25,000	3,957	22,714	3,000			Design Phase
1327 Hanmer StE- St. Vincent StTraffic Signals		25,000				25,000	4,287	23,819	3,000			Design Phase
1328 Madelaine Dr-Esther Dr- Traffic Signals		25,000				25,000	3,957	23,614	3,000			Design Phase
1329 Hanmer St E- Stanley St- Traffic Signals		25,000				25,000	4,287	23,819	3,000			Design Phase
1373 Ardagh Road & Mapleton Avenue		25,000				25,000	3,957	22,714	3,000			Design Phase
1374 Summerset Drive & Hawkins		25,000				25,000	4,287	22,919	3,000			Design Phase
1394 Anne Street Central System		25,000				25,000	4,977	1,794				Underway
1395 Bayview Dr& Little Cabi Upg		25,000				25,000	13,789	25,000				Underway
1397 Codrington& Mulcaster -Cab Upg		20,000				20,000	12,349	20,000				Underway
1398 Collier St & Clapperton Traf		160,000				160,000	33,403	137,837	5,000			Underway
1402 Essa Road Central System		25,000				25,000	6,046	8,880				Underway
1403 Mapleview Drive Central System		25,000				25,000	6,715	25,000				Underway
1405 Marsellus Drive - IPS Tra Sig		65,000				65,000	18,057	61,577	3,000			Underway
1406 McKay Rd&VeteransTraff Sig		150,000			-50,000	100,000	29,913	85,779				Underway
1410 St. Vincent StCentral System		12,000				12,000	6,188	12,000				Underway
1411 System Surveillances (4 loc		20,000				20,000	14,363	20,000				Underway
1413 Yonge Street Central System		25,000				25,000	2,809	25,000				Underway
Transit:												
1235 Automated Passenger Count Equi	40,000				-40,000	0						Completed
1259 Transit Bus Replacements	2,250,000				-200,000	2,050,000	2,009,783	40,217				Substantially Complete
1271 Fare Collection System	945,000					945,000	7,352		937,648			Underway
1309 Express Shuttle	225,000				-19,643	205,357	205,357					Completed
1357 Transit - Fleet Expansion for 2013 Service Plan		900,000				900,000			900,000			Underway
1429 Bike Racks on Barrie Transit		66,000				66,000		66,000				Underway
1454 Transit Bus Replacements		1,350,000			-102,158	1,247,842	1,247,841					Completed
1457 Real-time Passenger Info System		150,000	150,000			300,000		150,000	150,000			Underway
1455 BACTS Bus (replacement)		95,000				95,000	416		94,584			Underway
Transportation Studies:												

APPENDIX A: CAPITAL PROJECT STATUS

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0119 Dunlop: Anne to Leacock	128,000					128,000	165,759	21,497				Underway
0310 Dunlop: Ferndale - Miller	152,000				16,761	168,761	168,761					Underway
0608 Essa Rd - Anne to Bryne Class EA	170,000				51,746	221,746	221,746	753				Underway
0651 Harvie Rd/Big Bay Point Class EA	350,000				250,000	600,000	205,298	44,011	60,542			Underway
0657 Bayfield St - Heather to Rose Class EA	110,000					110,000	123,364	17,518				Underway
0689 Bryne Dr - South of Essa to Caplan Class EA	150,000					150,000	141,319	4,250				Underway
Wastewater:												
0122 Anne St: Dunlop - John	149,514				-48,997	100,517	100,224	30,000				Substantially Complete
0135 WPCC Pre-Design/ Phase II Expansion	84,000,000					84,000,000	85,166,417	2,911,868	100,000			Substantially Complete
0303 Big Bay Pt Rd: Yonge - Hurst	551,978					551,978	488,568					Substantially Complete
0308 Ferndale: Tiffin - Dunlop	20,000					20,000	1,285	16,168	3,990			Design Phase
0339 Harvie Rd: Essa - Bryne	10,200					10,200	222	9,978	6,978			Underway
0366 PH2 Water & Sewer: Arbour Tr	909,571					909,571	914,651	1				Substantially Complete
0367 PH3 Water & Sewer: Tynhead Rd	247,086					247,086	273,334	1,181				Substantially Complete
0384 L'shore/Tiffin/Essa/Bradford	108,274			9,448		117,722	117,722					Completed
0402 Facilities Operation Building	2,300,900					2,300,900	2,157,491	124,952				Substantially Complete
0467 Pine Drive Phase 1 Recon.	685,574					685,574	660,983					Substantially Complete
0469 Duckwth St- Bemick to Cundles	635,000			461,358		1,096,358	55,030	9,882	300,000	276,534		Underway
0542 Ferndale: Dunlop to Edgehill	92,327					92,327	59,324	18,244				Substantially Complete
0544 Cundles Rd E - Livingstone to Duckworth	20,000			(17,000)		3,000	970	286				Underway
0545 Toronto St: Dunlop to Ross	1,146,529					1,146,529	1,084,716	85,752				Substantially Complete
0546 Donald St: Wellington to Eccles	374,725					374,725	297,463	300				Substantially Complete
0547 Essa Rd: Ferndale to Coughlin	20,000					20,000	10,936	9,753				Underway
0548 Pine Dr (Ph 2) Water & Sanitary Sewers	626,000					626,000	513,772					Substantially Complete
0557 Bradford St: Hotchkiss Cr.	524,701			105,729		630,430	631,376					Completed
0564 Lakeshore Dr: WPCC - Toronto (Ph 2)	15,587,176					15,587,176	14,388,648	36,843				Substantially Complete
0567 Lakeshore Trunk: WPCC - Toronto	7,199,824					7,199,824	8,298,686					Substantially Complete
0601 WPCC Flammables Storage Unit/Climate Control	304,473			30,099		334,572	334,572					Completed
0615 Mapleview Dr E - Welham to Huronia	192,500					192,500	232,396	24,724				Underway
0616 Pine Drive - Phase 3	724,600					724,600	645,959	7,295				Substantially Complete
0625 Bunker's Creek - Phase 2	60,262					60,262	40,304					Substantially Complete
0626 Essa Rd.: Anne to Fairview	25,000					25,000	93	9,000	7,907			Design Phase
0640 Co-generation & Biogas Treatment	600,000					600,000	119,784	191,540				Underway
0641 WPCC Inlet Works Conversion	298,576					298,576	290,301	135,815				Substantially Complete
0660 Dunlop/Eccles Intersection Improvements	216,500				-27,938	188,562	188,562					Substantially Complete
0690 Oro-Medonte Biosolids Facility	22,355,227					22,355,227	21,015,808	496,687				Substantially Complete
1047 Dunlop Street/ Mary St.	1,092,601					1,092,601	969,129	5,629				Substantially Complete
1056 Noise Abatement Measures	100,000				-85,735	14,265	6,203	9,775				Underway
1118 WPCC Study for Advanced Nutrient Removal	800,000					800,000	316,723	43,262				Underway
1119 Gowan St - Essa to Milburn	456,510					456,510	418,486	2,616				Substantially Complete
1120 Ross St - Wellington to Toronto	34,000	870,000			-409,595	494,405	286,591	407,796	22,022			Underway
1221 ACDC Rail Crossing-Essa Rd.	15,169					15,169	34,598	14				Substantially Complete

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1317 Scum Conveyance	1,080,500					1,080,500	461,534	38,304				Underway
1334 Raw Sewage Pump #3		250,000				250,000	87					Underway
1359 Process/Hydraulic Modeling		100,000				100,000	12,488	60,071	11,000			Underway
1385 Sanitary Serv- Royal Oak/Gables/Cottage Lane		150,000				150,000	119,572	88,068	25,000	49,000		Underway
1389 High Purity Oxygen S Study		20,000				20,000	2,214	20,000				Underway
1434 BSF - Storage Tanks Replacement of Mixers		50,000				50,000		5,000				Underway
1435 Inlet Works Screen Installations		3,000,000	3,000,000			6,000,000	733	422,000	5,055,000	500,000		Underway
1436 Lagoon Overf Piping Feasibil		25,000				25,000	533	7,140				Underway
1437 Raw Sludge Pumps		135,000			405,000	540,000		20,000				Underway
1438 Return Activated Sludge Piping Replac		250,000	50,000			300,000	4,207	226,718				Underway
1439 Struct Repair Aerobic React Tanks # 1 and 2		225,000				225,000	856	31,018				Underway
1440 Structural Repair for RBC Influent Channels		50,000				50,000	174	26,000				Underway
1441 Structural Repair of Filters Tank # 1 & 2 Weirs		100,000				100,000	395	26,000				Underway
1442 Structural repairTanks Secondary Clarifier 4		50,000				50,000	174	26,000				Underway
1443 WPCC - Master Space Plan and Sequencing Strategy		300,000				300,000	16,774	124,442	90,500			Underway
1446 Wastewater - Treatment Facility Security WPCC		100,000				100,000		16,000				Underway
1447 Wastewater - UNOX Gates		150,000				150,000	327	56,000				Underway
Wastewater Operations:												
0502 Scada & Instru. Equip Upgrade	6,275,935				437,257	6,713,192	6,707,264	5,928				Completed
1387 Aeration Mixer Power		40,000				40,000	26,296	40,000				Substantially Complete
1388 Oro Biosolids Fac- Forklift		50,000				50,000		50,000				Underway
1254 Process Instrumentation	85,000	50,000				135,000	68,179	46,501	47,464			Underway
1223 PS Flowmeters	30,000					30,000		30,000				Underway
9008 Capital Expenditures	125,802				774	126,576	126,576	40,774				Completed
1015 Polymer System	70,000					70,000	22,863	303	47,137			Underway
1016 WPCC Structural Inspections	50,000					50,000	46,323	4,576				Substantially Complete
1018 Second Scum Pump	20,000					20,000	7,064	12,936				Underway
1019 UV DIS Ventilation	30,000					30,000	14,686	17,870				Underway
1022 Grounding St WPCC	100,000					100,000	6,947	93,053				Underway
1023 Secondary Scum	50,000					50,000	7,865	42,135				Underway
1060 Plant Paging System	50,000					50,000	48	0	49,952			Underway
1061 Influent Building Ventilation	95,000					95,000	35,153	76,718				Underway
1122 WPCC Tank and Tunnel Repairs	50,000					50,000	48,401	1,599				Substantially Complete
1225 Corealis Meters	50,000					50,000	15,396		34,604			Underway
1335 Storage Mezzanine		35,000				35,000	2,445	35,000				Substantially Complete
1360 12" Portable Pump/Piping		150,000				150,000		150,000				Underway
1444 Wastewater - Automatic Valves and Flowmetres		734,000				734,000	16,597	46,597	100,000	100,000	100,000	Underway
1445 Wastewater - Tertiary Filter PLC Replacement		50,000				50,000		50,000				Underway
Water:												
0122 Anne St. Dunlop - John	2,094,000				-153,682	1,940,318	1,940,318	40,042				Substantially Complete
0184 Surface Water Treatment Plant	142,000,000			4,553,990		146,553,990	144,388,811	3,242,969	500,000	6,636		Substantially Complete

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0216 Cathodic Protection - H2O	1,125,000					1,125,000	1,075,617	3,765				Substantially Complete
0227 Sunnidale Reservoir	3,937,779	31,600,000	2,800,000	(4,485,256)		33,852,523	6,283,167	7,436,924	6,196,000	2,800,000	711,809	Underway
0303 Big Bay Pt Road - Yonge to Hurst	349,814					349,814	320,492					Substantially Complete
0308 Ferndale: Tiffin - Dunlop	16,000					16,000	119	4,000	6,881			Design Phase
0315 Anne St N: Letitia- Cundles	777,751				472	778,223	777,986	236				Substantially Complete
0367 PH3 Water & Sewer: Tynhead Rd	235,396					235,396	246,247	1,135				Substantially Complete
0413 Boulton Court Well 19 and Pumphouse	882,000					882,000	820,764	797				Substantially Complete
0415 Perry St Well 4 Replacement Solution	615,000					615,000	478,096	73,229				Underway
0416 Heritage Well 11 Pumphouse Retrofit	700,000					700,000	949,822	-85,752				Substantially Complete
0417 Harvie Road Booster Pumping Stn	5,340,330					5,340,330	5,158,202	363,145				Substantially Complete
0418 Anne St: Reservoir - Edgehill	1,677,743				-26,125	1,651,618	1,651,618	97,689				Substantially Complete
0419 Anne St: Edgehill - Dunlop	1,121,561				21,761	1,143,322	1,143,322	8,451				Substantially Complete
0425 Big Bay: Yonge - Bayview	5,545,531			(107,748)		5,437,783	5,437,783					Completed
0426 Big Bay: Bayview - Bryne	4,060,000					4,060,000	3,764,472					Substantially Complete
0469 Duckwth St- Bemick to Cundles	182,000			149,000		331,000	10,767	2,831	134,070			Underway
0506 Anne St -Anne to Perry Well	129,000				-14,131	114,869	114,869	17				Substantially Complete
0542 Femdale Dr: Dunlop to Edgehill	400,750				60,000	460,750	439,898	50,651				Substantially Complete
0544 Cundles Rd E: Livingstone to Duckworth	480,000			(82,574)		397,426	24,468	6,555	4,938			Underway
0545 Toronto St: Dunlop to Ross	561,135					561,135	430,277	5,126				Substantially Complete
0546 Donald St: Wellington to Eccles	411,688					411,688	350,289	245				Substantially Complete
0560 Toronto St:Dunlop-Sophia Cr	464,671					464,671	404,040	5,000				Substantially Complete
0569 Sunnidale - Letitia to Wellington	110,900	200,000				310,900	149,493	120,054	21,040			Underway
0576 Harvie Road - Essa to County Road 27	3,010,000				4,800	3,014,800	2,317,440	1,475,298	5,000			Underway
0615 Mapleview Dr E - Welham to Huronia	352,600				5,990	358,590	344,443	173,704				Underway
0616 Pine Drive - Phase 3	489,000					489,000	407,384	2,151				Substantially Complete
0625 Bunker's Creek - Phase 2	51,363					51,363	44,784	27				Substantially Complete
0627 Bayview Dr (Zone 2S) - Big Bay to Mapleview	615,362					615,362	583,415	5,985				Substantially Complete
0628 Bayview Dr (Zone 3S) - Big Bay to Mapleview	1,065,038					1,065,038	1,284,130	9,519				Substantially Complete
0629 Mapleview - Bryne to Bayview	960,306					960,306	1,117,055	8,702				Substantially Complete
0630 Tiffin St - Well 7 to Ferndale	70,000					70,000	66,158	13,625	4,823			Underway
0631 Tiffin St - Well 7 to Anne	85,000					85,000	71,648	24,508	6,524			Underway
0660 Dunlop/Eccles Intersection Improvements	78,000					78,000	102,245					Substantially Complete
0672 Essa Rd - Burton to Anne	1,316,726					1,316,726	1,312,715	-1,045				Substantially Complete
0675 Mapleview Dr Supply - Mapleview to ET	295,000			409,500		704,500	406,532	658,423				Underway
1047 Dunlop Street/Mary Street	428,380					428,380	373,144	5,000				Substantially Complete
1119 Gowan St - Essa to Milburn	435,916					435,916	366,815	2,668				Substantially Complete
1120 Ross Sr - Wellington to Toronto	33,500	880,000			-133,507	779,993	275,839	615,470	47,031			Underway
1144 Anne Street Watermain crossing Highway 400	800,000			773,000		1,573,000	622,744	1,550,265				Underway
1221 ACDC Rail Crossing-Essa Rd.	1,833					1,833	22,332	205				Substantially Complete
1306 Williams Street Drainage Outlet		75,000			29,690	104,690	43	68,000	4,000			Underway
1307 Sunnidale Rd : Letitia to reservoir #2	90,000	975,000			46,000	1,111,000	115,345	1,005,319	50,000			Underway
1308 Sunnidale Rd: Cundles-Pump Stn	25,000					25,000	17,878	17,297				Underway
1311 Mapleview Water Tower De-icing	340,000					340,000	44,555	310,263	3,622			Underway

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1358 Mapleview Drive West - County Road 27 to Red Oak		24,000				24,000	470	114	24,000			Underway
1378 Ardagh Ferndale Water Quality Sampling Station		38,000				38,000	5,366	2,267				Underway
1379 Leacock Drive - Thackeray to Browning		10,000				10,000	2,694	10,000				Underway
1392 Cathodic Protection - Phase 1		20,000				20,000		20,000				Underway
1393 3 PRV - Zone 3N to Zone 2N		10,000				10,000	2,969	10,000				Underway
1396 Big Bay Trans.-SWTP-Sandri		42,500				42,500	10,316	42,500				Underway
1409 PRV - Hemingway Cr&Fox R		210,000			20,000	230,000	19,799	34,223	22,000			Underway
1412 Well # 3 Rehabilitation		60,000			-60,000	0			6,500			Underway
1448 PRV & Chambers Condition Assess& Strat Investment		100,000				100,000		35,500				Underway
1465 Sophia St E:Clapperton-Owen				218,000		218,000						Underway
1468 Edgehill Dr: Leacock & Engel(West Leg)				200,000		200,000						Underway
Water Operations:												
1431 Water - Pick-up Trucks (replace)		60,000			398	60,398	55,619	60,398				Completed
1363 Water - Customer Service Pick-up Truck		65,000				65,000		65,000				Underway
1240 Watermain Commisioning Vehicle	30,000				-19,883	10,117	22,082	10,117				Completed
1296 Water- Truck (99-180)	45,000				789	45,789	45,789	45,789				Completed
1348 Water - Backhoe (01-818)		135,000				135,000		135,000				Substantially Complete
1390 Water - Valve Turner Trailer		35,000			110	35,110	35,110	35,110				Completed
TOTAL	528,018,594	116,599,406	31,907,600	19,805,558	-1,452,520	694,878,638	499,526,248	65,900,493	46,870,291	27,646,009	8,738,078	

APPENDIX B: OTHER PRIORITY PROJECTS
As at: September 30, 2012

Project Name	G/L#	Estimated Total Project Costs	Comments
WATER:			
Sophia St E: Clapperton to Owen	14-16-2535-1465	218,000	The Local watermain on Sophia St East between Clapperton Street and Owen Street has experienced 6 breaks in the month of July. Each break shortens the remaining life significantly and therefore this main is considered to have reached the end of its life. Each time the main breaks water service is required to be turned off without notice and residents could be without water for up to 8 hours at a time. In accordance with section 13.1 of the Purchasing By-Law Arnott Construction was chosen to be single sourced to complete this work.
Edgehill Dr: Leacock & Engel(West Leg)	14-16-2535-1468	200,000	The Local watermain on Edgehill between Leacock Drive and the west leg of Engel Crescent has experienced 8 breaks in the last year. Each break shortens the remaining life significantly and therefore this main is considered to have reached the end of its life. Each time the main breaks water service is required to be turned off without notice and residents could be without water for up to 8 hours at a time. In accordance with section 13.1 of the Purchasing By-Law Fer-Pal Infrastructure was chosen to be single sourced to complete this work.
Grand Total		418,000	

APPENDIX C: PROJECTS WITH EXCESS FUNDING
As at: September 30, 2012

Project Name	Total Approved Budget	Estimated Total Project Costs	Excess Funding	Sources of Funding								Other Source Description
				Tax Capital Reserve	Tax Rate Holding Acct	Development Charges	Water Reserve Fund	Water Holding Acct	Wastewater Reserve Fund	Wastewater Holding Acct	Other Source	
Active Projects:												
CULVERT:												
1294 County Rd 30 Culvert Bear Cr	660,000	470,000	(190,000)		(40,000)							(150,000) Federal Gas Tax
TRANSIT:												
1259 Transit Bus Replacements	2,250,000	2,050,000	(200,000)	(86,622)	(9,625)							(103,753) Provincial Gas Tax
FACILITIES:												
0664 Satellite Branch	5,550,000	5,450,000	(100,000)	(16,248)	(1,805)	(61,232)						(20,714) Library Capital Reserve
ROADS:												
1120 Ross St - Wellington to Toronto	3,779,000	2,703,209	(1,075,791)	(463,462)	(229,297)	(133,547)						(249,485) Federal Gas Tax
Hot Mix Asphalt Road Resurfacing - 2012	578,200	562,812	(15,388)	9,992	(25,380)							
1237 Georgian Drive - Georgian College	680,000	668,405	(11,595)	19,863	(27,501)							(3,957) Grants
1306 Williams Street Drainage Outlet	2,700,000	2,434,336	(265,664)	(198,250)	(67,414)							
TRAFFIC SIGNALS:												
1406 McKay Rd&VeteransTraff Sig	150,000	100,000	(50,000)	(13,788)	(5,909)	(30,303)						
WASTEWATER:												
1120 Ross St - Wellington to Toronto	904,000	494,405	(409,595)						(319,195)	(90,400)		
WATER:												
1120 Ross Sr - Wellington to Toronto	913,500	779,993	(133,507)			(12,841)	(38,102)	(82,564)				
Sub-total	18,164,700	15,713,160	(2,451,540)	(748,515)	(406,931)	(237,923)	(38,102)	(82,564)	(319,195)	(90,400)	(527,909)	
Completed Projects:												
BRIDGES:												
1302 Pedestrian Bridges 31 & 32	43,500	16,423	(27,077)	(22,727)	(4,350)							
CULVERTS:												
1236 County Rd 30 Culvert EA	75,000	38,218	(36,782)	(29,282)	(7,500)							

APPENDIX C: PROJECTS WITH EXCESS FUNDING
As at: September 30, 2012

Project Name	Total Approved Budget	Estimated Total Project Costs	Excess Funding	Sources of Funding							Other Source Description	
				Tax Capital Reserve	Tax Rate Holding Acct	Development Charges	Water Reserve Fund	Water Holding Acct	Wastewater Reserve Fund	Wastewater Holding Acct		Other Source
ENVIRONMENTAL OPERATIONS:												
1101 Landfill Gas Collection	2,755,967	2,180,155	(575,812)								(575,812)	\$383,875 Province of Ontario
1258 Waste Receiving Roll Off bins	30,000	27,475	(2,525)	-	(2,525)							
FIRE:												
1333 Communications Equip- Radios	40,000	37,254	(2,746)		(2,746)							
Information & Communications Technology:												
1123 Windows Server 2008 Upgrade	80,000	79,888	(112)	(112)								
1452 2012 Phone Systems Renewal	150,000	-	(150,000)	(150,000)								
1154 IT Service Management Tool	80,000	78,657	(1,343)	(1,343)								
PARKS:												
1289 Irwin Park Playground Replace	40,000	39,492	(508)		(508)							
1290 Mayfair Park Playground Replac	40,000	36,298	(3,702)		(3,702)							
ROADS:												
0384 Lakeshore/Tiffin/Essa/Bradford	5,670,666	5,282,572	(388,094)		(201,530)	(186,564)						
1141 St. Vincent St/Highway 400 Underpass Guiderail	80,865	78,634	(2,231)		(2,231)							
1242 Survey Equip-Cellular GPS Equi	43,000	32,594	(10,406)	(6,106)	(4,300)							
1361 Survey Equipment - Digital Level	12,000	7,285	(4,715)	(3,515)	(1,200)							
ROADS & PARKS OPERATIONS:												
1273 Roads- Sidewalk Machines	220,000	215,124	(4,876)	-	(4,876)							
1331 Parks - 12 Foot Mower	100,000	73,640	(26,360)	(16,360)	(10,000)							
1354 Parks - 2 Six foot mowers (97-211, 97-234)	60,000	43,762	(16,238)	(10,238)	(6,000)							
1355 Parks - 10 foot mower (Replacement)	90,000	73,640	(16,360)	(7,360)	(9,000)							
1428 Parks & Roads - 2500 Pick-up with plow (01-189)	45,000	36,683	(8,317)	(3,817)	(4,500)							
STORM:												
0121 Anne St: Hotchkiss	1,247,332	1,185,409	(61,923)		(61,923)							

APPENDIX C: PROJECTS WITH EXCESS FUNDING
As at: September 30, 2012

Project Name	Total Approved Budget	Estimated Total Project Costs	Excess Funding	Sources of Funding								Other Source Description	
				Tax Capital Reserve	Tax Rate Holding Acct	Development Charges	Water Reserve Fund	Water Holding Acct	Wastewater Reserve Fund	Wastewater Holding Acct	Other Source		
0660 Dunlop/Eccles Intersection Improvements	161,000	119,260	(41,740)	(25,640)	(16,100)								
STREET LIGHTS:													
1375 Penetangu Rd;Georg-Grove	70,000	1,659	(68,341)	(61,341)	(7,000)								
FACILITIES:													
1188 Corporate Facilities - Efficiency Upgrades- Facility Plan	50,000	42,027	(7,973)	(7,176)	(797)								
1070 POA Barrie Relocate	1,317,110	1,299,654	(17,456)	(15,873)	(1,584)								
1218 Library Collection- Satellite Branch	582,000	299,522	(282,478)			(94,159)						(188,319)	Library Capital Reserve
TRANSIT:													
1309 Express Shuttle	225,000	205,357	(19,643)	(6,727)	(928)	(4,973)						(7,015)	Provincial Gas Tax
1454 Transit Bus Replacements	1,350,000	1,247,842	(102,158)	(61,601)	(6,845)							(33,712)	Provincial Gas Tax
1235 Automated Passenger Count Equi	40,000		(40,000)	(18,000)	(2,000)							(20,000)	Provincial Gas Tax
WASTEWATER:													
0122 Anne St: Dunlop - John	149,514	100,517	(48,997)						(34,046)		(14,951)		
0660 Dunlop/Eccles Intersection Improvements	216,500	188,562	(27,938)						(6,288)		(21,650)		
1056 Noise Abatement Measures	100,000	14,265	(85,735)						(75,735)		(10,000)		
WATER:													
0122 Anne St: Dunlop - John	2,094,000	1,940,318	(153,682)			(67,842)		(85,840)					
0418 Anne St: Reservoir - Edgehill	1,677,743	1,651,618	(26,125)			(21,932)		(4,193)					
0506 Anne St -Anne to Perry Well	129,000	114,869	(14,131)			(11,189)		(2,942)					
1412 Well # 3 Rehabilitation	60,000		(60,000)				(60,000)						
WATER OPERATIONS:													
1240 Watermain Commissioning Vehicle	30,000	10,117	(19,883)				(16,883)	(3,000)					
Sub-total	19,155,197	16,798,790	(2,356,407)	(447,217)	(362,145)	(386,658)	(76,883)	(95,976)	(116,069)	(46,601)	(824,858)		
Grand Total	37,319,897	32,511,950	(4,807,947)	(1,195,732)	(769,076)	(624,581)	(114,985)	(178,540)	(435,264)	(137,001)	(1,352,767)		

APPENDIX D: PROJECTS REQUIRING ADDITIONAL FUNDING - COUNCIL APPROVAL REQUIRED
As at: September 30, 2012

Project Name	Total Approved Budget	Estimated Total Project Costs	Additional Funding Required	Sources of Funding						Other Source Description	Comments
				Tax Capital Reserve	Water Reserve Fund	Water Rate Holding Account	Wastewater Reserve Fund	Development Charges	Other Source		
Active Projects (Require additional Council Approved funding):											
FACILITIES:											
0452 Refurbish / New Station # 1	15,930,000	15,973,794	43,794	43,794							Minor deficiencies in run-off period.
1102 Downtown Theatre	6,211,000	6,282,473	71,473	71,473							Ongoing fundraising costs charged to project and minor deficiencies in run-off period.
ROADS:											
0615 Mapleview Dr. Welham-Huronia	13,061,700	14,298,801	1,237,101	324,766				912,335			Part of the additional costs are attributable to the Contractor encountering poor soils while preparing for retaining wall installation along the south side of Mapleview drive between Welham and the bridge. This required additional subsurface investigations, redesign, foundation work, traffic control and delay costs. Much higher than expected groundwater flows were also encountered in the cut section underneath the bridge requiring supplementary drainage measures to control inflows. An oil and grit separator was deemed required to control stormwater quality entering Lover's Creek at the downstream end of the project prior to implementation of Phase 3 (now delayed due to new EA requirement).
TRANSPORTATION STUDIES:											
0651 Harvie Rd/Big Bay Point Class EA	350,000	600,000	250,000	56,086				193,914			A portion of the additional funding for Phase 3 & 4 of the Harvie Big Bay Hwy 400 Crossing ESR is requested to accommodate changes in scope determined in consultation with MTO. Should the Annexation Transportation MP identify the need for an interchange the additional funding is also required for provisional items identified within the RFP associated with assessing the proposed highway interchange.
0310 Dunlop: Femdale - Miller	152,000	168,761	16,761	9,878				6,883			There was additional effort associated with this project to address a Part II request that arose through the EA process. There was additional detailed design that was completed and additional consultation with the property owner to negotiate a suitable solution.

APPENDIX D: PROJECTS REQUIRING ADDITIONAL FUNDING - COUNCIL APPROVAL REQUIRED
As at: September 30, 2012

Project Name	Total Approved Budget	Estimated Total Project Costs	Additional Funding Required	Sources of Funding						Other Source Description	Comments
				Tax Capital Reserve	Water Reserve Fund	Water Rate Holding Account	Wastewater Reserve Fund	Development Charges	Other Source		
0608 Essa Rd - Anne to Bryne Class EA	170,000	221,746	51,746	15,240				36,506			There was significant extra work that was required to address MTO comments and ultimately obtain MTO signoff on the project prior to going to Council with Preferred Design Alternative
WASTEWATER:											
1437 Raw Sludge Pumps	135,000	540,000	405,000				405,000				<p>The intent of this project is to replace three of the five raw sludge pumps as they have exceeded their end of lifecycle. Three of the five existing old pumps were installed in 1985 and have exceeded their useful life, and the two remaining centrifugal pumps which were installed in 2002. As the project developed it was found that the replacing of all five pumps and the control system would:</p> <ul style="list-style-type: none"> • Saves operational costs including: Haulage costs; Energy, Maintenance; • Eliminates need to manually adjust pumping rates (One Operator = half a day); • Improves digester performance as the new pumps and controls are able to compensate for the constantly changing solids density; • Increases automation and control efficiencies by adding flowmeters and variable frequency drives; • Replaces centrifugal pumps with the more suitable newer technology of rotary lobe; and • Decreases downtime for maintenance of process tanks by adding isolation valves.
WATER:											
1306 Williams Street Drainage Outlet	75,000	104,690	29,690		22,190	7,500					The contract for the Williams St Drainage outlet came in \$236K underbudget, however the water component of the works came in slightly over budget. Funding for the other components have been returned in Appendix C of this report.

APPENDIX D: PROJECTS REQUIRING ADDITIONAL FUNDING - COUNCIL APPROVAL REQUIRED
As at: September 30, 2012

Project Name	Total Approved Budget	Estimated Total Project Costs	Additional Funding Required	Sources of Funding						Other Source Description	Comments
				Tax Capital Reserve	Water Reserve Fund	Water Rate Holding Account	Wastewater Reserve Fund	Development Charges	Other Source		
0542 Ferndale Dr. Dunlop to Edgehill	400,750	460,750	60,000		60,000						The original construction budget included funding for a new 300mm dia. watermain. The size of watermain was changed to a 400mm dia. which resulted in a more costly installation. As a result of this change the construction budget for the watermain had a very small contingency allowance. As a result of poor soils and some utility conflicts additional restraints and by-pass works were needed to complete the watermain installation
Sub-total	36,485,450	38,651,015	2,165,565	521,237	82,190	7,500	405,000	1,149,638	-		

APPENDIX D: PROJECTS REQUIRING ADDITIONAL FUNDING - COUNCIL APPROVAL REQUIRED
As at: September 30, 2012

Project Name	Total Approved Budget	Estimated Total Project Costs	Additional Funding Required	Sources of Funding						Other Source Description	Comments
				Tax Capital Reserve	Water Reserve Fund	Water Rate Holding Account	Wastewater Reserve Fund	Development Charges	Other Source		
Completed Projects (Require additional Council Approved funding):											
Environmental Operations:											
1353 Landfill - Pick-up Truck (02-1004) - Replacement	37,500	44,716	7,216	7,216							The original truck budget was built on the assumption that the sander box and plow attachments could be moved from the old truck to the new truck. Upon closer inspection it was determined that the sander and plow attachments were beyond their useful life and needed to be replaced.
Information & Communications Technology:											
1414 2012 Desktop Software Maint	593,367	717,370	124,003	174,003					(50,000)	Fire Dispatching Setup Fee	Additional Microsoft software licensing costs incurred resulting from an increase in user accounts. Also, additional Sequel (Server Based) licenses were required for increased capacity
ROADS & PARKS OPERATIONS:											
1342 Parks - 3 Six foot Riding mowers (replacement)	90,000	99,719	9,719	9,719							Purchase requirements changed after development of budget with increased parks acreage to cut. Purchased 2 11ft mowers instead of the 3 6ft mowers. Can complete more cutting in less time with the larger mowers. Overall savings in mower capital projects this year as \$59K returned on appendix C from the other 3 mower capital projects.
WASTEWATER OPERATIONS:											
0502 Scada & Instru. Equip Upgrade	6,275,935	6,713,192	437,257				437,257				The contractor's Scope of this project included the Work under a separate account. The other account was closed and the remaining funds were returned to the Wastewater reserve prior to making the transfer to the Scada & Instrum Equipment.
Sub-total	6,996,802	7,574,997	578,194	190,938	-	-	437,257	-	(50,000)		
Grand Total (Requiring Council Approval)	43,482,252	46,226,012	2,743,759	712,175	82,190	7,500	842,257	1,149,638	(50,000)		

APPENDIX E: PROJECTS REQUIRING ADDITIONAL FUNDING - DELEGATED AUTHORITY
As at: September 30, 2012

Project Name	Total Approved Budget	Estimated Total Project Costs	Additional Funding Required						Other Source Description
				Development Charges	Tax Rate Holding Acct	Wastewater Holding Acct	Water Holding Acct	Other Source	
Active Projects (Require additional funding - Delegated Authority):									
PARKS:									
1369 Lennox Park	300,000	330,000	30,000		30,000				
ROADS:									
0626 Essa Rd - Anne to Fairview	4,050,000	4,050,000	-		23,542			(23,542)	Federal Gas Tax
WATER:									
0576 Harvie Road - Essa to County Road 27	3,010,000	3,014,800	4,800	4,800					
1307 Sunnidale Rd : Letitia to reservoir #2	1,065,000	1,111,000	46,000				46,000		
0615 Mapleview Dr E - Welham to Huronia	352,600	358,590	5,990				5,990		
1409 PRV - Hemingway Cr&Fox R	210,000	230,000	20,000				20,000		
Sub-total	8,987,600	9,094,390	106,790	4,800	53,542	-	71,990	(23,542)	
Completed Projects (Require additional funding - Delegated Authority):									
ENVIRONMENTAL:									
COMRIF Landfill Projects	1,489,184	1,489,184	-		76,604			(76,604)	\$39,102 Prov of Ontario & \$37,502 Gov't of Canada
FACILITIES:									
1280 BMC Replace Supply Fan #2	350,000	351,282	1,282		1,282				
PARKS:									
1288 Berczy Park Playground Equipme	40,000	42,219	2,219		2,219				
1291 Patricia Park Playground Equip	40,000	43,233	3,233		3,233				
ROADS:									
0090 Bayfield: Ross to Hwy 400	793,798	813,295	19,497		19,497				
0121 Anne St: John To Tiffin	3,991,200	4,204,643	213,443		213,443				
0122 Anne St: Dunlop - John	3,567,821	3,770,157	202,336		202,336				

APPENDIX E: PROJECTS REQUIRING ADDITIONAL FUNDING - DELEGATED AUTHORITY

As at: September 30, 2012

Project Name	Total Approved Budget	Estimated Total Project Costs	Additional Funding Required						Other Source Description
				Development Charges	Tax Rate Holding Acct	Wastewater Holding Acct	Water Holding Acct	Other Source	
STORM:									
0122 Anne St: Dyments	1,015,386	1,019,318	3,932		3,932				
0168 Anne St Culvert: Bunker Crk	580,494	615,125	34,631		34,631				
WASTEWATER OPERATIONS:									
9008 Capital Expenditures	125,802	126,576	774			774			
WATER:									
0315 Anne St N: Letitia- Cundles	777,751	778,223	472				472		
0419 Anne St: Edgehill - Dunlop	1,121,561	1,143,322	21,761				21,761		
WATER OPERATIONS:									
1431 Water - Pick-up Trucks (replace)	60,000	60,398	398				398		
1296 Water- Truck (99-180)	45,000	45,789	789				789		
1390 Water - Valve Turner Trailer	35,000	35,110	110				110		
Sub-total	14,032,997	14,537,874	504,877	-	557,177	774	23,530	(76,604)	
Grand Total (Requiring Delegated Authority)	23,020,597	23,632,264	611,667	4,800	610,719	774	95,520	(100,146)	