

Minutes - Final

City Council

Monday, February 13, 2017

7:00 PM

Council Chambers

CALLING TO ORDER BY THE CITY CLERK, DAWN A. MCALPINE

The meeting was called to order by the City Clerk at 7:02 p.m. The following were in attendance for the meeting:

PRESENT: Mayor, J. Lehman
Councillor, R. Romita
Councillor, D. Shipley
Councillor, B. Ward
Councillor, P. Silveira
Councillor, A. Prince
Councillor, M. Prowse
Councillor, A. Khan
Councillor, S. Morales
Councillor, M. McCann

ABSENT: Councillor, B. Ainsworth

**STUDENT
MAYOR(S)** Blake Jones, Assikinack Public School

STAFF: Chief Administrative Officer, C. Ladd
City Clerk/Director of Legislative and Court Services, D. McAlpine
Deputy City Clerk, W. Cooke
Deputy Treasurer, M. Jermey
Director of Business Development, S. Schlichter
Director of Corporate Facilities, R. Pews
Director of Finance/Treasurer, C. Millar
Director of Internal Audit, S. MacGregor
Director of Legal Services, I. Peters
Director of Roads, Parks and Fleet, D. Friary
Director of Transit and Parking Strategy, M. DiGirolamo
Executive Director of Access Barrie, R. James-Reid
Fire Chief, B. Boyes
General Manager of Infrastructure and Growth Management, R. Forward
Manager of Application Services, A. Tayles
Manager of Business Services, T. Turner
Manager of Corporate Asset Management, K. Oakley
Manager of Design and Construction, S. Patterson
Manager of Water Operations, C. Marchant
Senior Manager of the Centre of Continuous Improvement, A. Seguin.

STUDENT MAYOR(S)**17-A-016 COMMENTS FROM OUTGOING STUDENT MAYOR(S)**

Blake Jones of Assikinack Public School thanked the Members of Council for being able to sit in on Council Meeting. He noted that everyone was so welcoming and that he felt it was an interesting time to be in attendance as Council is considering the budget. He noted that he learned about everything from tourism to port-a-potties as the meetings covered it all. Blake commented that this experience allowed him to learn how municipal politics works and he would share this experience with others. Blake discussed that he had the opportunity to tour a few of the municipal facilities and had observed the great community of people in Barrie. In closing, Blake thanked the members of Council for their hard work, dedication and commitment to the City.

CONFIRMATION OF THE MINUTES

17-A-017 The minutes of the City Council meeting held on January 30, 2017 were adopted as printed and circulated.

DEPUTATION(S) ON COMMITTEE REPORTS**17-A-018 DEPUTATION REGARDING MOTION 17-G-024, 2017 BUSINESS PLAN**

Mr. Brad Keast of Osmington Inc. provided a deputation in opposition of motion 17-G-024 the 2017 Business Plan, specifically concerning the deferral of the proposed Essa Road widening from Anne Street to Bryne Drive. Mr. Keast thanked the members of Council and staff for their time to meet with the Osmington representative and for requesting the staff memorandum prior to the Council meeting to provide more information on the matter.

Mr. Keast described the current status of the site development using the analogy of a family and explained how the proposed road-widening would allow for Osmington's development to proceed as well as the potential benefits resulting from the development to the City.

Mr. Keast discussed slides concerning the following topics:

- A picture of the Essa Road site in its current state;
- The changes made to the subject development proposal since 2008 in response changes in the market and updated City policies
- The current proposal for a mixed use development, including a smaller retail area and medium density residential;
- A chart illustrating the forecasted year-end balance of the Development Charge Reserve based on status quo and Osmington Inc.'s forecast for the year-end balance if the timing of their development project was advanced;
- The challenges that would need to be addressed if the project was to proceed, including the significant technical and staff resources required; and
- A chart illustrating the forecasted year-end balance of the Tax Capital Reserve based on status quo and Osmington Inc.'s forecast for the year-end balance if the timing of their development project was advanced.

In closing, Mr. Keast discussed the City of Barrie Planning policies that he felt supported the proposed development and his view of the benefits associated with the proposed development.

Members of Council asked several questions of the presenter and City staff and received responses.

COMMITTEE REPORTS

17-A-019 General Committee Report dated January 30, 2017, Sections A and B (APPENDIX "A").

SECTION "A" - Receipt of this Section

Moved by: Councillor, A. Prince

Seconded by: Councillor, D. Shipley

That Section "A" of the General Committee Report dated January 30, 2017, now circulated, be received.

17-G-022 PRESENTATION REGARDING THE TOURISM SERVICE DELIVERY REVIEW

Upon the question of the original motion moved by Councillor, A. Prince and seconded by Councillor D. Shipley, the motion was CARRIED AS AMENDED BY AMENDMENT #1.

SECTION "B" - Adoption of this Section

Moved by: Councillor, A. Prince

Seconded by: Councillor, D. Shipley

That Section "B" of the General Committee Report dated January 30, 2017, now circulated, be adopted.

17-G-023 INVITATION TO PROVIDE A PRESENTATION - TOURISM BARRIE

AMENDMENT #1

Moved by: Councillor, M. Prowse

Seconded by: Councillor, M. McCann

That motion 17-G-023 of Section "B" of the General Committee Report dated January 30, 2017 concerning an Invitation to provide a presentation - Tourism Barrie be referred to staff in Invest Barrie and the Chief Administrative Officer to allow for a meeting to be held with the Board and staff in Tourism Barrie to review matters addressed in the presentation provided to General Committee on January 30, 2017 including the service delivery model, Destination Marketing Fee, and ensuring collaboration between tourism agencies, and report back to General Committee.

CARRIED

Upon the question of the original motion moved by Councillor, A. Prince and seconded by Councillor, D. Shipley, the motion was CARRIED AS AMENDED BY AMENDMENT #1.

17-A-020 General Committee Report dated February 6, 2017, Sections A and B (APPENDIX "B").

SECTION "A" - Adoption of this Section

Moved by: Councillor, A. Prince
Seconded by: Councillor, D. Shipley

That Section "A" of the General Committee Report dated February 6, 2017, now circulated, be adopted.

17-G-024 2017 BUSINESS PLAN

AMENDMENT #1

Moved by: Councillor, M. Prowse
Seconded by: Councillor, M. McCann

That motion 17-G-024 of Section "A" of the General Committee Report dated February 6, 2017 concerning the 2017 Business Plan be amended by adding the following paragraph:

"30. That a letter be sent to County Council, requesting that the County's capital request from the City of Barrie not exceed \$2.5M on average over the next 5 years."

CARRIED

AMENDMENT #2

Moved by: Councillor, M. Prowse
Seconded by: Councillor, M. McCann

That motion 17-G-024 of Section "A" of the General Committee Report dated February 6, 2017 concerning the 2017 Business Plan be amended by adding the following paragraph:

"31. That staff report to the Finance and Corporate Services Committee in the third quarter of 2017 regarding the status of the Capital Plan and the potential to reinstate any capital projects deferred or deleted in accordance with direction provided as part of the 2017 Business Plan and Capital Plan."

CARRIED

AMENDMENT #3

Moved by: Councillor, A. Prince
 Seconded by: Councillor, D. Shipley

That motion 17-G-024 of Section "A" of the General Committee Report dated February 6, 2017 concerning the 2017 Business Plan be amended as follows:

- a) By adding the following to paragraph 1:
 - i) That the net levy requirement in 2017 be increased by \$18,000 associated with the installation and removal annually of additional speed cushions in each ward"
- b) By adding the following to paragraph 7"
 - m) That a Traffic Calming capital project with an estimated cost of \$80,000 be added to the 2017 Capital Plan for the acquisition of an addition set speed cushions and associated signage for each ward, to be funded from the Tax Capital Reserve"

CARRIED**AMENDMENT #4**

Moved by: Councillor, D. Shipley
 Seconded by: Councillor, B. Ward

That motion 17-G-024 of Section "A" of the General Committee Report dated February 6, 2017 concerning the 2017 Business Plan be amended by adding the following to paragraph 1:

- j) That the net levy requirement in 2017 be increased by \$2,500 associated with the acquisition of cigarette receptacles for the downtown core, to be installed and maintained by the Downtown BIA"

Upon the question of the original motion moved by Councillor, A. Prince and seconded by Councillor, D. Shipley, the motion was CARRIED AS AMENDED BY AMENDMENTS #1, #2, #3 and #4, the vote was taken as follows:

Yes: 10 - Mayor, J. Lehman; Councillor, R. Romita; Councillor, D. Shipley; Councillor, B. Ward; Councillor, P. Silveira; Councillor, M. Prowse; Councillor, A. Prince; Councillor, A. Khan; Councillor, S. Morales and Councillor, M. McCann

Absent: 1 - Councillor, B. Ainsworth

SECTION "B" - Adoption of this Section

Moved by: Councillor, A. Prince
 Seconded by: Councillor, D. Shipley

That Section "B" of the General Committee Report dated February 6, 2017, now circulated, be adopted.

17-G-025 HUNDRED YEAR HOUSE PROJECT - PARTNERSHIP REQUEST

CARRIED

DIRECT MOTIONS**17-A-021 MOTION WITHOUT NOTICE - TOWNSHIP OF ORO-MEDONTE'S APPOINTMENTS TO THE LAKE SIMCOE REGIONAL AIRPORT BOARD OF DIRECTORS**

Moved by: Councillor, M. Prowse
Seconded by: Councillor B. Ward

That pursuant to Section 7.1 of the Procedural By-law 2013-072 as amended, permission be granted to introduce a motion without notice concerning the Township of Oro-Medonte's Appointments to the Lake Simcoe Regional Airport Board of Directors.

CARRIED BY A TWO-THIRDS VOTE

17-A-022 CONFIRMATION OF THE TOWNSHIP OF ORO-MEDONTE'S APPOINTMENTS TO THE LAKE SIMCOE REGIONAL AIRPORT BOARD OF DIRECTORS

Moved by: Councillor, M. Prowse
Seconded by: Councillor, B. Ward

1. That in accordance with Section 6.09 of the Lake Simcoe Regional Airport Agreement, the City of Barrie approves of the Township of Oro-Medonte's appointment of Deputy Mayor Hough and Scott Running to the Lake Simcoe Regional Airport Board of Directors for the remainder of the 2014-2018 term.
2. That the Township of Oro-Medonte be advised of the City of Barrie's approval of the municipality's appointments. (File: C05)

CARRIED

ENQUIRIES

Members of City Council addressed enquiries to City staff and received responses.

ANNOUNCEMENTS

Members of City Council provided announcements concerning a number of matters.

BY-LAWS

Moved by: Councillor, A. Prince
Seconded by: Councillor, D. Shipley

That leave be granted to introduce the following Bills and these Bills be read a first, second and third time this day and finally passed:

BY-LAW 2017-008 Bill #008

A By-law of The Corporation of the City of Barrie to deem certain Plans of Subdivision or parts thereof not to be a Registered Plan of Subdivision. (12-G-247) (Wrightshaven Homes Limited - Deeming By-law - 365, 367, 369 Edgehill Drive) (PLN040-12) (File: D26-EDG)

**BY-LAW
2017-009**

Bill #009

A By-law of The Corporation of the City of Barrie to amend By-law 2006-265 as amended being a by-law to license, regulate and govern transportation related businesses carried on within the municipality (17-G-013)(Memorandum of Understanding with her Majesty the Queen in Right Ontario as represented by Minister of Government and Consumer Services) (LCS003-17) (File: P18)

**BY-LAW
2017-010**

Bill #011

A By-law of The Corporation of the City of Barrie to exempt the developer under Subsection 9(7) of the Condominium Act, 1998 as it relates to the development of Block C, Plan 51M-1023, City of Barrie, County of Simcoe, from those provisions of Sections 51 and 51.1 of the Planning Act that would normally apply to the development and registration of a plan of condominium. (By-law 99-312) (Little Lake Seniors - Duckworth Street and Cundles Road East) (File: D11-1631)

CARRIED UNANIMOUSLY

CONFIRMATION BY-LAW

Moved by: Councillor, A. Prince
Seconded by: Councillor, D. Shipley

That leave be granted to introduce the following Bill and this Bill be read a first, second and third time this day and finally passed:

**BY-LAW
2017-011**

Bill #012

A By-law of The Corporation of the City of Barrie to confirm the proceedings of Council at its meeting held on the 13th day of February, 2017.

CARRIED UNANIMOUSLY

ADJOURNMENT

Moved by: Councillor, M. McCann
Seconded by: Councillor, A. Khan

That the meeting be adjourned at 8:34 p.m.

CARRIED

Mayor

City Clerk

APPENDIX “A”

**General Committee Report dated
January 30, 2017**

**Minutes - Final
General Committee**

Monday, January 30, 2017

8:00 PM

Council Chamber

**GENERAL COMMITTEE REPORT
For consideration by Barrie City Council on February 13, 2017.**

The meeting was called to order by Mayor Lehman at 7:56 p.m. The following were in attendance for the meeting:

- Present:** 10 - Mayor, J. Lehman; Councillor, B. Ainsworth; Councillor, R. Romita; Councillor, D. Shipley; Councillor, B. Ward; Councillor, M. Prowse; Councillor, A. Prince; Councillor, A. Khan; Councillor, S. Morales; and Councillor, M. McCann
- Absent:** 1 - Councillor, P. Silveira

STUDENT MAYOR:

Blake Jones, Assikinack Public School

STAFF:

Chief Administrative Officer, C. Ladd
City Clerk/Director of Legislative and Court Services, D. McAlpine
Deputy City Clerk, W. Cooke
Director of Business Development, S. Schlichter
Director of Corporate Facilities, R. Pews
Director of Internal Audit, S. MacGregor
Director of Roads, Parks and Fleet, D. Friary
Executive Director of Access Barrie, R. James-Reid
Executive Director of Innovate Barrie, R. Bunn
Manager of Marketing and Communications, C. Harris
Theatre Technician, A. Gauci.

The General Committee met and reports as follows:

SECTION "A"

17-G-022 PRESENTATION REGARDING THE TOURISM SERVICE DELIVERY REVIEW

Ms. Stephannie Schlichter, Director of Business Development provided a presentation concerning the Tourism Service Delivery Review.

Ms. Schlichter discussed slides concerning the following topics:

- The purpose of the Tourism Service Delivery Review directed by Council;
- The Ideas in Motion event in 2012 and the alignment of services associated with economic development in the City of Barrie;
- A diagram illustrating the Invest Barrie Strategy;
- The process undertaken to conduct the Tourism Service Review;
- The elements of the Tourism Program that were reviewed;
- A chart illustrating the consultant's findings related to the destination marketing and destination development;
- The current situation associated with product and destination development, destination marketing and regional collaboration;
- The Tourism Report Consultant's recommendations related to opportunities and future direction of tourism services for the City of Barrie; including
 - Clearly defining roles for Tourism Barrie, the City of Barrie and the County of Simcoe;
 - Developing a house of brands approach to destination marketing;
 - Ensuring access to tourism information for visitors and residents;
 - Developing of a creative and innovative destination; and
 - Improving of regional partnerships to avoid duplication.
- A chart illustrating the alternative service delivery models and related estimated costs;
- The recommendation of a hybrid model involving City-led strategy with partnership model;

- A chart illustrating the proposed roles of each organization in a City-led Strategy model;
- The outcomes associated with the recommended model; and
- The proposed 2017 transition year and roles for each organization.

The members of General Committee asked a number of questions regarding the presentation and received responses from City staff.

In closing, Ms. Schlichter discussed the next steps in the process.

This matter was recommended (Section "A") to City Council for consideration of receipt at its meeting to be held on 2/13/2017.

The General Committee met and recommends adoption of the following recommendation(s):

SECTION "B"

17-G-023 INVITATION TO PROVIDE A PRESENTATION - TOURISM BARRIE

That a representative(s) of Tourism Barrie be invited to provide a presentation to General Committee at a future meeting. (File: T00)

This matter was recommended (Section "B") to City Council for consideration of adoption at its meeting to be held on 2/13/2017.

The meeting adjourned at 9:48 p.m.

CHAIRMAN

APPENDIX “B”

**General Committee Report dated
February 6, 2017**



City of Barrie

70 Collier Street (Box 400)
Barrie, ON L4M 4T5

Minutes - Final General Committee

Monday, February 6, 2017

7:00 PM

Council Chamber

GENERAL COMMITTEE REPORT

For consideration by Barrie City Council on February 13, 2017.

The meeting was called to order by Mayor Lehman at 7:04 p.m. The following were in attendance for the meeting:

- Present:** 10 - Mayor, J. Lehman; Councillor, R. Romita; Councillor, D. Shipley; Councillor, B. Ward; Councillor, P. Silveira; Councillor, M. Prowse; Councillor, A. Prince; Councillor, A. Khan; Councillor, S. Morales; and Councillor, M. McCann
- Absent:** 1 - Councillor, B. Ainsworth

STUDENT MAYOR:

Blake Jones, Assikinack Public School

STAFF:

Chief Administrative Officer, C. Ladd
City Clerk/Director of Legislative and Court Services, D. McAlpine
Deputy City Clerk, W. Cooke
Deputy Treasurer, M. Jermey
Director of Business Development, S. Schlichter
Director of Corporate Facilities, R. Pews
Director of Environmental Services, J. Thompson
Director of Finance/Treasurer, C. Millar
Director of Human Resources, A.M. Langlois
Director of Internal Audit, S. MacGregor
Director of Legal Services, I. Peters
Director of Recreation Services, B. Roth
Director of Roads, Parks and Fleet, D. Friary
Director of Transit and Parking Strategy, M. DiGirolamo
Executive Director of Access Barrie, R. James-Reid
Executive Director of Innovate Barrie, R. Bunn
Fire Chief, B. Boyes
Manager of Application Services, A. Tayles

Manager of Design and Construction, S. Patterson
Manager of Fleet Services, B. Pirie
Senior Manager of the Centre for Continuous Improvement, A. Seguin
Service Desk Specialist, T. Versteeg
Supervisor of Transit Business Services, B. Forsyth.

The General Committee met and recommends adoption of the following recommendation(s):

SECTION "A"

2017 BUSINESS PLAN (17-G-024)

1. That the 2017 tax-supported base operating budget for municipal operations, with total gross expenditures of \$223.2 million and a net property tax levy requirement of \$139.8 million, be approved with the following amendments to reflect changes since the 2017 Business Plan's publication on January, 9, 2017:
 - a) That the budget for insurance premiums be reduced by \$70,827;
 - b) That the Executive Management Team identify further reductions in the amount of \$650,000 through sustainable expenditure reductions and/or increases in revenues and staff report back to General Committee for approval of the proposed list of reductions or increases in revenue prior to implementation;
 - c) That the net levy requirement in 2017 be increased by \$1,000 associated with the estimated costs to enhance maintenance activities and/or increase service on the rental of temporary washroom facilities for Minet's Point Park;
 - d) That the 2017 increase in the transfer to the Tax Capital Reserve related to amortization, be phased in with a contribution of \$250,000 in 2017 and an additional \$250,000 in 2018, resulting in a reduction in the 2017 net levy requirement of \$750,000;
 - e) That the net levy requirement in 2017 be increased by \$33,210 associated with providing security at City Hall to address the significant increase in the number of security-related incidents;

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- f) That the net levy requirement be increased by \$32,800 in the Roads, Parks and Fleet Department accounts, to allow for enhanced sidewalk sweeping, street sweeping, power washing of sidewalks and alleyways, the collection of litter and illegally dumped materials, and removal of graffiti and flyers from City infrastructure within the core as well as the rental of an associated 300 series truck to accomplish same and the BIA be asked to contribute to 50% of the cost;
 - g) That the net levy requirement be increased by \$29,000, representing \$13,000 associated with an increase in the Roads, Parks and Fleet budget to allow for the retrofitting of approximately 35% of the existing in-ground garbage containers at waterfront and community parks and an additional \$16,000 associated with the installation of an additional 14 in-ground waste receptacles per year in parks;
 - h) That the net levy requirement in 2017 be reduced by \$156,000 related to debt servicing costs through the substitution of alternative sources of financing for \$3.5M of the planned debenture issue in 2017;
 - i) That the net levy requirement in 2017 be increased by \$18,000 associated with the installation and removal annually of additional speed cushions in each ward; and
 - j) That the net levy requirement in 2017 be increased by \$2,500 associated with the acquisition of cigarette receptacles for the downtown core, to be installed and maintained by the Downtown BIA.
2. That the 2017 tax supported base operating budget for Barrie's Service Partners presented on page 18 of the 2017 Business Plan, with total gross expenditures of \$82.1 million and a net property tax levy requirement of \$79.9 million, be approved with the following amendments to reflect changes since the 2017 Business Plan's publication on January 9, 2017:
- a) That the Lake Simcoe Regional Airport 2017 General Operating Levy Request be decreased from \$425,732 to \$423,279 resulting in a reduction of \$2,453 to the net tax levy;
 - b) That the Nottawasaga Valley Conservation Authority 2017 Asset Levy Request be decreased from \$20,045 to \$6,615 resulting in a reduction of \$13,430 to the net tax levy;
 - c) That the tax supported net levy requirement for Barrie Police Service be reduced by \$100,000 and the Board advise regarding the impacts to capital or operating budgets; and

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- d) That the Simcoe Muskoka District Health Unit Grant Request be increased based on new information received, with a resulting net levy increase of \$16,996.
3. That the New Investment and Service Recommendations associated with Operating Budget requests as outlined on page 21 of the 2017 Business Plan with a net tax cost of \$473 thousand (operating), net water cost of \$70.2 thousand (operating), net wastewater cost of \$65.9 thousand (operating), net parking cost of \$10.7 thousand (operating), and \$57.8 thousand (capital), be approved with the following amendments to reflect changes since the 2017 Business Plan's publication on January 9, 2017:
 - a) That Intake Form #20 regarding the Communications Operator (Fire) be added, resulting in a net levy increase of \$63,660 for 2017.
 4. That the Water base operating budget, with gross expenditures of \$34.2 million and revenues of \$34.2 million, be approved with the following amendments to reflect changes since the 2017 Business Plan's publication on January 9, 2017:
 - a) That the budgeted water rate revenue be reduced by \$125,136 with an equal-and-offsetting reduction to the contribution to Water Rate Reserves.
 5. That the Wastewater base operating budget, with gross expenditures of \$42.3 million and revenues of \$42.3 million, be approved with the following amendments to reflect changes since the 2017 Business Plan's publication on January 9, 2017:
 - a) That the budgeted wastewater rate revenue be reduced by \$682,181 with an equal-and-offsetting reduction to the contribution to Wastewater Rate Reserves.
 6. That the Parking Operations base budget, with gross expenditures of \$2.4 million and gross revenues of \$2.4 million, be approved.
 7. That the 2017 new Capital Budget requests of \$79.8 million be approved with the following amendments since the 2017 Business Plan's publication on January 9, 2017:
 - a) That the Sandringham Drive New Trunk Watermain - Big Bay Point to Maplevue project 2017 budget amount be removed from the list of 2017 new Capital Budget requests as this project was pre-approved on the November 2016 Capital Status Report;

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- b) That the Ashford Drive and Madelaine Drive New Transmission Watermain - Big Bay Point to Mapleview project 2017 budget amount be removed from the list of 2017 new Capital Budget requests as this project was pre-approved on the November 2016 Capital Status Report;
 - c) That the Bell Farm Road ROW Expansion - St. Vincent to Duckworth project 2017 budget amount be reduced from \$100,000 to \$70,000 as \$30,000 of the funding was pre-approved on the November 2016 Capital Status Report with funding from Development Charges (DCs) (\$19,500) and Tax Capital Reserve (\$10,500);
 - d) That the Harvie Road and Big Bay Point Road New Crossing - Highway 400 project 2017 budget amount be reduced from \$2,171,600 to \$871,000 as \$1,300,000 of the funding was pre-approved on the November 2016 Capital Status Report with funding from DCs (\$871,000) and Tax Capital Reserve (\$429,000);
 - e) That the Harvie Road ROW Expansion - Essa to Bryne project 2017 budget amount be reduced from \$3,554,900 to \$3,504,900 as \$50,000 of the funding was pre-approved on the November 2016 Capital Status Report with funding from DCs (\$32,500) and Tax Capital Reserve (\$17,500);
 - f) That the following project be added to the 2017 new Capital Budget list: Year Round Downtown Market - Financial and Technical Study, in the amount of \$100,000 to be funded from the Tax Rate Stabilization Reserve;
 - g) That the funding source for capital project number 000468, Mapleview Drive East New Transmission Watermain - Yonge to Prince William be changed to Developer Front Ending (Annex) - Developer Build, to reflect the change from a City-build project to a Developer-build project;
 - h) That the North Shore Trail New Water Access Points - Sam Cancilla Park, St. Vincent Square and Nelson Square project be removed from the 2017 new Capital Budget requests and deferred with the design phase in 2018 and construction phase in 2019, as the City was unsuccessful in its Community Infrastructure Program Canada 150 grant application, and therefore to proceed, the project would require an additional \$192,500 in funding from the Tax Capital Reserve;
 - i) That the Collier Centre New Office Accommodation Project (page 117) with a total cost of \$1,765,000 be deleted from the 2017 Capital Plan, representing a reduction of \$1,263,740 from the Tax Capital Reserve and \$501,260 from the Development Charges Reserve;

- j) That the Transit Terminal Demolition and Services Upgrade Project identified as Option #2 in the memorandum from Corporate Facilities dated February 6, 2017, with an estimated cost of \$747,534 be added to the 2017 Capital Plan, to be funded from the Strategic Priorities Reserve;
 - k) That the funding source for capital project Z237 concerning the St. Vincent Park Washroom Building Replacement (page 130) with a cost of \$200,000 be changed from the Tax Capital Reserve to the Parkland Reserve; and
 - l) That the scope of capital project 000018 concerning the Long Range Waste Management Plan Update - Sustainable Waste Management Strategy (page 100) be reduced to address only critically needed update aspects with a \$100,000 budget, representing a reduction of \$150,000 funded from the Tax Capital Reserve; and
 - m) That a Traffic Calming capital project with an estimated cost of \$80,000 be added to the 2017 Capital Plan for the acquisition of an addition set speed cushions and associated signage for each ward, to be funded from the Tax Capital Reserve.
8. That staff in the Finance Department be authorized to increase the Sea Cadets Building Rehabilitation project budget to \$60,000 to be funded from the Marina Reserve (13-04-0420).
9. That, consistent with the Capital Project Control Policy, the 2018, 2019, 2020 and 2021 Capital Budget relating to new 2017 capital projects of \$32.2 million in 2018, \$4.4 million in 2019, \$95 thousand in 2020, and \$55 thousand in 2021 be approved and the 2017-2021 Capital Budget items not requiring approval, be received as forecast information.
10. That the expenditure of funds not occur for the following capital project(s), if approved as part of the 2017 capital budget, until related actions have been completed:
- a) The presentation of a separate report to the Infrastructure, Investment and Development Services Committee for capital project 000282 concerning the Operations Centre Building Renovation (page 126) with a project cost of \$600,000 (funded \$420,000 from the debenture proceeds and \$180,000 from DC reserves Tax (annex)) with a recommendation that is approved for implementation; and

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- b) The presentation of a separate report to the Infrastructure, Investment and Development Services Committee for capital project 000283 concerning the Operations Satellite Yard New Building Development (page 128) with a project cost of \$250,000 funded DC reserves Tax (annex), with a recommendation that is approved for implementation.
11. That effective May 1, 2017, By-law 2016-011, as amended, be repealed and replaced with a by-law incorporating the fees and charges presented in the 2017 Business Plan, with the following amendments to reflect changes since the 2017 Business Plan's publication on January 9, 2017, pages 307-347:
- a) That a new user fee entitled Development Charge (DC) Credit Agreement Administration Fee be approved and added to the Finance section of the User Fees By-law, in the amount of \$5,000;
- b) That the proposed 2.5% increase in water rate revenue be reduced to 2% through the adjustments to the residential and non-residential fixed and volumetric water user rates; and
- c) That the proposed 5% increase in wastewater rate revenue be reduced to 3% through the adjustments to the residential and non-residential wastewater user rates.
12. That pursuant to Ontario Regulation 284/09, Staff Report EMT001-17 serve as the method for communicating the exclusion of the following estimated expenses from the 2017 Business Plan:
- a) Amortization expense - \$51 million;
- b) Post-employment benefit expenses - \$2.6 million; and
- c) Solid waste landfill closure and post-closure expenses - \$50 thousand.
13. That staff be authorized to submit applications for grants that would reduce expenditures associated with projects, programs and services approved as part of the operating and Capital Budgets.
14. That the Mayor and City Clerk be authorized to execute any agreements that may be required to accept grant funding from other levels of government or other partners to reduce expenditures associated with programs, services and/or capital projects.
15. That staff be authorized to submit applications for grants that would reduce future capital expenditures, fund service enhancements or enable capital projects to be advanced and a report be presented prior to the execution of any agreement associated with the acceptance of such grant.

16. That staff in the Finance Department be authorized to establish a "Growth Management" reserve.
17. That staff in the Finance Department be authorized to establish a "Legal Contingency" reserve with a maximum permitted end-of-year balance of \$500,000.
18. That the contribution to the County of Simcoe Capital Reserve be decreased by \$100,000.
19. That a review of Planning and Building Services Department fees be undertaken to identify opportunities to increase cost recovery and reduce reliance on tax rate funding through an enterprise model, and report back to General Committee.
20. That staff in the Legislative and Court Services Department review opportunities to enhance enforcement and increase cost recovery associated with illegal signs and property standards violations including but not limited to the implementation of a sign permit fee system and report back to General Committee.
21. That the innovations and efficiencies of staff continue to be encouraged by Council and staff provide memorandums and/or reports to General Committee on a quarterly basis with respect to such innovations and/or efficiencies achieved throughout the organization in order to highlight these initiatives.
22. That staff in Environmental Services expedite the BIA and Waterfront portion of the Waste Rationalization Study to provide for the receipt of recommendations related to this area prior to the completion of the remainder of the report and the replacement/rationalization of waste receptacles in the third quarter of 2017.
23. That staff in Roads, Parks and Fleet, Environmental Services and Culture Departments report to the Community Services Committee on the cost and benefit of waste/recycling trailers for all major community and sporting events, including potential costs to the City and/or event organizers, in an effort to alleviate the short-term placement and overflowing of the green metal bins on the waterfront for events.
24. That staff in the Finance Department examine strategies to substantially reduce the forecasted debenture requirements for 2018-2021 as presented in the capital plan, and report and report back to the Finance and Corporate Services Committee.
25. That \$1,600,000 be transferred from the Industrial Land Reserve to the Strategic Priorities Reserve.

26. That staff in the Engineering Department provide a memorandum for Council's consideration on February 13, 2017 concerning opportunities to advance the capital projects or portions thereof associated with the widening of Essa Road between Anne Street and Fairview Road to 2017.
27. That the Treasurer be authorized to make the necessary alterations to the transfer to and/or from reserves to reflect changes since the 2017 Business Plan's publication on January 9, 2017.
28. That Debenture financing as identified in the Capital Budget be approved.
29. That a letter be sent to County Council, requesting that the County's capital request from the City of Barrie not exceed \$2.5M on average over the next 5 years.
30. That staff report to the General Committee in the third quarter of 2017 regarding the status of the capital plan and the potential to reinstate any capital projects deferred or deleted in accordance with direction provided as part of the 2017 Business Plan and Capital Plan.
31. That the City Clerk be authorized to prepare all necessary by-laws to implement the above recommendations. (17-G-024)

This matter was recommended to City Council (Section "A") for consideration of adoption at its meeting to be held on 2/13/2017.

SECTION "B"

HUNDRED YEAR HOUSE PROJECT - PARTNERSHIP REQUEST

That the correspondence from the Hundred Year House Project dated January 23, 2017 requesting a partnership with the City of Barrie for the Hundred Year House Project be referred to the Infrastructure, Investment and Development Services Committee for consideration.

This matter was referred to the Infrastructure, Investment and Development Services Committee for consideration.

ENQUIRIES

A member of General Committee addressed an enquiry to City staff and received a response.

ANNOUNCEMENTS

Members of General Committee provided announcements concerning a number of matters.

The meeting adjourned at 10:50 p.m.

CHAIRMAN