



Meeting Agenda
Finance and Responsible Governance
Committee

Wednesday, November 22, 2023

5:00 PM

Council Chambers/Virtual Meeting

This meeting will be held ELECTRONICALLY and IN-PERSON in accordance with Section 238 of the *Municipal Act, 2001*.

1. PUBLIC MEETING(S)

Nil.

2. OPEN DELEGATIONS

Nil.

3. PRESENTATIONS BY STAFF/OFFICERS/AGENTS OF THE CORPORATION

3.1 Note: Page 10 has been revised

PRESENTATION CONCERNING THE 2024 CITY SERVICES OPERATING BUDGET AND CAPITAL PLAN

Attachments: [ADDITIONS PRES 2024 Budget City Operating Services and Capital Plan](#)

4. STANDING ITEMS/COMMITTEE UPDATES

Nil.

5. REFERRED ITEMS

5.1 REFERRED BY MOTION 23-G-269 AT GENERAL COMMITTEE ON NOVEMBER 15, 2023 - INVESTIGATION - DESIGN AND RECONSTRUCTION OF THE MAIN PARKING LOT IN PAINSWICK PARK

That staff in the Development Services Department be directed to investigate the feasibility of designing and reconstructing the main parking lot in Painswick Park to a fully accessible asphalt parking lot and that the project be considered in the ten-year capital budget for completion in 2024 subject to available funding. (23-G-269)

**5.2 REFERRED BY MOTION 23-G-256 AT GENERAL COMMITTEE ON
NOVEMBER 1, 2023 - CIRCULATION MEMORANDUM CONCERNING THIS
WEEK IN BARRIE/LEGISLATIVE ADS IN BARRIE TODAY**

Memorandum from C. Harris, Associate Director of Communications and Customer Service, dated October 25, 2023, concerning This Week in Barrie/Legislative Ads in Barrie Today. (A1, Circulation List dated October 25, 2023) (23-G-256)

Attachments: [Memo - This Week in Barrie-Legislative Ads in Barrie Today](#)

6. REPORTS OF ADVISORY COMMITTEES

Nil.

7. REPORTS OF OFFICERS OF THE CORPORATION

**7.1 2024 BUSINESS PLAN AND BUDGET - CITY OPERATIONS AND
INFRASTRUCTURE INVESTMENT FUNDING**

Operating Budget Approvals

1. That the 2024 tax-supported base operating budget for City operations and the Infrastructure Investment Fund, with gross expenditures of \$325.5 million and a net property tax levy requirement of \$191.9 million, be approved with the following amendments to reflect changes since the 2024 Business Plan's publication on November 15, 2023:
 - a) That the temporary position of Project Coordinator (CCI) be extended to the end of 2024 with a budget of \$94,828, to be recovered from capital project IT1016 (CMMS Improvement Project - Cityworks), as described in the intake form in Appendix "F" of Report to Finance and Responsible Government Committee dated November 22, 2024.

City Operations and Infrastructure Investment Funding

2. That the 2024 budget request for City Operations, with a net tax supported municipal funding requirement of \$191.9 million (for the average assessed residential property this represents a 1.06% tax rate increase for City operations and a 2% increase associated with Infrastructure Investment Funding), be approved.
3. That the New Investment and Service Recommendations as outlined on page 20 of the 2024 Business Plan with a net cost of \$1.6 million (operating) and \$228 thousand (capital) and a net property tax levy requirement of \$925 thousand with additional funding of \$237 thousand from the water rate, \$28 thousand from the wastewater

rate, \$460 thousand from capital projects, offset by \$21 thousand going towards reserves, be approved.

4. That the Water base Operating Budget, with gross expenditures of \$34.0 million and revenues of \$34.0 million, and the proposed 2024 Water Rates as outlined in Schedule "N" of the "Proposed Fee Changes" section of the 2024 Business Plan be approved.
5. That the Wastewater base Operating Budget, with gross expenditures of \$43.6 million and revenues of \$43.6 million, and the proposed 2024 Wastewater Rates as outlined in Schedule "N" of the "Proposed Fee Changes" section of the 2024 Business Plan be approved.
6. That the Parking Operations base budget, with gross expenditures of \$2.4 million and gross revenues of \$2.4 million, and the proposed 2024 Parking Rates as outlined in Schedule "O" of the "Proposed Fee Changes" section of the 2024 Business Plan be approved.
7. That pursuant to Ontario Regulation 284/09, Staff Report EMT005-23 serve as the method for communicating the exclusion of the following estimated expenses from the 2024 Business Plan:
 - a) Amortization expense - \$ 65.5 million;
 - b) Post-employment benefit expenses - \$ 1.8 million; and
 - c) Solid waste landfill closure and post-closure expenses - \$ 200 thousand.

Capital Budget Approvals

8. That, consistent with the Capital Project Control Policy, the 2024, 2025, 2026, 2027 and 2028 Capital Budget relating to new capital spending requests of \$41.0 million, \$78.3 million, \$71.2 million, \$37.4 million, and \$24.9 million respectively be approved with the following amendments to reflect changes since the 2024 Business Plan's publication on November 15th, 2023, and the 2024-2028 Capital Budget items not requiring spending approval, be received as forecast information:
 - a) That the approved funding for IT1056 - Fleet Management System be increased by \$115,000, to be funded from the Fleet Management Reserve.
 - b) That the approved funding for EN1346 - Brownfield Redevelopment Readiness (Contaminated Lands Management Framework), be increased by \$130,000 to be funded from the Canada Community Building Reserve (formerly Federal Gas Tax).

- c) That the budget of project EN1097 - Maplevue Drive East Improvements, be reduced by \$120,000 funded from DC Reserves (\$96,061.18), Wastewater Capital Reserve (\$14,226.90), Tax Capital Reserve (\$5,859.45), Local Improvements Revenue (\$3,799.34) and Water Capital Reserve (\$53.12), and the budget of project EN1467 - Lovers Creek Maplevue LSRCA Compensation be increased by \$120,000 funded from DC Reserves (\$54,000) and Tax Capital Reserve (\$66,000).
 - d) That a new capital project called "Waterfront 1000 Tree Planting Program" be added to the 2024 Capital Plan with a budget request of \$50,000 for 2024 and forecasts of \$50,000 per year for next 9 years to be funded from the Ecological Offsetting Reserve.
9. That any Industrial Development Charge Discounts in 2024 be funded by any year-end surplus, with any remaining balance funded from the appropriate capital reserve.

By-law update and forecasts received for information

- 10. That effective May 1, 2024, By-law 2022-013, as amended, be repealed, and replaced with a by-law incorporating the fees and charges presented in the 2024 Business Plan.
- 11. That operating forecast information for 2025, 2026, and 2027 presented in the 2024 Business Plan be received for information.

Council and Staff authorization requests

- 12. That the Executive Management Team (EMT) be authorized to add temporary non-complement positions to the end of the budget year utilizing existing approved funds to deal with any unforeseen circumstances that impact delivery of City Operations.
- 13. That the Executive Management Team (EMT) be authorized to implement the economic adjustment for the Non-Union Group (NUG) of employees (including full time, part time and students), effective January 1, 2024.
- 14. That staff be authorized to submit applications for grants that would reduce expenditures associated with projects, programs and services approved as part of the Operating and Capital Budget.
- 15. That two of the following officers; either the Mayor, Clerk, Chief Financial Officer and Treasurer or their designates, be authorized to execute any agreements that may be required to accept grant funding from other levels of government or other partners, to reduce

expenditures associated with programs, services, and/or capital projects.

16. That staff be authorized to submit applications for grants that would reduce future capital expenditures, fund service enhancements, or enable capital projects to be advanced, and a report or memo be presented, as appropriate, prior to the execution of any agreement associated with the acceptance of such grant.
17. That the Chief Financial Officer and Treasurer be authorized to make the necessary alterations to the transfer to and/or from reserves to reflect changes since the 2024 Business Plan's publication on November 15th, 2023.
18. That the City Clerk be authorized to prepare all necessary by-laws to implement the above recommendations.

Attachments: [2024 Business Plan Budget City Operations Infrastructure Invest Funding](#)

8. ITEMS FOR DISCUSSION

Nil.

9. ADJOURNMENT

HEARING DEVICES AND AMERICAN LANGUAGE (ASL) INTERPRETERS:

Assistive listening devices for the Council Chamber and American Sign Language (ASL) Interpreters are available upon request to the staff in the Legislative Services Branch. Please contact the Legislative Services Branch at 705-739-4220 Ext. 5500 or cityclerks@barrie.ca to ensure availability.

