




# Report to Community Services Committee

TO: COMMUNITY SERVICES COMMITTEE

PREPARED BY AND KEY CONTACT: J. LYNN, FIRE CHIEF

SUBMITTED BY: J. LYNN, FIRE CHIEF 

GENERAL MANAGER APPROVAL: P. ELLIOTT-SPENCER, MBA, CPA, CMA, GENERAL MANAGER OF COMMUNITY AND CORPORATE SERVICES 

CHIEF ADMINISTRATIVE OFFICER APPROVAL: C. LADD, CHIEF ADMINISTRATIVE OFFICER 

DATE: DECEMBER 2, 2015

SUBJECT: REVISED FIRE MASTER PLAN

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## RECOMMENDED MOTION

That the Fire Master Plan Update 2016 – 2025 be adopted in principle as a framework to move the department forward in conjunction with the annual Business Plan process. (File: P00)

## PURPOSE & BACKGROUND

1. The purpose of this report to seek Committee approval and recommend to General Committee adoption of the Fire Master Plan Update 2016 – 2025.
2. On March 30, 2015, City Council adopted motion 15-G-053 regarding Fire Master Plan Update 2014 - 2023 as follows:
  1. That the Short Term Goals (1 – 3 years) for the period of 2014 – 2016 identified in the Fire Master Plan Update 2014 – 2023, with the exception of the implementation of the marine response service levels and capabilities for open water rescue, be adopted in principle to provide strategic direction for the Barrie Fire and Emergency Services Department.
  2. That the marine response service levels and capabilities for open water rescue as well as the Medium and Long Term Goals identified in the Fire Master Plan Update 2014 – 2023 be referred back to staff for further consideration and report back to the Community Services Committee.

## ANALYSIS

3. The Fire Master Plan Update 2014 – 2023 was presented to the Community Services Committee in March of 2015 as a result of several conflicting situations, such as, the 2014 municipal election, the appointment of a new General Manager of Community and Corporate Services and scheduling conflicts with the Community Services Committee meetings.
4. The approved Short Term Goals approved by Council in March of 2015 have a time stamp for the years 2014 – 2016, as such, staff completed a comprehensive review of the Fire Master Plan Update 2014 – 2023 and adjusted the timelines, reviewed the current status of the department,

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6. The approved Short Term Goals approved by Council in March of 2015 have a time stamp for the years 2014 – 2016, as such, staff completed a comprehensive review of the Fire Master Plan Update 2014 – 2023 and adjusted the timelines, reviewed the current status of the department, developed some new objectives and reconsidered the Medium and Long Term Goals as directed by Council.
7. The Fire Master Plan Upgrade 2016 – 2025 is consistent with the 10 Year Capital Plan that will be presented during the 2016 Business Plan process. Furthermore, the Fire Master Plan has a long-range outlook to 2031.
8. As discussed during the presentation of the Fire Master Plan Upgrade 2014 – 2023 to Community Services Committee in March 2015, Barrie Fire and Emergency Service is embarking on accreditation through the Commission on Fire Accreditation International, one of the major requirements for accreditation is a current Fire Master Plan. The accreditation will assist in future by evaluating department performance, community risks and establishing continuous organizational improvements.

## **ENVIRONMENTAL MATTERS**

9. There are no environmental matters related to the recommendation.

## **ALTERNATIVES**

10. There are three alternatives available for consideration by Finance and Corporate Services Committee:

### **Alternative #1**

Community Services Committee could recommend to maintain the current Council direction of approving the Fire Master Plan Upgrade 2014 – 2023 Short Term Goals.

This alternative is not recommended as Barrie Fire and Emergency Service would not have an approved Fire Master Plan past 2016, with no strategic plan in place for the future as the City of Barrie starts the Salem and Whiskey Creek lands development.

### **Alternative #2**

Community Services Committee could recommend referring the Fire Master Plan Upgrade 2016 – 2025 back to staff for further review.

Although this alternative is available, staff has utilized legislation, Council direction and consultant reports to prepare and recommend the Fire Master Plan Upgrade 2016 - 2025

### **Alternative #3**

Community Services Committee could alter the proposed objectives by amending the Fire Master Plan Upgrade 2016 - 2025.

Although this alternative is available, it is not recommended as staff has utilized legislation, Council direction and consultant reports to prepare and recommend the Fire Master Plan Upgrade 2016 - 2025.

## **FINANCIAL**

11. There are no financial implications for the Corporation resulting from the proposed recommendation as the Fire Master Plan Upgrade 2016 – 2025 is subject to the annual business plan process.

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## **LINKAGE TO COUNCIL STRATEGIC PRIORITIES**

12. The recommendation(s) included in this Staff Report are not specifically related to the goals identified in the 2014-2018 City Council Strategic Plan.