



Final - Final
Finance and Responsible Governance
Committee

Wednesday, November 27, 2024

4:00 PM

Council Chambers

FINANCE AND RESPONSIBLE GOVERNANCE COMMITTEE REPORT
For consideration by General Committee on December 4, 2024.

The meeting was called to order by Chair, Councillor, G. Harvey at 4:00 p.m. The following were in attendance for the meeting:

Present: 4 - Mayor, A. Nuttall
Deputy Mayor, R. Thomson
Councillor, G. Harvey
Councillor, AM. Kungl

ALSO PRESENT:

Councillor, C. Riepma
Councillor, C. Nixon
Councillor, A. Courser
Councillor, N. Nigussie
Councillor, J. Harris
Councillor, S. Morales
Councillor, B. Hamilton

STAFF:

Acting Chief Financial Officer, C. Smith
Associate Director of Communications and Customer Services, C. Harris
Associate Director of Corporate Asset Management, K. Oakley
Associate Director of Waste Management and Environmental Sustainability, S. Mack
Chief Administrative Officer, M. Prowse
Chief Building Official, P. Evans
City Clerk/Director of Legislative and Court Services, W. Cooke
Deputy City Clerk, T. Macdonald
Director of Corporate Facilities, R. Pews
Director of Economic and Creative Development, S. Schlichter
Director of Information Technology, R. Nolan
Director of Infrastructure, S. Diemart
Director of Internal Audit, S. MacGregor
Director of Operations, D. Friary

Director of Recreation and Culture Services, D. Bell
Director of Transit and Parking Strategy, B. Forsyth
Executive Director of Development Services, M. Banfield
Fire Chief, K. White
General Manager of Access Barrie, R. James-Reid
General Manager of Community and Corporate Services, D. McAlpine
General Manager of Infrastructure and Growth Management, B. Araniyasundaran
Legal Counsel, C. Packham
Legislative Coordinator, T. Maynard
Senior Manager of Corporate Finance and Investment, C. Gillespie
Senior Policy Advisor and Special Projects Coordinator, E. Chappell
Service Desk Specialist, K. Kovacs

The Finance and Responsible Governance Committee met and reports as follows:

SECTION "A"

**REPORT OF THE INTERNATIONAL RELATIONS COMMITTEE DATED
OCTOBER 8, 2024**

The Report of the International Relations Committee dated October 8, 2024, was received.

REPORT OF THE INVESTMENT BOARD DATED NOVEMBER 12, 2024

The Report of the Investment Board dated November 12, 2024, was received.

The Finance and Responsible Governance Committee met and recommends adoption of the following recommendation(s):

SECTION "B"

RESERVE FUND - INTERNATIONAL RELATIONS COMMITTEE

That \$20,000 be transferred from the International Relations Committee Reserve fund to the 2024 International Relations Committee budget.

This matter was recommended (Section "B") to General Committee for consideration of adoption at its meeting to be held on 12/4/2024.

COMMUNITY PROJECT FUND SUBMISSION FROM COUNCILLOR, G. HARVEY REGARDING GRAFFITI REMOVAL

That the Community Project submitted by Councillor, G. Harvey regarding the Graffiti Removal attached to the Finance and Responsible Governance agenda dated November 27, 2024, be approved.

This matter was recommended (Section "B") to General Committee for consideration of adoption at its meeting to be held on 12/4/2024.

The Finance and Responsible Governance Committee met and reports as follows:

SECTION "C"

PRESENTATION BY DELOITTE REGARDING THE 2024 AUDIT SERVICE PLAN

Katie Devins and Lilian Cheung of Deloitte provided a presentation regarding the 2024 Audit Service plan.

Ms. Devins and Ms. Cheung discussed slides concerning the following topics:

- Executive Summary and Audit Risks;
- Overview of Audit approach;
- Communication requirements;
- New and revised public sector accounting standards; and

- Deloitte resources, assurance services and an overview on managing cyber risks;

PRESENTATION CONCERNING THE 2025 BUDGET AND BUSINESS PLAN

Mayor Nuttall provided a presentation regarding the 2025 Budget and Business Plan.

Mayor Nuttall discussed slides concerning:

- Overall percentage increase to the City's Operating Budget;
- Investing in Infrastructure and Capital Projects;
- Overview of the Mayor's Budget including acknowledgement of City Staff and the City's AA+ S&P Global Ratings

Craig Gillespie, Senior Manager of Corporate Finance and Investment provided a presentation regarding the 2025 Budget and Business plan.

Mr. Gillespie discussed slides concerning the following topics:

- Proposed budget and fiscal impacts;
- Key features of the budget;
- 2025 proposed tax rate impact;
- Operating summary, budget approvals and user rate budgets;
- Capital Plan objectives and overview of what is in the plan;
- Capital summary and capital budget approvals;
- Long-range financial planning;
- City planning for growth and Capital Plan;
- Total reserves and total reserves broken down by funding source;
- Overview of debt and future progress towards financial sustainability; and
- Next steps for the budget and business plan.

Members of Committee asked a number of questions and received responses.

The Finance and Responsible Governance Committee met and recommend(s) adoption of the following recommendation(s):

SECTION "D"

2025 BUSINESS PLAN AND BUDGET - CITY OPERATIONS AND INFRASTRUCTURE INVESTMENT FUNDING PORTIONS

Operating Budget Approvals

1. That the 2025 tax-supported base operating budget for City operations and the Infrastructure Investment Fund, with gross expenditures of \$342.6 million and a net property tax levy requirement of \$197.8 million, be approved

City Operations and Infrastructure Investment Funding

2. That the 2025 budget request for City Operations, with a net tax supported municipal funding requirement of \$197.8 million (for the average assessed residential property this represents a 0% tax rate increase for City operations and a 2% increase associated with Infrastructure Investment Funding), be approved.
3. That the New Investment and Service Recommendations as outlined on page 20 of the 2025 Business Plan with a net cost of \$1.9 million (operating) and \$74 thousand (capital) and a net property tax levy requirement of \$701 thousand with additional funding of \$41 thousand from the water rate, \$14 thousand from the wastewater rate, \$649 thousand from capital projects and \$454 thousand from reserves, be approved.
4. That the Water base Operating Budget, with gross expenditures of \$34.2 million and revenues of \$34.2 million, and the proposed 2025 Water Rates as outlined in Schedule N of the "Proposed Fee Changes" section of the 2025 Business Plan be approved.
5. That the Wastewater base Operating Budget, with gross expenditures of \$46.5 million and revenues of \$46.5 million, and the proposed 2025 Wastewater Rates as outlined in Schedule N of the "Proposed Fee Changes" section of the 2025 Business Plan be approved.
6. That the Parking Operations base budget, with gross expenditures of \$2.4 million and gross revenues of \$2.4 million,

and the proposed 2025 Parking Rates as outlined in Schedule O of the “Proposed Fee Changes” section of the 2025 Business Plan be approved.

7. That pursuant to Ontario Regulation 284/09, Staff Report EMT005-24 serve as the method for communicating the exclusion of the following estimated expenses from the 2025 Business Plan:
 - a) Amortization expense - \$ 67.6 million;
 - b) Post-employment benefit expenses - \$ 1.7 million; and
 - c) Solid waste landfill closure and post-closure expenses - \$ 500 thousand.

Capital Budget Approvals

8. That, consistent with the Capital Project Control Policy, the 2025, 2026, 2027, 2028 and 2029 Capital Budget relating to new capital spending requests of \$8.4 million, \$37.6 million, \$19.1 million, \$26.7 million, and \$42.0 million respectively be approved, with the following amendments to reflect changes brought forward after the Capital Plan had gone through its process for the budget binder:
 - a) That project FC1138 - Performing Arts Centre Redevelopment be amended as follows:
 - i) The facility be designed with a maximum total building cost of \$65M in hard and soft construction costs for the building itself including fit out of all seating and audio-visual components in accordance with motion 24-G-223, to be funded from the Theatre Reserve.
 - b) That a new capital project be added to EN1536 - Sidewalk Infill Program (Active), for new sidewalks on Edgehill Drive east of Pringle Drive to connect to existing sidewalks. This would increase the program and Capital Plan by an estimated cost of \$ 975,000, to be funded 60% from DC Reserves and 40% from the Tax Capital Reserve.
 - c) That a new capital project called “Little Lake Boardwalk & Dock” be added to the 2025 Capital Plan with a budgeted request of \$500 thousand, to be funded from the Tax Capital Reserve.
 - d) That a new capital project called “Ferndale Lighting & Furniture upgrades” be added to the 2025 Capital Plan

with a budgeted request of \$100 thousand in 2025, to be funded from the Tax Capital Reserve.

- e) That a new capital project called “Splash Pad - Peggy Hill CC” be added to the 2025 Capital Plan with a budgeted request of \$50 thousand in 2025 and \$1.25 million in 2026, to be funded from the Tax Capital Reserve.
9. That any Industrial Development Charge Discounts in 2025 be funded by any year-end surplus, with any remaining balance funded from the appropriate capital reserve.

By-law update and forecasts received for information

- 10. That effective May 1, 2025, By-law 2024-024, as amended, be repealed, and replaced with a by-law incorporating the fees and charges presented in the 2025 Business Plan.
- 11. That operating forecast information for 2026, 2027, and 2028 presented in the 2025 Business Plan be received for information.

Reserve approvals

- 12. That \$600 thousand be transferred from the Vacation Reserve to the WSIB reserve to fund anticipated 2025 WSIB expenses.
- 13. That staff establish an “Automated Speed Enforcement Reserve” to be funded through net fine revenue collected (after offsetting costs associated with operating the program) and the monies available in the reserve be used for Road Safety initiatives, as outlined in the Staff memo “Automated Speed Enforcement Program Update” on October 30, 2024.
- 14. That \$2,741,165.50 of the Building Faster Fund grant directed to the Tax Rate Stabilization Reserve in motion 24-G-143 be transferred out of the Tax Rate Stabilization Reserve and held as deferred grant revenue for use on project EN1464 - Sophia Trunk Storm Sewers, and that the funding for project EN1464 be amended to include Province of Ontario Grant Funding (Building Faster Fund) of \$2,741,165.50, with an offsetting reduction of Tax Capital Reserve funding.

Council and Staff authorization requests

15. That the Executive Management Team (EMT) be authorized to add temporary non-complement positions to the end of the budget year utilizing existing approved funds to deal with any unforeseen circumstances that impact delivery of City Operations.
16. That the Executive Management Team (EMT) be authorized to implement the economic adjustment for the Non-Union Group (NUG) of employees (including full time, part time and students), effective January 1, 2025.
17. That staff be authorized to submit applications for grants that would reduce expenditures associated with projects, programs and services approved as part of the Operating and Capital Budget.
18. That two of the following officers; either the Mayor, Clerk, Chief Financial Officer and Treasurer or their designates, be authorized to execute any agreements that may be required to accept grant funding from other levels of government or other partners, to reduce expenditures associated with programs, services, and/or capital projects.
19. That staff be authorized to submit applications for grants that would reduce future capital expenditures, fund service enhancements, or enable capital projects to be advanced, and a report or memo be presented, as appropriate, prior to the execution of any agreement associated with the acceptance of such grant.
20. That the Chief Financial Officer and Treasurer be authorized to make the necessary alterations to the transfer to and/or from reserves to reflect changes since the 2025 Business Plan's publication on November 20th, 2024.
21. That the City Clerk be authorized to prepare all necessary by-laws to implement the above recommendations.

This matter was recommended (Section "D") to General Committee for consideration of adoption at its meeting to be held on 12/4/2024.

ADJOURNMENT

The meeting adjourned at 5:26 p.m.

CHAIRMAN