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**TO:** GENERAL COMMITTEE

**SUBJECT:** POTENTIAL WASTE COLLECTION SERVICE LEVEL ENHANCEMENTS

**WARD:** ALL

**PREPARED BY AND KEY CONTACT:** S. COULTER , MANAGER OF ENVIRONMENTAL OPERATIONS  
Ext. 5826

**SUBMITTED BY:** J. THOMPSON, P ENG., PMP  
DIRECTOR OF ENVIRONMENTAL SERVICES, EXT. 4802 

**GENERAL MANAGER APPROVAL:** R. FORWARD, GENERAL MANAGER OF INFRASTRUCTURE & GROWTH MANAGEMENT 

**CHIEF ADMINISTRATIVE OFFICER APPROVAL:** C. LADD, CHIEF ADMINISTRATIVE OFFICER 

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### **RECOMMENDED MOTION**

1. That Council consider, as part of the 2015 Business Plan development process, the implementation of a Multi-Residential Organics Pilot Program commencing in Q4 of 2015, with an estimated 2015 program cost of \$80,944 (estimated annualized program cost of \$164,741).
2. That Council consider, as part of the 2015 Business Plan development process, revisions to Schedule J of the Fees By-law to reflect a subsidized landfill disposal of up to 2 bags of diapers per week, with a maximum weight of 20 kg per bag, in clear bags from the residential sector as outlined in Appendix C attached to Staff Report ENV001-15.
3. That the Mayor and Clerk be authorized to execute any documents that may be requisite to facilitate the contract revisions identified in paragraph 1, such form of document to be subject to the satisfaction of the Director of Legal Services.

### **PURPOSE & BACKGROUND**

#### **Report Overview**

4. The purpose of this Report is to provide members of General Committee with information related to staffs' investigation into contract and service level differences related to the provision of multi-residential front-end waste collection, the initial steps for the introduction of Source Separated Organics (SSO) in the multi-residential sector and the inclusion of diapers and pet waste in the municipal organics program.
5. On September 30<sup>th</sup>, 2013 Council approved Motion 13-G-233 *Award of FIN 2013-055P Collection of Garbage, Recyclable Material, Source Separated Organics & Yard Waste and Processing of Source Separated Organics and Processing and Marketing of Recyclable Material* as follows:
  1. That Contract FIN 2013-055P, collection of garbage, recyclable material, source separated organics and yard waste and processing of source separated organics and processing and marketing of recyclable material including City Facilities front-end service be awarded to BFI Canada Inc. to provide every other week garbage collection, every week collection of recyclables and source separated organics and related processing and

seasonal yard waste collection on a five (5) day collection cycle in accordance with the BFI Canada Inc. submission dated Thursday, June 13<sup>th</sup>, 2013.

2. That the Mayor and the City Clerk be authorized to execute an eight (8) year agreement reflecting Contract FIN 2013-055P commencing on April 7<sup>th</sup>, 2014 with an option to extend the terms of the agreement for two (2) additional one (1) year terms with BFI Canada Inc. subject to the satisfaction of the Director of Legal Services and subject to the successful negotiation of a revision in the implementation date for every other week single family residential garbage collection in accordance with paragraph 4.
  3. That the Industrial, Commercial, and Institutional sector bag/container limits be amended by reducing the garbage bags/containers limit for the Industrial, Commercial, and Institutional sector from 10 bags/containers per week to 6 bags/containers per week, to commence on April 7<sup>th</sup>, 2014 concurrent with the start of Contract FIN 2013-055P.
  4. That every other week single family residential garbage collection be implemented effective January 1<sup>st</sup>, 2015.
  5. That staff in the Environmental Services Department be directed to investigate the feasibility of expanding the source separated organics collection program to include diapers and pet waste, and report back to General Committee by February 2014.
  6. That staff in the Environmental Services Department be directed to meet with interested multi-residential building owners and managers to assess contract and service level differences (including pricing) in front-end waste collection, and initial steps for introduction of SSO (Green Bin) service, and report back to General Committee with next steps related to implementation, including options for earlier implementation, if possible. (ENV003-13) (File: E00)
6. Representatives from our contractor Progressive Waste Solutions and the City of Barrie met on three occasions to negotiate the terms and conditions of the associated curbside waste collection contract including the specifications as outlined in paragraph 4 of Council Motion 13-G-233.
  7. On December 6<sup>th</sup>, 2013 the parties reached a tentative agreement on contract terms and conditions which included all of the RFP specifications and Progressive Waste Solutions' submitted pricing as highlighted in Staff Report ENV003-13 with the exception of the following:
    - The continuation of single family residential weekly garbage collection on a 5 day collection cycle from April 7<sup>th</sup>, 2014 to January 11<sup>th</sup>, 2015 at costs in accordance with the corresponding service level outlined in Progressive Waste Solutions' June 13<sup>th</sup>, 2013 submission plus an additional \$20,000 to offset additional equipment costs related to the temporary provision of this service. The associated budget adjustment of \$20,000 was included in the recommendations related to the 2014 Business Plan.
    - The implementation of every other week garbage collection, every week collection of recyclables and source separated organics and related processing and seasonal yard waste collection on a five (5) day collection cycle in accordance with the Progressive Waste Solutions' submission dated Thursday, June 13<sup>th</sup>, 2013 commencing on Monday January 12<sup>th</sup>, 2015. Changing the service level on this date will provide an opportunity for the City wide collection of waste material generated over the holiday season prior to the scheduled service level change.
  8. On December 23<sup>rd</sup>, 2013 contract FIN 2013-055P for the Collection of Garbage, Recyclable Material, Source Separated Organics & Yard Waste and Processing of Source Separated Organics and Processing and Marketing of Recyclable Material was fully executed which allowed

staff to engage the successful vendor, Progressive Waste Solutions, in detailed discussions related to multi-residential waste collection and the inclusion of additional items in the municipal organics program.

## **ANALYSES**

### **Multi-residential Organics Pilot Program**

9. In accordance with Council Motion 13-G-233 staff contacted interested multi-residential building owners and managers to discuss initial steps for the introduction of Source Separated Organics (Green Bin) service, and options for earlier implementation, if possible.
10. Establishing a multi-residential source separated organics (SSO) Diversion Program was identified as a First Priority Initiative (2012 – 2016) in Barrie's Sustainable Waste Management Strategy adopted in principle by Council through Motion 12-G-315 on November 19<sup>th</sup>, 2012. A multi-residential SSO Diversion Program was recommended to align multi-residential waste diversion opportunities with those of single-family households, and increase waste diversion. It is estimated that implementation of a SSO Diversion Program for multi-residential complexes will increase waste diversion by 2.8%. Multi-residential SSO Diversion Programs are rare when compared to single family programs; however a number of municipalities in Ontario have developed programs or initiated pilot programs including the City of Toronto, City of Hamilton, Halton Region, City of Markham, Town of Richmond Hill and Region of Waterloo.
11. Information in the City's Sustainable Waste Management Strategy indicates that a fully implemented multi-residential source separated organics diversion program for all multi-residential units is anticipated to be approximately \$400,000 per year.
12. Initiation of a multi-residential SSO Diversion Pilot Program is the most viable option for early implementation in Q4 of 2015 with temporary staff recruited in Q3 of 2015. The pilot program would continue to the end of 2016, when staff would report to Council on the results of the pilot, provide detailed information and costing related to full-scale implementation of a Multi-Residential SSO Diversion Program.
13. Consistent with the current single family residential curbside limits, the onset of a SSO Diversion Program in multi-residential buildings will trigger an intended phased reduction in the allowable garbage bag limits within each building. The multi-residential sector is currently permitted two (2) bags of garbage per week per unit since this sector currently does not have access to a SSO Diversion Program. Once a SSO Diversion Program is effectively established within a multi-residential establishment, staff would work with the building representatives to reduce the allowable amount of garbage directed to the municipal landfill to 1 bag/unit/week. Due to the fact that most of the traditional multi-residential buildings utilize front end bins, this would result in a reduction in acceptable bin size or a reduction in the frequency of bin collection.
14. Staff confirmed that representatives from the six (6) multi-residential buildings that indicated an interest in multi-residential garbage collection plus representatives from three (3) other buildings were interested in piloting an SSO program. The building name, address and number of units are outlined in Appendix B.
15. There are a total 272 multi-residential complexes in the City of Barrie. These nine (9) interested buildings represent approximately 12% of the total multi-residential units.
16. An additional Waste Reduction Coordinator dedicated to the multi-residential sector is required to effectively launch and maintain multi-residential waste diversion programs. To encourage participation and fully realize the potential increase in diversion through this program will require close attention and enforcement. In addition, a customized waste diversion plan tailored to each

multi-residential building must be developed, communicated, implemented, monitored and evaluated. Subject to approval in the 2015 Business Plan, this work would commence in Q3 of 2015 with SSO collection and processing commencing in Q4 of 2015.

17. Costs to initiate the pilot in the 2015 calendar year are as follows:

Item	Cost
In Unit Bins (1500)	\$3,750
Building Collection Bins (75)	\$4,800
Temporary Waste Reduction Coordinator	\$31,394 (recruit in July 2015)
Collection and Processing of Waste	\$36,500 (commence collection/processing October 2015)
Promotion and Education	\$4,500
<b>Total Estimated 2015 Pilot Start-up Costs</b>	<b>\$80,944</b>

18. Annualized costs to operate the pilot program in 2016 are estimated at \$164,741.

**Residential Sector Diaper and Pet Waste Management**

19. In accordance with Council Motion 13-G-233 staff met with Progressive Waste Solutions, the municipality's current curbside waste collections contractor, to explore the feasibility of expanding the municipality's current source separated organics waste diversion program to include diapers and pet waste.
20. During the approval of the every other week garbage collection schedule concerns were raised from the public regarding the ability to manage diapers and pet waste on an every other week collection schedule.
21. Information from previous City of Barrie waste audits and information from waste audits of other municipalities suggest that diapers could represent approximately 750 tonnes of material per year.
22. The City of Barrie's current source separated organics processor, AllTreat, does not currently accept diapers or pet waste.
23. Processing diapers as part of the source separated organics stream requires specialized equipment to remove the plastic liners and other non-organic materials from the waste stream. Research indicated that only three (3) source separated organics processors in Ontario will accept diapers and pet waste as part of the SSO waste stream.
24. Kitty litter has traditionally been composed of inorganic materials that are not accepted by all SSO processors. Pet waste is not accepted by all SSO processors and the toxoplasmosis parasite contained in cat faeces also raises health and safety concerns for processors.

25. Four options to incorporate diapers and pet waste in the municipality's SSO Diversion Program and one option for disposal of diapers at the Landfill site were evaluated and priced as outlined in the table below:

Option Number	Option	Description	Annual Cost
A	Dedicated Collection	Provide equipment and staff to perform weekly collection as a separate waste stream. Clear bags required for collection.	\$900,000
B	Enhance Current Program	Add diapers and pet waste to current SSO Program with weekly collection as per contract.	\$480,000
C	Depot Collection	Provide secure, leak proof bin at Landfill with weekly collection and transport. Clear bags required for disposal. No tipping fee.	\$613,000
D	Depot Collection with Tipping Fee charged	Provide secure, leak proof bin at Landfill with weekly collection and transport. Clear bags required for disposal. \$108,750 is potential revenue from tipping fees.	\$504,250 (\$613,000-\$108,750)
E	Subsidized Disposal of Diapers at Landfill	Permit up to 2 clear bags consisting solely of diapers per week from Barrie residents at no charge. Maximum of 20kgs/bag.	subsidy of \$13,500

26. Processing diapers as part of an Organics Diversion Program, is expensive and produces a considerable amount of residual waste. Subsidized disposal of diapers generated as part of the residential waste stream would allow the timely disposal of this material with the least budget impact.
27. Collection and disposal of pet waste would remain unchanged and would continue to be collected in the garbage stream of the Curbside Waste Collection Program.
28. It is recognized that a subsidized program could potentially be subject to system abuse and additional waste screening would be required to ensure that clear bags received at the Landfill under the proposed subsidy only contain diapers.
29. Based on a 2013 waste audit it is estimated that there are 750 tonnes of diapers per year generated from the residential sector in Barrie. It is assumed that on their garbage collection day residents would dispose of one week's worth of diapers through the curbside program. On the

weeks that residents do not receive garbage collection it is estimated that 25% of resident would bring diapers to the Landfill for disposal. This represents an estimated 93.75 tonnes of diapers per year that would be brought to the landfill Site for free by residents.

30. If the recommendation as outlined in paragraph 2 of this Staff Report is approved by Council, Environmental Services would work with Access Barrie to develop a communications strategy to notify residents of this disposal option. The strategy would include print media, social media, updated information on the City's website, and print material, the cost for this strategy is estimated at \$2,500.

#### **Multi-residential Garbage Collection**

31. The current approved municipal residential garbage collection service level does not include the multi-residential sector developments that do not utilize municipal curbside collection services.
32. A multi-residential complex has six (6) or more residential units, and includes cluster townhouses on private roadways.
33. In accordance with the Municipal Act, 2001, property taxes are assessed based on property assessment rather than by services used.
34. The Province's Growth Plan for the Greater Golden Horseshoe states that by 2015 and each year after, a minimum 40% of all residential development must be accommodated within the built-up area of the City through intensification. Through intensification, it is anticipated that the City will see an increase in medium and high density multi-residential developments.
35. Concurrent with the consideration of the Sustainable Waste Management Strategy, the City received petitions from the boards associated with several condominiums expressing concern with the current service level. A brief survey of other municipalities conducted by Environmental Services staff, found that only three out of the eighteen municipalities that responded provided a property tax rebate to multi-residential properties that used a private hauler for garbage collection services. Eight of the respondent municipalities indicated that they provide front-end garbage collection services to multi-residential properties
36. The pricing for multi-residential garbage collection obtained through the competitive bid process for FIN 2013-055P was in accordance with Procurement By-law 2013-073 which by design yields the best pricing available on the market at the time.
37. All haulers were invited to bid on pricing for the multi residential front end garbage collection services in the bid document for FIN 2013-055P for the Collection of Garbage, Recyclable Material, Source Separated Organics & Yard Waste and Processing of Source Separated Organics and Processing and Marketing of Recyclable Material.
38. Pricing obtained from Progressive Waste Solutions for the provision of multi-residential garbage collection services was the lowest of the three costing submissions reviewed by staff during the procurement process associated with FIN 2013-055P. Progressive Waste Solutions' annualized price at that time for the front end collection of multi-residential garbage was \$230,000.
39. Front end waste collection vehicles are specialized trucks that are different from the trucks currently used in the municipal curbside waste collection program. Front end waste collection trucks use retractable forks to lift large waste collection/storage bins over the cab of the truck to transfer the contents of the bin into the truck. Front end waste collection is an efficient method of transferring large volumes of waste.

40. In accordance with paragraph 5 of Staff Report ENV002-14 and paragraph 6 of Motion 13-G-233 staff approached interested multi-residential building owners, managers and Condominium Board members from twelve (12) separate buildings to assess contract and service level differences (including pricing) in front-end waste collection, and initial steps for introduction of SSO (Green Bin) service.
41. A survey was developed to guide discussions at each multi-residential building and to provide a platform for the proper comparison and evaluation of the information obtained. A blank copy of the survey is attached as Appendix A.
42. Staff also met with Progressive Waste Solutions to better understand the contributing factors behind the multi-residential front-end garbage collection pricing included in their submission to FIN 2013-055P and to gather information related to the inclusion of pet waste and diapers in the source separated organics program.
43. In accordance with corporate procurement policies, detailed costing information obtained from Progressive Waste Solutions regarding multi-residential garbage collection cannot be published however the following specifications contained in RFP 2013-055P are attributed to service related costs:
  - a) Dedicated vehicle for front-end multi-residential garbage collection for accountability and performance management purposes (i.e. data collection, audit purposes);
  - b) Unspecified duration of engagement for service requirement which impacts amortization schedules for capital equipment purchases;
  - c) Insurance requirements; and
  - d) Performance Securities.
44. Commercial garbage removal and disposal service private contracts reviewed by staff were single page form contracts which establish the level of service (i.e. frequency of collection and bin size), term, cost and price escalation factors. Equipment, insurance and performance securities are not specified and the contractor assumes no liability for property damage. Privately contracted front-end garbage collection vehicles used to service multi-residential buildings are not dedicated to the multi-residential sector. These vehicles are efficiently routed by the waste haulers to service a variety of industrial, commercial, and institutional accounts in a variety of municipalities. As a result, pricing established under private service contracts will differ from the pricing obtained through the public sector process. The multi-residential garbage collection service specified in FIN 2013-055P was based on a front-end service where the multi-residential establishments supply the bins.
45. It is estimated that 89% of the approximate 272 multi-residential complexes currently use front-end collection services to manage garbage generated on the property. There are approximately 30 cluster townhouse complexes on private roadways that are not using front end bins for collection.
46. Of the approximately 30 townhouse developments that currently do not utilize a front end garbage collection service, mostly due to lack of space, it is important to note that many of the developers opted to provide private internal roadway curbside waste pick up. These arrangements were established in lieu of erecting a waste enclosure in accordance with the process approvals associated with the Planning Department's Site Plan requirements. They pay separately for this private collection service with no adjustment to taxes and often the occupants of these residential units are not aware that access to municipal waste management services is not available or why they are paying separately for their waste collection service.

47. It is a site plan condition for new multi-residential developments 'That the owner agree and understand that all garbage and recycling containers are to be kept inside the building(s) in an appropriate garbage room or externally within an enclosure constructed of materials similar to that of the main building and screened from public view, otherwise the City shall act as the owner's agent and will have the containers removed at the owner's expense. However some townhouse complexes with internal private roadways do not build a garbage enclosure, but they would still meet the site plan requirements as garbage would be stored in the individual units. In these cases waste generated at the site may be collected from internal roadway curbs by a private contractor, alternatively the material could be charge piled for collection under the municipal curbside program at the municipal roadway curb.
48. Garbage enclosures may not be provided for a number of reasons; additional land area may be allocated for additional units, configuration of the land may not be conducive to development of a garbage enclosure, design preference by developer or the thought that private curbside pickup is more attractive to those who will eventually live in the units. Townhouse units look like and operate like units that are on a public street so it is attractive to allow someone to walk down to end of their driveway with their garbage as opposed to walking to a separate building or the main entrance of the complex where the driveway meets the public road.
49. Moving forward, Environmental Services is investigating the feasibility of requiring developers to sign a formal waiver acknowledging that by not building an approved enclosure will result in the need to procure private waste collection services with no adjustment to taxation. The developer would also be required to notify all buyers of this waiver.
50. Multi-residential units (usually townhouses) located within a private roadway system are not eligible to receive municipal curbside recycling and garbage collection along the private roadway. These developments are permitted to participate in the City of Barrie recycling program through a depot system utilizing 95 gallon recycling carts provided by the municipality at no charge. New developments are required by the Planning Department to have these recycling carts contained within an approved waste enclosure.
51. Multi-residential developments are also permitted to participate in the Municipal Curbside Collection Program if the waste is set out to the municipally owned roadway on collection day, which would then be captured under the every other week garbage collection schedule. Multi-residential buildings actively participating in the Municipality's Recycling Program and adhering to the conditions on the tipping fee exemption application are eligible to receive a tipping fee exemption at the municipal landfill for disposal of the garbage. Collection and transport of this garbage proceeds under a private contract (for a fee) between a waste hauler of choice and the building representatives. Approximately 80% of the multi-residential establishments are registered in the Multi-residential Tipping Fee Exemption Program.
52. In 2014, approximately 3,225 tonnes of garbage was disposed of at the City of Barrie Landfill from the approximate 8,250 multi-residential units under the Multi-Residential Tipping Fee Exemption Program. This represents a \$467,600 subsidy to the multi-residential complexes participating in the Multi-residential Tipping Fee Exemption program or approximately \$57/multi-residential unit. It is important to note that the collection and processing of blue/grey box recyclables represents an approximate \$12.00/multi-residential unit benefit that is covered by taxes.
53. Multi-residential buildings not participating in the Municipality's Recycling Program are not eligible for the Multi-residential Tipping Fee Exemption Program and pay for the collection, transport and disposal of the garbage under a private contract with a waste management service provider of their choice. Some choose to provide and pay for a private waste collection system from the curbside of internal roadways through a private hauler due to the absence of a waste enclosure on site.

**ENVIRONMENTAL MATTERS**

54. The following environmental matters have been considered in the development of the recommendation:

**Multi-residential Organics Pilot Program**

- a) Establishing a Multi-residential Source Separated Organics Diversion Program was established as a First Priority Initiative (2012-2016) in Barrie's Sustainable Waste Management Strategy adopted by Council in November, 2012. A Multi-residential Organics Program was recommended to align multi-residential waste diversion opportunities with those of the single family sector. It is estimated that the implementation of organics collection in multi-residential developments, could increase diversion by 2.8%.

**ALTERNATIVES**

55. The following alternatives are available for consideration by General Committee:

<p><b><u>Alternative #1</u></b></p>	<p>General Committee could decide to not implement a Multi-residential Organics Pilot Program.</p> <p>This alternative is not recommended as implementing a multi-residential organics pilot was identified as a first initiative priority in Barrie's Sustainable Waste Strategy. The data from a multi-residential pilot will also provide insightful program details which will help determine the resources, requirements and challenges associated with implementing a City wide Multi-residential Organics Collection Program.</p>
<p><b><u>Alternative #2</u></b></p>	<p>General Committee could choose from one of the options A through D in paragraph 25 of this Staff Report that relies on contracted services to collect and/or transport and process diapers as part of an enhanced Organics Diversion Program.</p> <p>Although these options are available, they would have significant impact to the 2015 budget. Diversion of diapers and pet waste was not identified as a Priority Initiative in the Sustainable Waste Management Strategy.</p>

<b>Alternative #3</b>	<p>General Committee could choose to implement a Municipal Multi-residential Front End Bin Waste Collection Service.</p> <p>This alternative has significant budget impacts and full implementation of an annualized service would be approximately \$230,000. Most multi-residential complexes retain the service of a private hauler to lift and transfer garbage generated on site. Transition to a municipal service would require a coordinated termination of these private contracts. Approximate 30 multi-residential complexes currently do not use a front-end garbage collection system and these properties may not be configured to accommodate a front-end collection service.</p> <p>It is anticipated that the full implementation of a Multi-residential Organics Program would reduce the volume of garbage generated in multi-residential establishments which may influence the design of a municipally managed Multi-residential Garbage Collection Program.</p>
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**FINANCIAL**

56. The recommended motion, if all of the paragraphs are approved, will impact the 2015 Business Plan as follows:
- a) Paragraph 1. and as detailed on Integrated Intake Form 464, concerning the implementation of a Multi-residential Organics Pilot Program in Q4 of 2015 will add approximately \$80,944 to the 2015 budget. The 2016 annualized cost of this program is estimated to be \$164,741. This includes collection, processing, program education, costs, as well as the cost of purchasing collection bins, and a Temporary Waste Reduction Coordinator;
  - b) Paragraph 2. and as detailed in Integrated Intake Form 495 concerning subsidizing the disposal of diapers at the Landfill Site commencing in Q2 2015, could represent approximately \$10,500 of lost revenue in the 2015 budget. The annualized subsidy of this material is estimated to be \$13,500. The implementation of such a subsidy could impact the sales of City of Barrie garbage tags, which generated approximately \$320,000 in revenue in 2014.

**LINKAGE TO COUNCIL STRATEGIC PLAN**

57. The 2014-2018 Council's Strategic Priorities have not been finalized as of the time of writing this Report. The recommendations included in this Staff Report support the following goals identified in the 2010-2014 City Council Strategic Plan:
- Manage Growth and Protect the Environment; and
  - Improve and Expand Community Involvement and City Interactions.
58. The introduction of an SSO Diversion Program pilot to the multi-residential sector will result in increased diversion of waste from Landfill which links to the Manage Growth and Protect the Environment goal of the 2010-2014 Council Strategic Plan. The Multi-residential Organics Pilot Program actively engages the multi-residential sector with links to Improve and Expand Community Involvement and City Interactions.

APPENDIX "A"

City of Barrie Multi-Residential Waste Collection Survey

Building Name: \_\_\_\_\_ Address: \_\_\_\_\_  
Contact Name: \_\_\_\_\_ Date: \_\_\_\_\_

1. Is your building involved in the Tipping Fee Exemption Contract?  YES  NO

2. Do you participate in our recycling program?  YES  NO

3. How many units are in your building? \_\_\_\_\_

4. Who is your service provider for your recycling and garbage pickup?

- BFI
- Waste Management
- Miller
- Mid Ontario
- Other (Who?) \_\_\_\_\_

5. What is your Bin size? \_\_\_\_\_

6. Do you have compacting dumpsters?  YES  NO

7. What is the frequency the dumpster is unloaded? \_\_\_\_\_

8. Where is the dumpster located and where is it lifted from? \_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

9. What are your costs involved in waste removal? \_\_\_\_\_

10. Conditions of the contract:

a).

b).

11. Are you interested in participating in a pilot study?  YES  NO

APPENDIX "B"

Multi-residential Buildings Interested in Participating in Organics Pilot Program

<b>Name</b>	<b>Address</b>	<b># of Units</b>
Nautica	33 Ellen St.	147
Nautica	37 Ellen St.	155
Bayshore Landing	140-150 Dunlop St. E.	270
Marina Bay	65 Ellen St.	150
The Regatta	75 Ellen St.	175
Grand Harbour	2 Toronto St.	132
Highpoint	2 Kozlov St.	157
Edgehill Apts	108 Edgehill Dr.	131
	101 Clapperton St.	10
<b>Total</b>		<b>1327</b>

**APPENDIX "C"**

**PROPOSED NEW FEE  
FEES BY LAW  
SCHEDULE J  
SECTION 1: WASTE MANAGEMENT FEES**

**SOLID WASTE DISPOSAL**

Residential Diapers (in clear bags, no greater than 20kg each)

Up to 2 free bags per residence per week