



City of Barrie

70 Collier Street
P.O. Box 400
Barrie, ON L4M 4T5

Minutes - Final General Committee

Monday, January 21, 2019

7:00 PM

Council Chamber

2019 BUSINESS PLAN

GENERAL COMMITTEE REPORT

For consideration by Barrie City Council on January 28, 2019.

The meeting was called to order by Mayor Lehman at 7:02 p.m. The following were in attendance for the meeting:

Present: 11 - Mayor, J. Lehman
Deputy Mayor, B. Ward
Councillor, C. Riepma
Councillor, K. Aylwin
Councillor, D. Shipley
Councillor, R. Thomson
Councillor, N. Harris
Councillor, G. Harvey
Councillor, J. Harris
Councillor, S. Morales
Councillor, M. McCann

STAFF:

Chief Administrative Officer, M. Prowse
City Clerk/Director of Legislative and Court Services, W. Cooke
Deputy City Clerk, J. Carswell
Director of Business Development, S. Schlichter
Director of Corporate Facilities, R. Pews
Director of Creative Economy, K. Dubeau
Director of Engineering, B. Araniyasundaran
Director of Environmental Services, J. Thompson
Director of Finance/Treasurer, C. Millar
Director of Human Resources, A.M. Langlois
Director of Information Technology, R. Nolan
Director of Internal Audit, S. MacGregor
Director of Legal Services, I. Peters

Director of Planning and Building Services, A. Bourrie
Director of Recreation Services, B. Roth
Director of Roads, Parks and Fleet, D. Friary
Director of Transit and Parking Strategy, B. Forsyth
Executive Director of Access Barrie, R. James-Reid
Executive Director of Innovate Barrie, R. Bunn
Executive Director of Invest Barrie, Z. Lifshiz
Fire Chief, C. Mainprize
General Manager of Community and Corporate Services, D. McAlpine
General Manager of Infrastructure and Growth Management, B. Parkin
Manager of Business Planning and Budget, M. Jerney.

The General Committee recommends adoption of the following recommendation(s) which were dealt with on the consent portion of the agenda:

SECTION "A"

19-G-015

BARRIE AIR SHOW

1. That the Barrie Air Show be approved to return in 2019.
2. That staff in Creative Economy work with partners and stakeholders to facilitate the necessary logistics with review and approval from Barrie's Event Action Team.
3. The funds in the amount of \$65,000 be allocated from the Tourism Reserve Fund, to support the necessary staff resources required to deliver the event. (CE001-19) (File: M02-SNO)

This matter was recommended (Section "A") to City Council for consideration of adoption at its meeting to be held on 2019-01-28.

The General Committee met and recommends adoption of the following recommendation(s):

SECTION "B"

19-G-016

2019 BUSINESS PLAN

1. That the 2019 tax-supported base operating budget for municipal operations, with total gross expenditures of \$344 million and a net property tax levy requirement of \$239.7 million, be approved with the following amendments to reflect changes since the 2019 Business Plan's publication on December 17, 2018:
 - a) That the 2019 budget for MPAC Services be decreased by \$20,000;
 - b) That the 2019 budget for Debt Servicing be decreased by \$35,372;
 - c) That the Roads Parks and Fleet Budget be increased by \$29,500 for the purchase of five (5) LED Radar boards including the annual cloud cost, operating and installation costs and that the net levy be increased by \$29,500;
 - d) That the reduction in debt servicing costs of approximately \$120,000 in 2019 be applied as a reduction to the net tax levy;
 - e) That in the event that there are any operating budget increases resulting from the reduction to the contribution to the Fleet Management Project, these costs be funded from the Tax Rate Stabilization Reserve to a maximum of \$50,000, if required;
 - f) That \$25,000 from the Municipal Accommodation Tax Reserve be allocated to a pilot project for operational enhancements at the waterfront including items such as additional beach grooming, improving aesthetics, etc. to provide for more welcoming environment, with 50% of the funding being allocated to the Recreation Services Department and 50% to Roads Parks and Fleet Department;
 - g) That \$30,000 from the Municipal Accommodation Tax Reserve be allocated to a new capital project to fund additional fixture enhancements at the Waterfront including items such as furniture, equipment, signage etc.;

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- h) That the savings associated with salary gapping be increased by \$175,000, resulting in a net tax levy reduction of \$175,000; and
 - i) That an additional \$200,000 be added to the Contribution to the Tax Capital Reserve resulting in a net tax levy increase of \$200,000.
 - 2. That the 2019 budget request from the Barrie Public Library Board presented on page 21 of the 2019 Business Plan, with a gross municipal funding requirement of \$8.05 million, and a net tax supported budget of \$8 million, be reduced by \$40,000 and that the net levy be decreased by \$40,000.
 - 3. That a Library Ramp-up Reserve be established with a 2019 tax funded contribution of \$150 thousand in preparation for branch openings planned for the secondary plan lands with the restrictions and attributes set out in Appendix "J" to Staff Report EMT001-19.
 - 4. That the 2019 budget request from the County of Simcoe, including contributions to the County of Simcoe Capital Reserve, presented on page 21 of the 2019 Business Plan, with a gross tax supported municipal funding requirement of \$21.3 million, be approved with the following amendments to reflect changes since the 2019 Business Plan's publication on December 17, 2018:
 - a) That the budget for Social Housing be reduced by \$612,000 in relation to a reduction in anticipated provider loans;
 - b) That a draw from the County of Simcoe Capital Reserve in the amount of \$540,000 be added to the 2019 budget for the provision of Provider Loans; and
 - c) That the contribution to the County of Simcoe Capital Reserve be increased by \$300,000.
 - 5. That the 2019 tax supported base Operating Budget for the remainder of Barrie's Service Partners presented on page 21 of the 2019 Business Plan, with total gross expenditures of \$86.9 million, and a net property tax levy requirement of \$85.8 million, be approved with the following amendments to reflect changes since the 2019 Business Plan's publication on December 17, 2018:
 - a) That the Lake Simcoe Regional Airport 2019 budget request be increased by \$3,861; and
 - b) That the Lake Simcoe Regional Conservation Authority 2019 budget request be decreased by \$15,004.

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6. That the New Investment and Service Recommendations associated with Operating Budget requests as outlined on page 19 of the 2019 Business Plan with a net tax cost of \$1.08 million (operating), and \$65.1 thousand (capital), be approved with the following amendment to reflect changes since the 2019 Business Plan's publication on December 17, 2018:
 - a) That an Internal Sponsorship Coordinator pilot with a net cost of zero dollars be approved as presented in Appendix "I" of Staff Report EMT001-19.
 7. That a Fleet Management Reserve be established under the parameters set-out on New Investment and Service Recommendations form number 403 - Fleet Renewal Program on page 312 of the 2019 Business Plan with the following amendment:
 - a) To decrease the contribution from the Tax Capital Reserve to the Fleet Management Reserve by \$500,000.
 8. That the Water base Operating Budget, with gross expenditures of \$27.1 million and revenues of \$27.1 million, be approved.
 9. That the Wastewater base Operating Budget, with gross expenditures of \$35.2 million and revenues of \$35.2 million, be approved.
 10. That the Parking Operations base budget, with gross expenditures of \$2.7 million and gross revenues of \$2.7 million, be approved.
 11. That, consistent with the Capital Project Control Policy, the 2019, 2020, and 2021 Capital Budget relating to new capital spending requests of \$87.9 million, \$26.5 million, and \$5.6 million respectively be approved with the following amendments to reflect changes since the 2019 Business Plan's publication on December 17, 2018, and the 2019-2023 Capital Budget items not requiring spending approval, be received as forecast information:
 - a) That no expenditure of funds occur for the following capital project(s) (or portion thereof), if the project(s) are approved as part of the Capital Budget, until a separate staff report has been presented and approved for implementation:
 - i) EN1167 - Dunlop Street East Corridor Improvements - Toronto Street to Mulcaster Street (page 88 of the 2019 Capital Plan).
 - b) That project Z201 - Huronia Road New Trunk Sanitary Sewer and Road Replacement - Lockhart to McKay (page 103 of the 2019 Capital Plan), be amended as follows:

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- i) Forecasted spending for sanitary component in 2020/21 totaling \$1.36M be approved and advanced to 2019;
 - ii) Project funding plan be adjusted as set out in Appendix "H" to Staff Report EMT001-19; and
 - iii) Project categorization be changed from City Build to Developer Build.
 - c) That project Z204 - McKay Road New Trunk Sanitary Sewer and Road Expansion - Hwy 400 to Huronia (page 118 of the 2019 Capital Plan), be amended as follows:
 - i) Forecasted spending for sanitary component in 2020/21 totaling \$8,000,000 be approved and advanced to 2019;
 - ii) Watermain component be approved and added to 2019 in the amount of \$560,800;
 - iii) Project funding plan be adjusted as set out in Appendix "H" to Staff Report EMT001-19; and
 - iv) Project categorization be changed from City Build to Developer Build.
 - d) That project 000138 - McKay Road New Interchange - Highway 400 (page 117 of the 2019 Capital Plan), excluding property acquisition as previously approved in motion 18-G-216, be amended as follows:
 - i) Forecasted spending for watermain component in 2022/23 totaling \$560,800 be eliminated; and
 - ii) Project funding plan be adjusted as set out in Appendix "H" to Staff Report EMT001-19.
 - e) That the funding plan for project EN1192 - WwTF Alum System Upgrade at Secondary Clarifiers (page 148 of the 2019 Capital Plan), be amended by reducing funding from Debenture Proceeds - DCs by \$402,500 and increasing funding from DC Reserves - Wastewater by an equivalent amount;
 - f) That the funding plan for project ES1022 - Frozen Water Service Repair (page 164 of the Capital Plan), be amended by reducing funding from Debenture Proceeds - Water by \$1,000,000 and increasing funding from the Water Capital Reserve by an equivalent amount;

- g) That the funding plan for project EN1189 - Watermain Cathodic Protection Program (page 145 of the Capital Plan), be amended by reducing funding from Debenture Proceeds - Water by \$1,000,000 and increasing funding from the Water Capital Reserve by an equivalent amount;
 - h) That the 2019 planned debenture for Capital Project FC1020 - Barrie - Simcoe Emergency Services Campus (page 47 of the 2019 Capital Plan) be reduced by \$2M and replaced with funding from the Tax Capital Reserve;
 - i) That project 000803 - Integration Engine (page 192 of the Capital Plan) be deleted from the 2019 Capital Plan, representing a total reduction of \$1,165,000 in funding required from the Tax Capital Reserve, with \$499,000 of the reduction in 2019, a \$395,000 reduction in 2020 and a \$270,000 reduction in 2021;
 - j) That project 000712 - Barrie Molson Centre Arena Board and Glass Replacement (page 48 of the Capital Plan) be funded by the Community Benefit Reserve in the amount of \$550,000, representing a total reduction of \$550,000 in funding required from the Tax Capital Reserve;
 - k) That Project Z240 - Marina Welcome Centre New Building Development (page 64 of the Capital Plan) be deferred until General Committee considers the strategy for the Sea Cadets' site; and
 - l) That Project 000812 - Georgian Theatre Catwalk Structural Repair (page 60 of the 2019 Capital Plan) with a cost of \$25,000 funded from the Tax Capital Reserve, be deleted.
12. That the funding plan for project EN1182 - Painswick Park Rehabilitation (page 128 of the 2019 Capital Plan) be amended as set out in Appendix "H" to Staff Report EMT001-19.
13. That the 2018 spending approval for project 00284 - Secondary Plan Area Municipal Campus New Site Development be cancelled.
14. That effective May 1, 2019, By-law 2018-012, as amended, be repealed and replaced with a by-law incorporating the fees and charges presented in the 2019 Business Plan with the following amendment:
- a) That the following rates be added to Schedule "L" Marina Rates (page 325):

| <u>Non-Resident</u> | <u>2019 Fee</u> |
|---------------------------------|-----------------|
| Piers A, B, C, D (\$/ft/season) | |
| Boats 16' to 24' LOA | \$80.95 |

Piers E, F, G, H, I, J, K
(\$/ft/season), Boats 17'
to 35' LOA \$92.72

Piers K and L (\$/ft/season)
Boats 35' to 60' LOA \$102.00

15. That pursuant to Ontario Regulation 284/09, Staff Report EMT001-19 serve as the method for communicating the exclusion of the following estimated expenses from the 2019 Business Plan:
 - a) Amortization expense - \$53.4 million;
 - b) Post-employment benefit expenses - \$2.9 million; and
 - c) Solid waste landfill closure and post-closure expenses - \$100 thousand.
16. That staff be authorized to submit applications for grants that would reduce expenditures associated with projects, programs and services approved as part of the Operating and Capital Budgets.
17. That two of the following officers; either Mayor, Clerk, Treasurer or their designates, be authorized to execute any agreements that may be required to accept grant funding from other levels of government or other partners, to reduce expenditures associated with programs, services, and/or capital projects.
18. That staff be authorized to submit applications for grants that would reduce future capital expenditures, fund service enhancements or enable capital projects to be advanced, and a report or memo be presented, as appropriate, prior to the execution of any agreement associated with the acceptance of such grant.
19. That the Treasurer be authorized to make the necessary alterations to the transfer to and/or from reserves to reflect changes since the 2019 Business Plan's publication on December 17, 2018.
20. That the Treasurer be authorized to make the necessary draws from the WSIB Reserve to fund charges such as: Loss of Earnings, Physician and Administration Fees, and Health costs.
21. That Debenture financing as identified in the Capital Budget be approved (see Appendix "B" to Staff Report EMT001-19) with the following amendments:
 - a) That the funding plan for projects listed in Appendix "D" to Staff Report EMT001-19, be amended as set out in Appendix "D" to Staff Report EMT001-19 resulting in a \$591,220 reduction to the planned 2019 Debenture.

22. That temporary full-time positions as identified in Appendix "C" to Staff Report EMT001-19 and included in the 2019 base budget, be approved.
23. That the Mayor and Treasurer be authorized to execute a Letter of Agreement with the Province of Ontario as represented by the Ministry of Transportation related to the Dedicated Gas Tax Funds for Public Transportation Program to allow for the alignment of the program year with the Provincial fiscal year.
24. That in response to a request from the Province of Ontario as represented by the Ministry of Transportation related to the Dedicated Gas Tax Funds for Public Transportation Program, the City of Barrie reconfirm its commitment to continue to act as the host for the provision of public transit service to the Township of Essa.
25. That the City Clerk be authorized to prepare all necessary by-laws to implement the above recommendations.
26. That staff in the Planning and Building Services Department, as part of the Market Precinct Plan, in conjunction with Corporate Facilities and the Mayor's Office, assess the potential approaches to the redevelopment of the Sea Cadet site to allow for a one or two story commercial building for the purpose of serving the marina users and tourists and report to the City Building Committee in the spring of 2019.
27. That staff in the Finance, Corporate Facilities Department and the Transit and Parking Strategy Departments develop a strategy to advance the Allandale Transit Hub and report to the City Building Committee.
28. That staff in the Finance, Corporate Facilities Department and the Recreation Services Departments develop a strategy to advance the new Hewitt's Community Centre and report back to the City Building Committee.
29. That the Barrie Public Library Board be requested to provide a presentation to City Council concerning their Strategic Facilities Plan, including the rationale for the construction of a branch at the Hewitt's Community Centre.
30. That \$ 133,714 from the Tax Rate Stabilization Reserve be allocated to a new capital project for a Process Engineering Program for the development and execution of a Six Sigma Framework Program.
31. That staff from the Recreation Services and Roads Parks and Fleet Departments report back to General Committee at the end of 2019 concerning what additional services were provided at the waterfront as a result of the additional funding.

32. That staff from the Roads Parks and Fleet Department report back to General Committee at the end of 2019 concerning the fixture enhancements that were completed at the waterfront as a result of the additional funding. (EMT001-19) (File: F05)

This matter was recommended (Section "B") to City Council for consideration of adoption at its meeting to be held on 2019-01-28.

The General Committee met and recommends adoption of the following recommendation(s):

SECTION "C"

19-G-017

2019 BUSINESS PLAN - BARRIE POLICE SERVICES BOARD

That the 2019 budget request from the Barrie Police Services Board presented on page 21 of the 2019 Business Plan, with a gross tax supported municipal funding requirement of \$53.3 million, be approved with the following amendments to reflect changes since the 2019 Business Plan's publication on December 17, 2018:

- a) That the budget request be increased by a net amount \$25,129 for costs associated with the ongoing radio system upgrade and other mitigating revisions;
- b) That the budget be increased by \$45,000 for costs associated with the 2019 operations and maintenance of the downtown cameras in accordance with motion 19-G-006; and
- c) That the budget be increased by \$225,000 to be contributed to the Barrie Police Services Capital Reserve for use in 2020 and 2021 for the replacement of the downtown cameras with funding from the City's Tax Capital Reserve.

Councillor, G. Harvey declared that to remain in compliance with his statutory obligations under Section 17(3) of the Police Services Act he was unable to participate in the discussions or vote on the foregoing matter. He left the Council Chambers.

This matter was recommended (Section "C") to City Council for consideration of adoption at its meeting to be held on 2019-01-28.

ENQUIRIES

Members of General Committee did not address any enquires to City staff.

ANNOUNCEMENTS

Members of General Committee provided announcements concerning a number of matters.

The meeting adjourned at 9:43 p.m.

CHAIRMAN