Annual Operating Priorities for 2019 CITY OF BARRIE SEPTEMBER 16, 2019





# **Annual Operating Priorities**

- Annual operating priorities are generally activities necessary to implement the 2016-2020 Strategic Plan Vision to Action, Action to Results,
- Other AOP items are opportunistic or reactive based on external opportunities\pressures,
- AOP items can span years depending on the scope of the activity (fundraising\construction of the new education facility),



# **AOP Activities for 2019**

- 1. Emergency Mapping and Flood Relief,
- 2. Enhance Sediment and Erosion Control Activities,
- 3. Smart, Sustainable Community Building Practices,
- 4. Reporting Key Environmental Trends & Change,
- 5. Climate Change Mitigation and Adaptation Strategy,
- 6. Operational Review of LSRCA Programs and Services,
- 7. Asset Management,
- 8. Talent Management,
- 9. Improving Service Delivery: Plan Review,
- 10. Renovation of the Scanlon Creek Operations Centre,
- 11. Planning for a new Nature Centre.

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### **Emergency Mapping\Flood Relief Program** Description:

 Involves updating the current EMS mapping and using the tools to identify opportunities to reduce flooding throughout the watershed.

### Outcome:

 Developing a capital strategy to implement flood relief projects to eliminate the loss of life, destruction of property and social disruption associated with flooding.

### **Completion:**





# **Enhance Sediment\Erosion Control Activities**

### **Description:**

 Improve sediment and erosion control by targeting construction activities through new policy, education, inspection and enforcement.

#### **Outcome:**

 Review new standards for sediment and erosion control in cooperation with BILD and our member municipalities. Engage BILD and our municipal partners to increase inspections.

### **Completion:**





# **Smarter, Sustainable Building Practices**

### **Description:**

 Work with our municipal partners, the building industry and stakeholders to create a community of practice to ensure more sustainable communities.

### Outcome:

 Identify and implement better site design practices with municipalities, the building industry and stakeholders. Training for municipal and BILD partners.

### **Completion:**





## **Reporting Key Environmental Trends & Change**

### **Description:**

 Identifying new and emerging issues\contaminants and develop key performance indicators for future reporting.

### Outcomes:

• Using Key Performance Indicators create reports to disseminate information and inform future management decisions.

### **Completion:**







# Climate Change Mitigation and Adaptation Strategy

### **Description:**

 Develop the action plan for implementation to mitigate and adapt to climate change.

#### Outcome:

 Strategy to reduce the watershed carbon footprint (mitigate) and build resilience to climate change (adaptation).

### **Completion:**





# **Operational Review - Authority Programs and Services**

### **Description:**

 Involves an operational audit to evaluate efficiencies, process change and opportunities for cost savings.

### Outcome:

 An implementation plan outlining recommendations for change to eliminate, improve and\or streamline delivery of LSRCA programs and services.

### **Completion:**





# **Asset Management**

#### **Description:**

 Continue to develop an asset management plan to ensure that future risk\pressures for asset replacement are minimized.

#### **Outcome:**

 A financial plan including standards for asset replacement, timelines and costs. This will reduce uncertainty around budget requests.

### **Completion:**





# **Talent Management**

#### **Description:**

• Create a successional plan for the LSRCA. Developing a schedule for targeted staff training and development.

#### Outcome:

• A talent management plan outlining a successional plan and training and development regime.

### **Completion:**





# **Improving Service Delivery: Plan Review**

#### **Description:**

 Working in collaboration with Conservation Ontario, our municipalities, BILD, OHBA, and RESCON to identify internal efficiencies and reductions in process to streamline planning and permit approvals.

#### Outcome:

 Target timelines for planning and permitting approvals, monitoring and reporting. A more satisfied client.

### **Completion:**





## **Scanlon Creek Operations Centre Renovation**

### **Description:**

 Proceed with the renovation of the Scanlon Creek Operations Centre (asset management).

#### Outcome:

• Office space to eliminate current crowding and allow capacity for future growth.

### **Completion:**

• Estimated as a 4<sup>th</sup> Quarter deliverable, 2019.





# **Planning for a new Nature Centre**

#### **Description:**

- Secure support from the community to achieve the financial target.
- Complete the final design of the centre and obtain all planning\construction approvals.

#### **Outcome:**

 A shovel ready project to begin construction in 2021, funding dependant.

### **Completion:**





# Questions for more information visit www.lsrca.on.ca



Lake Simcoe Region Conservation Authority